

## Independence Community College

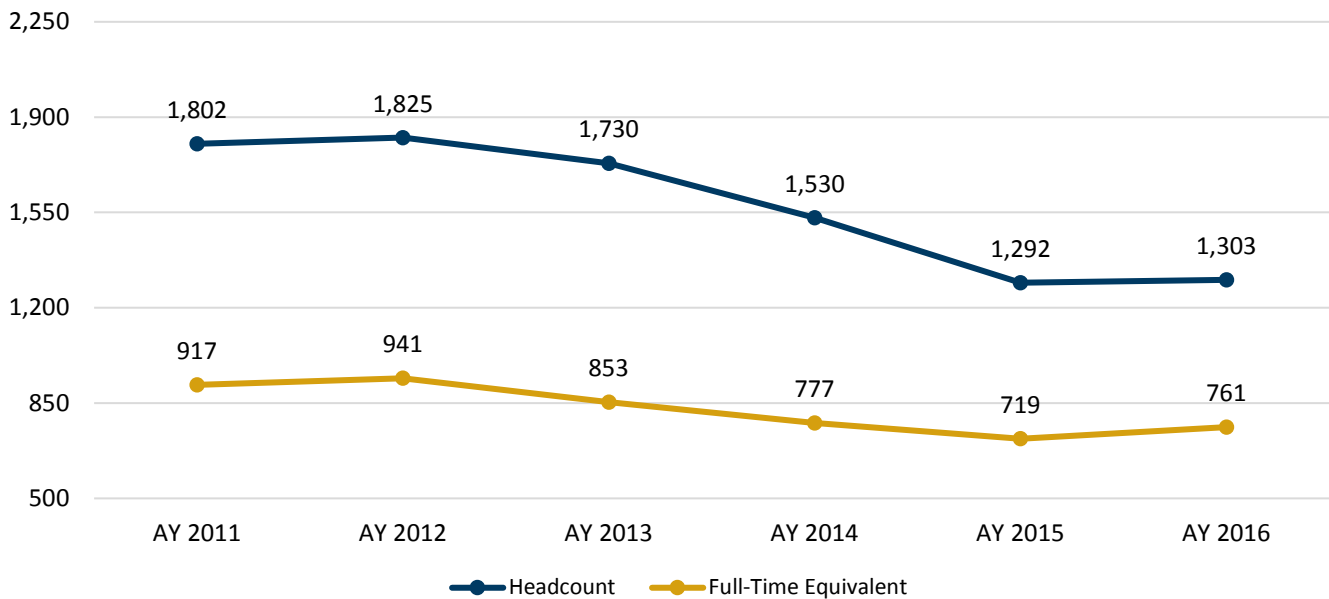
Independence Community College (ICC) is a two-year institution accredited by the Higher Learning Commission. For over 90 years, ICC has been a staple in post-secondary education in southeastern Kansas with courses and programs committed to the excellence and betterment of the students and community. ICC offers 46 programs of study for associate level degrees in arts and sciences, and 22 certificates of study. The college has three different residential options, Student Support Services, athletic programs, a fabrication laboratory, and multiple campus organizations and activities for full and part-time students.

### Student Demographics Academic Year 2011 - 2016

Table P.10

|  | AY 2011 | AY 2012 | AY 2013 | AY 2014 | AY 2015 | AY 2016 | % Change<br>AY 11 - 16 |
|--|---------|---------|---------|---------|---------|---------|------------------------|
| <b>Enrollment Headcount</b>            | 1,802   | 1,825   | 1,730   | 1,530   | 1,292   | 1,303   | -27.7%                 |
| <b>Full-Time Equivalent Enrollment</b> | 917     | 941     | 853     | 777     | 719     | 761     | -17.0%                 |

### Headcount and FTE Academic Year 2011 - 2016



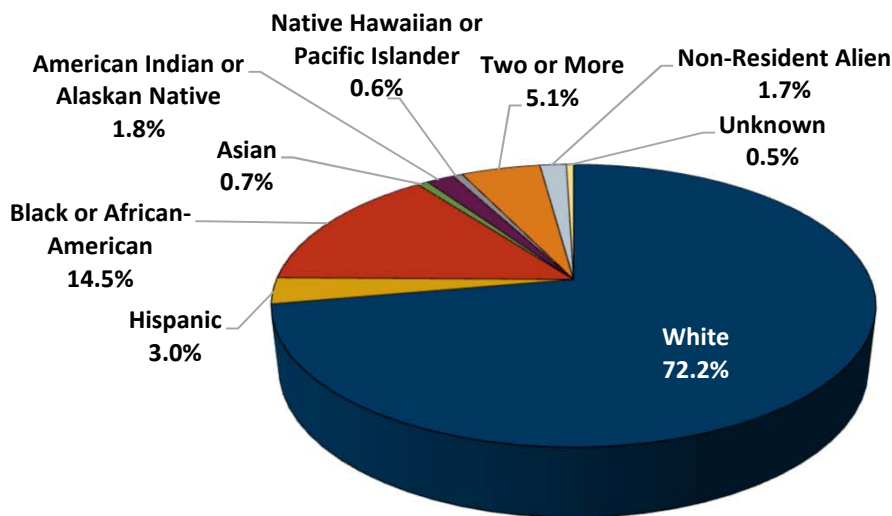
Notes for this section begin on page 211.  
Source: KHEDS AY Collection

