

OCTOBER 19, 2016

Kansas Board of Regents

Fort Hays State University
Memorial Union
700 College Drive

2016-2017

Zoe Newton, Chair
Dave Murfin, Vice Chair

KANSAS BOARD OF REGENT MEMBERS:

Joe Bain	Shane Bangerter	Ann Brandau-Murguia
Bill Feuerborn	Dennis Mullin	Dave Murfin
Zoe Newton	Daniel Thomas	Helen Van Etten

FORESIGHT 2020

A Strategic Agenda for the State's Public Higher Education System

1. Increase higher education attainment among Kansas citizens
2. Improve alignment of the state's higher education system with the needs of the economy
3. Ensure state university excellence

FORESIGHT 2020

A 10-Year Strategic Agenda for the State's Public Higher Education System



Foresight 2020 is a 10-year strategic agenda for the state's public higher education system. Originally adopted by the Kansas Board of Regents in 2010, updated in 2012, and modified in 2015, the plan sets long-range achievement goals that are measurable, reportable, and ensure the state's higher education system meets Kansans' expectations. Find each year's progress report at: kansasregents.org/foresight_2020.

INCREASE HIGHER EDUCATION ATTAINMENT

Aspirations

- ★ Increase to 60 percent the number of Kansas adults who have earned a certificate, associate or bachelor's degree by 2020.
- ★ Achieve a ten percentage point increase in retention and graduation rates by 2020.

Measures

- ★ Number of certificates and degrees awarded by universities, community and technical colleges
- ★ Attainment Model progress
- ★ Graduation rates: 4/5/6-year rates for universities and 2/3/4-year rates for community and technical colleges
- ★ First to second year retention rates at universities, community and technical colleges
- ★ Student Success Index rates
- ★ Comparison of state demographics with higher education participation levels, including race/ethnicity, Pell Grant eligibility, and age
- ★ Comparison of postsecondary attainment in Kansas to the nation, by age groups
- ★ Adult Education: participation, percent served among working-age adults in Kansas without a high school diploma or its equivalent, and percent transitioning to postsecondary within 3 years of enrollment
- ★ Number of adults with college credit but no certificate or degree who are returning to complete a certificate, associate/bachelor degree
- ★ Seamless Transition: total number of courses approved for guaranteed transfer and number of Reverse Transfer degrees awarded systemwide

IMPROVE ECONOMIC ALIGNMENT

Aspirations

- ★ Respond to business and industry expectations for graduates and ensure all technical programs meet expectations of quality.
- ★ Reduce workforce shortages in select high-demand fields by increasing the number of certificates and degrees awarded, including in science, technology, engineering, and mathematics (STEM) fields.

Measures

- ★ Percent of graduates employed and average wages in Kansas, by award level
- ★ Number of certificates and degrees awarded in selected high-demand fields, and progress made on special state initiatives
- ★ Summary findings from latest K-TIP Report, providing systemwide analysis of all approved postsecondary CTE programs, by program
- ★ Percent of certificates/degrees awarded in STEM fields
- ★ Student performance on assessments tracking industry-requested "Foundational Skills" –
 1. Mathematics/Analytical Reasoning
 2. Written and Oral Communication
 3. Critical Thinking/Problem Solving

ENSURE STATE UNIVERSITY EXCELLENCE

Aspiration

- ★ Improve regional and national reputations of state universities.

Measures

- ★ Comparison to peers for each of the six state universities on established metrics
- ★ Private giving to universities
- ★ Total research dollars awarded, highlighting federal research dollars (as percent of total) and specific industry support secured
- ★ University Excellence Profile: select rankings, Composite Financial Index, and assessment of economic impact

BOARD GOALS 2016-2017

Approved by the Kansas Board of Regents



ATTAINMENT

- The Board will receive a proposal to attract Kansans with some college credit, but no degree, back to higher education to complete a credential, as well as the projected costs to implement the proposal.
- The Board will review its policy on credit hour requirements for baccalaureate degrees to determine if the policy meets best practices for promoting on-time completion.
- The Board will conduct a cost-benefit analysis of developing a common online application for state universities.

ALIGNMENT

- The Board will further the implementation of Credit for Prior Learning in Kansas by aligning with additional branches of the military with a focus on healthcare bridge programs.
- The Board will pilot an internship program with the Department of Commerce to better engage Kansas employers seeking qualified employees.

EXCELLENCE

- The Board will appoint a working group composed of state university representatives to examine ways to enhance innovation and gain greater administrative efficiency at the universities.
- The Board will receive a briefing on the state universities' fee structures and evaluate whether a different configuration should be considered.

OTHER

- The Board will continue preparing for campus concealed carry through the Governance Committee's review and approval of the university policies that implement Board policy and state law.
- The Board will receive from the Council of Presidents an update on the progress of the Title IX workgroup created by the Board at its May 2016 meeting.

BOARD ACADEMIC AFFAIRS STANDING COMMITTEE
FY 2017 AGENDA TOPICS

- BAASC 17-01 Review and Approve AY 2017-2019 Performance Agreements
- BAASC 17-02 Review and Approve AY 2015 Performance Reports
- BAASC 17-03 Review and Approve Distinguished Professor Comprehensive Performance Evaluation
- BAASC 17-04 Receive Adult Education Report
- BAASC 17-05 Receive Accreditation Report
- BAASC 17-06 Receive Concurrent Enrollment Report
- BAASC 17-07 Receive Program Review Report
- BAASC 17-08 Receive Transfer and Articulation Council Report
- BAASC 17-09 Receive Update on School of Dentistry Proposal – **Completed**
- BAASC 17-10 Receive Report on Program Articulation Agreements between Community/Technical Colleges and Universities

FISCAL AFFAIRS AND AUDIT STANDING COMMITTEE
FY 2017 AGENDA TOPICS

- FAA 17-01 Review and Adopt Committee Organization, Agenda, and Work Plan – **Completed**
- FAA 17-02 Finalize Higher Education Unified Appropriations Request for 2017 Legislative Session – **Completed**
- FAA 17-03 Staff Overview of FY 2017 KBOR Office Operating Budget
- FAA 17-04 Staff Overview of the Board’s Tuition Setting Process and Discuss Expectations
- FAA 17-05 Staff Overview of Board’s Capital Budgeting Process
- FAA 17-06 Receive Accountability Report on Major State Investments
- FAA 17-07 Receive Internal Audit Plans and Meet with State University Internal Auditors
- FAA 17-08 Review State Universities’ Annual Financial Reports, including Composite Financial Index and Current Year Spending to Budget
- FAA 17-09 Receive Debt Capacity Plans for Each of the State Universities and Assessment from KDFFA of Universities’ Indebtedness
- FAA 17-10 Review and Approve Capital Improvement Requests and Five-year Capital Improvement Plans

GOVERNANCE COMMITTEE
FY 2017 AGENDA TOPICS

- GOV 17-01 Review Committee Charter and adopt agenda/schedule for the year – **Completed**
- GOV 17-02 Review Board Member COI disclosures and make recommendations to address any actual or perceived conflicts – **Completed**
- GOV 17-03 Consider full-Board discussion topics for the year – **Completed**
- GOV 17-04 Review and approve campus proposed concealed carry policies
- GOV 17-05 Receive university annual campus security reports
- GOV 17-06 Review CEO assessment process and track 360 survey progress
- GOV 17-07 Follow progress of newly created Title IX workgroup
- GOV 17-08 Receive update on WATC/WSU merger proposal
- GOV 17-09 Review proposed revisions to policies as they arise
- GOV 17-10 Review proposed regulation amendments as they arise
- GOV 17-11 Review new board member orientation process
- GOV 17-12 Recommend CEO monetary compensation for FY18

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MEETING INFORMATION AND SCHEDULE

Unless noted, all meetings take place at the Fort Hays State University Memorial Union at 700 College Drive, Hays, Kansas, 67601 in the meeting room indicated. Addresses for offsite meetings can be obtained by contacting the Kansas Board of Regents office at 785-430-4240.

Wednesday, October 19, 2016

Time	Committee/Activity	Location
8:30 am - 9:15 am	System Council of Chief Academic Officers	Pioneer Room
9:15 am or Adjournment	Council of Chief Academic Officers	Pioneer Room
8:30 am - 10:10 am	Governance Committee	Stouffer Room
10:00 am - Noon	Council of Faculty Senate Presidents	Meadowlark Room
10:00 am - Noon	Students' Advisory Committee	Prairie Room
10:15 am - 11:50 am	Fiscal Affairs & Audit Standing Committee	Trails Room
10:15 am - 11:00 am	System Council of Presidents	Stouffer Room
11:00 am or Adjournment	Council of Presidents	Stouffer Room
Noon - 1:15 pm	Lunch <i>Board of Regents & President Flanders</i>	Smoky Hill Room
Noon - 1:15 pm	Lunch <i>Council of Chief Academic Officers</i>	Pioneer Room
1:30 pm	Board of Regents Meeting	FHSU Ballroom
5:30 pm	Dinner <i>Board of Regents and President Flanders</i>	Sternberg Museum, <i>3000 Sternberg Drive</i>

MEETING AGENDA

The Kansas Board of Regents will meet in the Fort Hays State University Ballroom located in the Memorial Union at 600 Park Street, Hays, Kansas, 67601.

Wednesday, October 19, 2016

- I. Call To Order** Regent Newton, Chair
 - A. *Approve Minutes*
 - September 14, 2016 Regular Meeting *p. 6*
 - September 30, 2016 Special Meeting *p. 16*

- II. Introductions and Reports**
 - A. *Introductions*
 - B. *Report from the Chair* Regent Newton, Chair
 - C. *Report from the President & CEO* Blake Flanders, President & CEO
 - D. *Report from System Council of Presidents* President Krull
 - E. *Report from Council of Presidents* Chancellor Gray-Little
 - F. *Report from Council of Faculty Senate Presidents* Pam Keller
 - G. *Report from Students' Advisory Committee* Stephonn Alcorn

- III. Standing Committee Reports**
 - A. *Academic Affairs* Regent Van Etten
 - B. *Fiscal Affairs & Audit* Regent Bain
 - C. *Governance* Regent Feuerborn

- IV. Approval of Consent Agenda**
 - A. *Academic Affairs*
 - 1. Act on Request for New Certificate of Approval with Degree Granting Authority for Trident University International Jean Redeker, VP, Academic Affairs *p. 17*

- V. Consideration of Discussion Agenda**
 - A. *Academic Affairs* Regent Van Etten
 - 1. Act on Naming of an Academic Unit – FHSU President Martin *p. 19*

 - B. *Fiscal Affairs & Audit* Regent Bain
 - 1. Authorize Lease Agreement with Private Developer – PSU Elaine Frisbie, VP, Finance & Administration *p. 20*

 - 2. Approve Transfer of Property from Pittsburg State University Foundation, Inc. to Pittsburg State University – PSU *p. 21*

 - 3. Approve Annual Budget for WSU Mill Levy *p. 22*

- 4. Receive Progress Report on Wichita State University’s Contractual Market-Based Education Tuition President Bardo *p. 28*

- 5. Adopt Bond Resolution for Parking Garage Project; Approve the Execution of Various Documents in Connection Therewith – WSU Julene Miller, General Counsel *p. 31*

- C. *Governance*
 - 1. Act on Proposed Changes to CEO Assessment Tool and Process Regent Feuerborn
Julene Miller, General Counsel *p. 36*

 - 2. Act on Proposed Amendments to the Council of Government Relations Officers Policy and the Interaction with Legislature, Courts, and Other State Agencies Policy Matt Casey, Director, Government Relations *p. 38*

- D. *Other Matters*
 - 1. Receive Non-Budgetary Legislative Proposals (First Read) Matt Casey, Director, Government Relations *p. 41*

VI. Adjournment

MINUTES OF PREVIOUS MEETING(S)

I. Call To Order

Regent Newton, Chair

A. Approve Minutes

KANSAS BOARD OF REGENTS

MINUTES

September 14, 2016

The September 14, 2016, meeting of the Kansas Board of Regents was called to order by Chair Zoe Newton at 1:30 p.m. The meeting was held in the Board Office located in the Curtis State Office Building, 1000 S.W. Jackson, Suite 520, Topeka. Proper notice was given according to law.

MEMBERS PRESENT:

- Zoe Newton, Chair
- Dave Murfin, Vice Chair
- Joe Bain
- Shane Bangerter (by conference call)
- Ann Brandau-Murguia
- Bill Feuerborn
- Dennis Mullin
- Daniel Thomas
- Helen Van Etten

APPROVAL OF MINUTES

Regent Feuerborn moved that the minutes of the June 10, 2016 special meeting, June 15-16, 2016 regular meeting, August 9-11, 2016 budget workshop and retreat meetings, and August 26, 2016 special meeting be approved. Following the second of Regent Van Etten, the motion carried.

INTRODUCTIONS

President Scott introduced Pittsburg State University’s Faculty Senate President, Janice Jewett; Student Body President, Hank Cloninger; University Support Staff Senate President, Michael Woodrum; and Unclassified Staff Senate President, Jessica Stice. President Martin introduced Fort Hays State University’s Faculty Senate President, Carl Miller. Provost Mason introduced Kansas State University’s Faculty Senate President, Andrew Bennett and Student Body President, Jessica Van Ranken.

Chancellor Gray-Little introduced the University of Kansas’ new Provost and Executive Vice Chancellor, Neeli Bandapudi. She introduced KU students who were awarded the Barry M. Goldwater Scholarship, Astronaut Scholarship, and the Ernest F. Hollings Undergraduate Scholarship. She also recognized students who received a John Lewis Fellowship, the National Science Foundation Graduate Research Fellowship, and the Faculty for the Future Fellowship from the Schlumberger Foundation. The Chancellor thanked Anne Wallen, Assistant Director for national scholarships and fellowships for the KU Honors Program, and Andrew Beets, who oversees fellowships, scholarships and awards in the KU Office of Graduate Studies. They assist many students at KU who earn these prestigious awards. The Board congratulated all the students for their accomplishments.

President Burks introduced the new president at Salina Area Technical College, Greg Nichols and the new president at Northwest Kansas Technical College, Benjamin Schears. He announced that four technical colleges in Kansas were nationally ranked in the top 20 two-year public colleges for having the best three-year graduation rates.

GENERAL REPORTS

REPORT FROM CHAIR

Chair Newton thanked Vice Chair Murfin and his wife for working with her to organize the Board's August retreat in Wichita. The Board spent time at the retreat discussing the *Foresight 2020* attainment goal. The last progress report shows a credential gap of 13,000 awards between the number of degrees the Kansas public higher education system is currently producing and the number the system needs to reach the 60 percent attainment goal. The Chair acknowledged that discussions regarding how the system can close the gap are underway between the public institutions and that the Board looks forward to receiving recommendations on next steps within the next couple of months. Additionally, Chair Newton thanked the faculty artists from the University of Kansas for loaning their artwork to the Board office this year.

AMEND AGENDA

Chair Newton amended the agenda to make the next agenda item "Receive Information on Internship Initiative Pilot."

CONSIDERATION OF DISCUSSION AGENDA**Presentation****INFORMATION ON INTERNSHIP INITIATIVE PILOT**

A presentation on the Innovative Career Education (ICE³) pilot was given by Zoe Gruber, Director of Workforce Training; Mike Kiley, CEO of Security Benefit; and Neeli Bendapudi, Provost at the University of Kansas. Director Gruber stated this initiative was designed by the Kansas Board of Regents and the Kansas Department of Commerce. The goal is to provide companies with an opportunity to partner with universities to develop guided, paid work experience for students interested in a career with the company. The pilot is funded through a public/private partnership between the state and the company. She reported Security Benefit's se2, which is an innovative company that is a leading third-party administrator for the nation's life and annuity insurance industry, will be the pilot company for this initiative in cooperation with the University of Kansas.

Director Gruber stated the ICE³ initiative is responsive to the Board's *Foresight 2020* Goal Two – Improve Alignment of the State's Higher Education System with the Needs of the Economy. The pilot initiative model consists of three distinct phases. In phase one, the company identifies and selects student interns for participation in an eight-week paid internship. In phase two, students have the opportunity to continue paid employment on a part-time basis while completing their college degree. The company will assign the students a coach and mentor, who will provide support and help build the students' leadership skills. At the completion of either of these phases, both the student and the company may opt out of further participation without penalty. In phase three, the student is employed full-time with the company following graduation. The company will put money toward the student's tuition expense in exchange for either one or two years of guaranteed service with the company. For the initial pilot, se2 will pay \$5,000 for one year of employment and \$10,000 for two years of employment.

Mike Kiley spoke about the importance of this initiative from a company's perspective. He stated ICE³ will help companies connect with the talented students in our higher education system. Successful connections are beneficial to both the student and the company. The student has an opportunity to receive on the job training, which can lead to full-time employment after graduation, and the company has an opportunity to employ these trained students, which can lead to business growth. Mr. Kiley stated se2 is currently in phase one of the pilot.

Provost Bendapudi stated the University of Kansas is excited to be working with se2 on this pilot initiative. This initiative not only gives the students a great opportunity to secure a job after graduation but also benefits them by reducing their college debt. Provost Bendapudi stated the ICE³ model can work with many different majors and that the University will be working with other Kansas companies to expand the initiative.

(Handout filed with Official Minutes)

GENERAL REPORTS

REPORT FROM PRESIDENT AND CEO

President Flanders reported Board staff and President Martin have been working with KPERS staff and legislators on drafting legislation to address how the Working After Retirement rules apply to state higher education employees and employers. President Flanders also introduced the Board office's new Vice President of Academic Affairs, Jean Redeker, and Vice President of Workforce Development, Scott Smathers.

