

MAY 17, 2017

Kansas Board of Regents

Curtis State Office Building

1000 SW Jackson, Suite 520

Topeka, KS 66612

2016-2017

Zoe Newton, Chair

Dave Murfin, Vice Chair

KANSAS BOARD OF REGENT MEMBERS:

Joe Bain	Shane Bangerter	Ann Brandau-Murguia
Bill Feuerborn	Dennis Mullin	Dave Murfin
Zoe Newton	Daniel Thomas	Helen Van Etten

FORESIGHT 2020

A Strategic Agenda for the State's Public Higher Education System

1. Increase higher education attainment among Kansas citizens
2. Improve alignment of the state's higher education system with the needs of the economy
3. Ensure state university excellence

FORESIGHT 2020

A 10-Year Strategic Agenda for the State's Public Higher Education System



Foresight 2020 is a 10-year strategic agenda for the state's public higher education system. Originally adopted by the Kansas Board of Regents in 2010, updated in 2012, and modified in 2015, the plan sets long-range achievement goals that are measurable, reportable, and ensure the state's higher education system meets Kansans' expectations.

Find each year's progress report at: kansasregents.org/foresight2020.

INCREASE HIGHER EDUCATION ATTAINMENT

Aspirations

- ★ Increase to 60 percent the number of Kansas adults who have earned a certificate, associate or bachelor's degree by 2020.
- ★ Achieve a ten percentage point increase in retention and graduation rates by 2020.

Measures

- ★ Number of certificates and degrees awarded by universities, community and technical colleges
- ★ Attainment Model progress
- ★ Graduation rates: 4/5/6-year rates for universities and 2/3/4-year rates for community and technical colleges
- ★ First to second year retention rates at universities, community and technical colleges
- ★ Student Success Index rates
- ★ Comparison of state demographics with higher education participation levels, including race/ethnicity, Pell Grant eligibility, and age
- ★ Comparison of postsecondary attainment in Kansas to the nation, by age groups
- ★ Adult Education: participation, percent served among working-age adults in Kansas without a high school diploma or its equivalent, and percent transitioning to postsecondary within 3 years of enrollment
- ★ Number of adults with college credit but no certificate or degree who are returning to complete a certificate, associate/bachelor degree
- ★ Seamless Transition: total number of courses approved for guaranteed transfer and number of Reverse Transfer degrees awarded systemwide

IMPROVE ECONOMIC ALIGNMENT

Aspirations

- ★ Respond to business and industry expectations for graduates and ensure all technical programs meet expectations of quality.
- ★ Reduce workforce shortages in select high-demand fields by increasing the number of certificates and degrees awarded, including in science, technology, engineering, and mathematics (STEM) fields.

Measures

- ★ Percent of graduates employed and average wages in Kansas, by award level
- ★ Number of certificates and degrees awarded in selected high-demand fields, and progress made on special state initiatives
- ★ Summary findings from latest K-TIP Report, providing systemwide analysis of all approved postsecondary CTE programs, by program
- ★ Percent of certificates/degrees awarded in STEM fields

ENSURE STATE UNIVERSITY EXCELLENCE

Aspiration

- ★ Improve regional and national reputations of state universities.

Measures

- ★ Comparison to peers for each of the six state universities on established metrics
- ★ Private giving to universities
- ★ Total research dollars awarded, highlighting federal research dollars (as percent of total) and specific industry support secured
- ★ University Excellence Profile: select rankings, Composite Financial Index, and assessment of economic impact

BOARD GOALS 2016-2017

Approved by the Kansas Board of Regents



ATTAINMENT

- The Board will receive a proposal to attract Kansans with some college credit, but no degree, back to higher education to complete a credential, as well as the projected costs to implement the proposal.
- The Board will review its policy on credit hour requirements for baccalaureate degrees to determine if the policy meets best practices for promoting on-time completion.
- The Board will conduct a cost-benefit analysis of developing a common online application for state universities.

ALIGNMENT

- The Board will further the implementation of Credit for Prior Learning in Kansas by aligning with additional branches of the military with a focus on healthcare bridge programs.
- The Board will pilot an internship program with the Department of Commerce to better engage Kansas employers seeking qualified employees.