**Enrollment by Race/Ethnicity  
Academic Year 2011 - 2016**

**Independence Community College  
Table P.11**

| Race/Ethnicity                      | AY 2011 | AY 2012 | AY 2013 | AY 2014 | AY 2015 | AY 2016 | % Change<br>AY 11 - 16 |
|-------------------------------------|---------|---------|---------|---------|---------|---------|------------------------|
| White                               | 76.6%   | 77.9%   | 81.0%   | 77.1%   | 73.0%   | 72.2%   | -31.9%                 |
| Hispanic                            | 5.4%    | 4.4%    | 3.9%    | 3.7%    | 4.0%    | 3.0%    | -59.8%                 |
| Black or African-American           | 8.9%    | 8.7%    | 7.7%    | 9.9%    | 13.7%   | 14.5%   | 17.4%                  |
| Asian                               | 0.5%    | 0.8%    | 0.9%    | 0.4%    | 0.5%    | 0.7%    | 0.0%                   |
| American Indian or Alaskan Native   | 2.9%    | 2.6%    | 2.1%    | 2.5%    | 1.6%    | 1.8%    | -56.6%                 |
| Native Hawaiian or Pacific Islander | 0.2%    | 0.2%    | 0.3%    | 0.4%    | 0.5%    | 0.6%    | 100.0%                 |
| Two or More                         | 1.8%    | 1.9%    | 1.4%    | 2.5%    | 4.1%    | 5.1%    | 106.3%                 |
| Non-Resident Alien                  | 1.2%    | 1.5%    | 0.6%    | 2.1%    | 2.0%    | 1.7%    | 4.8%                   |
| Unknown                             | 2.4%    | 2.0%    | 2.1%    | 1.4%    | 0.5%    | 0.5%    | -86.4%                 |

**Enrollment by Race/Ethnicity  
Academic Year 2016**



**Enrollment by Gender  
Academic Year 2011 - 2016**

**Table P.12**

| Gender       | AY 2011      | AY 2012      | AY 2013      | AY 2014      | AY 2015      | AY 2016      | % Change<br>AY 11 - 16 |
|--------------|--------------|--------------|--------------|--------------|--------------|--------------|------------------------|
| Female       | 1,065        | 1,080        | 1,013        | 858          | 683          | 679          | -36.2%                 |
| Male         | 737          | 745          | 717          | 672          | 609          | 624          | -15.3%                 |
| Unknown      | 0            | 0            | 0            | 0            | 0            | 0            | NA                     |
| <b>Total</b> | <b>1,802</b> | <b>1,825</b> | <b>1,730</b> | <b>1,530</b> | <b>1,292</b> | <b>1,303</b> | <b>-27.7%</b>          |

Notes for this section begin on page 211.

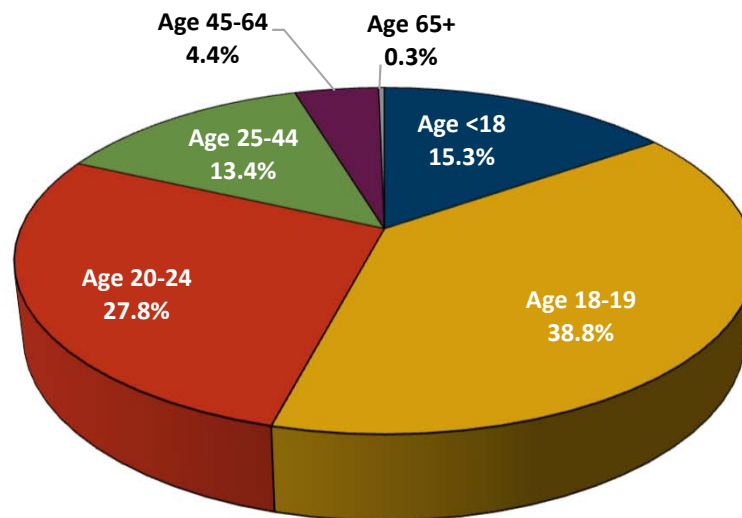
Source: KHEDS AY Collection

**Enrollment by Age  
Academic Year 2011 - 2016**

**Independence Community College  
Table P.13**

| Age   | AY 2011 | AY 2012 | AY 2013 | AY 2014 | AY 2015 | AY 2016 | % Change<br>AY 11 - 16 |
|-------|---------|---------|---------|---------|---------|---------|------------------------|
| <18   | 10.8%   | 11.0%   | 12.2%   | 12.5%   | 18.5%   | 15.3%   | 3.1%                   |
| 18-19 | 28.8%   | 28.6%   | 30.6%   | 34.8%   | 35.9%   | 38.8%   | -2.7%                  |
| 20-24 | 27.0%   | 26.5%   | 25.6%   | 25.8%   | 26.9%   | 27.8%   | -25.5%                 |
| 25-44 | 23.1%   | 22.8%   | 20.6%   | 17.4%   | 13.6%   | 13.4%   | -58.0%                 |
| 45-64 | 9.3%    | 9.4%    | 9.5%    | 8.2%    | 4.3%    | 4.4%    | -65.9%                 |
| 65+   | 1.1%    | 1.6%    | 1.4%    | 1.3%    | 0.7%    | 0.3%    | -78.9%                 |

**Enrollment by Age  
Academic Year 2016**



**Enrollment by Student Status & Residency  
Academic Year 2011 - 2016**

**Table P.14**

| Student Status            | AY 2011      | AY 2012      | AY 2013      | AY 2014      | AY 2015      | AY 2016      | % Change<br>AY 11 - 16 |
|---------------------------|--------------|--------------|--------------|--------------|--------------|--------------|------------------------|
| Full-Time                 | 465          | 485          | 424          | 399          | 388          | 434          | -6.7%                  |
| Part-Time                 | 1,337        | 1,340        | 1,306        | 1,131        | 904          | 869          | -35.0%                 |
| <b>Total</b>              | <b>1,802</b> | <b>1,825</b> | <b>1,730</b> | <b>1,530</b> | <b>1,292</b> | <b>1,303</b> | <b>-27.7%</b>          |
| <b>Student Residency*</b> |              |              |              |              |              |              |                        |
| Resident                  | 1,609        | 1,611        | 1,512        | 1,297        | 1,066        | 1,069        | -33.6%                 |
| Resident by Exception     | -            | 0            | 0            | 0            | 0            | 0            | NA                     |
| Non-resident              | 193          | 214          | 218          | 233          | 226          | 234          | 21.2%                  |
| <b>Total</b>              | <b>1,802</b> | <b>1,825</b> | <b>1,730</b> | <b>1,530</b> | <b>1,292</b> | <b>1,303</b> | <b>-27.7%</b>          |

\*See notes section for explanation of the change in student residency definition.