REPORT FROM COUNCIL OF PRESIDENTS

Chancellor Gray-Little presented the Council of Presidents' report. The Council received an update on the implementation of and potential legislation addressing the KPERS Working After Retirement rules and discussed the progress of each of the universities' weapons policies, which the Governance Committee will begin to review next month. The Council of Business Officers gave an update to the CEOs regarding the graduate student health insurance premium subsidy. Currently, the universities pay 75% of the health insurance premium for eligible graduate students enrolled in the Kansas Board of Regents' graduate student insurance plan. The IRS has confirmed that employer payments to individual plans are not permissible and fail to satisfy the Affordable Care Act. Student health insurance plans are deemed to be individual plans. The Business Officers have reviewed alternatives identified by outside counsel for the graduate student insurance premium subsidy and recommend that the universities provide additional taxable compensation to eligible graduate students, which can then be used to purchase health care. However, the universities cannot mandate that these additional funds be used to purchase insurance. Each university will continue to work on addressing this issue for its campus. The Council of Presidents also received reports from the Council of Chief Academic Officers, the Council of Government Relations Officers, the Council of Chief Student Affairs Officers, and the University Support Staff Council.

REPORT FROM SYSTEM COUNCIL OF PRESIDENTS

President Krull presented the System Council of Presidents' report. The Council discussed the Board's attainment goal, which was based on the Georgetown model, to increase to 60% the number of Kansas adults who have a certificate, associate's degree or a bachelor's degree. The gap between current production and the goal is approximately 13,000 awards. To fill the gap and meet the goal, an additional 4,630 bachelor degrees and 6,912 associate and certificate awards are needed. The Council discussed the challenges with the timeframe remaining to achieve the goal and the recent reduction of resources. The Council believes one of the most important factors in achieving the goal is for institutions to retain and graduate current students. President Krull noted the public higher education institutions will work within their sectors (community colleges, technical colleges, and state universities) to determine the number of awards needed by each individual institution. Each sector will present their final award production numbers to the Board office by December.

REPORT FROM COUNCIL OF FACULTY SENATE PRESIDENTS

The Council of Faculty Senate Presidents report was presented by Pam Keller. The Faculty want to work with the Board and the other committees to advance higher education. Many of the members of the Council are now attending other committee meetings to get a better understanding of all the topics being discussed. At their meeting, the Council discussed the proposed Credit by Examination policy, the university weapons policies, and the Board's proposed goals for the year.

REPORT FROM STUDENTS' ADVISORY COMMITTEE

Stephonn Alcorn presented the Students' Advisory Committee report. At the Committee's August retreat, the students discussed civic engagement on the campuses and the students' higher education day at the Statehouse. The Committee also reviewed its by-laws and drafted goals for the year. Their goals include intentional advocacy, campus diversity and inclusion, higher education access, and financial literacy for students. The Committee will work on action steps for these goals, which will be presented at the October meeting.

Mr. Alcorn noted the Committee wished to express its support for the weapons policies that will be submitted by each university and the Board's goals for this year. The students are particularly interested in the goals pertaining to a common online application, best practices for promoting on-time degree completion, the pilot internship program, the review of the universities' fee structure, and the progress of the Title IX workgroup. Additionally, the Committee supports the Board's budget restoration request.

REPORT FROM UNCLASSIFIED STAFF COUNCIL

Elizabeth Phillips presented the Unclassified Staff Council report. The Council discussed the implementation of the universities' concealed carry policies, the tobacco free campus initiatives, and the impact of the KPERS Working After Retirement rules.

REPORT FROM UNCLASSIFIED SUPPORT STAFF COUNCIL

The Unclassified Support Staff Council report was presented by Chris Wallace. The Council thanked the Board for approving the alignment of annual leave accruals for support staff with other university staff leave. At their meeting, the Council discussed concerns regarding the increase of health insurance premiums and co-pays, KPERS funding, and increased parking fees. The Council asked the Board to continue to advocate to increase state funding for higher education.

STANDING COMMITTEE AND OTHER REPORTS

ACADEMIC AFFAIRS

Provost Mason announced that Kansas State University and Washburn Law have entered into a 3 + 3 agreement. The focus of the agreement is for law students to practice in rural Kansas, however, the agreement does not require a commitment from the student.

Regent Van Etten presented the Board Academic Affairs Standing Committee report. The Committee approved the naming of an academic unit at Fort Hays State University and the Committee's goals for this year. Both items are on the Board's agenda for consideration. An update on the proposed dental school was presented by Regent Thomas and Dr. Reed – former Dean of the UMKC Dental School. Mr. Hemsley, Executive Director of the Kansas Dental Board, was in attendance. The Committee also received a report from April Cozine, Assistant Director of Admission at Wichita State University, on the Apply Kansas initiative. This initiative is connected to the Board's *Foresight 2020* Goal One – Increase Higher Education Attainment Among Kansans. To help reach the Board's attainment goal, Apply Kansas is working with high school students, specifically focusing on low-income and first-generation students, on the college application process. In 2015, Apply Kansas helped guide students through the college application process at eleven Kansas high schools. The goal is to triple the number of high school sites to thirty in 2016.

FISCAL AFFAIRS AND AUDIT

Regent Bain presented the Board Fiscal Affairs and Audit Standing Committee report. The Committee reviewed the University of Kansas' Corbin Hall renovation project. KU answered questions regarding occupancy rates of KU's dormitories and how KU will finance repayment of the indebtedness with housing revenues. The Committee will receive additional information on how universities project housing occupancy, test the local housing markets, and set rates. The bond resolution for this project is on the Board's agenda for consideration. Regent Bain reported the Committee approved its goals for the upcoming year and reviewed the Board's proposed Higher Education Unified Appropriation request for FY 2018 and FY 2019. Pittsburg State University provided an update on its Block 22 project, which is a living learning community developed in partnership with the City of Pittsburg and a private developer. PSU will present the lease to the Board for consideration at the October meeting. Kansas State University updated the Committee on the KSU Veterinary Medical Diagnostic Laboratory. The Kansas Department of Health and Environment and the Kansas Department of Agriculture have withdrawn from the project. KSU will proceed on its own and will continue to give the Committee updates on the project.

Additionally, Regent Bain reported Wichita State University brought back its tuition request to allow WSU to charge in-state tuition to students from the Kansas City, Missouri metro area. The Committee will review WSU's request in more detail at its October meeting after the universities have discussed the potential systemwide impact of this request.

GOVERNANCE

Regent Feuerborn reported the Governance Committee reviewed and approved its goals and calendar for the upcoming year. The Committee reviewed the Board member conflict of interest disclosure statements and Board goals, which are on the Board's agenda for consideration. The Committee also approved amendments to the Council of Government Relations Officers policy, Interaction with Legislature, Courts, and Other State Agencies policy, and the Reverse Transfer policy. Board staff presented proposed revisions to the Board's CEO evaluation tool and process. The revisions will be presented to the Board for consideration at the October meeting. Regent Feuerborn announced that the Committee will begin its review of the university's weapons policies at its October meeting.

APPROVAL OF CONSENT AGENDA

Regent Van Etten moved, with the second of Regent Thomas, that the Consent Agenda be approved. The motion carried.

Academic Affairs

DEGREE PROGRAM FOR WICHITA AREA TECHNICAL COLLEGE

Wichita Area Technical College received approval to offer an Associate of Applied Science degree (68 credit hours) in Veterinary Technology (51.0808). The College will seek accreditation for the program through the American Veterinary Medicine Associate Committee on Veterinary Technical Education and Activities by the 2018-2019 academic year. The program will be funded by a Title III grant for five years. After the five-year period, the program is projected to be self-sustaining.

Fiscal Affairs & Audit

EXCHANGE OF PROPERTY – KSU

Kansas State University received authorization to execute a land exchange with Raleigh L. and Miriam G. Eggers. The exchange will correct a discrepancy between the legal description and the fence lines of the properties. The Kansas Legislature authorized the exchange in the 2016 session and the Attorney General's Office has reviewed and approved the deed. The legal description of the land is as follows:

A tract of land in the West Half of Section 1, Township 11 South, Range 07 East of the Sixth Principal Meridian, Riley County, Kansas described as follows:

Beginning at a point that is S 01744'12" E 2518.00 feet from the Northwest Corner of the West Half of said Section 1, said point being the Northwest Corner of the Raleigh L. Eggers and Miriam Glee Eggers tract recorded in Book 693 pages 297-300 in the Riley County Registrar of Deeds Office: hence N 01744'12" W 10.25 along the West Line of the Northwest Quarter of said Section 1: hence S 89755'25" E 324.06 feet to a point on the North of the said Eggers tract: hence S 88715'48" W 323.90 feet to the point of beginning, containing 1660 square feet.

Subject to easements and restrictions of record.

AMENDMENT TO FY 2018 CAPITAL IMPROVEMENTS REQUESTS AND FIVE-YEAR PLANS TO INCLUDE RENOVATION OF CAMBRIDGE PARKING GARAGE – KUMC

The University of Kansas Medical Center received approval to amend its FY 2018 Capital Improvement Requests and Five-Year Plan to include the renovation of the Cambridge Parking Garage. The estimated cost of the project is \$8.4 million, which will be funded with revenues from the parking enterprise.

Governance

AMENDMENT TO THE REVERSE TRANSFER POLICY

The amendment to the Reverse Transfer policy was adopted. The wording change is to correct an oversight in the June amendment. Below is the amendment that was adopted:

CHAPTER III: COORDINATION¹ - STATE UNIVERSITIES, COMMUNITY COLLEGES, TECHNICAL COLLEGES, WASHBURN UNIVERSITY AND/OR THE WASHBURN INSTITUTE OF TECHNOLOGY

A. ACADEMIC AFFAIRS

3. REVERSE TRANSFER AGREEMENTS

Reverse transfer is an important element of a seamless educational system. The state universities, community colleges, technical colleges, Washburn University and Washburn Institute of Technology shall work together, through the System Council of Presidents and System Council of Chief Academic Officers, to develop a process to assist students to complete coursework for and attain all certificates and degrees for which they are eligible.

The process and resulting agreements shall:

- a. Be consistent with state and federal law, Board policies and applicable accreditation standards;
- b. Provide a mechanism for each student who is transferring credits from a community college or technical college to a university to participate in the reverse transfer process; the established mechanism shall include an opportunity for each otherwise eligible student to opt-in to the process, thereby ~~precluding~~ permitting sharing of that student’s Family Educational Rights and Privacy Act protected information; and
- c. Provide guidelines for determining which transferring institution will award the credential if the student has transfer credits from more than one institution.

BREAK

The Chair called for a 10 minute break at 2:50 p.m. and resumed the meeting at 3:00 p.m.

CONSIDERATION OF DISCUSSION AGENDA

Academic Affairs

¹ See Chapter I., Section A.3 for definition of Coordination.

NAMING OF ACADEMIC UNITS – FHSU

President Martin requested approval to name the Fort Hays State University College of Business and Entrepreneurship and a section within the building in honor of William “W.R.” and Yvonne Robbins, who are longtime supporters of the University. Regent Bain moved to approve, and Regent Van Etten seconded. The motion carried. The College will be named the W.R. and Yvonne Robbins College of Business and Entrepreneurship and the section within the building will be named the Robbins Banking Institute.

Fiscal Affairs and AuditBOARD’S HIGHER EDUCATION UNIFIED APPROPRIATION REQUEST FOR FY 2018 AND FY 2019

Elaine Frisbie, Vice President of Finance and Administration, introduced the Board’s proposed Higher Education Unified Appropriation Request for FY 2018 and FY 2019. At the August budget workshop and retreat, the Board received information and discussed the different institutional and sector budget requests, which included receiving information on the dental school proposal. Following those discussions, the Board indicated its top priority is to advocate for no additional state funding reductions and to request that the 2017 Legislature appropriate \$30,664,149 from the State General Fund in both FY 2018 and FY 2019 to restore the 4 percent budget allotment. Vice President Frisbie stated the Board also discussed including in the narrative of the Board’s budget request the deferred maintenance request, the top institutional/sector requests, and the dental school request. Board staff drafted a summary list that reflected the Board’s discussion in August. Regent Thomas moved to approve the summary list, which will include all of the institutional and sector specific requests in the narrative of the Board’s unified request. Following the second of Regent Bain, the motion carried.

(Summary List filed with Official Minutes)

EPSCoR PROPOSAL

Jean Redeker, Vice President for Academic Affairs, presented the EPSCoR Review Committee’s recommendation to award \$100,000 per year for five years, beginning in FY 2017, to the Center of Biomedical Research Excellence (COBRE): Chemical Biology of Infectious Disease. The Center is located at the University of Kansas. Regent Van Etten moved to approve, and Regent Mullin seconded. The motion carried.

BOND RESOLUTION FOR RENOVATION OF CORBIN HALL – KU

General Counsel Julene Miller introduced a bond resolution for the University of Kansas have revenue bonds issued to finance portions of the Corbin Hall Renovation project. The resolution would authorize the issuance of revenue bonds in one or more series in total aggregate amount not to exceed \$14,500,000 plus costs and reserves. However, KU does not anticipate a bond issuance over \$12 million. The bonds will be secured with a pledge of generally available unencumbered funds of the University, but KU is planning to pay debt service on the bonds with housing revenues. Regent Murfin asked why generally available unencumbered funds are being pledged instead of housing revenues. General Counsel Miller stated the Kansas Development Finance Authority has advised KU that pledging generally available funds would result in a better bond rating with a lower interest rate. Following discussion on KU’s dorm occupancy percentage and room rates, Regent Bain moved to approve and authorize the Chair and the President and CEO to execute the resolution and various other documents relating to the security and payment of such bonds. Regent Murguia seconded, and the motion carried.

(Resolution filed with Official Minutes)

AMENDMENTS TO MEMORANDUM OF AGREEMENT WITH FHSU/AAUP – FHSU

Theresa Schwartz, Associate General Counsel, presented the proposed amendments to the Memorandum of Agreement with Fort Hays State University and the American Association of University Professors. The amendments will result in the University paying an additional \$25,000 for faculty development. This cost will be paid with tuition funds. Regent Bain moved to approve the proposed amendments to the MOA and authorized the Chair to execute on behalf of the Board. Regent Van Etten seconded, and the motion carried.

GovernanceBOARD MEMBER CONFLICT OF INTEREST DISCLOSURE STATEMENTS

General Counsel Miller presented a summary of reported items from the Board Member Conflict of Interest Disclosure Statements. The following disclosures were made:

1. One Regent will serve on the *governing* board of an institution that is *coordinated* by the Board:
 - Regent Van Etten will serve as the Kansas Board of Regents appointee to the Board of Regents of Washburn University pursuant to statutory requirement.
2. One Regent has reported service on the *governing* board of an *affiliated corporation* of an institution that is *governed* by the Board:
 - Regent Murfin serves as a member of the Board of Trustees of the Kansas University Endowment Association, an affiliated corporation of the University of Kansas.
3. One Regent has reported service on an *advisory* board of an *institution* that is *regulated* by the Board. Regent Murguia serves as a member on the board of trustees of the University of Missouri-Kansas City, an out-of-state public institution that has a certificate of approval from the Board to operate within the State of Kansas.
4. Two Regents have reported service on *advisory* boards of *institutions governed* by the Board:
 - Regent Mullin serves as a member of Kansas State University's College of Business Advisory Council, which is a sounding board for the Kansas State University business program.
 - Regent Murfin serves as a member of the University of Kansas School of Business Board of Advisors.
5. Two Regents have reported an interest in an entity that has entered a contract or transaction with an *institution* that is *coordinated* by the Board for the performance of services:
 - Regent Bangerter is a partner in a law firm (Rebein, Bangerter & Rebein) that has provided legal services to Dodge City Community College in the past and may do so for that or other institutions in the future.
 - Regent Bain is a 40% shareholder and vice president of a law firm (Cure & Bain, P.C.) that provides legal representation to Northwest Kansas Technical College.
6. Two Regents have reported an interest in an entity that has entered a contract or transaction with an *institution* that is *governed* by the Board:
 - Regent Murguia is the executive director of a not-for-profit organization (the Argentine Neighborhood Development Association) that regularly partners with the University of Kansas Medical Center to support the mission of the Association.
 - Regent Murfin has an ownership interest in two companies (MWCB, LLC; BGC Developers, LLC) that have one or more construction or land management related contracts with Wichita State University or its affiliated corporations, three companies (Executive Airshare, LLC; Gladiators, LLC; Air Capital Flight Line, LLC) that have one or more working relationships with the University of Kansas, Kansas State University and Wichita State University or their affiliated corporations.

Regent Feuerborn moved to approve the continued service of Board members serving on the boards listed above, conditioned on each member's recognition that their duty is first to the Board of Regents, and for the Regents named in 5 and 6 above, they are to excuse themselves from participating on behalf of the Board in matters involving or related to the contract or transaction. Regent Van Etten seconded, and the motion carried.

Other MattersUPDATE ON THE KU SECURE RESEARCH FACILITY SECURITY EXECUTIVE COMMITTEE ACTIVITIES – KU

Chancellor Gray-Little presented an update on the KU Secure Research Facility. The Security Executive Committee is authorized by the Board to manage, control, and supervise all classified information. This

Committee comprises the University Chancellor, Provost and Executive Vice Chancellor, Vice Chancellor for Research, Vice Provost for Administration and Finance, and the Faculty Security Officer. The Chancellor noted KU's General Counsel, Jim Pottorff, is serving on the Committee while Provost Bendapudi is going through the process to receive security clearance. She also reported KU received a superior rating from the Defense Security Service Security Assessment.

UPDATE ON THE BIOSECURITY RESEARCH INSTITUTE (BRI) SECURITY EXECUTIVE COMMITTEE ACTIVITIES – KSU

Provost Mason presented an update on the activities of the Biosecurity Research Institute (BRI) Security Executive Committee. This Committee comprises the Interim President, Provost, Vice President for Research, and the Faculty Security Officer. It meets twice a year to review projects that require security clearance. Provost Mason stated the BRI received a commendable rating, which is the second highest possible, from the Defense Security Service Security Assessment.

(PowerPoint filed with Official Minutes)

GRANTING OF HONORARY DEGREES – WSU

President Bardo nominated Samuel Ramey and Karla Burns to receive honorary degrees from Wichita State University at its Fall 2016 commencement. Regent Murfin moved to approve, and Regent Feuerborn seconded. The motion carried.