EXCELLENCE

- The Board will appoint a working group composed of state university representatives to examine ways to enhance innovation and gain greater administrative efficiency at the universities.
- The Board will receive a briefing on the state universities' fee structures and evaluate whether a different configuration should be considered.

OTHER

- The Board will continue preparing for campus concealed carry through the Governance Committee's review and approval of the university policies that implement Board policy and state law.
- The Board will receive from the Council of Presidents an update on the progress of the Title IX workgroup created by the Board at its May 2016 meeting.

BOARD ACADEMIC AFFAIRS STANDING COMMITTEE
FY 2017 AGENDA TOPICS

- BAASC 17-01 Review and Approve AY 2017-2019 Performance Agreements – **Completed**
- BAASC 17-02 Review and Approve AY 2015 Performance Reports – **Completed**
- BAASC 17-03 Review and Approve Academic Calendars for AY 2020-2022
- BAASC 17-04 Receive Adult Education Report – **Completed**
- BAASC 17-05 Receive Accreditation Report – **Completed**
- BAASC 17-06 Receive Concurrent Enrollment Report – **Completed**
- BAASC 17-07 Receive Program Review Report – **Completed**
- BAASC 17-08 Receive Transfer and Articulation Council Report – **Completed**
- BAASC 17-09 Receive Update on School of Dentistry Proposal – **Completed**
- BAASC 17-10 Receive Report on Program Articulation Agreements between Community/Technical Colleges and Universities

FISCAL AFFAIRS AND AUDIT STANDING COMMITTEE
FY 2017 AGENDA TOPICS

- FAA 17-01 Review and Adopt Committee Organization, Agenda, and Work Plan – **Completed**
- FAA 17-02 Finalize Higher Education Unified Appropriations Request for 2017 Legislative Session – **Completed**
- FAA 17-03 Staff Overview of FY 2017 KBOR Office Operating Budget – **Completed**
- FAA 17-04 Staff Overview of the Board’s Tuition Setting Process and Discuss Expectations – **Completed**
- FAA 17-05 Staff Overview of Board’s Capital Budgeting Process – **Completed**
- FAA 17-06 Receive Accountability Report on Major State Investments – **Completed**
- FAA 17-07 Receive Internal Audit Plans and Meet with State University Internal Auditors – **Completed**
- FAA 17-08 Review State Universities’ Annual Financial Reports, including Composite Financial Index and Current Year Spending to Budget – **Completed**
- FAA 17-09 Receive Debt Capacity Plans for Each of the State Universities and Assessment from KDFFA of Universities’ Indebtedness
- FAA 17-10 Review and Approve Capital Improvement Requests and Five-year Capital Improvement Plans

GOVERNANCE COMMITTEE
FY 2017 AGENDA TOPICS

- GOV 17-01 Review Committee Charter and adopt agenda/schedule for the year – **Completed**
- GOV 17-02 Review Board Member COI disclosures and make recommendations to address any actual or perceived conflicts – **Completed**
- GOV 17-03 Consider full-Board discussion topics for the year – **Completed**
- GOV 17-04 Review and approve campus proposed concealed carry policies – **Completed**
- GOV 17-05 Receive university annual campus security reports – **Completed**
- GOV 17-06 Review CEO assessment process and track 360 survey progress – **Completed**
- GOV 17-07 Follow progress of newly created Title IX workgroup – **Completed**
- GOV 17-08 Receive update on WATC/WSU merger proposal – **Completed**
- GOV 17-09 Review proposed revisions to policies as they arise
- GOV 17-10 Review proposed regulation amendments as they arise
- GOV 17-11 Review new board member orientation process
- GOV 17-12 Recommend CEO monetary compensation for FY18

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MEETING INFORMATION AND SCHEDULE

Unless noted, all meetings take place at the Curtis State Office Building (CSOB) at 1000 SW Jackson, Suite 520, Topeka, Kansas, 66612 in the meeting room indicated. Addresses for offsite meetings can be obtained by contacting the Kansas Board of Regents office at 785-430-4240.