Notes for this section begin on page 211.

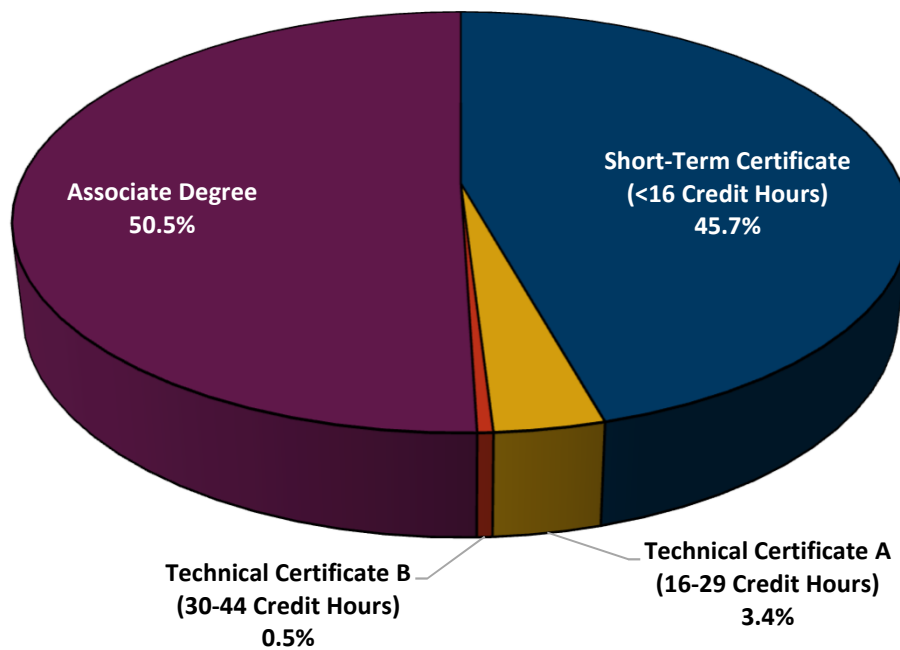
Source: KHEDS AY Collection

**Degrees/Certificates Awarded  
Academic Year 2011 - 2016**

**Independence Community College  
Table P.15**

|  | AY 2011    | AY 2012    | AY 2013    | AY 2014    | AY 2015    | AY 2016    | % Change<br>AY 11 - 16 |
|--|------------|------------|------------|------------|------------|------------|------------------------|
| Short-Term Certificate (<16 Credit Hours)    | 191        | 188        | 170        | 151        | 117        | 95         | -50.3%                 |
| Technical Certificate A (16-29 Credit Hours) | 14         | 27         | 13         | 2          | 5          | 7          | -50.0%                 |
| Technical Certificate B (30-44 Credit Hours) | 4          | 21         | 13         | 9          | 6          | 1          | -75.0%                 |
| Technical Certificate C (45-59 Credit Hours) | 0          | 0          | 0          | 0          | 0          | 0          | NA                     |
| Associate Degree                             | 101        | 124        | 118        | 110        | 86         | 105        | 4.0%                   |
| <b>Total</b>                                 | <b>310</b> | <b>360</b> | <b>314</b> | <b>272</b> | <b>214</b> | <b>208</b> | <b>-32.9%</b>          |

**Degrees/Certificates Awarded  
Academic Year 2016**



Notes for this section begin on page 211.  
Source: KHEDS AY Collection

**Degree/Certificate-Seeking Students**

**Independence Community College**

**Graduation Rates of First-Time, Full-Time Freshmen  
(100%, 150%, and 200% of Program Time)**

**Table P.16**

|                      | Cohort Year |       |       |       |       |       |
|----------------------|-------------|-------|-------|-------|-------|-------|
|                      | 2007        | 2008  | 2009  | 2010  | 2011  | 2012  |
| 100% Graduation Rate | 38.2%       | 18.1% | 22.9% | 21.6% | 20.5% | 21.1% |
| 150% Graduation Rate | 38.0%       | 21.0% | 27.1% | 21.6% | 27.4% | 24.6% |
| 200% Graduation Rate | 39.5%       | 21.3% | 28.2% | 26.2% | 29.2% | NA*   |