(Additional Information filed with Official Minutes)

FY 2017 AGENDA TOPICS FOR THE BOARD ACADEMIC AFFAIRS STANDING COMMITTEE, FISCAL AFFAIRS AND AUDIT STANDING COMMITTEE, AND GOVERNANCE COMMITTEE

Regent Van Etten moved to approve the FY 2017 agenda topics for the Board Academic Affairs Standing Committee, Fiscal Affairs and Audit Standing Committee, and Governance Committee. Regent Thomas seconded and the motion carried.

(Committee Agenda Topics filed with Official Minutes)

BOARD GOALS FOR 2016-2017

At the August retreat, the Board discussed goals for the upcoming year. Regent Feuerborn moved to approve, and Regent Mullin seconded. The motion carried. The following Board Goals were adopted:

ATTAINMENT

- The Board will receive a proposal to attract Kansans with some college credit, but no degree back to higher education to complete a credential, as well as the projected costs to implement the proposal.
- The Board will review its policy on credit hour requirements for baccalaureate degrees to determine if it meets best practices for promoting on-time completion.
- The Board will conduct a cost benefit analysis of developing a common online application for state universities.

ALIGNMENT

- The Board will further the implementation of Credit for Prior Learning in Kansas by aligning with additional branches of the military with a focus on healthcare bridge programs.

- The Board will pilot an internship program with the Department of Commerce to better engage Kansas employers seeking qualified employees.

EXCELLENCE

- The Board will appoint a working group composed of state university representatives to examine ways to enhance innovation and gain greater administrative efficiency at the universities.
- The Board will receive a briefing on the state universities' fee structures and evaluate whether a different configuration should be considered.

OTHER

- The Board will continue preparing for campus concealed carry through the Governance Committee's review and approval of the university policies that implement the Board policy and state law.
- The Board will receive from the Council of Presidents an update on the progress of the Title IX workgroup created by the Board at its May, 2016 meeting.

AMEND AGENDA

Chair Newton amended the agenda to cancel Thursday's meeting. The Board will still have breakfast with the Council of Faculty Senate Presidents Thursday morning.

APPOINTMENTS TO VARIOUS BOARD COMMITTEES AND THE WASHBURN BOARD OF REGENTS

Regent Murguia moved to appoint the members to the Board's standing committees. Regent Bain seconded, and the motion carried.

Regent Feuerborn moved to appoint the Board's representatives and liaisons to various councils and organizations including the Washburn University Board of Regents. Regent Mullin seconded, and the motion carried.

Regent Murguia moved to assign the Regents to the different university CEO subcommittees. Regent Van Etten seconded, and the motion carried.

(List of Members filed with Official Minutes)

ADJOURNMENT

At 3:53 p.m., Regent Murguia moved to adjourn, and Regent Bangerter seconded. The motion carried.

Blake Flanders, President and CEO

Zoe F. Newton, Chair

KANSAS BOARD OF REGENTS
MINUTES OF SPECIAL MEETING
September 30, 2016

The Kansas Board of Regents met by telephone conference call on Friday, September 30, 2016. Chair Zoe Newton called the meeting to order at 12:03 p.m. Proper notice was given according to law.

MEMBERS PRESENT: Zoe Newton, Chair
 Shane Bangerter
 Bill Feuerborn
 Ann Brandau-Murguia
 Daniel Thomas
 Helen Van Etten

MEMEBERS ABSENT: Dave Murfin, Vice Chair
 Joe Bain
 Dennis Mullin

EXECUTIVE SESSION

At 12:03 p.m., Regent Newton moved, followed by the second of Regent Feuerborn, to recess into executive session for 10 minutes to discuss personnel matters of non-elected personnel and matters deemed confidential in the attorney-client relationship. Participating in the executive session were members of the Board, President Flanders, and General Counsel Julene Miller. At 12:13 p.m., the meeting returned to open session. At 12:13 p.m., Regent Newton moved to extend 10 minutes, and Regent Thomas seconded. The meeting returned to open session at 12:23 p.m.

ADJOURNMENT

The Chair adjourned the meeting at 12:24 p.m.

Blake Flanders, President and CEO

Zoe F. Newton, Chair

REPORTS AND CONSENT AGENDA

II. Introductions and Reports

- A. *Introductions*
- B. *Report from the Chair* Regent Newton, Chair
- C. *Report from the President & CEO* Blake Flanders, President & CEO
- D. *Report from System Council of Presidents* President Krull
- E. *Report from Council of Presidents* Chancellor Gray-Little
- F. *Report from Council of Faculty Senate Presidents* Pam Keller
- G. *Report from Students' Advisory Committee* Stephonn Alcorn

III. Standing Committee Reports

- A. *Academic Affairs* Regent Van Etten
- B. *Fiscal Affairs & Audit* Regent Bain
- C. *Governance* Regent Feuerborn

IV. Approval of Consent Agenda

- A. *Academic Affairs*
 - 1. **Act on Request for New Certificate of Approval with Degree Granting Authority for Trident University International** **Jean Redeker,
VP, Academic Affairs**

Summary and Staff Recommendation

Trident University International has applied for a Certificate of Approval to operate in Kansas and requests approval for degree granting authority. After a thorough review of staff qualifications, record keeping systems, coursework, materials, and online platforms, the institution demonstrates it meets and complies with all statutorily imposed requirements. Staff recommends issuance of a Certificate of Approval with new degree granting authority.

Summary of Institution Requirements

The Private and Out-of-State Postsecondary Educational Institution Act (Act) requires private and out-of-state postsecondary educational institutions to obtain Certificates of Approval from the Kansas Board of Regents (Board) in order to lawfully “operate” in Kansas. This Act not only covers “brick and mortar” schools having a physical presence within Kansas, but also schools that offer or provide on-line distance education to Kansans who remain in Kansas while receiving that education.

To qualify for a Certificate of Approval, an institution operating in Kansas subject to the Act must meet the standards established by the Act. In reviewing schools to determine if they meet the statutory standards, Board staff requires and reviews substantial documentation and evidence presented to demonstrate compliance of the schools to ensure proper facilities (with site reviews for facilities when applicable), equipment, materials, and adequate space are available to meet the needs of the students. A recent financial statement, proof of accreditation, evidence of compliance with local, county, state and national safety codes, enrollment agreements, copies of advertisements, schedules of tuitions and fees, and refund policies are reviewed by Board staff. Schools are also required to provide descriptions of their programs and courses, including class syllabi, clinical or externship contracts, and instructor credentials; a statement of the objectives of the programs; and qualifications of administrators and owner information.

Trident University International

A former online branch campus of Touro College, founded in 1970 in New York City, Trident University International became a stand-alone institution in 2007. Trident University International offers bachelor, master, and doctoral level degree programs in the areas of business, education, health sciences, information technology and leadership. The University’s total enrollment for fall 2015 was 7,684 students; 59% of those were undergraduate and 41% were graduate students.

Trident University International is accredited by the Western Association of Schools and Colleges, Senior College and University Commission, a regional accrediting organization recognized by the U.S. Department of Education and the Council for Higher Education Accreditation. This accreditation, according to K.S.A. 74-32,168 of the Kansas Private and Out-of-State Postsecondary Educational Institution Act, may be accepted as evidence of compliance with the statutory standards for approval.

Degrees to be Delivered Online by Trident University International:

- Bachelor of Science in Business Administration
- Bachelor of Science in Health Sciences
- Master of Arts in Education
- Master of Business Administration
- Master of Science in Information Technology Management
- Doctor of Educational Leadership

Staff Recommendation

Staff recommends issuance of a Certificate of Approval with new degree granting authority.

DISCUSSION AGENDA

V. Consideration of Discussion Agenda

A. Academic Affairs

Regent Van Etten

1. Act on Naming of an Academic Unit – FHSU

President Martin

Summary

The Board's Naming of Academic Units policy states "Schools, Colleges, Institutes, Bureaus, Centers or other academic units shall be named for an individual, individuals or business entity by the Board upon the recommendation of the chief executive officer of the state university and the Board Academic Affairs Standing Committee." The Board Academic Standing Committee reviewed the request at its October 4, 2016 conference call and recommended forwarding the request to the Board for consideration. President Martin will recommend the naming of an Academic Unit at Fort Hays State University for the Board's approval.

B. Fiscal Affairs & Audit

**1. Authorize Lease Agreement with Private Developer
– PSU**

Regent Bain
Elaine Frisbie
VP, Finance & Administration

Pittsburg State University (PSU) is negotiating a facility lease for the use of four historic properties in downtown Pittsburg, which are being redeveloped in partnership with the City of Pittsburg and a private developer. The private partner, The Vecino Group of Springfield, MO, has experience developing such projects throughout the country, and will form a limited liability corporation to hold the lease.

The four properties, which are for the most part standing empty, total approximately 73,000 square feet. The existing space will be completely renovated along with a 17,000 square foot addition to one of the buildings. The approximate cost per square foot to renovate the buildings is \$115.

This development is designed to be a living-learning community that combines 105 beds of PSU student housing with dedicated innovation space and resources for both student and local entrepreneurs. The targeted student population is upperclassmen and graduate students with an emphasis on students studying art, business and technology. Room rates will range from approximately \$550 to \$600 per month.

The living-learning community will also include offices for the University Center for Business and Innovation Development, a hacker maker space, business incubator/co-working area, and a multi-function event and educational space. The integration of these activities into one location in the core business district will lead to economic revitalization for the community and meaningful learning opportunities for PSU students.

As conceptualization and planning for Block 22 have evolved, the budget has evolved as well. As the table below indicates, budget estimates that were presented to the Fiscal Affairs and Audit Committee in September 2016 changed from those shared with the committee in May 2016.

	May 18, 2016	September 14, 2016
Total Project Cost:	\$16,000,000	\$18,000,000
Sources of Funds:		
City Investment	\$1,500,000	\$1,500,000
University Fundraising	1,000,000	1,000,000
State Historic Tax Credits	2,651,583	2,635,116
Federal Historic Tax Credits	1,863,509	2,004,937
New Market Tax Credits	--	5,427,000
Developer’s Leveraged Loan	8,984,908	5,432,947
Total	\$16,000,000	\$18,000,000
Loan to Cost:	56%	30%

The properties will be operated and managed by PSU through a 20-year lease. Although not stated in the agreement, PSU will have the option to take possession of the facilities at the end of the lease term. Regulations for the tax credits prohibits such a provision in the initial agreement. The university will also sub-lease a portion of the commercial space to further support downtown redevelopment and generate additional revenue to support the project. Student housing revenues at full occupancy will generate \$600,000 to \$700,000 a year, and revenues from the campus economic development units and limited commercial spaces are expected to generate between \$200,000 and \$250,000 a year. It is estimated that the necessary occupancy level to meet cash flow needs is approximately 75%.

2. Approve Transfer of Property from Pittsburg State University Foundation, Inc. to Pittsburg State University – PSU

Pittsburg State University requests authorization to accept a transfer of property from the Pittsburg State University Foundation, Inc. The Foundation received the property as a gift on September 22, 2016, from the estate of Mary Elizabeth O’Malley, and it is the Foundation’s desire to transfer ownership to Pittsburg State University. The O’Malley Prairies has been an academic and environmental asset to the University and community. The two tracts, approximately 12 acres, provide a natural area that supports educational and research objectives of the Biology Department. The property connects to land previously donated to PSU and which also supports the institutional academic mission.

The legal description for the property being transferred is as follows:

Tract No. 1:

That part of the Northeast Quarter of the Northeast Quarter (NE/4, NE/4) of Section Seventeen, Township Thirty-one South, Range Twenty-four East of the Sixth Principal Meridian (17-31-24), Crawford County, Kansas. Beginning at the Northeast corner (NE c) of the said Northeast Quarter (NE/4) of said Section Seventeen (17); thence West Seven Hundred (700) feet; thence South Three Hundred Fifty (350) feet; thence East Seven Hundred (700) feet; thence North Three Hundred Fifty (350) feet to the point of beginning.

Tract No. 2:

That part of the Northwest Quarter of the Northwest Quarter (NW/4, NW/4) of Section Sixteen, Township Thirty-one South, Range Twenty-Four East of the Sixth Principal Meridian (16-31-24), Crawford County, Kansas, lying North and West of the Right –of –Way line of the Missouri Pacific Railway Company.

3. Approve Annual Budget for WSU Mill Levy

Summary

Kansas law (K.S.A. 76-3a16) requires the Board of Regents to approve expenditures by the WSU Board of Trustees from levies of property taxes in Wichita and Sedgwick County. The Board of Trustees proposes FY 2017 expenditures totaling \$7,861,901 which compares to a budget of \$9,246,277 for FY 2016, a decrease of \$1.4 million. Property tax revenues are estimated at \$7.9 million. The Wichita/Sedgwick County Mill Levy Budget has been reviewed and approved by the Wichita State University Board of Trustees, the Wichita City Council, and the Sedgwick County Board of Commissioners.

Background

Since WSU’s affiliation as a state institution in 1963, 1.5 mills have been levied on all taxable property in the City of Wichita. The levy was extended to property in Sedgwick County beginning in 1988. The funds are under the control of the nine-member WSU Board of Trustees; however, state law provides that the Trustees may expend funds only with the approval of the Kansas Board of Regents. The WSU Board of Trustees has submitted the FY 2017 budget detailed below.

**FISCAL YEAR 2017
WICHITA STATE UNIVERSITY
CITY-COUNTY MILL LEVY BUDGET REQUEST
AS APPROVED BY THE BOARD OF TRUSTEES**

Capital Improvements-\$2,845,432

Debt Service-\$1,512,000 (Series 2013-1)

Goal: To fund debt service commitments in accordance with the Sedgwick County Building Commission Revenue Bonds (Wichita State University Board of Trustees Projects).

The Fiscal Year 2017 mill levy budget request for debt service supports the principal and interest requirements for the 2013 bond series that will be retired in FY 2017. This retirement will free \$1.5 million for other campus projects in future years. Bonds issued in 2014 for Experiential Engineering are now shown in the Wichita State Innovation Alliance (WSIA) budget rather than here.

National Center for Aviation Training at Jabara Airport-\$800,000

Goal: To work with Sedgwick County and WATC in developing a nationally-known training facility that will develop and enhance programs related to the training of aviation professionals.

The National Center for Aviation Training at the Jabara Airport is a 211,000 square foot facility dedicated to meeting the current and future training needs of the aviation industry in both manufacturing and service areas. At full capacity, the National Center for Aviation Training will be able to provide training for 1,300 day and evening students. The National Institute for Aviation Research (NIAR) at Wichita State University is utilizing space in the new facility to develop and enhance its programs related to the training of aviation professionals. NIAR brings unique opportunities for training in composites, advanced joining, robotics and non-destructive testing in order to prepare students on emerging technologies in the aviation industry. The \$800,000 in the 2017 mill levy budget request will provide debt service support for the new facility. No change is requested in this budget item for Fiscal Year 2017.

WSU Innovation Campus \$513,036

Goal: To provide capital for the strategic initiatives needed to improve the Innovation Campus and the campus as a whole.

This new budget item would create a live, work, play environment for students, staff, strategic partners, and the community. All funding decisions will be vetted by the WSIA and facilities committee and approved by the Board of Trustees.

Building Insurance-\$20,396

Goal: To provide insurance coverage as required by bond covenants.

Bond transcripts require that insurance coverage be maintained on buildings where bond proceeds were used to fund the construction costs of the buildings. No change is requested in this budget item for Fiscal Year 2017.

Student Support-\$4,213,469**Wichita State University Merit Scholarship Program-\$3,796,333**

In October of 2013, President Bardo announced a new scholarship program for Wichita State University. WSU will become more assertive about (1) offering scholarship money, and (2) offering scholarships earlier to a larger number of prospective students. Funds from the City-County Mill Levy are a key factor in the implementation and success of this new program. No change is requested in this budget item for Fiscal Year 2017.

The following is a summary of scholarships that will be available for current and prospective students.

WSU Freshmen Merit Scholarships

- \$1,000 to \$3,000 Per Year
 - Presidential Merit Scholarship: \$3,000 per year
 - Morrison Merit Scholarship: \$2,500 per year
 - Founders Merit Scholarship: \$2,000 per year
 - Heritage Merit Scholarship: \$1,000 per year
- Scholarships will be renewable for three additional years
- Award offers will be based on high school GPA, class rank and national test scores

WSU Honors College Scholarships

- \$500 per year for tuition and student fees
- Renewable for four years for a total of \$2,000
- Students must maintain a cumulative GPA of 3.25 and take at least three Honors credits each year
- Students must enroll in and successfully complete at least 12 credit hours per semester

WSU National Merit Scholarships

- Up to \$20,000 per year for tuition, student fees, on-campus room and board, and books
- Renewable for up to an additional three consecutive academic years or to the point where the student earns the first bachelor's degree—whichever comes first
- Scholarship may not be combined with other institutional scholarships offered through WSU (Freshmen Merit, Competitive, or Honors College)

Transfer Merit Scholarships

- Renewable scholarships of \$1,000 or \$2,000 based on merit
- Scholarships will only apply to tuition, fees and on-campus housing
- Students must maintain a minimum cumulative GPA of 3.25 at the conclusion of each semester and enroll in and successfully complete at least 12 credit hours each semester
- New incoming transfer students planning to enroll full-time beginning with the fall term (12 or more credit hours per semester) must be directly transferring to WSU from another institutions, fully admitted as degree-bound students and working on their first bachelor's degree
- Students must have fewer than 80 transfer hours at the end of the spring term prior to fall enrollment at WSU

Funds from the mill levy will be targeted primarily to students who are Sedgwick County residents.

Graduate Urban Assistantships-\$50,557

Goal: To provide funds for the support of graduate students studying for the Master of Public Administration degree.

Graduate urban assistantships enhance the ability of the Hugo Wall School of Urban and Public Affairs to respond to requests from elected and appointed officials in local governments for research and technical assistance on a variety of community and regional issues. Graduate assistants aided faculty in responding to requests from community and government agencies for research and service. No change is requested in this budget item for Fiscal Year 2017.