Wednesday, May 17, 2017

Time	Committee/Activity	Location
8:30 am - 9:15 am	System Council of Chief Academic Officers	Kathy Rupp Room
9:15 am or Adjournment	Council of Chief Academic Officers	Kathy Rupp Room
9:00 am - 10:15 am	Governance Committee	Suite 530
10:00 am - Noon	Council of Faculty Senate Presidents	Kan-Ed Conference Room
10:15 am - 11:50 am	Fiscal Affairs & Audit Standing Committee	Board Room
10:30 am - Noon	Academic Affairs Standing Committee	Kathy Rupp Room
11:00 am - Noon	Council of Presidents	Suite 530
Noon - 1:15 pm	Students' Advisory Committee	Conference Room C
Noon - 1:15 pm	Lunch <i>Board of Regents & President Flanders</i>	Conference Room B
Noon - 1:15 pm	Lunch <i>Council of Chief Academic Officers</i>	Kathy Rupp Room
1:30 pm	Board of Regents Meeting	Board Room
6:00 pm	Dinner <i>Board of Regents and President Flanders</i>	RowHouse

MEETING AGENDA

The Kansas Board of Regents will meet in the Board Room located in the Curtis State Office Building at 1000 SW Jackson, Suite 520, Topeka, Kansas, 66612.

Wednesday, May 17, 2017

- I. Call To Order** Regent Newton, Chair
 - A. *Approve Minutes*
 - April 14, 2017 Special Meeting p. 5
 - April 19, 2017 Regular Meeting p. 6

- II. Introductions and Reports**
 - A. *Introductions*
 - B. *Report from the Chair* Regent Newton, Chair
 - C. *Report from the President & CEO* Blake Flanders, President & CEO
 - D. *Report from Council of Presidents* Chancellor Gray-Little
 - E. *Report from Council of Faculty Senate Presidents* Pam Keller
 - F. *Report from Students' Advisory Committee* Stephonn Alcorn
 - G. *Report from the Technical Colleges* President Burks
 - H. *Report from the Community Colleges* President Krull

- III. Standing Committee Reports**
 - A. *Academic Affairs* Regent Van Etten
 - B. *Fiscal Affairs & Audit* Regent Bain
 - C. *Governance* Regent Feuerborn

- IV. Approval of Consent Agenda**
 - A. *Academic Affairs*
 - 1. Act on Request for New Certificate of Approval with Degree Granting Authority for Bryan University and Nazarene Bible College Jean Redeker, VP, Academic Affairs
 p. 14
 - 2. Act on Request for Approval for a Bachelor of Science in Biomedical Engineering (BME) – KSU p. 16
 - 3. Act on Request for Approval for Degree and Certificate Programs for Barton County Community College – Scale Technician Technical Certificate and Wichita Area Technical College – Emergency Medical Technician Technical Certificate Scott Smathers, VP, Workforce Development
 p. 22
 - B. *Fiscal Affairs & Audit*
 - 1. Amend FY 2018 Capital Improvement Plan and Approve Architectural Program Statement for Replacement of Softball and Baseball Field Turf – PSU Nelda Henning, Director of Facilities
 p. 25

- 2. Approve Amendment to FY 2017 Rehabilitation and Repair List to increase Funding for Axe Library Phase II – PSU p. 25
- 3. Act on Amended Budget Request for Wichita/Sedgwick County Mill Levy p. 26
Elaine Frisbie
VP, Finance & Administration

C. Other Matters

- 1. Appoint Member to the State Use Law Committee p. 28
Elaine Frisbie
VP, Finance & Administration

V. Consideration of Discussion Agenda

A. Fiscal Affairs & Audit

- 1. Approve Johnson County Research Triangle (JCERT) FY 2018 Budgets – KU, KUMC, and KSU p. 29
Regent Bain
Elaine Frisbie
VP, Finance & Administration
- 2. Receive Presentations and Discuss University Fee Proposals for FY 2018 (First Read) p. 36
 - Kansas State University
 - Wichita State University
 - Pittsburg State University
 - University of Kansas
 - Emporia State University
 - Fort Hays State University
- 3. Act on Capital Improvement Requests for FY 2019 and Five-Year Plans – Universities p. 64
Nelda Henning,
Director of Facilities