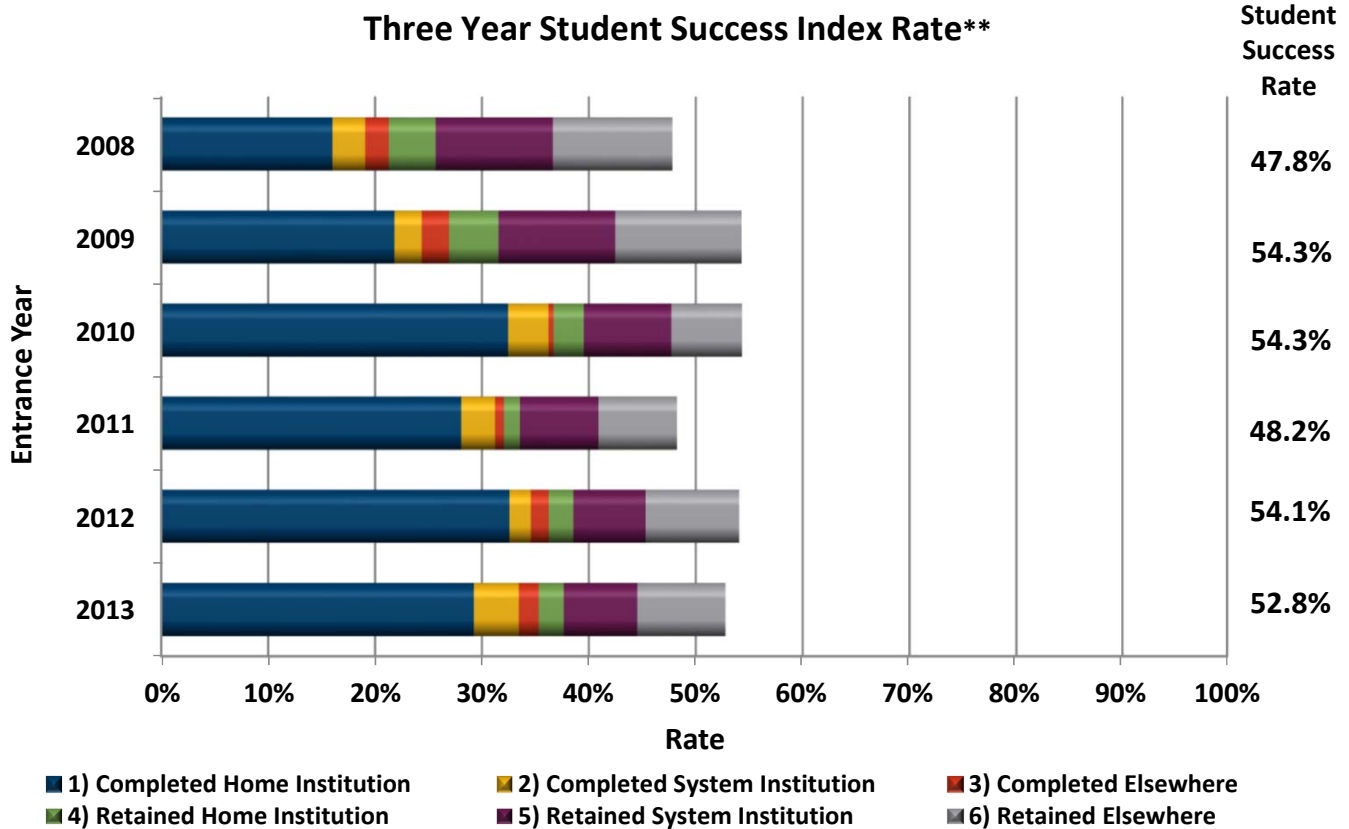
**Fall Retention Rates of First-Time Students**

**Table P.17**

|                | Cohort Year |       |       |       |       |       |
|----------------|-------------|-------|-------|-------|-------|-------|
|                | 2009        | 2010  | 2011  | 2012  | 2013  | 2014  |
| Part-Time Rate | 24.1%       | 25.0% | 21.7% | 13.6% | 21.1% | 11.8% |
| Full-Time Rate | 43.4%       | 42.3% | 44.3% | 44.2% | 36.4% | 43.2% |

**Student Success Index of First-Time & Transferring Students  
Entrance Year 2008 - 2013**

**Table P.18**



\*Data for the 200% rate for this cohort is not yet available.

\*\*Specific data for the categories listed below is included in the notes section.

**Notes for this section begin on page 211.**

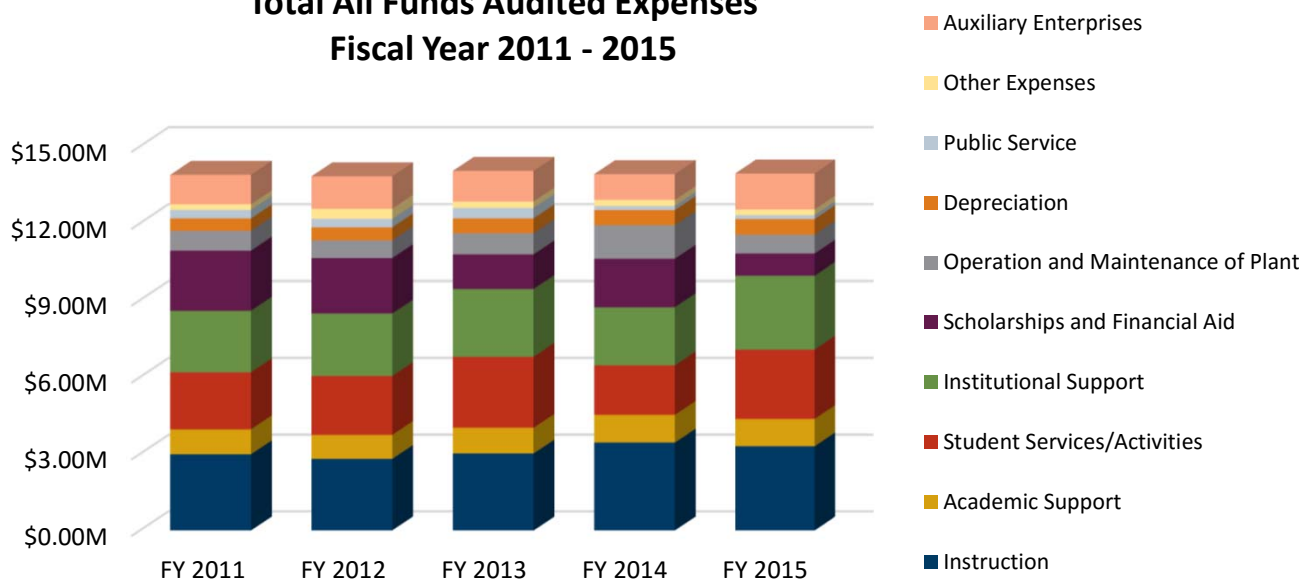
Source: *IPEDS Graduation Rates, 200% Graduation Rates, and Fall Enrollment Surveys; KHEDS AY Collection; National Student Clearinghouse*