Graduate Research Assistantships-\$214,156

Goals: To provide partial support for students pursuing doctoral or master's studies in areas directly affecting local industry or the public sector.

To recruit graduate research assistants to assist faculty-directed projects that have received, or have a strong potential to receive external grant funding in areas that have applications to business, industry, and social agencies in Wichita/Sedgwick County.

Funding in the Graduate Research Assistantships budget line is part of a long-term plan to enhance research areas within Wichita State University. Primary emphasis is in supporting doctoral research, particularly where there is external research funding now or in the future. No change is requested in this budget item for Fiscal Year 2017.

Graduate Fellowships-\$152,423

Goal: To provide support for students pursuing studies in graduate programs at the master's level.

Graduate fellowships are used to provide support for students pursuing studies in graduate programs at the master's level. No change is requested in this budget item for Fiscal Year 2017.

Economic and Community Development-\$446,000

Funding for Economic and Community Development activities allows Wichita State University to continue expanding its involvement with the City of Wichita and Sedgwick County through education and training programs in support of economic development. The funding also provides opportunities to utilize faculty expertise

in the analysis of community issues in partnership with the City and County, utilize student internships related to specific local needs, and provide services related to maintaining and analyzing important socio-economic databases.

Interns-City/County-\$136,000

Goal: To attract pre-service students considering professional degree programs and provide them with financial assistance, to provide an enriched learning experience for students, and to contribute to the quality of community decision making through intern assistance to the Offices of the City Manager and County Manager.

The City/County intern program is directed by the Hugo Wall School of Urban and Public Affairs and is used to enhance the learning experience of four Master of Public Administration students through internships with the City of Wichita and Sedgwick County. No change is requested in this budget item for Fiscal Year 2017.

Business and Economic Research-\$150,000

Goals: To produce annual economic forecasts such as employment, personal income, and retail sales for the Wichita/Sedgwick County area.

To develop and maintain public accessible business, demographic and economic databases for the Wichita/Sedgwick County area.

To respond to requests for information from the community relative to business, economics and demographics.

In 1999, the City of Wichita asked the Center for Business and Economic Research at Wichita State University to expand its research capabilities to provide GIS (Geographic Information System) services. In 2005, the Center was asked by the City of Wichita, Sedgwick County and the Greater Wichita Economic Development Coalition (GWEDC) to expand its research capabilities and services by developing, maintaining and operating the South Central Kansas Economic and Fiscal Impact Model. The city, county and GWEDC have asked the Center to maintain most databases on a county-by-county basis for a ten-county service area, as economic development has become a more regional endeavor. This expansion of geographic coverage is a work in progress.

Over the past year, the Center has expanded its research, forecasting, database management, and economic modeling to better serve business, industry, government, and non-profit groups throughout south-central Kansas. Through its research and programs, the Center has established a reputation for efficient, timely reliable and customer-friendly services. The Center contributes directly to the economic development efforts of Wichita, Sedgwick County and Kansas. No change is requested in this budget item for Fiscal Year 2017.

City Government Services-\$80,000

Goal: To provide services to the City of Wichita on projects requested by city government.

Wichita State University provides technical assistance and training to support the mission of the City of Wichita. Expertise of faculty, staff and students will be used to respond quickly to requests for assistance and information. No change is requested in this budget item for Fiscal Year 2017.

County Government Services-\$80,000

Goal: To provide services to Sedgwick County on projects requested by county government.

Wichita State University provides technical assistance and training to support the mission of Sedgwick County. Expertise of faculty, staff and students will be used to respond quickly to requests for assistance and information. No change is requested in this budget item for Fiscal Year 2017.

University Research and Support Services-\$57,000

Organization and Development-\$57,000

Goal: To insure that funds from the mill levy are properly administered for the City of Wichita, Sedgwick County and Wichita State University.

Organization and Development represents the operating costs for the Board of Trustees. The WSU Board of Trustees is responsible for administering the mill levy fund, monitoring endowments held in the WSU Foundation that are owned by the Board of Trustees, and managing the facilities owned by the Board of Trustees. No change is requested in this budget item for Fiscal Year 2017.

Contingency-\$300,000

Goal: To provide flexibility in funding to respond to unforeseen needs or emergencies.

The Contingency line item will support unanticipated program needs throughout the year. As recommended by Sedgwick County financial officials, \$300,000 represents anticipated revenue depending on the financial determination of the actual dollar value of the revenues from the 1.5 mill levy. These additional resources may result from unanticipated increases in property valuation. Any unused portion of these funds will be utilized for additional support for the Wichita State University Merit Scholarship Program.

**Wichita State University
City of Wichita/Sedgwick County Mill Levy Budget
Fiscal Year 2017 Budget**

	<u>FY 2016</u>	<u>FY 2017</u>	<u>Amount</u>
	<u>Budget</u>	<u>Budget</u>	<u>Change</u>
<u>Revenues</u>			
Revenue	\$7,442,549	\$7,561,901	\$ 119,352
Contingent Revenue	300,000	300,000	0
Transfer in from Engineering Expansion Grant of Wichita State Innovation Alliance	1,503,728	0	(1,503,728)
Total Revenues	\$9,246,277	\$7,861,901	(\$1,384,376)
<u>Expenditures</u>			
Capital Improvements			
Debt Service (Series 2013-1 Refunding)	\$1,510,500	\$1,512,000	\$1,500
Debt Service (Series 2014-3)	1,898,912	0	(1,898,912)
National Center for Aviation Training Support	800,000	800,000	0
WSU Innovation Campus	0	513,036	513,096
Building Insurance	20,396	20,396	0
Total Capital Improvements	\$4,229,808	\$2,845,432	(\$1,384,376)
Student Support			
WSU Merit Scholarship Program	\$3,796,333	\$3,796,333	\$0
Graduate Urban Assistantships	50,557	50,557	0
Graduate Research Assistantships	214,156	214,156	0
Graduate Fellowships	152,423	152,423	0
Total Student Support	\$4,213,469	\$4,213,469	\$0
Economic and Community Development			
Interns-City/County	\$136,000	\$136,000	\$0
Business and Economic Research	150,000	150,000	0
City Government Services	80,000	80,000	0
County Government Services	80,000	80,000	0
Total Economic and Community Development	\$446,000	\$446,000	\$0
University Research and Support Services			
Organization and Development	\$57,000	\$57,000	\$0
Total University Research and Support Services	\$57,000	\$57,000	\$0
Contingency			
Contingency	\$300,000	\$300,000	\$0
Total Contingency	\$300,000	\$300,000	\$0
Total Expenditures	\$9,246,277	\$7,861,901	(\$1,384,376)

4. Receive Progress Report on Wichita State University’s Contractual Market-Based Education Tuition **President Bardo**

Summary

At the October 2015 meeting, the Board authorized Wichita State University to test its Contractual Market-Based Education tuition proposal for a year and requested that WSU present a progress report on the proposal by November 2016. Below is information on WSU’s course offerings from Fall 2015 to Fall 2016.

Background

After receiving Board approval to set variable tuition rates for non-degree seeking professionals for credit-based education, known as Contractual Market-Based Education, Wichita State began developing the following types of courses:

1. Online badge courses (one credit hour or less) designed for working, non-degree seeking professionals who are seeking a recognized credential to advance in their career.
 - a. Can be stacked toward a larger credential, such as a certificate
 - b. More broadly focused in terms of the market
 - c. Marketed nationally to organizations, e.g. public health nurses working in local health departments needing specific content to gain accreditation for the health department
 - d. Documented on the transcript as “badged” – BG (passing) or “not badged” – NBG” (not passing). Students are also issued a digital badge as an indicator of completing a specific skill. Digital badging makes it easy for anyone to display acquired skills across the web—through a repository for collecting and displaying badges, such as “Mozilla Backpack.”

2. Face-to-face short courses designed for non-degree seeking professionals working for an organization.
 - a. The organization needs specific content to improve employee skills, offer new skills, etc.
 - b. There is no expectation that these courses stack to a larger credential
 - c. Focused to a greater degree
 - d. Marketed to organizations locally or regionally, e.g., education themed workshops offered to school teachers in local school districts for specific content
 - e. Documented on the transcript with a typical letter grade

The course data below, represents WSU’s progress to date. The courses have generated \$55,946 in net revenue. The only formal arrangement the university has entered into with an employer has been with the Wichita School District.

Market Based Courses

Badges (Nine classes at \$100 per class; net revenue of \$3,000):

Term	Course	Course Title	Credit Hour	Students
Fall 2015	HP570BA	Care of Populations: Badge 1	0.50	1
Spring 2016	HP570BA	CPop Bg: Public Health Science	0.50	1
Fall 2016	MUSP390BA	BG: The Intl Phonetic Alphabet	0.50	1
Fall 2016	HP570BA	CPop Bg: Public Health Science	0.50	7
Fall 2016	HP570BB	CPop Bg: Leadership and Sys Th	0.50	5
Fall 2016	HP570BD	CPop Bg:Comm Dimns of Practice	0.50	2
Fall 2016	HP570BE	CarePop Bg:Cultural Competency	0.50	3

Fall 2016	ENGL210BB	BG: Prof Correspond email memo	0.50	7
Fall 2016	SCWK411BB	BG: Trauma Informed Care	0.50	3

Short Courses (25 classes at \$70 per .5 credit hours; net revenue of \$52,946)

Term	Course	Course Title	Credit Hour	Students
Spring 2016	CLES750A	KS CC Leadership Institute	2.00	1
Summer 2016	CI709AI	AP Institute Special Topics	3.00	8
Summer 2016	CI751G	Creating Literacy 3-5 WAW	0.50	3
Summer 2016	CI751AN	Creating Literacy 6-8 WAW	1.00	3
Summer 2016	CI751AA	Student-Led Conferencing	0.50	6
Summer 2016	CI751AF	The Highly Engaged Classroom	0.50	5
Summer 2016	CI751AG	Non Verbal Classrm Management	0.50	8
Summer 2016	CI751AI	Differentiations and Instruction	0.50	7
Summer 2016	CI751AP	SEL in School Community	2.00	6
Summer 2016	CI751AP	SEL in School Community	1.00	1
Summer 2016	CI751AP	SEL in School Community	0.50	2
Fall 2016	CLES750D	Art to Integrate S E Learning	0.50	1
Fall 2016	CLES750E	Art Therapy in Schools: Intro	0.50	1
Fall 2016	CLES750F	Understanding Students Trauma	0.50	5
Fall 2016	CI751AC	Inquiry Learning K-8 Classroom	0.50	4
Fall 2016	CI751AL	Integr STEM in Primary Classrm	0.50	2
Fall 2016	CI751AM	Integr STEM in Intrm Classrm	0.50	4
Fall 2016	CI751AS	Maker s Space Genius Hour	1.00	24
Fall 2016	CI751AT	Teaching Information Literacy	0.50	1
Fall 2016	CI751AU	New Horizons - I Miss Pluto!	1.00	3
Fall 2016	CI751AF	The Highly Engaged Classroom	0.50	7
Fall 2016	CI751AQ	Mentoring for Effective Instrn	1.00	1
Fall 2016	CI751AW	Dev Ment Skills for Teachers	0.50	13
Fall 2016	CI751AX	Instr Planning Dialogue	0.50	9
Fall 2016	SPAN750B	Pedagogy	1.00	6

Wichita State has in development 19 more badges and 35 short courses:

Area Badge Course in Development

The Art of Promoting, Supporting & Protecting Breastfeeding & Human Lactation Badge Series

- HP 325 BC Breastfeeding Badge: Supporting the Mother-Infant DYAD
- HP 325 BE Breastfeeding Badge: Healthy Pregnancy, Healthy Breastfeeding, Healthy Life

ASL Specialized Interpreting: Health Care Settings

- ASL in Health Care Settings: Responses to Standard
- ASL in Health Care Setting: Interpreting in the Emergency Room - Part 1
- ASL in Health Care Settings: Interpreting in the Emergency Room - Part 2
- ASL in Health Care Settings: Medical Terminology TBD
- ASL in Health Care Settings: Ethics TBD

Creative Interventions Initial Consultation

- SWCK 411 BC: Mindfulness in Practice
- SWCK 411 BD: Entrepreneurship for the Helping Professions
- SWCK 411 BE: Practice with the Elderly
- SWCK 411 BF: Creative Processes in Practice

Professional Writing Series

- ENG 210 BC: Writing for Social Media
- ENG 210 BD: Editing Social Media
- ENG 210 BE: Researching Grants that Apply to You
- ENG 210 BF: Presenting Online

International Phonetic Alphabet

- MusP 390 BC International Phonetic Alphabet - Italian
- MusP 390 BD International Phonetic Alphabet - German
- MusP 390 BE International Phonetic Alphabet - French
- MusP 390 BF International Phonetic Alphabet - Russian

**5. Adopt Bond Resolution for Parking Garage Project; Julene Miller,
Approve the Execution of Various Documents in General Counsel
Connection Therewith – WSU**

Summary and Staff Recommendation

Wichita State University requests that the Board of Regents adopt this Resolution for the issuance of Revenue Bonds, proceeds of which will be used to finance the construction of a parking garage.

The Resolution would authorize the issuance of KDFFA Revenue Bonds in a total aggregate amount not to exceed \$7,200,000 plus costs. The purpose of these Bonds is to finance the construction of a parking garage located on campus. The Bonds will be secured with a pledge of generally available unencumbered funds of the University and debt service will be paid from Parking System Revenue Funds. It is anticipated that a pledge of generally available unencumbered funds will result in an increase of one notch in the rating, which amounts to approximately \$80,000 decrease in debt service cost savings over the life of the indebtedness.

As of September 2016, the University and its affiliated corporations had approximately \$132.6 million in outstanding revenue bonds. While the University has identified a specific revenue source to pay the debt service on all outstanding bonds, \$85,740,000 of the outstanding revenue bond debt is supported by a pledge of generally available unencumbered funds of the University in order to get lower interest rates.

In the event the opportunity should present itself to refund certain outstanding bonds for economic savings, refunding bonds may also be issued in accordance with the Board’s policy parameters.

The Resolution also authorizes the Chair and the President and CEO to execute documents and certificates in such forms as are approved by the General Counsel to the Board and necessary to accomplish the purposes set forth in the Resolutions and the issuance of the Bonds, and authorizes the President of the University to execute, on behalf of the University, the Pledge of Revenues Agreement, Administrative Agreement and such other documents as are necessary to accomplish the purposes set forth in the Resolution in such form as is approved by the General Counsel to the University.

Background

The Kansas Development Finance Authority (KDFFA), created by the 1987 Kansas Legislature, K.S.A. 74-8901, *et seq.*, has authority to issue bonds on behalf of the State for projects authorized by the Legislature. K.S.A. Supp. 74-8905(b) provides, in part, that:

The authority may issue bonds for activities and projects of state agencies as requested by the secretary of administration. Research facilities of state educational institutions shall be subject to the provisions of this subsection (b). No bonds may be issued pursuant to this act for any activity or project of a state agency unless the activity or project either has been approved by an appropriation or other act of the legislature or has been approved by the state finance council acting on this matter which is hereby characterized as a matter of legislative delegation and subject to the guidelines prescribed in subsection (c) of K.S.A. 75-3711c, and amendments thereto.

Authority to initiate and complete a capital improvement project and to issue revenue bonds for the Parking Garage 1 construction project has been granted by the Legislature in Chapter 111, Section 26(a), of the 2016 Session Laws, which provides:

In addition to the other purposes for which expenditures may be made by Wichita state university from the moneys appropriated from the state general fund or from any special revenue fund or funds for fiscal year 2016 or fiscal year 2017 authorized by chapter 104 of the 2015 Session Laws

of Kansas, 2016 House Substitute for Senate Bill No. 161, this or other appropriation act of the 2016 regular session of the legislature, expenditures shall be made by Wichita state university from moneys appropriated from the state general fund or from any special revenue fund or funds for fiscal year 2016 or for fiscal year 2017 to provide for the issuance of bonds by the Kansas development finance authority in accordance with K.S.A. 74-8905, and amendments thereto, for a capital improvement project to construct parking garage 1: *Provided*, That such capital improvement project is hereby approved for Wichita state university for the purposes of K.S.A. 74-8905(b), and amendments thereto, and the authorization of the issuance of bonds by the Kansas development finance authority in accordance with that statute: *Provided further*, That Wichita state university may make expenditures from the money received from the issuance of any such bonds for such capital improvement project: *Provided, however*, That expenditures from the moneys received from the issuance of any such bonds for such capital improvement project shall not exceed \$7,200,000, plus all amounts required for costs of bond issuance, costs of interest on the bonds issued for such capital improvement project during the construction of such project, credit enhancement costs and any required reserves for payment of principal and interest on the bonds: *And provided further*, That all moneys received from the issuance of any such bonds shall be deposited and accounted for as prescribed by applicable bond covenants: *And provided further*, That debt service for any such bonds for such capital improvement projects shall be financed by appropriations from any appropriate special revenue fund or funds: *And provided further*, That Wichita state university shall make provisions for the maintenance of parking garage 1.

Pursuant to these authorizations, and after consulting with KDFA, the University proposes to issue Revenue Bonds in an aggregate principal amount not to exceed \$7.2 million, plus all amounts required for costs of issuance. The bonds will be secured by a pledge of generally available unencumbered funds of the University and debt serviced with Parking System Revenue Funds. It is anticipated that a pledge of generally available unencumbered funds will result in an increase of one notch in the rating, which amounts to approximately \$80,000 decrease in debt service cost savings over the life of the indebtedness. The term of the bonds will be 20 years, with the debt service funded from university resources.

In the event the opportunity should present itself to refund certain outstanding bonds for economic savings, refunding bonds may also be issued in accordance with the Board's policy parameters.

The Project

Wichita State University has been proactively studying the needs, opportunities, and potential growth of the university and establishing a planned approach to manage future campus development. In 2014 two well respected planning firms were engaged to assist in this effort. Sasaki Associates was retained to produce a long range master plan. Also in 2014, the University hired Walker Parking Consultants to conduct a parking supply/demand and alternatives analysis for the campus. Surveys, meetings and correspondence with students have consistently shown parking as one of their sources of greatest dissatisfaction. As headcount enrollment increases from 15,000 to a stated goal of 22,000, parking demand will grow at the same rate. The master plan meets this projected need and values parking as an essential campus resource.