B. Other Matters

- 1. Act on Naming of Buildings – FHSU p. 66
Interim President Tompkins
- 2. Act on Request to Approve Granting of Honorary Degree – WSU p. 67
President Bardo
- 3. Board Goal – Receive from the Council of Presidents an Update on the Progress of the Title IX Workgroup Created by the Board at its May 2016 Meeting p. 68
Chancellor Gray-Little,
Chair, Council of Presidents
- 4. Board Goal – Receive Information on the Board’s Policy on Credit Hour Requirements for Baccalaureate Degrees to Determine if the Policy Meets Best Practices for Promoting On-Time Completion p. 74
Jean Redeker,
VP, Academic Affairs

- 5. Board Goal – Receive Information on How to Further the Implementation of Credit for Prior Learning in Kansas by Aligning with Additional Branches of the Military with a Focus on Healthcare Bridge Programs
Connie Beene, Sr. Director, Adult & Career Technical Education
Karla Wiscombe, Director, Academic Affairs
p. 77
- 6. Board Goal – Receive Information on Ways to Enhance Innovation and Gain Greater Administrative Efficiency at the Universities
Elaine Frisbie, VP, Finance & Administration
p. 78
- 7. Initial Discussion of the Board’s Unified Budget Request Preparations
p. 85
- 8. Receive Legislative Update
Matt Casey, Director, Government Relations
p. 89
- 9. Elect FY 2018 Board Chair and Vice Chair
Regent Newton
p. 89
- C. *Governance*
 - 1. Act on Amendment to KU’s Weapons Policy
Regent Feuerborn
Julene Miller, General Counsel
p. 90

VI. Executive Session
Board of Regents – Personnel Matter Relating to Non-Elected Personnel

VII. Adjournment

MINUTES OF PREVIOUS MEETING(S)

I. Call To Order

Regent Newton, Chair

A. *Approve Minutes*

**KANSAS BOARD OF REGENTS
MINUTES OF SPECIAL MEETING
April 14, 2017**

The Kansas Board of Regents met by telephone conference call on Friday, April 14, 2017. Chair Zoe Newton called the meeting to order at 12:00 p.m. Proper notice was given according to law.

MEMBERS PRESENT: Zoe Newton, Chair
 Dave Murfin, Vice Chair
 Joe Bain
 Shane Bangerter
 Bill Feuerborn
 Dennis Mullin
 Daniel Thomas
 Helen Van Etten

MEMBER ABSENT: Ann Brandau-Murguia

EXECUTIVE SESSION

At 12:01 p.m., Regent Bain moved, followed by the second of Regent Bangerter, to recess into executive session for 25 minutes to discuss personnel matters of non-elected personnel. Participating in the executive session were members of the Board, President Flanders, and General Counsel Julene Miller. At 12:26 p.m., the meeting returned to open session.

ADJOURNMENT

The meeting was adjourned at 12:26 p.m.

Blake Flanders, President and CEO

Zoe F. Newton, Chair

KANSAS BOARD OF REGENTS
MINUTES
April 19, 2017

The April 19, 2017, meeting of the Kansas Board of Regents was called to order by Chair Zoe Newton at 12:45 p.m. The meeting was held in the University of Kansas Capitol Federal Hall, 1654 Naismith Drive, Lawrence, beginning in room 2102. Proper notice was given according to law.

MEMBERS PRESENT: Zoe Newton, Chair
Dave Murfin, Vice Chair
Joe Bain
Shane Bangerter
Ann Brandau-Murguia
Bill Feuerborn
Dennis Mullin
Daniel Thomas
Helen Van Etten

EXECUTIVE SESSION

At 12:45 p.m., Regent Bain moved, followed by the second of Regent Feuerborn, to recess into executive session for 60 minutes to discuss personnel matters of non-elected personnel. Participating in the executive session were members of the Board, President Flanders, and President Scott. At 1:45 p.m., the meeting returned to open session.

BREAK

The Chair called for a break at 1:45 p.m. and resumed the meeting at 2:00 p.m. in room 1010.

APPROVAL OF MINUTES

Regent Feuerborn moved that the minutes of the March 10, 2017 special meeting and the March 15, 2017 regular meeting be approved. Following the second of Regent Thomas, the motion carried.