**Total All Funds Audited Expenses  
Fiscal Year 2011 - 2015**

**Independence Community College  
Table P.20**

| Category                             | FY 2011             | FY 2012             | FY 2013             | FY 2014             | FY 2015             | % Change<br>FY 11 - 15 |
|--------------------------------------|---------------------|---------------------|---------------------|---------------------|---------------------|------------------------|
| Instruction                          | \$2,977,526         | \$2,804,408         | \$3,015,851         | \$3,442,404         | \$3,294,302         | 10.6%                  |
| per FTE Student                      | \$3,247             | \$2,980             | \$3,536             | \$4,430             | \$4,582             | 41.1%                  |
| Academic Support                     | \$978,464           | \$938,098           | \$1,005,009         | \$1,081,890         | \$1,072,305         | 9.6%                   |
| per FTE Student                      | \$1,067             | \$997               | \$1,178             | \$1,392             | \$1,491             | 39.8%                  |
| Student Services/Activities          | \$2,227,278         | \$2,300,770         | \$2,769,476         | \$1,935,295         | \$2,707,149         | 21.5%                  |
| per FTE Student                      | \$2,429             | \$2,445             | \$3,247             | \$2,491             | \$3,765             | 55.0%                  |
| Institutional Support                | \$2,403,979         | \$2,437,066         | \$2,646,204         | \$2,264,584         | \$2,879,060         | 19.8%                  |
| per FTE Student                      | \$2,622             | \$2,590             | \$3,102             | \$2,915             | \$4,004             | 52.7%                  |
| Scholarships and Financial Aid       | \$2,344,587         | \$2,165,790         | \$1,352,441         | \$1,892,835         | \$868,007           | -63.0%                 |
| Operation and Maintenance of Plant   | \$772,128           | \$685,408           | \$819,862           | \$1,309,657         | \$731,837           | -5.2%                  |
| Depreciation                         | \$483,462           | \$509,565           | \$581,123           | \$589,924           | \$609,301           | 26.0%                  |
| Public Service                       | \$336,821           | \$327,729           | \$410,540           | \$161,747           | \$157,300           | -53.3%                 |
| Interest Expense                     | \$0                 | \$0                 | \$0                 | \$0                 | \$0                 | NA                     |
| Realized Losses                      | \$0                 | \$0                 | \$0                 | \$0                 | \$0                 | NA                     |
| Unrealized Losses                    | \$0                 | \$0                 | \$0                 | \$0                 | \$0                 | NA                     |
| Other Expenses                       | \$214,485           | \$397,241           | \$248,162           | \$233,307           | \$219,354           | 2.3%                   |
| <b>Subtotal All Funds - Expenses</b> | <b>\$12,738,730</b> | <b>\$12,566,074</b> | <b>\$12,848,668</b> | <b>\$12,911,643</b> | <b>\$12,538,616</b> | <b>-1.6%</b>           |
| Auxiliary Enterprises                | \$1,151,036         | \$1,264,588         | \$1,193,686         | \$1,003,925         | \$1,404,161         | 22.0%                  |
| <b>Total All Funds - Expenses</b>    | <b>\$13,889,766</b> | <b>\$13,830,662</b> | <b>\$14,042,354</b> | <b>\$13,915,568</b> | <b>\$13,942,776</b> | <b>0.4%</b>            |
| <b>Total Headcount</b>               | <b>1,802</b>        | <b>1,825</b>        | <b>1,730</b>        | <b>1,530</b>        | <b>1,292</b>        | <b>-28.3%</b>          |
| <b>Total FTE</b>                     | <b>917</b>          | <b>941</b>          | <b>853</b>          | <b>777</b>          | <b>719</b>          | <b>-21.6%</b>          |

**Total All Funds Audited Expenses  
Fiscal Year 2011 - 2015**



Notes for this section begin on page 211.

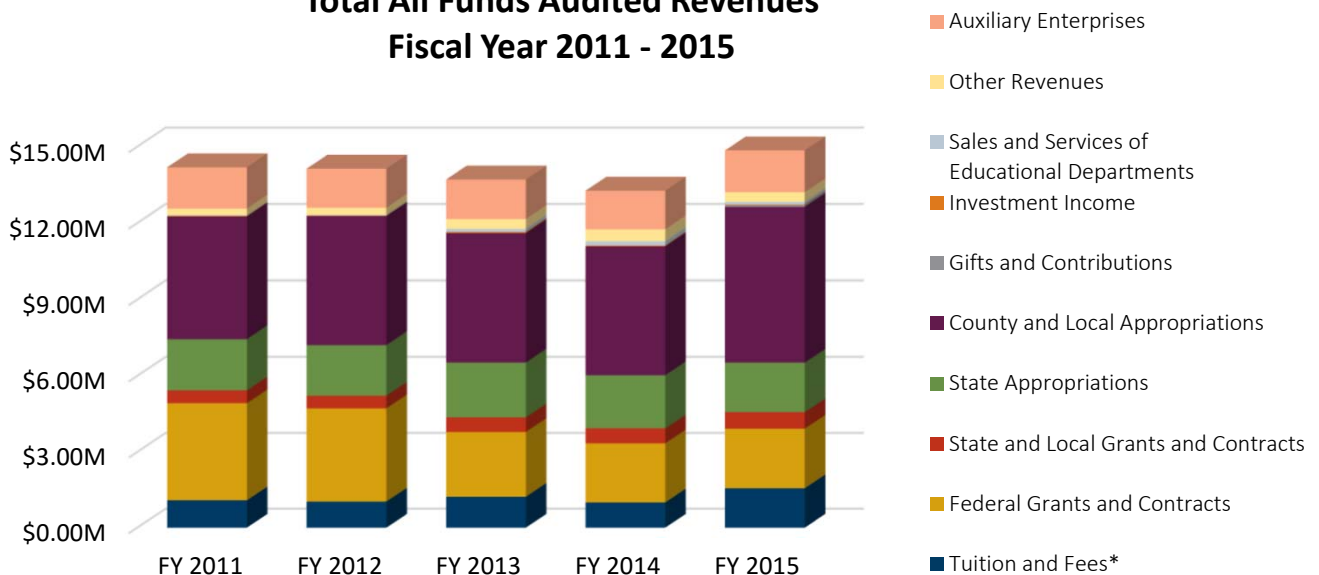
Source: Independent Auditors' Report and Financial Statements; KHEDS AY Collection