The site proposed for Parking Garage 1 (South Garage) is directly south of the Rhatigan Student Center (RSC). This location is central in terms of density and is needed to support the many activities that occur in the RSC. The RSC offers a variety of meeting and dining facilities to meet the needs of WSU students, faculty, staff and community members by hosting special events, dances, meetings, receptions, conferences and private functions. RSC's plans to expand these offerings have been hampered by a shortage of available parking.

Parking Garage 1 will accommodate approximately 450 spaces serving faculty, staff, students and visitors to campus. The pre-cast concrete structure will be complete with two stair wells, an elevator, parking and egress for the disabled, guardrails, drainage systems, striping and markings, informational and directional graphics and

signage, waterproofing, deck sealant, exterior treatment, lighting, power and mechanical systems, and landscaping to provide a complete, functional, relatively maintenance-free and aesthetically pleasing facility.

GLMV Architecture of Wichita is designing the parking garage. A construction award is expected on November 14, 2016 with a project completion of July 2017.

Administrative Costs

In conjunction with the issuance of the proposed bonds, since KDFFA has and will incur expenses in relation to the issuance of the proposed bonds and subsequent administration of the Bond Resolution and Pledge of Revenues Agreement, it will be necessary to execute an Administrative Agreement to provide for reimbursement of those expenses, as well as other documents and certificates necessary to accomplish the purposes set forth in the Resolution and the issuance and delivery of the bonds.

Conclusion

The Board is asked to adopt the Resolution (set out in full below), which approves the issuance of bonds for the Parking Garage 1 project. This Resolution would authorize the President to execute, on behalf of the University, the Pledge Agreement and Administrative Agreement in such form as is approved by the General Counsel to the University, and authorizes the Board Chair, President and CEO of the Board and the President to execute any and all other documents and certificates necessary to accomplish the purpose of the Resolution and the issuance of the bonds. Staff recommends approval of this Resolution.

RESOLUTION

A RESOLUTION OF THE KANSAS BOARD OF REGENTS APPROVING THE ISSUANCE BY THE KANSAS DEVELOPMENT FINANCE AUTHORITY OF ITS REVENUE BONDS TO PROVIDE ALL OR A PORTION OF THE FUNDS NECESSARY TO CONSTRUCT A NEW PARKING GARAGE ON THE CAMPUS OF WICHITA STATE UNIVERSITY; AND AUTHORIZING THE EXECUTION OF A PLEDGE OF REVENUES AGREEMENT BETWEEN WICHITA STATE UNIVERSITY AND THE KANSAS DEVELOPMENT FINANCE AUTHORITY THAT CONTAINS CERTAIN COVENANTS AND PROVISIONS WITH RESPECT TO THE PLEDGE OF CERTAIN FUNDS OF WICHITA STATE UNIVERSITY THAT WILL PROVIDE FOR THE PAYMENT OF SUCH BONDS.

WHEREAS, the Kansas Board of Regents (the “Board”) is vested under the Constitution and laws of the State of Kansas with supervision and control over Wichita State University (the “University”), and is authorized under such laws to adopt this Resolution and perform, execute and carry out, or cause to be performed, executed and carried out, the powers, duties and obligations of the Board under this Resolution in connection with the acquisition and improvement of certain facilities located on the campus of the University and the University's operation thereof; and

WHEREAS, the Board and the University have heretofore determined that it is advisable to construct a new parking garage on the campus of the University (the “Project”); and

WHEREAS, Chapter 111, Section 26(a) of the 2016 Session Laws of Kansas authorizes the Kansas Development Finance Authority (the “Authority”), on behalf of the University, to issue its revenue bonds in an aggregate principal amount of not to exceed \$7,200,000 for the payment of the costs of the Project, plus all amounts required for costs of issuance, costs of interest on such revenue bonds during the construction of the Project, credit enhancement costs and any required reserves for the payment of principal and interest on such revenue bonds; and

WHEREAS, the University has requested that revenue bonds secured by a pledge of generally available unencumbered funds of the University be issued by the Authority pursuant to K.S.A. 74-8901 *et seq.* on behalf of the University to finance a portion of the costs of the Project (the “Bonds”); and

WHEREAS, the University intends to pay debt service on the Bonds from revenues of the parking system of the University; and

WHEREAS, the University intends to establish parking system rates and fees in amounts sufficient to operate the parking system of the University, pay expenses associated with the parking system, and pay debt service on the Bonds; and

WHEREAS, the Board, upon recommendation of the University, hereby finds and determines that it is advisable that the Bonds be issued by the Authority on behalf of the University, such bonds to be secured by the pledge of generally available unencumbered funds of the University; and

WHEREAS, in conjunction with the issuance of the Bonds, the University will be required to execute a Pledge of Revenues Agreement between the University and the Authority (the “Pledge Agreement”), which contains certain covenants and provisions with respect to the pledge of generally available unencumbered funds of the University; and

WHEREAS, it is recognized that the Authority has and will incur additional expenses in relation to the issuance of the Bonds and subsequent administration and enforcement of the Pledge Agreement; and the University desires to reimburse the Authority for said additional expenses through the execution of an Administrative Service Fee Agreement (the “Administrative Agreement”).

NOW THEREFORE, BE IT RESOLVED BY THE KANSAS BOARD OF REGENTS, AS FOLLOWS:

SECTION 1. The Board hereby approves the issuance of the Bonds by the Authority on behalf of the University to finance all or a portion of the costs of the Project, in an aggregate principal amount sufficient to finance expenditures for costs of the Project in an amount not to exceed \$7,200,000, plus any additional amounts required to finance costs of issuance, costs of interest on the Bonds during construction of the Project, credit enhancement costs and any required reserves for the payment of principal and interest on the Bonds. The Bonds may be issued jointly with other revenue bonds for the University and shall be issued substantially in the form and with the repayment terms and provisions contained in information to be presented to the Board by the Authority and the University.

SECTION 2. The Board hereby authorizes the President of the University to execute on behalf of the University the Pledge Agreement, the Administrative Agreement and such other documents and certificates necessary to accomplish the purposes set forth in this Resolution and the issuance of the Bonds, including any documents and certificates necessary to accomplish any temporary financing entered into in anticipation of the issuance of such bonds, in such forms as are approved by the General Counsel to the University. The Board hereby further authorizes the Chair and President and CEO of the Board to execute on behalf of the Board such documents and certificates necessary to accomplish the purposes set forth in this Resolution and the issuance of the Bonds, including any documents and certificates necessary to accomplish any temporary financing entered into in anticipation of the issuance of such Bonds, in such forms as are approved by the General Counsel to the Board.

SECTION 3. This Resolution shall be in full force and effect from and after its adoption.

CERTIFICATE

We, the undersigned Chair and President and CEO of the Kansas Board of Regents, hereby certify that the foregoing Resolution was lawfully adopted by the Board at its meeting held on October 19, 2016.

KANSAS BOARD OF REGENTS

(SEAL)

By _____
Zoe F. Newton, Chair

ATTEST:

By _____
Blake Flanders, Ph.D.
President and CEO

C. Governance

Regent Feuerborn

1. Act on Proposed Changes to CEO Assessment Tool and Process

Julene Miller,
General Counsel

Summary

Each year, the Board assesses the performance of the six state university Chief Executive Officers and the Board President and Chief Executive Officer. Based on feedback from Regents at the 2016 Board Retreat, the Governance Committee and staff are recommending a number of changes to the tool used to evaluate the Presidents and Chancellor, as well as a number of changes to the process used for these evaluations.

Background and Recommendations

In 2011 and 2015, in conjunction with the annual performance assessments, the Board conducted a 360 multi-rater feedback survey for each of the CEOs who had been in their positions for at least one year prior to the survey. This year we are preparing to conduct one more 360 survey and it is anticipated that we will conduct one more next year as well, as newer CEOs complete the second year of their appointments.

The 360 survey was developed by a Regent led subcommittee that included an expert in developing valid evaluation instruments. The subcommittee, working from a set of questions that had recently been approved by the full Board for use in CEO assessments, developed the questions to be used in the survey. For the sake of consistency, these questions also became the ones to be used in the new assessment tool. The intent was to gather information from both the CEOs and other constituencies related to aspects of a CEO’s work that Regents felt were most important so that the Board could complete more informed performance reviews.

For the 2017 annual assessments, as well as the one 360 survey, we recommend using the same software and protocols and, for the 360, roughly the same categories of respondents as were used in 2015. However, we also recommend making adjustments to the assessment tool to reduce the number of questions asked, and asking the CEOs to limit their self-assessments to ten or fewer pages, with two of those being an executive summary, and to provide the Board with only six forward-looking goals, three of which relate to Foresight 2020. It is hoped that these changes from the last iteration of the assessment tool make use of the tool in both the self-assessments and the Board assessments less cumbersome. We are also recommending some changes to bring more focus to the Board’s strategic plan, Foresight 2020.

Finally, we are recommending a change in the timing of the assessments, conducting them in the months of March, April and May instead of April, May and June.

PROPOSAL FOR ENHANCING THE EVALUATION PROCESS

The university presidents, the chancellor, and the president and CEO of the Board of Regents have traditionally been evaluated by the Board in the months of April, May, and June. In 2011 and 2015 the Board conducted 360 multi-rater feedback surveys on the campuses in conjunction with the CEO assessments and moved to an electronic, web-based instrument for both the surveys and the Board assessments. One 360 survey will be conducted in 2016 for a president who was too new to the system to be included in the 2015 process. Utilizing the current evaluation instruments and in consideration of the concerns raised by Board members, the following is a proposal for enhancing the process.

Process Recommendations

1. Move from evaluating the university presidents, chancellor and board president and CEO in April, May, and June of each year to evaluating in March, April and May.
2. Continue to require each university president and the chancellor to complete a self-evaluation that is to be submitted to each member of the Board and the president and CEO of the Board at least three weeks prior to the meeting in which they are to be evaluated. Also, require that the president and CEO of the Board submit a self-evaluation to the Board at least three weeks prior to the meeting in which he/she is to be evaluated. Included in each self-evaluation, following the same order as the instrument, should be a brief review of the outcomes on each of the performance categories in the evaluation instrument, a review of the outcomes of initiatives to further the Board's Strategic Agenda, a review of the outcomes of the university president's/chancellor's/board president and CEO's goals for the year, and a list of proposed goals for the coming year with expected outcomes. Limit each self-evaluation to 10 pages, with two pages being an executive summary, and limit the number of proposed goals for the upcoming year to six, with three of the six being related to the Board's Strategic Agenda initiatives.
3. Board members will then have approximately two weeks in which to review the self-evaluation materials, complete the evaluation instrument, and submit their evaluations to the Board office for compilation. The compiled results will be sent to the Board, the president and CEO, and the respective president/chancellor prior to the relevant Board meeting, and the Board will continue to conduct meetings by telephone to develop the consensus statements, also provided to the respective president/chancellor prior to the relevant Board meeting.
4. As recommended by the consultant who was hired to analyze the results of the 2011 surveys, conduct additional 360 surveys no more than once every five years, if determined useful by the then sitting Board.

2. Act on Proposed Amendments to the Council of Government Relations Officers Policy and the Interaction with Legislature, Courts, and Other State Agencies Policy

**Matt Casey,
Director, Government Relations**

Summary and Staff Recommendation

The Council of Government Relations Officers (COGRO) request amendments to Board policy to update and clarify current practices of the government relations officers relating to the submission of non-budgetary legislative items and the COGRO meeting policy including an annual retreat. These policies reinforce current practices and outline the process COGRO has agreed on. COGRO believes it is important to have these details in policy going forward for continuity and clarity. These policy changes were presented and approved by the governance committee during the September board meeting. Staff recommends adoption of the requested amendments.

Background

The policy creating the Council of Government Relations Officers (COGRO) was first adopted in 2011. After five years, and with new government relations officers in various positions since the original policy was drafted, COGRO now wants to codify the current practices that are beneficial to its operations so they will continue to be utilized going forward.

Proposed Revision to Board Policy

CHAPTER I: BOARD OF REGENTS MEMBERS, OPERATIONS AND STAFF

A. BOARD MEMBERS AND BOARD OPERATIONS

4. COUNCILS AND COMMITTEES

...

e. Council of Government Relations Officers

i. The Council of Government Relations Officers, established in 2011, consists of the director of government relations ~~and communications~~ for the Board and the government relations officer (i.e. legislative liaison) of each state university. The Council reports to both the Council of Presidents and the Board President and Chief Executive Officer. Two members of the Council will serve as co-chairpersons: One shall be from the same institution as the chair of the Council of Presidents, and the other shall be the director of government relations ~~and communications~~ for the Board.

ii. The Council of Government Relations Officers' official function is to advise the Council of Presidents and the Board President and Chief Executive Officer, as well as the Board, on matters relating to pending or proposed legislation and on matters related to government relations generally. The Council meets monthly during the months ~~the Legislature is not in session,~~ September through June with an annual retreat, and on a weekly or as-needed basis during the legislative session.

CHAPTER II: GOVERNANCE – STATE UNIVERSITIES**F. OTHER****1. INTERACTION WITH LEGISLATURE, COURTS, AND OTHER STATE AGENCIES****a Legislative Appearances and Committee Hearings**

State university employees should make every effort to accommodate legislative committee requests to provide expert testimony on proposed legislation. The university shall notify the Board President and Chief Executive Officer of the invitation.

b Legislative Requests and Proposed Legislation (Also see FISCAL MANAGEMENT AND BUSINESS ADMINISTRATION)

i All requests for funds, programs, changes in legislation and new legislation affecting the Board and system institutions shall be submitted to the Board for consideration no later than the November meeting of the Board. Emergency situations may warrant special exceptions, but to the extent possible, no request for legislation during the ongoing legislative session shall be submitted after the March meeting of the Board. Non-budgetary legislative items shall be submitted by the government relations officer of the institution to the Board's director of government relations and shall contain actual bill language when possible. Requests for funds, programs, changes in legislation and new legislation that are approved by the Board shall be included in the Board's annual legislative proposals. Requests that are not approved by the Board shall not be submitted to the Legislature for introduction.

ii Once approval has been granted, all institutions are authorized to work for these requests and each institution is expected to support the entire request. Conversely, all institutions are prohibited from requesting or working for additional legislation or funds.

iii When legislation having an effect on the operation of the higher education system, proposed by someone or some group other than the Board, is brought to the Board's attention, it shall be the responsibility of the Board to make a decision as to whether the position of the system is that of support, non-support, or opposition.

c Legislative Post Audit Reports

i Each state university, upon receiving notification from the Legislative Division of Post Audit that a performance or financial audit of the university is to be conducted, shall forward such notification to the Board President and Chief Executive Officer. Each state university shall submit a written report to the Board, in accordance with the schedule maintained on the Board of Regents' website, detailing progress during the preceding calendar year toward implementation of accepted Post Audit recommendations. This report shall be made on an annual basis until all accepted recommendations have been fully implemented.

ii Discussion of pending or anticipated Legislative Post Audits shall be a standing item on the Board's Fiscal Affairs and Audit Committee agenda.

d Information Requests from Other State Agencies

- i System-wide Requests: Requests directed to state universities for system-wide information from other state agencies or other branches of state government shall be transmitted through the Board office. State universities receiving requests directly from other state agencies or branches of state government shall advise the requesting party of this policy and advise the Board office of the request. When time is not sufficient to allow transmission of responses through the Board office, responses may be submitted directly to the requesting party with copies to the Board office.
- ii University-Specific Requests: Responses to requests received by a state university for information related specifically to that university may be sent directly to the requesting party, with a copy to the Board office.

D. Other Matters

1. Receive Non-Budgetary Legislative Proposals (First Read)

Matt Casey, Director, Government Relations

Summary

The Council of Government Relations Officers (COGRO) and System Council of Government Relations Officers (SCOGRO) held their annual retreat at the University of Kansas in August. At this meeting the Government Relations Officers began discussing the upcoming non-budgetary legislative agenda for the 2017 legislative session. Below are those items that are ready to be presented to the Board for a first read.

1. LEGISLATIVE PROPOSAL: FORESIGHT 2020 STRATEGIC PLAN CONCURRENT RESOLUTION

Request: A resolution supporting the strategic plan of the 60% attainment goal.

Background: In 2014 the Board of Regents introduced a Concurrent Resolution supporting the Foresight 2020 strategic plan and the 60% attainment goal. This bill did not secure passage last session.

Impact: Will show Legislative support for the Board’s Foresight 2020 Strategic Plan

Fiscal Note: No fiscal Impact

Proponents: Board of Regents

Draft of Proposed Legislation:

A CONCURRENT RESOLUTION supporting the Kansas board of regents' strategic plan for postsecondary education excellence, known as Foresight 2020.

WHEREAS, The goals of the Kansas board of regents' strategic plan for postsecondary education known as Foresight 2020 are to increase postsecondary education attainment among Kansans, improve alignment of the state's postsecondary education system with the needs of the Kansas economy and ensure state university excellence; and

WHEREAS, The state, its businesses and industries, and individual Kansans will be best served if the board of regents is supported in its efforts to achieve these goals; and

WHEREAS, Achieving a postsecondary education credential can be a contributing factor to the success of citizens in getting and retaining high quality jobs; and

WHEREAS, Retaining individuals who have postsecondary credentials in Kansas is encouraged for meeting workforce demands and ensuring a competitive Kansas workforce; and

WHEREAS, Attaining an increased level of postsecondary education is encouraged for economic prosperity for the state and the individual; and

WHEREAS, Increasing educational attainment among the adult population is one of the most important objectives for any state:

Now, therefore, Be it resolved by the House of Representatives, the Senate of the State of Kansas, concurring therein: That the legislature supports the Kansas board of regents' strategic plan for achieving postsecondary education attainment, as set forth in Foresight 2020, and specifically the objective of increasing to 60% or more by the year 2020 the number of Kansas adults who have a certificate, associate's degree or a bachelor's degree; and Be it further resolved: That the legislature encourages the board of regents, in consultation with the local boards of education, secretary of commerce, secretary of labor, commissioner of education, postsecondary educational institutions, the Washburn institute of technology, private business and industry, and other interested entities, to develop and execute a plan to increase the overall postsecondary educational attainment among Kansans needed to fuel economic growth in Kansas; and Be it further resolved: That the legislature, in consultation with the Kansas board of regents, encourages the development of a performance based funding formula that will help achieve the desired goals; and Be it further resolved: That the Secretary of State shall send an enrolled copy of this resolution to the chair of the Kansas board of regents, secretary of commerce, secretary of labor and commissioner of education.