INTRODUCTIONS

Chancellor Gray-Little introduced KU students who were awarded the Rhodes Scholarship, Barry M. Goldwater Scholarship, Harry S. Truman Scholarship, and the Morris K. and Stewart L. Udall Scholarship. She also recognized students who received the Fulbright Fellowship Grants and the National Science Foundation Graduate Research Fellowship. The Chancellor thanked Anne Wallen, Assistant Director for National Scholarships and Fellowships for the KU Honors Program, and Rachel Johnson, Fulbright Program Advisor. They assist many students at KU who earn these prestigious awards. The Board congratulated all the students for their accomplishments.

GENERAL REPORTS

REPORT FROM CHAIR

Chair Newton thanked the University of Kansas for hosting the Board meeting this month. She reported at the end of last month, she and President Flanders continued their campus visits. They met with presidents and deans at the following college campuses: Barton County Community College, Colby Community College, Northwest Kansas Area Technical College, North Central Kansas Technical College, Cloud County Community College, Manhattan Area Technical College, Salina Area Technical College, and Kansas State University Polytechnic Campus. Additionally, Chair Newton noted the Wichita Area Technical College and Wichita State University affiliation legislation was signed by the Governor and the Board's First Generation Task Force has held its first meeting.

REPORT FROM PRESIDENT AND CEO

President Flanders reported many colleges and universities are participating in the Kansas Collaborative on Military Credit. Institutions have outlined what credit will be awarded to an incoming student based on their Military Occupational Specialty in over 50 degree programs. The credits awarded will help the service member pursue and complete a credential in Kansas. An update on this collaboration will be presented by Board staff to the Governor's Military Council.

REPORT FROM COUNCIL OF PRESIDENTS

Chancellor Gray-Little presented the Council of Presidents' report. The Council received reports from the Council of Chief Academic Officers, Council of Business Officers, Council of Government Relations Officers, Council of Chief Student Affairs Officers, and the University Support Staff Council. The Academic Officers received an update from the Council of Faculty Senate Presidents on the implementation of the Credit by Examination policy. The Academic Officers endorsed the Faculty's recommendation of a systemwide AP score of 3 for all disciplines with the following exceptions: Calculus-based physics – systemwide AP score of 5; Algebra-based physics – systemwide AP score of 4; and Art history – systemwide AP score of 4. The Business Officers reported on the proposed amendments to the Board's policies regarding facilities. The Council of Presidents discussed the proposed changes and the members will provide additional feedback on the amendments prior to review by the Governance Committee. The Business Officers also reviewed the changes to the Board's tuition and fee proposal forms. The Government Relations Officers gave an update on the Board's non-budgetary legislative items and the status of the state budget. The Student Affairs Officers provided a mumps update and noted that April is Sexual Assault Awareness Month. The University Support Staff (USS) expressed their concerns with the proposed policy amendment that would replace the USS and the Unclassified Staff Council biannual reports to the Board with monthly reports to the Council of Presidents.

The Council of Presidents approved Kansas State University's Bachelor of Science in Biomedical Engineering, which will be forwarded to the Board for consideration. President Scott and President Garrett reported to the Council that both universities are bringing tuition proposals to the Board for consideration that will include lower out-of-state tuition rates. The universities believe the lower rates will make them more competitive and help increase enrollment. The Chancellor noted that the universities are frequently requesting permission from the Board to offer out-of-state tuition at a 150 percent rate, and suggested having a Board policy that would set guidelines regarding these requests.

REPORT FROM COUNCIL OF FACULTY SENATE PRESIDENTS

Pam Keller presented the Council of Faculty Senate Presidents' report. She noted that the Chancellor summarized the Council's recommendations on the implementation of the Credit by Examination policy. The faculty also discussed reviewing the policy after it has been implemented for a year. Additionally, the Council discussed using a GED exam score as an assessment for college readiness.

REPORT FROM STUDENTS' ADVISORY COMMITTEE

Stephonn Alcorn presented the Students' Advisory Committee report. Student government elections have been taking place across the university campuses, and the Committee discussed the transition to the new student body presidents. The Committee voted to amend their by-laws to incorporate the student liaison positions. The student liaisons will attend the Board committee meetings. The Committee also voted to change how their chair is selected. The chair will rotate annually among the six universities, which is how the other Board committees and councils rotate. Mr. Alcorn recognized the student protesters and acknowledge that the Students' Advisory Committee has been working on many of their issues including concealed carry and sexual assault on campus.