**Total All Funds Audited Revenues  
Fiscal Year 2011 - 2015**

**Independence Community College  
Table P.30**

| Category                                      | FY 2011             | FY 2012             | FY 2013             | FY 2014             | FY 2015             | % Change<br>FY 11 - 15 |
|---|---------------------|---------------------|---------------------|---------------------|---------------------|------------------------|
| Tuition and Fees*                             | \$1,081,269         | \$1,032,342         | \$1,223,217         | \$997,860           | \$1,557,194         | 44.0%                  |
| Federal Grants and Contracts                  | \$3,842,051         | \$3,688,988         | \$2,563,243         | \$2,343,359         | \$2,361,047         | -38.5%                 |
| State and Local Grants and Contracts          | \$505,028           | \$496,922           | \$574,546           | \$588,607           | \$650,601           | 28.8%                  |
| Private Grants and Contracts                  | \$0                 | \$0                 | \$0                 | \$0                 | \$0                 | NA                     |
| State Appropriations                          | \$2,011,202         | \$1,988,188         | \$2,158,413         | \$2,095,471         | \$1,948,424         | -3.1%                  |
| County and Local Appropriations               | \$4,819,831         | \$5,068,510         | \$5,090,237         | \$5,064,318         | \$6,121,078         | 27.0%                  |
| Gifts and Contributions                       | \$0                 | \$0                 | \$0                 | \$0                 | \$65,257            | NA                     |
| Investment Income                             | \$21,092            | \$15,757            | \$39,817            | \$33,039            | \$26,069            | 23.6%                  |
| Interest Income                               | \$0                 | \$0                 | \$0                 | \$0                 | \$0                 | NA                     |
| Sales and Services of Educational Departments | \$29,691            | \$30,383            | \$124,530           | \$161,403           | \$101,709           | 242.6%                 |
| Realized Gains                                | \$0                 | \$0                 | \$0                 | \$0                 | \$0                 | NA                     |
| Unrealized Gains                              | \$0                 | \$0                 | \$0                 | \$0                 | \$0                 | NA                     |
| Other Revenues                                | \$256,939           | \$281,591           | \$384,106           | \$468,722           | \$377,459           | 46.9%                  |
| <b>Subtotal All Funds - Revenues</b>          | <b>\$12,567,103</b> | <b>\$12,602,681</b> | <b>\$12,158,109</b> | <b>\$11,752,778</b> | <b>\$13,208,836</b> | <b>5.1%</b>            |
| Auxiliary Enterprises                         | \$1,623,151         | \$1,533,353         | \$1,550,470         | \$1,518,239         | \$1,643,976         | 1.3%                   |
| <b>Total All Funds - Revenues</b>             | <b>\$14,190,254</b> | <b>\$14,136,034</b> | <b>\$13,708,578</b> | <b>\$13,271,017</b> | <b>\$14,852,812</b> | <b>4.7%</b>            |
| <b>Mill Levies</b>                            | <b>34.158</b>       | <b>35.314</b>       | <b>35.886</b>       | <b>37.461</b>       | <b>40.542</b>       | <b>18.7%</b>           |
| <b>Assessed Valuations</b>                    | <b>128,437,104</b>  | <b>129,542,655</b>  | <b>127,475,192</b>  | <b>123,684,792</b>  | <b>128,095,974</b>  | <b>-0.3%</b>           |
| <b>Total Headcount</b>                        | <b>1,802</b>        | <b>1,825</b>        | <b>1,730</b>        | <b>1,530</b>        | <b>1,292</b>        | <b>-28.3%</b>          |
| <b>Total FTE</b>                              | <b>917</b>          | <b>941</b>          | <b>853</b>          | <b>777</b>          | <b>719</b>          | <b>-21.6%</b>          |

**Total All Funds Audited Revenues  
Fiscal Year 2011 - 2015**



\*Tuition and Fees are reported net of scholarship discounts and allowances.

Notes for this section begin on page 211.

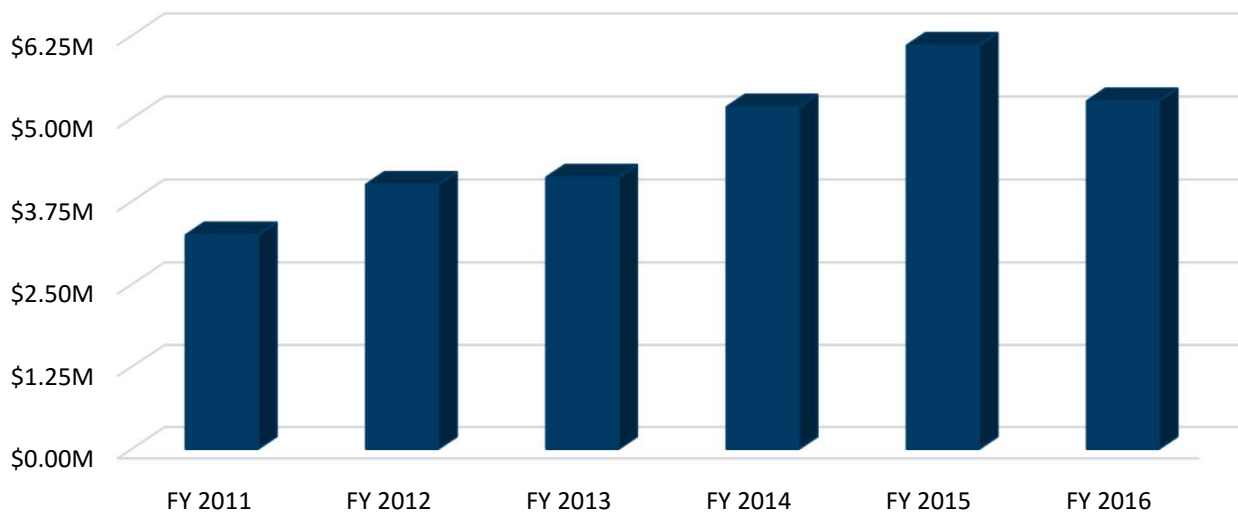
Source: Independent Auditors' Report and Financial Statements; Municipal Budgets; KHEDS AY Collection

**General Fund Changes in Unencumbered Cash\*  
Fiscal Year 2011 - 2016**

**Independence Community College  
Table P.60**

|   | FY 2011     | FY 2012     | FY 2013     | FY 2014     | FY 2015     | FY 2016     | % Change<br>FY 11 - 16 |
|---|-------------|-------------|-------------|-------------|-------------|-------------|------------------------|
| <b>Unencumbered Cash Balance, June 30th</b> | \$3,242,383 | \$4,003,864 | \$4,110,855 | \$5,170,952 | \$6,099,730 | \$5,263,200 | <b>62.3%</b>           |

**Unencumbered Cash Balance, June 30th  
Fiscal Year 2011 - 2016**



\*The Unencumbered Cash balance is reported as of June 30th for each Fiscal Year.