2. LEGISLATIVE PROPOSAL: REVIEW PROPOSED PRIVATE AND OUT OF STATE POSTSECONDARY FEE STATUTE AMENDMENT

Request: Staff recommends the Board authorize efforts to amend K.S.A. 2015 Supp. 74-32,181 to eliminate the sunset clause which would extend the Board's authority to continue to charge fees to regulate private.

Background: Pursuant to K.S.A. 2015 Supp. 74-32,181, the Kansas Board of Regents (KBOR) is authorized to charge fees which are paid by private and out-of-state postsecondary educational institutions operating in Kansas and subject to the provisions of the Act set forth at K.S.A. 2015 Supp. 74-32,162 et seq. These fees provide KBOR with its main source of financial support for the work done to regulate this sector, and the Board's authority to charge such fees sunsets July 1, 2017.

Impact: The proposed statute amendment would simply eliminate the sunset clause and extend the Board's authority to charge fees to regulate private and out-of-state postsecondary institutions. If the 2017 Legislature does not eliminate the sunset clause set forth in K.S.A. 2015 Supp. 74-32,181, the Board's authority to charge any fees to this sector expires as of July 1, 2017. If elimination of the sunset clause is approved by the Legislature, the amendment would not raise or change any of the fees, but merely allow the Board to continue charging fees used to pay for the cost of regulating this sector.

In 2011 there were 155 institutions approved to operate in Kansas under this Act. In 2015 that number increased to 221, a 42.6% increase. Due to the marked increase in the number institutions, and the complexity of private and out-of-state postsecondary institutions seeking to operate and/or solicit students in Kansas, there has been rapid growth in the amount of work and time it takes to process, review and regulate this sector of postsecondary education.

Fiscal Note: Without the fees authorized in K.S.A. 2015 Supp. 74-32,181 and paid by the institutions being regulated, the Board would need to either use state funding, thus requiring Kansas taxpayers to pay for state regulatory work done in connection with these private/for profit and out-of-state entities, or would no longer be able to adequately regulate these institutions operating in Kansas.

Proponents: Board of Regents

Draft of Proposed Legislation:

74-32,181. Fees. (a) The state board shall fix, charge and collect fees not to exceed the following amounts by adopting rules and regulations for such purposes:

(1) For institutions domiciled or having their principal place of business within the state of Kansas:

Initial application fees:

- Non-degree granting institution \$2,000
- Degree granting institution \$3,000

Initial evaluation fee (in addition to initial application fees):

- Non-degree level \$750
- Associate degree level \$1,000
- Baccalaureate degree level \$2,000
- Master's degree level \$3,000
- Professional or doctoral degree level \$4,000

Renewal application fees:

- Non-degree granting institution 2% of gross tuition, but not less than \$800, nor more than \$25,000
- Degree granting institution 2% of gross tuition, but not less than \$1,600, nor more than \$25,000

New program submission fees, for each new program:

- Non-degree program \$250
- Associate degree program \$500
- Baccalaureate degree program \$750
- Master's degree program \$1,000
- Professional or doctoral degree program \$2,000
- Program modification fee, for each program \$100

Branch campus site fees, for each branch campus site:

- Initial non-degree granting institution \$1,500
- Initial degree granting institution \$2,500

Renewal branch campus site fees, for each branch campus site:

- Non-degree granting institution 2% of gross tuition, but not less than \$800, nor more than \$25,000
- Degree granting institution 2% of gross tuition, but not less than \$1,600, nor more than \$25,000
- On-site branch campus review fee, for each site \$250

Representative fees:

- Initial registration \$200
- Renewal of registration \$150
- Late submission of renewal of application fee \$125
- Student transcript copy fee \$10
- Returned check fee \$50

Changes in institution profile fees:

- Change of institution name \$100
- Change of institution location \$100
- Change of ownership only \$100

(2) For institutions domiciled or having their principal place of business outside the state of Kansas:

Initial application fees:

- Non-degree granting institution \$4,000
- Degree granting institution \$5,500

Initial evaluation fee (in addition to initial application fees):

- Non-degree level \$1,500
- Associate degree level \$2,000
- Baccalaureate degree level \$3,000
- Master's degree level \$4,000
- Professional or doctoral degree level \$5,000

Renewal application fees:

Non-degree granting institution 3% of gross tuition,
but not less than \$2,400, nor more than \$25,000

Degree granting institution 3% of gross tuition,
but not less than \$3,000, nor more than \$25,000

New program submission fees, for each new program:

Non-degree program \$500

Associate degree program \$750

Baccalaureate degree program \$1,000

Master's degree program \$1,500

Professional or doctoral degree program \$2,500

Program modification fee, for each program \$100

Branch campus site fees, for each branch campus site:

Initial non-degree granting institution \$4,000

Initial degree granting institution \$5,500

Renewal branch campus site fees, for each branch campus site:

Non-degree granting institution 3% of gross tuition,
but not less than \$2,400, nor more than \$25,000

Degree granting institution 3% of gross tuition,
but not less than \$3,000, nor more than \$25,000

On site branch campus review fee, for each site \$500

Representative fees:

Initial registration \$350

Renewal of registration \$250

Late submission of renewal of application fee \$125

Student transcript copy fee \$10

Returned check fee \$50

Changes in institution profile fees:

Change of institution name \$100

Change of institution location \$100

Change of ownership only \$100

(b) Fees shall not be refundable.

(c) If there is a change in the ownership of an institution and, if at the same time, there also are changes in the institution's programs of instruction, location, entrance requirements or other changes, the institution shall be required to submit an application for an initial certificate of approval and shall pay all applicable fees associated with an initial application.

(d) An application for renewal shall be deemed late if the applicant fails to submit a completed application for renewal, or documentation requested by the state board to complete the renewal process, before the expiration date of the current certificate of approval.

(e) The state board shall determine on or before June 1 of each year the amount of revenue which will be required to properly carry out and enforce the provisions of the Kansas private and out-of-state postsecondary educational institution act for the next ensuing fiscal year and shall fix the fees authorized for such year at the sum deemed necessary for such purposes within the limits of this section

(f) Fees may be charged to conduct onsite reviews for degree granting and non-degree granting institutions or to review curriculum in content areas where the state board does not have expertise.

~~(g) The provisions of this section shall expire on June 30, 2017.~~

3. LEGISLATIVE PROPOSAL: AUTHORITY TO SELL MULTIPLE PROPERTIES

- a) **Issue Background: Washington Marlatt Park** – In 1940 Charles Lester Marlatt and his sister Abby Lillian Marlatt donated 160 acres of land in Riley County for a park as a memorial to their father, Reverend Washington Marlatt. Reverend Marlatt was a founder and the first principal of Bluemont Central College chartered in 1858. Bluemont Central College was accepted by the Legislature in 1863 as the state’s land grant university, Kansas State University. In 1965, Seth Child Road (K-113) construction began, isolating the acreage on the east side of the road 7.5 acres from the rest of the park’s 152.5 acres remaining on the west side of the road. Kansas State University on behalf of the Marlatt Park Committee is requesting legislative authority to sell the 7.5 acres on the east side of Seth Child Road. This parcel does not contribute to the character of the park and is a potential liability. The funds from the sale of the land would be used for the ongoing maintenance of the park. The park remains a valuable resource to K-State for teaching/research programs. It is also used by the community.

Rationale/Consequences: The 7.5 acres is separated from the remaining 152.5 acres of Washington Marlatt Park and is not used by the institution or the community.

Fiscal and Administrative Impact: The Washington Marlatt Park Committee would no longer have to manage a small parcel not connected to the larger park.

Impact on Other State Agencies: No fiscal impact to other state agencies.

What would happen if proposal was not enacted? Kansas State University would continue to own and maintain the 7.5 acres of Washington Marlatt Park.

Draft Proposed Legislation: The state board of regents is hereby authorized and empowered, for and on behalf of Kansas state university to sell and convey all of the rights, title and interest in the following described real estate located in Riley county, Kansas: A tract of land in the Southwest Quarter of Section 35, Township 9 South, Range 7 East of the 6th P.M., described as follows: BEGINNING at the Northeast corner of said Quarter Section, the East line having an assumed bearing of North 00 degrees 18 minutes East; FIRST COURSE, thence South 89 degrees 20 minutes WEST, 163.7 feet along the North line of said Quarter Section; SECOND COURSE: thence South 00 degrees II minutes East, 1869.4 feet; THIRD COURSE: thence South 16 degrees 56 minutes East to a point on the said East line, 300 feet North of the Southeast corner of said Quarter Section; FOURTH COURSE: thence North 00 degrees 18 minutes East along said East line to the place of beginning. The above contains 7.51 acres (7.49 acres Measured), more or less, exclusive of the existing highway. Conveyance of such rights, title and interest in such real estate shall be executed in the name of the state board of regents by its chairperson and executive officer. When the sale is made, the proceeds thereof shall be deposited in the Marlatt memorial park restricted use account of Kansas state university to be used for maintenance of such park.

- b) **Issue Background: Triangle Property** – The Kansas State University Foundation in 2013 constructed the facility which houses the Kansas Department of Agriculture. The building was developed on the property in such a manner which left .838 of an acre of property belonging to Kansas State University as undevelopable. The University is seeking authority to sell this .838 of an acre of property.

Rationale/Consequences: The small acreage is not easily accessible and is not available for development.

Fiscal and Administrative Impact: None

Impact on Other State Agencies: None

What would happen if proposal was not enacted? Kansas State University would continue to own the property.

Draft Proposed Legislation: The state board of regents is hereby authorized and empowered, for and on behalf of Kansas state university to sell and convey all of the rights, title and interest in the following described real estate located in Riley county, Kansas The real property described as Tract A, Kansas State University Addition, an addition to the City of Manhattan, Kansas located in Section 7, Township 10 South, Range 8 East of the 6th Principal Meridian, in the City of Manhattan, Riley County, Kansas, as set forth in Plat Book K, page 677, in the office of Register of Deeds of Riley County, Kansas. When the sale is made, the proceeds thereof shall be deposited in the restricted fees account of Kansas state university.

- c) **Issue Background: Purebred Unit** – The Site Specific Risk Assessment conducted for the United States Department of Homeland Security (DHS) for the National Bio and Agro Defense Facility (NBAF) identified the Purebred Beef Unit located next to NBAF as a potential security issue. DHS asked the State of Kansas and Kansas State University to consider relocating the Purebred Beef Unit. A Memorandum of Understanding signed in the Fall of 2013 by DHS Secretary Janet Napolitano and Governor Sam Brownback stated:

- ii. Recognize \$5.2 million of the actual cost of relocating the Purebred Beef Unit against Kansas’ anticipated contribution of \$307 Million for the use towards NBAF.

Rationale/Consequences: The movement of the Purebred Beef Unit from the property immediately adjoining the NBAF site was requested by the United States Department of Homeland Security for security purposes.

Fiscal and Administrative Impact: None

Impact on Other State Agencies: The Legislature has appropriated the funds to relocate the Purebred Beef Unit and bonds have been sold for this purpose.

What would happen if proposal was not enacted? It would be a potential security issue for the University and DHS to retain the Purebred Beef Unit on this site.

Draft Proposed Legislation: The state board of regents is hereby authorized and empowered, for and on behalf of Kansas state university, to sell and convey all of the rights, title and interest subject to all easements and appurtenances in the following described real estate located in Riley county, Kansas Lot 3, Kansas State University Addition, an Addition to the City of Manhattan, Riley County, Kansas, filed of record at the Riley County Register of Deeds office on September 16, 2010, in Book K, on Page 677. When the sale is made, the proceeds thereof shall be deposited in the restricted fees account of Kansas state university.

4. LEGISLATIVE PROPOSAL: WSU PROPERTY EXCHANGE WITH KANSAS GAS AND ELECTRIC COMPANY (KG&E), A WHOLLY-OWNED SUBSIDIARY OF WESTAR ENERGY, INC.

Request: Request legislation to exchange certain state-owned property with KG&E.

Background: Wichita State University (WSU) and KG&E have been discussing, and intend to pursue, a mutually beneficial exchange of land. The exchange would provide KG&E the space necessary to replace an aging substation with a new substation to increase reliability and added capacity via larger transformers and additional

circuits. The proposed site would provide sufficient space for a planned conversion of the 69 kV line to 138 kV. These upgrades are essential to the anticipated growth of WSU and the surrounding area. In addition to the aforementioned, the exchange would improve access to WSU's material storage area due to the closer proximity of the Physical Plant complex. In exchange for the difference in land cost KG&E has proposed their willingness to direct bury overhead electrical lines in connection with a separate project along 21st St., between Mike Oatman drive and Oliver St. Not only will this add safety and reliability to the area by having the lines underground, the aesthetics will hopefully be a contributing factor in promoting economic development along this corridor. KG&E has estimated the costs to bury the lines underground vs. running the lines overhead at \$537,000 Per K.S.A. 75-3042a, contacted the Office of Judicial Administration to appoint appraisers for the two properties. Two appraisers were appointed and contacted to perform the appraisals. The property currently held by WSU is appraised at \$260,000, and the property currently held by Westar is appraised at \$86,400 making the difference in value \$173,600. As noted above, the estimated cost to bury the electrical lines is \$537,000 if the university proceeded without the land transfer.

Impact: Benefit to Wichita State University, KG&E, and the neighboring Wichita community served by the new substation.

Fiscal Note: None

Proponents: Wichita State University and KG&E

Opponents: None known at this time

Draft of Proposed Legislation:

Section 1. (a) The state board of regents, for and on behalf of Wichita state university, is hereby authorized to exchange and convey all of the rights, title and interest in the real property described in subsection (b) in consideration for the real property described in subsection (c) along with other good and valuable consideration negotiated between the parties. The exchange and conveyance of real property by the state board of regents under this section shall be executed in the name of the state board of regents by its chairperson and its chief executive officer. The deed for such conveyance may be by warranty deed or by quitclaim deed as determined to be in the best interests of the state by the state board of regents in consultation with the attorney general. No exchange and conveyance of real estate and improvements thereon as authorized by this section shall be made by the state board of regents until the deeds and conveyances have been reviewed and approved by the attorney general and, if warranty deeds are to be the instruments of conveyance, title reviews have been performed or title insurance has been obtained and the title opinion or the certificates of title insurance, as the case may be, have been approved by the attorney general.

(b) In accordance with the provision of this section, the state board of regents is hereby authorized to exchange and convey the following described real property located in Sedgwick county, Kansas:

A parcel of land in the Northeast Quarter of Section 11, Township 27 South, Range 1 East of the Sixth Principal Meridian, Wichita, Sedgwick County, Kansas described as follows:

Beginning at the Southwest corner of Lot 1, Wheatshocker Addition to Wichita, Sedgwick County, Kansas; thence bearing North 00°00'00" East along the West line of said Lot 1 for a distance of 160.00 feet; thence bearing North 89°39'30" East, parallel with the South line of said Lot 1, for a distance of 80.00 feet; thence bearing North 00°00'00" East parallel with the West line of said Lot 1 for a distance of 6.00 feet; thence bearing North 89°39'30" East, parallel with the South line of said Lot 1, for a distance of 62.00 feet; thence bearing South 00°00'00" West, parallel with the West line of said Lot 1, for a distance of 166.00 feet to the South line of said Lot 1; thence bearing South 89°39'30" West, along the South line of said Lot 1, for a distance of 142.00 feet to the Point of Beginning; said Parcel encompassing 0.53 acres, more or less (23,092 square feet, more or less).

(c) In accordance with the provisions of this section, Wichita state university is hereby authorized to accept title to the following described real property to be conveyed to the university:

Beginning at a point 200 feet north of the SW corner of the NE/4 of Section 11, Township 27 South, Range 1 East, thence north 150 feet; thence east 80 feet; thence south 150 feet; thence west to the point of beginning, together with the right of ingress and egress to and from the same. LESS: The Southernmost 6 feet of the above describe property.

Sec. 2. This act shall take effect and be in force from and after its publication in the statute book.

UPCOMING REQUEST

LEGISLATIVE PROPOSAL: WATC AND WSU MERGER

The Wichita Area Technical College and Wichita State University merger language is still being finalized and will be brought to the Board for first read in November.

VI. Adjournment

AGENDA

Fiscal Affairs and Audit Standing Committee
Wednesday, October 19, 2016
10:15-11:50 AM, Trails Room
Fort Hays State University

I. OLD BUSINESS

- A. Follow up on issues raised during the October 4 teleconference regarding FAA items on the Board's agenda and any other questions/clarifications about Board agenda items
- B. Approve minutes of September 14, 2016 Committee Meeting

II. NEW BUSINESS

- A. Discuss WSU's Request to Offer In-State Tuition for KCMO Students
- B. Consider Policy Changes for Facility Approvals
- C. **FAA 17-03:** Staff Overview of FY 2017 KBOR Office Operating Budget
- D. **FAA 17-04:** Staff Overview of the Board's Tuition Setting Process and Discuss Expectations
- E. Receive and Review State Universities' Debt Policies and Update to Moody's Research on Public Universities' Indebtedness
- F. Receive KBOR Internal Audit of the KBOR Alumni Account
- G. Audits for committee review and discussion (standing item)
- H. Other Committee Business

III. OTHER COMMITTEE ITEMS

- A. Next meeting dates
 - 1. Tuesday, November 1, Noon (Agenda planning conference call)
 - 2. Wednesday, November 16, 10:15 a.m. at Emporia State University

MINUTES

Fiscal Affairs and Audit Committee Preliminary Minutes September 14, 2016 10:20 a.m.