REPORT FROM THE TECHNICAL COLLEGES

President Burks presented the technical colleges' report. Since Fiscal Year 2011, the technical colleges have grown in enrollment by 36.9%, awarded 25.7% more degrees and certificates, and have maintained the highest graduation rates. The technical colleges place 90% of their graduates into jobs and the majority of their graduates

work in Kansas, which is a great return on investment for the state. President Burks noted the technical colleges have lost state funding over the years, which continues to be a concern for the colleges. President Burks also discussed the success of the different partnerships the technical colleges have with other institutions and business and industry.

President Burks talked about the funding challenges and importance of the Excel in Career Technical Education Initiative (SB 155). Currently, SB 155 is estimated to be prorated at 18% and it was announced earlier that the Governor will not be amending the budget to add additional funds to this initiative. President Burks noted that the initiative is successful but will become financially burdensome to the colleges if it is not fully funded. President Burks stated another challenge for the colleges is determining what the Board's expectation is for each institution. All the higher education sectors are different and each institution is different, and it may be beneficial to discuss expectations.

REPORT FROM THE COMMUNITY COLLEGS

President Krull presented the community colleges' report. The community colleges have open admissions and provide affordable educational opportunities for a variety of students. Approximately 133,000 students are enrolled in community colleges, 82% of the enrolled students work part-time, 44% of the students are entering college for the first time, and 36% of the students are first generation postsecondary learners. Like the technical colleges, the community colleges play a key role in advancing educational opportunities across the state and are helping the Board meet its attainment goal of increasing to 60% the number of Kansas adults who earn a certificate or degree by 2020. In 2015, the community colleges award approximately 16,000 degrees and certificates. President Krull noted that the missions for the 19 community colleges are different but their philosophy and the work they do is the same.

Additionally, President Krull shared some of the unique practices that are being implemented on the different community college campuses to help students succeed. Some colleges have implemented corequisite classes in English and math for students with developmental education needs, which has improve student completion rates. Other colleges have started writing centers and have implemented early intervention programs for struggling students. A few colleges have started offering undergraduate research projects.

Following this report, individuals who stated they were representing students asked to address the Board. Chair Newton explained the process for having a topic added to a future Board agenda.

STANDING COMMITTEE AND OTHER REPORTS

ACADEMIC AFFAIRS

Regent Van Etten reported the Board Academic Affairs Standing Committee reviewed all the academic items on the Board agenda during their March 4th conference call.

FISCAL AFFAIRS AND AUDIT

Regent Bain presented the Board Fiscal Affairs and Audit Standing Committee report. The Committee received BKD's external management review of Fort Hays State University, approved the Johnson County Educational Research Triangle budget requests for FY 2018 for the University of Kansas, the University of Kansas Medical Center, and Kansas State University, and discussed the five-year capital improvement plans. The Committee discussed Wichita State University's request to authorize the spending of \$2.5 million from the Sedgwick County mill levy proceeds on a new \$13 million Student Success Center, and its request to approve a special tuition rate within the College of Education. These items will be forwarded to the Board for consideration. The proposed amendments to the Board's facility policies were approved by the Committee and will be forwarded to the Governance Committee. Additionally, the Committee discussed the format for the university tuition and fee proposals.

GOVERNANCE

Regent Feuerborn presented the Governance Committee report. At last month's Board meeting, a Regent requested the Board review the university CEO Appointment and Compensation Policy. The Governance Committee recommended that the Board discuss the policy at its annual retreat. The Committee received and approved the locations where the University of Kansas, Kansas State University, and Wichita State University plan to use temporary adequate security measures starting July 1, 2017. The Committee also discussed the provisions in the University of Kansas' concealed carry policy regarding how concealed carry guns are carried in purses or backpacks. The Committee recommended this provision in the KU policy be changed to be consistent with other university policies. The proposed changes to the policy will be forwarded to the Board for consideration.

APPROVAL OF CONSENT AGENDA

Regent Van Etten moved, with the second of Regent Mullin, that the Consent Agenda be approved. The motion carried.