**Notes for this section begin on page 211.**

Source: *Municipal Budgets*



## Institutional Profile Notes – Independence Community College

### General Notes:

1. Demographic and enrollment data can also be found in the Kansas Higher Education Reporting System (KHERS). KHERS is a web-based reporting tool providing access to data about Kansas public postsecondary institutions. KHERS allows users to view trends, filter reports, and perform comparisons through regularly-updated dashboards, graphs and charts. KHERS can be accessed via <http://www.kansasregents.org/>, under the “Data” heading.
2. Total Headcount and FTE have been added to the finance tables to add context to data as necessary.
3. While the number of years of data varies between tables in the Institutional Profiles section, the goal at Kansas Board of Regents is to have six years of data shown for each of our Data Book publications.

### Table P.10: Student Demographics

1. A divisor of 30 is used to calculate FTE for undergraduate students in an academic year.

### Table P.11: Enrollment by Race/Ethnicity

1. Starting in fall 2010, the community colleges were required to report a student’s race/ethnicity according to definitions and parameters established by the U.S. Department of Education (IPEDS). According to these new definitions, a student’s race/ethnicity can now be reported in four modified categories: Black or African-American, Asian, Native Hawaiian/Pacific Islander, and Two or more races. The other race/ethnicity reporting categories are White, Non-resident Alien, American Indian/Alaska Native, Asian, and Unknown. The Hispanic ethnicity category includes all students who reported a Hispanic ethnicity, regardless of their race selection. Due to these race/ethnicity modifications, starting in fall 2010, the number of students in the Hispanic ethnicity category increased while the number of students in the “Unknown” category decreased.
2. The “% Change” column does not reflect the change in percentage, but instead reflects the percent change in the number of students in each category for the time period. This number more accurately reflects the change in student population.

### Table P.13: Enrollment by Age

1. The “% Change” column does not reflect the change in percentage, but instead reflects the percent of change in the number of students in each category for the time period. This number more accurately reflects the change in student population.

### Table P.14: Enrollment by Student Status

1. Full-time students are defined as those enrolled in at least 24 credit hours in an academic year.

### Table P.15: Degrees/Certificates Awarded

1. A Short-Term Program is a Certificate of Completion award earned by completing a KBOR designated stand-alone program. A stand-alone program is less than 16 credit hours, leads to an industry recognized credential, license, or certification and has been specified as a stand-alone program by KBOR’s Workforce Development staff and included in the Program Inventory data system.
2. Technical Certificate A (16-29 Credit Hours) requires completion of an organized program of study in a technical area of at least 16 but less than 30 credit hours in length, at the postsecondary level (below the baccalaureate degree).
3. Technical Certificate B (30-44 Credit Hours) requires completion of an organized program of study in a technical area of at least 30 but less than 45 credit hours in length, at the postsecondary level (below the baccalaureate degree).
4. Technical Certificate C (45-59 Credit Hours) requires completion of an organized program of study in a technical area of at least 45 but less than 60 credit hours in length, at the postsecondary level (below the baccalaureate degree).

### Table P.16: Graduation Rates of First-Time, Full-Time Freshmen

1. The IPEDS Graduation Rates component collects data on the cohort of full-time, first-time degree/certificate-seeking undergraduate students and tracks their completions status at 100% and 150% of the normal time to complete all requirements of their program study. Once a student is in the cohort, they remain in the cohort, even if their status changes to part-time or they drop out or transfer out of the institution. However, adjustments can be made to the cohort for

allowable exclusions, which include the death of a student, permanent disability, military deployment, or service on an official church mission or with a foreign aid service of the Federal government.

2. The IPEDS 200% Graduation Rates component is a further extension of the traditional Graduation Rates component. It requests information on any additional completers and exclusions from the cohort between 151% and 200% of normal time for a student to complete all requirements of their program of study. The reporting of data for the 200% completion period is not cumulative. Respondents are only asked to report data for the time period between 151% and 200% of normal time to completion.
3. Definitions are based on IPEDS definitions for full-time and part-time students:
  - a. A full-time student is defined as a student who is enrolled in 12 or more semester credits each term.
  - b. A part-time student is defined as a student who is enrolled in less than 12 semester credits each term.
4. The first year for the graduation rate is the first year of enrollment. Once a student has a completion, that completion is counted in all subsequent year rates.

**Table P.17: Fall Retention Rates of First-Time Students**

1. The IPEDS Fall Enrollment component collects data on the cohort of full-time and part-time, first-time degree/certificate-seeking students determined using fall attendance status. Exclusions include the students who died or were totally and permanently disabled, to serve in the armed forces, to serve with a foreign aid service of the Federal Government, or to serve on official church missions.
2. Definitions are based on IPEDS definitions for full-time and part-time students:
  - a. A full-time student is defined as a student who is enrolled in 12 or more semester credits each term.
  - b. A part-time student is defined as a student who is enrolled in less than 12 semester credits each term.
3. The first year for the retention rate is the academic year following the year of enrollment. If a student has not completed and is no longer enrolled for a subsequent year, that student ceases to be counted unless he/she re-enrolls during a future academic period.