Regent Bain presented the Board Fiscal Affairs and Audit Standing Committee report.

The Committee had an agenda review call on August 30, 2016.

Leisa Julian from the University of Kansas reported on the Corbin Hall renovation project. KU reported that 99% of their housing system is full. The housing system is providing \$1 million dollars from reserves, and housing revenues will aid in offsetting the cost of renovation. The Committee would like to see additional information on how the universities project housing occupancy, test the local housing market, and how rates are set. The bond resolution for this project is on the Board's agenda for consideration later today.

Regent Bain requested that the Committee adopt the organization, agenda and work plan for the upcoming year, which was approved, and reviewed the Board's proposed Higher Education Unified Appropriation request for FY 2018 and FY 2019.

The Committee discussed Board agenda items under Fiscal Affairs, including Consent Agenda items on the Kansas State University parking garage and exchange of property authorized by the Legislature; Emporia State University's request for state support of its Nursing Program; the EPSCoR program proposal for state funding; and the Fort Hays State negotiations of its MOA with the faculty bargaining unit.

KBOR Vice President for Finance and Administration Elaine Frisbie provided the Committee with the 2014 revenue data from IPEDS for the entire public postsecondary system, with detail by sector. She will follow-up with further clarification on the sources of revenue displayed on the chart.

Shawn Naccarato from Pittsburg State gave an update to the Committee on the Block 22 project, a living learning community developed in partnership with the City of Pittsburg and a private developer. Although the estimated cost of the project has grown from \$16 to \$18 million, the project will benefit from \$5.4 million in federal "new market tax credits"—the first time they will be used in rural Kansas. The project's indebtedness has been lowered to \$5.4 million from \$8.0 million. The lease will be presented to the Board in October for approval.

Cindy Bontrager from Kansas State gave an update on the KSU Veterinary Medical Diagnostic Laboratory. The Kansas Department of Health and Environment and the Kansas Department of Agriculture have withdrawn from the project. KSU will proceed on its own as the lab needs additional space and to address concerns mentioned in previous accreditation reviews. The Dean is fundraising, but at this point KSU is seeking to bond the full \$43 million. KSU will continue to give the Committee updates on the project.

President Bardo spoke to the Committee on Wichita State's request that the Board grant WSU the authority to charge students from the Kansas City, Missouri metro area in-state tuition. Recruiting for next year will soon begin and they would like to promote that rate among those students. David Vranicar spoke on behalf of KU outlining their concerns about such a change. Cindy Bontrager indicated that KSU is looking into an out-of-state scholarship program that would offer them more flexibility. Simply going to in-state tuition was too great an expense to the tuition budget. The conclusion of the Committee was that the universities should have further discussion and return to next month with more information on how this change would impact the entire system.

The Chair adjourned the meeting at 11:49 a.m.

AGENDA

Board Governance Committee
Wednesday, October 19, 2016
8:30-10:00, Stouffer Room

- I. APPROVE MINUTES FROM SEPTEMBER 14, 2016**
- II. CONSIDER BOARD APPROVED TOPICS FOR THE GOVERNANCE COMMITTEE**
 - A. **GOV 17-09**, Review Proposed Revisions to Board Policy
 - 1. Credit for Prior Learning, CLEP and AP course cut scores – Karla Wiscombe
 - B. **GOV 17-04**, Review and Approve Campus Proposed Conceal Carry Policies
 - 1. ESU – Kevin Johnson
 - 2. FHSU – Kerry Wasinger
 - 3. KSU – Cindy Bontrager & Cheryl Strecker
- III. NEXT MEETING DATES**
 - A. November 16 (ESU)
 - B. December 14

MINUTES

GOVERNANCE COMMITTEE September 14, 2016 Minutes

The Kansas Board of Regents Governance Committee met on Wednesday, September 14, 2016. Chair Bill Feuerborn called the meeting to order at 9:15 a.m. Proper notice was given according to law.

Members Present: Bill Feuerborn, Chair
Zoe Newton
Helen Van Etten
Joe Bain

Member Absent: Shane Bangerter

MINUTES

Regent Newton moved to approve the minutes of June 15, 2016. Regent Van Etten seconded, and the motion carried.

COMMITTEE CHARTER, AGENDA TOPICS, AND CALENDAR FOR UPCOMING YEAR

General Counsel Julene Miller reviewed the Committee's Charter. The Charter outlines the Committee's duty to carry out certain administrative responsibilities, which include the following: 1) overseeing the Board's by-laws, regulations, and policies, 2) reviewing the Board member conflict of interest statements, and 3) overseeing the hiring and evaluation processes for the university CEOs. The Committee did not recommend any amendments to the Charter.

NON-ACADEMIC TRANSCRIPT NOTATION POLICY

Regent Newton reported in June the Governance Committee directed staff to gather more information from the universities regarding the number of non-academic expulsions each university has made over the past 5-10 years and the internal process for expelling students for non-academic reasons including how the due process rights of the students are protected. The Committee also requested additional input from the Students' Advisory Committee on whether this policy is still one of their priorities. Regent Newton stated Board staff provided her with this information and noted a very small number of students are expelled for non-academic reasons. Additionally, the Students' Advisory Committee leadership indicated that the students still care about this issue but currently no one is specifically interested in an across the board policy and believe that non-academic misconduct should be handled on a case-by-case basis. Following discussion, the Committee decided not to pursue this policy at this time. Board staff reminded the Committee that the University of Kansas and Kansas State University currently make notations on students' transcripts for non-academic expulsion and will continue with their own practices. The Committee had no objections.

BOARD CONFLICT OF INTEREST STATEMENTS

General Counsel Miller reviewed the conflict of interest statements of the Board members. She recommends the continued service of Board members serving on the boards they listed and that the members who listed matters involving or related to a contract or transaction excuse themselves from participating on behalf of the Board in those matters. The Committee members concurred with her recommendation. This item is on the Board's agenda for consideration.

BOARD GOALS FOR 2016-2017

President Flanders stated at the August retreat the Board discussed potential goals for this year. The majority of these goals are focused around the Board's strategic plan, *Foresight 2020*. The Committee did not recommend any amendments. These goals are on the Board's agenda for consideration.

(Board Goals filed with Official Minutes)

CEO ASSESSMENT TOOL AND PROCESS

General Counsel Miller reviewed the proposed changes to the CEO assessment tool. The proposed tool would reduce the number of multiple choice questions and would limit the number of CEO goals to six, with three of the six being related to *Foresight 2020*. To streamline the process, staff also recommends the CEO self-evaluation be limited to ten pages and include a two-page executive summary and that the timing of the evaluations be changed from April, May, June to March, April, May. General Counsel Miller stated staff is not recommending any changes to the campus 360 survey tool. The campus 360 survey that will be conducted this year on President Martin (because she was too new to participate in the surveys done last year on other campuses) will launch in January 2017. The Committee had no objection to the proposed recommendations. This item will go to the full Board for consideration in October.

POLICY AMENDMENTS

Matt Casey, Director of Government Relations, presented proposed amendments to the Council of Government Relations Officers policy and the Interaction with Legislative, Court, and Other State Agencies policy. The proposed amendments clarify the process for bringing non-budgetary legislative items to the Board and clarify when the Council of Government Relations Officers meet. The following policies amendments will be forwarded to the Board in October:

e. Council of Government Relations Officers

i. The Council of Government Relations Officers, established in 2011, consists of the director of government relations ~~and communications~~ for the Board and the government relations officer (i.e. legislative liaison) of each state university. The Council reports to both the Council of Presidents and the Board President and Chief Executive Officer. Two members of the Council will serve as co-chairpersons: One shall be from the same institution as the chair of the Council of Presidents, and the other shall be the director of government relations ~~and communications~~ for the Board.

ii. The Council of Government Relations Officers' official function is to advise the Council of Presidents and the Board President and Chief Executive Officer, as well as the Board, on matters relating to pending or proposed legislation and on matters related to government relations generally. The Council meets monthly ~~during the months the Legislature is not in session~~, September through June with an annual retreat, and on a weekly or as-needed basis during the legislative session.

F OTHER**1 INTERACTION WITH LEGISLATURE, COURTS, AND OTHER STATE AGENCIES****a Legislative Appearances and Committee Hearings**

State university employees should make every effort to accommodate legislative committee requests to provide expert testimony on proposed legislation. The university shall notify the Board President and Chief Executive Officer of the invitation.

- b Legislative Requests and Proposed Legislation (Also see FISCAL MANAGEMENT AND BUSINESS ADMINISTRATION)
 - i All requests for funds, programs, changes in legislation and new legislation affecting the Board and system institutions shall be submitted to the Board for consideration no later than the November meeting of the Board. Emergency situations may warrant special exceptions, but to the extent possible, no request for legislation during the ongoing legislative session shall be submitted after the March meeting of the Board. Non-budgetary legislative items shall be submitted by the government relations officer of the institution to the Board's director of government relations and shall contain actual bill language when possible. Requests for funds, programs, changes in legislation and new legislation that are approved by the Board shall be included in the Board's annual legislative proposals. Requests that are not approved by the Board shall not be submitted to the Legislature for introduction.
 - ii Once approval has been granted, all institutions are authorized to work for these requests and each institution is expected to support the entire request. Conversely, all institutions are prohibited from requesting or working for additional legislation or funds.
 - iii When legislation having an effect on the operation of the higher education system, proposed by someone or some group other than the Board, is brought to the Board's attention, it shall be the responsibility of the Board to make a decision as to whether the position of the system is that of support, non-support, or opposition.
- c Legislative Post Audit Reports
 - i Each state university, upon receiving notification from the Legislative Division of Post Audit that a performance or financial audit of the university is to be conducted, shall forward such notification to the Board President and Chief Executive Officer. Each state university shall submit a written report to the Board, in accordance with the schedule maintained on the Board of Regents' website, detailing progress during the preceding calendar year toward implementation of accepted Post Audit recommendations. This report shall be made on an annual basis until all accepted recommendations have been fully implemented.
 - ii Discussion of pending or anticipated Legislative Post Audits shall be a standing item on the Board's Fiscal Affairs and Audit Committee agenda.
- d Information Requests from Other State Agencies
 - i System-wide Requests: Requests directed to state universities for system-wide information from other state agencies or other branches of state government shall be transmitted through the Board office. State universities receiving requests directly from other state agencies or branches of state government shall advise the requesting party of this policy and advise the Board office of the request. When time is not sufficient to allow transmission of responses through the Board office, responses may be submitted directly to the requesting party with copies to the Board office.
 - ii University-Specific Requests: Responses to requests received by a state university for information related specifically to that university may be sent directly to the requesting party, with a copy to the Board office.

REVERSE TRANSFER POLICY

General Counsel Miller stated a wording change is needed in the Reverse Transfer policy to correct an oversight in the June amendments. The Committee had no objections. The below policy is on the Board's consent agenda for consideration:

CHAPTER III: COORDINATION² - STATE UNIVERSITIES, COMMUNITY COLLEGES, TECHNICAL COLLEGES, WASHBURN UNIVERSITY AND/OR THE WASHBURN INSTITUTE OF TECHNOLOGY

A. ACADEMIC AFFAIRS

3. REVERSE TRANSFER AGREEMENTS

Reverse transfer is an important element of a seamless educational system. The state universities, community colleges, technical colleges, Washburn University and Washburn Institute of Technology shall work together, through the System Council of Presidents and System Council of Chief Academic Officers, to develop a process to assist students to complete coursework for and attain all certificates and degrees for which they are eligible.

The process and resulting agreements shall:

- a. Be consistent with state and federal law, Board policies and applicable accreditation standards;
- b. Provide a mechanism for each student who is transferring credits from a community college or technical college to a university to participate in the reverse transfer process; the established mechanism shall include an opportunity for each otherwise eligible student to opt-in to the process, thereby ~~precluding~~ permitting sharing of that student's Family Educational Rights and Privacy Act protected information; and
- c. Provide guidelines for determining which transferring institution will award the credential if the student has transfer credits from more than one institution.

GOVERNANCE COMMITTEE SCHEDULE

Regent Feuerborn stated the Governance Committee will begin its review of the university weapons policies in October. To have additional time for review, the Committee agreed to start its October meeting at 8:30 a.m. This meeting will take place on the Fort Hays State University campus.

ADJOURNMENT

The Chair adjourned the meeting at 10:00 a.m.

² See Chapter I., Section A.3 for definition of Coordination.

AGENDA

System Council of Presidents
Fort Hays State University
Memorial Union, Stouffer Room
10:15 a.m.
October 19, 2016

1. Approve minutes from September 14, 2016
2. Report from System Council of Chief Academic Officers
3. Discuss simplifying performance agreements – President Krull
4. Other matters

MINUTES

**System Council of Presidents
Kansas Board of Regents
September 14, 2016**

The meeting called to order at 10:20 a.m. by Chancellor Gray-Little and President Krull.

Present: Mirta Martin, President, Fort Hays State University
Allison Garrett, President, Emporia State University
Dean Hollenbeck, President, Flint Hills Technical College
Steve Scott, President, Pittsburg State University
April Mason, Provost and Senior Vice President, Kansas State University
Kim Krull, President, Butler Community College
Bernadette Gray-Little, Chancellor, University of Kansas
Blake Flanders, President & CEO, Kansas Board of Regents

1. The minutes from June 15, 2016 were approved.
2. Discussion of Attainment Goals Numbers

Dr. Flanders reminded the group that this attainment goal has been around for quite a while as part of Foresight 2020. It has been centered on one big number—60% of Kansans with some type of post-secondary credential. Degree/certificate production from independent colleges is also included in that goal. Graduate degrees aren't counted once the baccalaureate is reached.

Until now, the Board had a broad number for the entire system. No single institution had an idea of what that goal meant for it. Dr. Flanders pointed to the success of the engineering initiative—each institution had its own individual goal to get to the total goal.

He said the calculation to get to individual institutional goals involved the percentage within the sector of degree production and the distribution of credentials. It is not an exact formula. He added that within the sectors, the Board was not vested with who has which number, it was vested in the total number.

President Hollenbeck asked what the outcome would be if individual goals are not met.

Dr. Flanders replied that as a coordinated institution, technical colleges and community colleges probably have an attainment goal with their individual boards. He added that he would like to see the attainment goals included in performance agreements, but acknowledged that the funding that was supposed to accompany the meeting of performance agreement goals never materialized.

Provost Mason added that universities have been pushing retention and graduation goals in their performance agreements and strategic plans. She pointed out that these goals are already hard to reach, much less this quickly (by 2020).

Chancellor Gray-Little said that 60% attainment is not an unrealistic goal for the system. But there are challenges for each institution to increase degree production—the leveling off of high school graduates and decreased resources due to budget cuts. Increasing retention and graduation rates is the primary solution, but that requires resources. She agreed with Provost Mason that this is a big challenge.

President Scott expressed disappointment that despite the Board's request, the Legislature has not endorsed the attainment goal. He pointed out that the institutions have proven through the engineering, teaching and nursing initiatives that when there is additional funding, there are additional graduates.

President Krull said that the community college presidents shared these concerns. Another concern is that the Georgetown study took a national economic approach, which is not as applicable to Kansas with flat job growth. She suggested looking into Kansas labor statistics in job growth and needed skills so that the goal applies specifically to Kansas. She requested a more regional approach and time for this additional research.

Dr. Flanders agreed with a regional approach. Attainment is one of the 2020 goals; a second goal is alignment. Targeted alignment initiatives have been very successful, such as in technical education training, engineering, nursing, and pharmacy. Those initiatives worked with conservative investment from the state while maintaining base state funding. The attainment goal helps to articulate why base funding is needed. The consequences of low attainment for the state are dire.

President Garrett observed that the Emporia State attainment goal is higher than its current capacity in student housing. With the necessary resources for some initiatives, you can instantly scale up; other initiatives need resources and years of planning to build up to. Lead time needs to be built in.

Wichita State Provost Tony Vizzini pointed out that the freshman class this fall is the graduating class of 2020.

Dr. Flanders encouraged additional discussion on the attainment goal this fall, but he needs to give the Foresight 2020 update to the Board in January.

President Krull asked if sectors have the opportunity to develop their own numbers. Dr. Flanders responded that the Board's number is set.

Dr. Krull asked for assurance that institutions won't get penalized if they don't meet these goals, because it's going to be tough. She said Butler would have to increase its production by 100% each year to meet its goal.

Dr. Flanders said that the attainment goal has been out there since 2010. President Martin responded that assigning the numbers by institution is new.

She added that all the presidents are goal-oriented individuals and that it's reasonable to have a target number. The challenge is if there are additional budget shortfalls and programs have to be cut, it becomes a slippery slope. To hold each institution to a number is difficult to achieve with current resources.

Chancellor said that there is strong evidence that Kansas increasingly has a population with fewer means and lower economic backgrounds, both of which are relevant to what needs to be done for these students to be successful. In a time of dwindling resources, this population will need more resources.

Dr. Flanders agreed that the circumstances are quite difficult.

Dr. Krull asked where do we go from here?

Dr. Flanders said he would send out a timeline. But he reminded the group that he has a December deadline, so he can report to the Board in January.

Chancellor said she was not concerned about the methodology, and that it's unlikely that anyone thinks 60% is too high. The issue is whether those numbers can be met with the resources available and students available. How realistic is the goal?

Provost Mason added that she doesn't think distributing the numbers differently at the sector level will help because everyone is dealing with the same things—trying to attract students with funding and then needing additional funding to support them.

She also asked if Dr. Flanders would frame his report to the Board with input from the institutions about how to reach the attainment goal. He replied that he would welcome their input and individual plans.

3. Other Matters

There were no other matters, so the meeting was adjourned at 11 a.m.