**Table P.18: Student Success Index**

1. The data may have changed slightly in Entrance Year 2008 through Entrance Year 2012 due to a data clean-up, which improved the quality of data. Due to this slight adjustment in data, this table may not match exactly what was published in prior year data books.
2. Given the diverse population and varying mission of community colleges and technical colleges, the Student Success Index provides a more comprehensive measure of institutional effectiveness than traditional graduation and retention rates.
3. Outcomes for the Student Success Index are determined using data from both the KHEDS AY Collection and the National Student Clearinghouse. These outcomes are examined for an academic year cohort from the KHEDS AY Collection. The student is counted once per academic year for each institution. Translations have been made for merged institutions, and the current institution is used for the label. For completions, all completions reported to KBOR in the AY Completions File have been used. This may include stand-alone programs/occupational programs, certificates, and degrees. The segments on the index bar are mutually exclusive from left to right. Once the student is counted in one segment, that student is not counted in another segment.
4. The Student Success Index varies from typical IPEDS measures in the followings ways:
  - The index uses an academic year cohort, not the fall cohort.
  - The entrance year is the academic year in which the student entered the Kansas’ public postsecondary education system.
  - The index includes part-time and full-time students, as well as transfer students.
  - Exclusions. IPEDS allows exclusion of students from the cohort such as death or total and permanent disability; service in the armed forces (including those called to active duty); service with a foreign aid service of the federal government, such as the Peace Corps; or service on official church missions. KBOR does not track or remove exclusions.
  - Formal transfer prep programs. If an institution has a formal transfer prep program, but that student does not receive a formal award from the first institution, the first institution can count the student as a grad if the student fulfills the transfer prep program and transfers to another institution. KBOR does not track transfer prep specifically.
  - IPEDS allows institutions to count completers as ‘retained’ in retention rates for 2-year institutions under some circumstances. These are broken out separately for the index.

- Types of degrees/awards. In order to count a student or award for IPEDS the student must be seeking a formal degree, certificate, or award. KBOR and institutions have not always defined these in the same way, and some awards/occupational programs have not always been collected by KBOR. The index counts postsecondary credit toward degrees, certificates, and stand-alone programs (occupational programs) if these have been submitted to KBOR. Any level of completion found within the specified timeframe is counted.
- Expected time to degree. For the success index, no differentiation regarding the length of a degree program was made. KBOR evaluates whether a student completed or retained at the end of each entrance year whereas IPEDS looks at 150% of the time of the degree program.
- Mergers. KBOR used translations for the merged institutions. It is uncertain how these were reported to IPEDS.

5. Specific data for the Independence Community College Student Success Index is as follows:

| Entrance Year | Completed Home Institution | Completed System Institution | Completed Elsewhere | Retained Home Institution | Retained System Institution | Retained Elsewhere | Student Success Index |
|---------------|----------------------------|------------------------------|---------------------|---------------------------|-----------------------------|--------------------|-----------------------|
| 2008          | 16.0%                      | 3.1%                         | 2.2%                | 4.4%                      | 11.0%                       | 11.2%              | 47.8%                 |
| 2009          | 21.8%                      | 2.6%                         | 2.6%                | 4.6%                      | 10.9%                       | 11.8%              | 54.3%                 |
| 2010          | 32.4%                      | 3.8%                         | 0.5%                | 2.8%                      | 8.2%                        | 6.6%               | 54.3%                 |
| 2011          | 28.0%                      | 3.2%                         | 0.8%                | 1.5%                      | 7.3%                        | 7.3%               | 48.2%                 |
| 2012          | 32.6%                      | 2.0%                         | 1.7%                | 2.3%                      | 6.8%                        | 8.8%               | 54.1%                 |
| 2013          | 29.2%                      | 4.2%                         | 1.8%                | 2.4%                      | 6.9%                        | 8.2%               | 52.8%                 |

**Table P.20: Total Audited Operating Expenses**

1. The expense categories were created based on existing classification of expenses in the *Independent Auditors’ Report and Financial Statements* for each institution for uniformity purposes.
2. Independence Community College, “Scholarships and Financial Aid” includes the audit category “Scholarships and Awards” and “Other Expenses” includes the audit category “Debt Service”.

**Table P.30: Total Audited Operating Revenues**

1. The revenue categories were created based on existing classification of revenues in the *Independent Auditors’ Report and Financial Statements* for each institution for uniformity purposes.
2. Independence Community College, “Federal Grants and Contracts” includes the audit category “Federal Pell Grants”; “Sales and Services of Educational Departments” includes the audit category “Activity Fund Revenues” and “Other Revenues” includes the audit category “Miscellaneous Income”.

**Table P.60: General Fund Changes in Unencumbered Cash**

1. Unencumbered Cash is any cash asset that is not anticipated to be needed to pay costs associated with the business. It is money that can be re-directed to unanticipated needs, direct to new development, or counted with other assets when profits are tallied.
  - a. “Cash” is the name for an asset account that contains currency, coins, money orders, checking account balances and, in some states, specific government securities with a term of less than one year. It does not, however, include loan or mortgage proceeds, which must be paid back with interest.
  - b. The “General Fund” is one of two major sources of funding of Regents institutions’ operating budgets; general use funds consist of state general fund appropriations, general fee (tuition) revenue. During fiscal years 2010 and 2011, general use funds also may have included federal American Recovery and Reinvestment Act funds.
2. For unknown reasons, the unencumbered cash amount for FY 2013 at June 30<sup>th</sup> does not equal the amount at July 1<sup>st</sup>, FY 2014 and the unencumbered cash amount for FY 2014 at June 30<sup>th</sup> does not equal the amount at July 1<sup>st</sup>, FY 2015 for Independence Community College. These amounts are typically equal from fiscal year to fiscal year.
3. The amounts for Fiscal Year 2011 – 2015 are audited, while the amount shown for Fiscal Year 2016 is an unaudited amount. These amounts reported in the prior year Community College Data Book as “Unaudited” may not match exactly what is reported in the current year Community College Data Book as “Audited”. This is because “Audited” data is considered finalized while “Unaudited” data is not.