AGENDA

Council of Presidents
Fort Hays State University
Memorial Union, Stouffer Room
11:00 a.m. or Adjournment of SCOPs
October 19, 2016

1. Approve minutes from September 14, 2016
2. Report from Council of Chief Academic Officers—Neeli Bendapudi
3. Report from Council of Chief Business Officers—Leisa Julian
4. Report from Council of Government Relations Officers—Kelly Reynolds
5. Report from Council of Chief Student Affairs Officers—Tammara Durham
6. Report from University Support Staff Council—Marcia Tacha
7. Other matters

MINUTES

**Council of Presidents
Kansas Board of Regents
September 14, 2016**

The meeting was called to order at 11:05 a.m. by Chancellor Gray-Little.

1. The minutes from June 15, 2016 were approved.
2. Report from Council of Chief Academic Officers

KU Provost Neeli Bendapudi reported on behalf of the Council of Chief Academic Officers. COCAO approved several program requests and name changes and learned about a new pathway for the doctor of occupational therapy program at the KU Medical Center.

COCAO received an update from the Council of Faculty Senate Presidents, who continue to work on credit by examination. In addition, the Council of Chief Government Relations Officers and COCAO will work more closely together this year, which will assist COGRO in talking about university initiatives with the Legislature.

Provost Bendapudi also reported that planning was underway for two conferences—a First Generations conference hosted by Wichita State and the annual Tilford conference to be held at Pittsburg State.

3. Report from Council of Chief Business Officers

KU Vice Chancellor and Chief Financial Officer Leisa Julian reported on behalf of the Council of Chief Business Officers.

She brought two health insurance-related items to COPS' attention.

The first issue involved **J-Visa holders** who are in benefits-eligible positions at research universities, which includes **post docs, visiting scholars and medical residents**.

A change in the state employee health plan (SEHP) beginning in 2017 will result in the plan not meeting all of the **US State Department's minimum health insurance requirements for J-Visa holders**. The new deductible under the SEHP will be \$1,000 and the maximum allowable deductible under the State Dept. requirements is \$500. That leaves these employees with a \$500 gap.

The effected universities—KU (both Lawrence and KUMC campuses), KSU and WSU-- are working to identify health plan options that will work for these employees.

The second issue regarded graduate student premium subsidies for student health insurance plan coverage. Such subsidized coverage is not in compliance with the Affordable Care Act; however, temporary transition relief for such plans has been provided so that schools can continue providing this coverage without penalty through AY 2017. The terms and cost of student health insurance plan coverage will be negotiated late this fall for AY 2018, so in order to work toward compliance COBO's recommendation was as follows:

Beginning in AY 2018, the Regent Universities will no longer offer a premium contribution toward graduate student health insurance coverage. Each Regents university may choose to provide an adjustment in additional

taxable compensation that graduate students can use to purchase health care coverage or for any other purpose. If federal regulators issue final guidance clarifying that colleges and universities may continue to provide graduate students with subsidized student health insurance plan coverage without penalty in compliance with the requirements of the ACA, then this issue may be brought back to COPS for further discussion on the feasibility of restoring the University premium subsidy.

Although COPS did not take action on this recommendation during its meeting, members subsequently indicated they were all in favor of it.

4. Report from Council of Government Relations Officers

KU Director of State Relations Kelly Reynolds reported on behalf of the Council of Government Relations Officers.

Instead of individual university days in the Capitol, COGRO will host an All Higher Education Day on January 19. The group will also host a reception prior to the State of the State address by the Governor, which was very successful last year.

COGRO will also continue to host Wednesday morning breakfast sessions for legislators during the session, but this year will add discussion topics for each one.

COGRO is also strengthening its communication with other councils, such as COCAO and the Council of Faculty Senate Presidents.

5. Report from Council of Chief Student Affairs Officers

Tammara Durham, Vice Chancellor for Student Affairs at KU, reported on behalf of the Council of Chief Student Affairs Officers.

The Council is continuing its discussion about transcript notation of non-academic offenses. Institutions will continue with their current practices; KU and KSU currently do note non-academic offenses on transcripts.

She reported that the Don't Text and Drive campaign starts on the campuses on September 18.

The Council is also discussing how each university is managing SB 175, which allows membership restrictions by student organizations.

6. Report from University Support Staff Council

Christopher Wallace with KU's Public Safety office reported on behalf of the Classified/University Support Council.

He highlighted three issues of concern for support staff:

- receiving updates from HR Departments regarding market studies
- inclusion of university support staff on university committees and supervisory approval to participate, and
- access to computers for all staff.

7. Status of university weapons policies

Julene Miller updated COPS on the status of university weapons policies. She anticipates that the Governance committee will take up several of the policies at its October meeting and the remainder in November.

President Garrett asked if the two questions sent to the State Attorney General for clarification on access to restricted areas and whether preventative measures can be taken to ensure safety had been answered. Julene replied that she had talked with the AG's office that morning and hoped to have something back from them within the next week or two. She will share the information with the campuses, so if any changes need to be made to campus draft policies, there will time to do so.

COPS discussed continuing concerns among faculty, staff, students, prospective students and parents about weapons on campus.

8. KPERS WARS legislation

President Martin discussed the impact of the KPERS Working After Retirement (WARS) legislation. Elaine Frisbee testified in front of a joint legislative pension committee this week to seek some relief from the requirements under this legislation.

The meeting was adjourned at 12 noon.

AGENDA

SYSTEM COUNCIL OF CHIEF ACADEMIC OFFICERS
October 19, 2016
8:30 am – 9:15 am

The System Council of Chief Academic Officers will meet in the Pioneer Room located in the Memorial Union at Fort Hays State University, 700 College Drive, Hays, KS 67601.

A speaker telephone will be available in the Board offices, 1000 S.W. Jackson, Suite 520, Topeka, KS.

- I. Call To Order** Peggy Forsberg, Co-Chair
 - A. *Approve Minutes*
September 14, 2016 Meeting

- II. Update**
 - A. *Transfer and Articulation Council* Karla Wiscombe
 - B. *Credit by Exam Policy Update* Karla Wiscombe

- III. Other Matters**
 - A. *Board Attainment and Alignment Goals*
 - *Proposal to attract Kansans with some college credit back to higher education* Jean Redeker
 - *Implementation of Credit for Prior Learning* Karla Wiscombe
 - *Internship pilot program with the Department of Commerce to better engage Kansas employers* Scott Smathers
 - B. *BAASC Alignment Agenda Topic 17-10* Jean Redeker
 - *Report on Program Articulation Agreements*

- IV. Adjournment**

SCOCAO Schedule

AGENDA MATERIALS DUE	MEETING DATES
September 28, 2016	October 19, 2016 at FHSU
October 26, 2016	November 16, 2016 at ESU
November 23, 2016	December 14, 2016
December 28, 2016	January 18, 2017
January 25, 2017	February 15, 2017
February 22, 2017	March 15, 2017
March 29, 2017	April 19, 2017 at KU
April 26, 2017	May 17, 2017
May 24, 2017	June 14, 2017

MINUTES

**Kansas Board of Regents
System Council of Chief Academic Officers
Wednesday, September 14, 2016
MINUTES**

The System Council of Chief Academic Officers met in the Kathy Rupp Conference Room, Kansas Board of Regents, Topeka, Kansas, at 8:30 a.m. on Wednesday, September 14, 2016.

In Attendance:

- | | | | |
|------------|---|--|---|
| Co-Chairs: | Peggy Forsberg, Highland CC | Neeli Bendapudi, KU | |
| Staff: | Jean Redeker
Scott Smathers | Karla Wiscombe
Connie Beene | Cindy Farrier |
| Others: | Lynette Olson, PSU
David Cordle, ESU
Mickey McCloud, JCCC
April Mason, KSU
Robin Garrett, Barton CC
Regena Lance, Fort Scott CC
Kim Krull, Barton CC
Andy Bennett, KSU
Cherilee Walker, KCKCC
Graham Glynn, FHSU | Harold Arnett, Cowley CC
Mark Porcaro, WSU
Pam Keller, KU
Tony Vizzini, WSU
Carolyn Shaw, WSU
Rick Muma, WSU
Aron Potter, Coffeyville CC
Rick Moehring, JCCC
Shaun Schmidt, Washburn
Robert Klein, KUMC | Lori Winningham, Butler CC
JuliAnn Mazacheck, Washburn
Brenda Chatfield, NWKTC
Brenda Edleston, Cloud County CC
Todd Carter, Seward County CC
Deanna Mann, Dodge City CC
Ruth Dyer, KSU
Janice Jewett, PSU
Stuart Day, KU |

Peggy Forsberg called the meeting to order at 8:31 a.m.

I. Approve June 15, 2016 Minutes

Lynette Olson moved, and Tony Vizzini seconded the motion, to approve the June 15, 2016 minutes as written. Motion carried.

II. Update Items

- A. Transfer and Articulation Council (TAAC) – Karla Wiscombe
 - KCOG Conference 2016 scheduled for September 23, 2016 at Washburn University
 - Discussed the agenda for the 2016 KCOG conference and military participation in 2015 KCOG
 - 2017 KCOG Conference scheduled for October 13, 2017 at Washburn University
 - KU hosting the KCOG Conferences for 2018 and 2019
- B. Credit for Prior Learning (CPL) – Karla Wiscombe and Connie Beene
 - Working with health care programs at institutions to create bridge programs to be piloted in 2017
 - Applying for additional grant funding
 - Reviewing other state models for guidance
- C. General Updates – Jean Redeker
 - Informed SCOCOA of Karla Wiscombe promotion to Director of Academic Affairs
 - Recommended placing Board and BAASC goals on October agenda

- Reviewing conference call capability for off-site meetings

III. Adjournment

There being no other business, April Mason moved, and Tony Vizzini seconded the motion, to adjourn. Motion carried. Meeting adjourned at 8:47 am.

AGENDA

COUNCIL OF CHIEF ACADEMIC OFFICERS
October 19, 2016
9:15 am – 10:00 am
reconvene at noon

The Council of Chief Academic Officers will meet in the Pioneer Room located in the Memorial Union at Fort Hays State University, 700 College Drive, Hays, KS 67601.

A speaker telephone will be available in the Board offices, 1000 S.W. Jackson, Suite 520, Topeka, KS.

I. Call To Order

- A. *Approve Minutes* Neeli Bendapudi, Chair
 September 14, 2016 Meeting

II. Program Request

- A. *Master of Science in Biomedical Engineering (First Reading)* WSU
 B. *Doctorate of Philosophy in Leadership Communication* KSU
(Second Reading)

III. Updates

- A. *Council of Faculty Senate Presidents* Pam Keller

IV. Other Matters

- A. *Board Attainment Goals* Jean Redeker
- *Review policy on credit hour requirements for baccalaureate degrees*
 - *Cost-Benefit Analysis of developing common online application*
- B. *Breakfast with the Regents on December 15, 2016* Jean Redeker
- C. *Academic Calendars* Jean Redeker

V. Adjournment

COCAO Schedule

AGENDA MATERIALS DUE	MEETING DATES	LUNCH ROTATION
September 28, 2016	October 19, 2016 at FHSU	FHSU
October 26, 2016	November 16, 2016 at ESU	ESU
November 23, 2016	December 14, 2016	WSU
December 28, 2016	January 18, 2017	KUMC
January 25, 2017	February 15, 2017	KSU
February 22, 2017	March 15, 2017	PSU
March 29, 2017	April 19, 2017 at KU	KU
April 26, 2017	May 17, 2017	Washburn
May 24, 2017	June 14, 2017	WSU
*Please Note: New Program Proposals are to be submitted 4 weeks prior to the next COCAO meeting for review and processing purposes.		

MINUTES

**Kansas Board of Regents
Council of Chief Academic Officers
Wednesday, September 14,
2016**

The Council of Chief Academic Officers met in the Kathy Rupp Conference Room of the Kansas Board of Regents at 9:15 a.m. on Wednesday, September 14, 2016, and reconvened at noon.

In Attendance:

- | | | | |
|----------|--|--|---|
| Members: | Neeli Bendapudi, KU
Tony Vizzini, WSU
Graham Glynn, FHSU | Lynette Olson, PSU
David Cordle, ESU
Robert Klein, KUMC | JuliAnn Mazachek, Washburn
April Mason, KSU |
| Staff: | Jean Redeker | Karla Wiscombe | |
| Others: | Aron Potter, Coffeyville CC
Mark Porcaro, WSU
Kim Krull, Butler CC
Carolyn Shaw, WSU
Andrew Bennett, KSU
Cherilee Walker, KCKCC
Stuart Day, KU | Harold Arnett, Cowley CC
Lori Wunningham, Butler CC
Pamela Keller, KU
Ruth Dyer, KSU
Rick Moehring, JCCC
Mickey McCloud, JCCC
Robin Garrett, Barton CC | Rick Muma, WSU
Brenda Edleston, Cloud County CC
Todd Carter, Seward County CC
Deanna Mann, Dodge City CC
Janice Jewett, PSU
Shaun Schmidt, Washburn
Peggy Forsberg, Highland CC |

Neeli Bendapudi called the meeting to order at 9:15 a.m.

Approve June 15, 2016 Minutes

April Mason moved, and Lynette Olson seconded the motion, to approve the June 15, 2016 minutes. Discussion was held to correct the minutes under Other Matters to include the passing of the motion to add Faculty Senate President Council updates to the COCAO Agenda. Motion to approve the minutes with the inclusion of the passing of the motion to add Faculty Senate President Council updates carried unanimously.

II. Program Requests

Tony Vizzini requested approval to change the BBA in Management Information Systems to the BBA in Information Technology and Management Information Systems. WSU also requested approval to change the Department Name from Industrial and Manufacturing Engineering to Industrial, Systems and Manufacturing Engineering.

Glynn Graham moved, and David Cordle seconded the motion to approve both Wichita State University change requests. Motion carried unanimously.

III. Informational Items

Robert Klein informed COCAO about the new pathway for the Doctor of Occupational Therapy Program.

IV. Updates

Pam Keller, chair of Council of Faculty Senate Presidents (COFSP), informed COCAO the Council will focus on Credit by Examination Policy and involving faculty to put the policy into action. COFSP members are having breakfast with the Regents on Thursday morning.

V. Other Matters

A. COGRO

Council of Government Relations Officers (COGRO) representatives Kelly Reynolds and Sue Peterson discussed communication lines with the various councils throughout legislative session. There are times throughout the year that COGRO will need to gather information from the universities. This will give COGRO an opportunity to work on an agreeable outcome prior to a bill going to the legislature. COGRO operates under Board priorities and meets every Thursday during the legislative session.

B. Jean Redeker informed COCAO members that breakfast with the Regents is scheduled for February 16, 2017.

C. Lynette Olson informed COCAO members about the Tilford Conference scheduled for October 24th - 25th at PSU. There was interest in a statewide planning committee, and time is set aside during Tuesday lunch for discussion.

D. Tony Vizzini informed COCAO members about the First Gen conference scheduled for Sept 23rd – 24th at WSU.

E. Stuart Day updated COCAO members on the search for a University Press of Kansas director. Several candidates are progressing through the interview process.

F. Discussion regarding the professional development meeting for COCAO members while on FHSU campus for the October Board meeting was held. The decision was made to continue this topic after the recess.

David Cordle moved and Glynn Graham seconded, the motion to recess until lunch. Motion carried.

Meeting reconvened at 12:08 pm.

Discussion continued over various topics.

- Discussed the Dental School presentation given to BAASC.
- Gathering on October 19 at 4 pm for a Professional Development meeting at FHSU
 - Suggested agenda topics included:
 - Rules of Conduct for students on campus with BYU in Big 12
 - Athletics and Academics working together to achieve safe environment
 - Risk analysis of allocating faculty resources
 - HLC Credentialing process across universities
- Discussed attainment and goals addressed during the Faculty Senate President meeting held earlier in the day.

There being no other business, Tony Vizzini moved, and David Cordle seconded the motion, to adjourn. Motion carried.

The meeting adjourned at 1:09 p.m.

CURRENT FISCAL YEAR MEETING DATES

Fiscal Year 2017

Meeting Dates

Agenda Material Due to Board Office

August 9-11, 2016

August 24, 2016 at noon

September 14-16, 2016

September 28, 2016 at noon

October 19, 2016 (FHSU)

October 26, 2016 at noon

November 16, 2016 (ESU)

November 22, 2016 at noon

December 14-15, 2016

December 28, 2016 at noon

January 18-19, 2017

January 25, 2017 at noon

February 15-16, 2017

February 22, 2017 at noon

March 15-16, 2017

March 29, 2017 at noon

April 19, 2017 (KU)

April 26, 2017 at noon

May 17-18, 2017

May 24, 2017 at noon

June 14-15, 2017

TENTATIVE MEETING DATES

Fiscal Year 2018

Meeting Dates

August 8-10, 2017 – Budget Workshop/Retreat

September 20-21, 2017

October 18-19, 2017

November 15-16, 2017

December 20-21, 2017

January 17-18, 2018

February 14-15, 2018

March 14-15, 2018

April 18-19, 2018

May 16-17, 2018

June 20-21, 2018

COMMITTEES (2016-2017)

Zoe Newton, Chair
Dave Murfin, Vice Chair

Standing Committees

Academic Affairs

Helen Van Etten, Chair
 Zoe Newton
 Daniel Thomas
 Dave Murfin
 Shane Bangerter

Fiscal Affairs and Audit

Joe Bain, Chair
 Bill Feuerborn
 Dennis Mullin
 Ann Brandau-Murguia

Governance

Bill Feuerborn, Chair
 Zoe Newton
 Shane Bangerter
 Helen Van Etten
 Joe Bain

Regents Retirement Plan

Ann Brandau-Murguia, Chair
 Shane Bangerter

Board Representatives and Liaisons

Education Commission of the States	Zoe Newton
Postsecondary Technical Education Authority	Tom Burke Ray Frederick
Midwest Higher Education Compact (MHEC)	Helen Van Etten Blake Flanders
Washburn University Board of Regents	Helen Van Etten
Transfer and Articulation Advisory Council	Shane Bangerter
KSDE/KBOR Coordinating Council	Zoe Newton Helen Van Etten