Academic Affairs

MASTER OF SCIENCE IN HOMELAND SECURITY: LAW AND POLICY – KU

The University of Kansas received approval to offer a Master of Science in Homeland Security: Law and Policy. The cost to implement this program is \$505,102 in year one, \$524,534 in year two, and \$558,538 in year three. Salaries will be funded from tuition revenues generated by the program. Building, facilities, and other operating expenses will be funded from individual donor contributions and overhead fees collected from all the programs offered at the campus. The academic programs will pay overhead fees to the campus administrative budget from tuition generated.

DEGREE AND CERTIFICATE PROGRAMS AT HUTCHINSON COMMUNITY COLLEGE AND NORTHWEST KANSAS TECHNICAL COLLEGE

Hutchinson Community College received approval to offer an Associate of Applied Science degree (64 credit hours) in Pharmacy Technology (51.0805). This program is an expansion of an existing program. All costs associated with this program are paid for through institutional funds, Carl D. Perkins funds and student tuition.

Hutchinson Community College received approval to offer an Associate of Applied Science degree (64.5 credit hours) in Surgical Technology (51.0909). This program is an expansion of an existing program. All costs associated with this program are paid for through institutional funds, Carl D. Perkins funds and student tuition.

Northwest Kansas Technical College received approval to offer an Associate of Applied Science degree (68 credit hours) in Occupational Therapy Assistant (51.0803). The estimated cost to deliver the program is \$100,000, which will be funded through institutional funds.

Fiscal Affairs and Audit

RAZE WOOD BARN, BUILDING #491 AND HORTICULTURE BUILDING, BUILDING #320 – KSU

Kansas State University received authorization to raze a wood barn, building #491, and a horticulture building, building #320. The cost of razing the barn is estimated at \$7,500, which will be funded from restricted fee funds within the Department of Agronomy. The site will be seeded to grass and used to park farm machinery. The cost of razing the horticulture building is

estimated at \$30,000, which will also be financed from Department of Agronomy restricted fee funds. The concrete pad on the site will be used to park farm equipment.

AMEND FY 2017 CAPITAL IMPROVEMENT PROJECT PLAN TO CREATE A KITCHEN LAB IN JUSTIN HALL – KSU

Kansas State University received approval to amend its FY 2017 Capital Improvement Project Plan to create a kitchen lab in Justin Hall. The estimated project cost is \$950,000, which will be funded from the College of Human Ecology restricted fees and sponsored research overhead funds.

AMEND FY 2017 CAPITAL IMPROVEMENT PROJECT PLAN TO RENOVATE THE MARK A. CHAPMAN THEATRE IN NICHOLS HALL – KSU

Kansas State University received approval to amend its FY 2017 Capital Improvement Project Plan to renovate the Mark A. Chapman Theatre in Nichols Hall. The estimated project cost is \$842,000, which will be funded by private gifts within the College of Arts and Sciences.

AMEND GROUND LEASE – WSU

The Board authorized an amendment to the Ground Lease (dated December 1, 2014) between the Kansas Board of Regents and Sedgwick County Public Building Commission. The addendum removes approximately 3,090 square feet of land from the Ground Lease to avoid a potential encroachment of a new building WSU has planned. The modification to the Ground Lease will not materially or adversely affect the ownership rights of the Board, or any interest of the PBC, WSU Board of Trustees or bond holders as it relates to the revenue bond project. The addendum will remove the land described below:

A PORTION OF TRACT 9
FOR PARTNERSHIP BUILDING #2
WSU-INNOVATION CAMPUS

A tract of land lying in the Northeast Quarter of Section 11, Township 27 South, Range 1 East of the Sixth Principal Meridian, Wichita, Sedgwick County, Kansas, said tract of land also being a portion of Wheatshocker Addition to Wichita, Sedgwick County, Kansas and being more particularly described as follows:

Commencing at the Southeast Corner of the Northeast Quarter of Section 11, Township 27 South, Range 1 East of the Sixth Principal Meridian, Wichita, Sedgwick County, Kansas; thence along the south line of said Quarter on a Kansas coordinate system of 1983 south zone bearing of S88°45'04"W, 1066.54; thence N01°14'56"W, 171.01 feet; thence N09°32'49"W, 103.75 feet; thence N01°20'55"W, 143.20 feet; thence S88°43'31"W, 985.04 feet to the east line of Wheatshocker Addition to Wichita, Sedgwick County, Kansas; thence N00°55'33"W, 29.23 feet to the Point of Beginning; thence S89°04'27"W, 55.00 feet; thence N00°55'33"W, 76.37 feet to the northeasterly line of said Wheatshocker Addition; thence S54°39'01"E, 68.22 feet along said northeasterly line; thence S00°55'33"E, 36.00 feet along the east line of said Wheatshocker Addition to the Point of Beginning.

Said tract of land contains 3,090 square feet, more or less.

CONSIDERATION OF DISCUSSION AGENDA

BREAK

The Chair called for a break at 2:52 p.m. and resumed the meeting at 3:10 p.m.

Presentation

REPORT ON RESEARCH STUDY: SUCCESS OF TRANSFER STUDENTS

Dr. Donna Ginther, Director of the Center for Science, Technology and Economics at the University of Kansas, presented her research on the success of system transfer students in Kansas. The study compared the completion rates and examined the earnings and employment patterns of Kansas community and technical college transfer students to native students who started at four-year Kansas public universities. Kansas Board of Regents' data from 2008-2011 and Kansas Department of Labor employment records were used in the study. The results of the study show the following for such transfer students: they are about 16% less likely than native students to complete their bachelor's degree within six or fewer years; they have similar graduation rates at state universities, but the graduation gap with native students at the University of Kansas and Kansas State is larger; they are more likely to attend Emporia State, Fort Hays State, Pittsburg State, and Wichita State; they are 4% more likely to be employed in Kansas and Missouri one year after completing a bachelor degree; and they earn \$950 less than native students after controlling for major, gender, race/ethnicity and age. Dr. Ginther noted the completion gap between transfer and native students can be explained by observable characteristics such as GPA, ACT score, and developmental courses and the difference in these characteristics is larger at KU and KSU, which contributes to the larger gap. She also noted when more than 80% of community college credits are accepted, transfer students are 8% more likely to complete their degrees.

(PowerPoint filed with Official Minutes)

Academic Affairs

PROGRAM REVIEW REPORT

Jean Redeker, Vice President of Academic Affairs, reported the state universities are required to review approved programs at least once every eight years to ensure academic quality. Each university's Program Review report comprises four major components: (1) a description of the academic program review process; (2) analysis of the programs reviewed; (3) analysis of data compiled in Kansas Higher Education Database (KHEDS) regarding minimum requirements for majors, graduates, faculty, and average ACT scores; and (4) a follow-up summary on concerns raised in previous years. For the academic year 2015-2016 program review cycle, Fort Hays State University, Kansas State University, Pittsburg State University, the University of Kansas, the University of Kansas Medical Center, and Wichita State University reviewed a total of 44 academic programs at the baccalaureate, master's and doctoral levels. Vice President Redeker reported 43 of the programs will continue and one program at Pittsburg State University will be discontinued due to an ongoing trend of low enrollment. Regent Feuerborn moved to accept the report, and Regent Bangerter seconded. The motion carried.

Fiscal Affairs and Audit

NEW TUITION AND PROGRAM FEE – WSU

President Bardo presented Wichita State University's request for a special tuition and fee rate of \$220 per credit hour (inclusive of all fees) for its Early Childhood/Elementary Education Teacher Apprentice Program. The new program is intended to address shortages in the teacher workforce. President Bardo anticipates the enrollment for this program to be 50 students each semester. Regent Van Etten moved to approve, and Regent Mullin seconded. The motion carried.

CAPITAL IMPROVEMENT REQUESTS FOR FY 2019 AND FIVE-YEAR PLANS – UNIVERSITIES (FIRST READ)

Nelda Henning, Director of Facilities, presented a summary of the requested capital improvement projects submitted by each of the state universities (Table 1) and a staff recommendation (Table 2). The Board will act on the Capital Improvement Requests for FY 2019 and the five-year plans at the May meeting.

(Tables filed with Official Minutes)

Other Matters

BOARD GOAL – PROPOSAL TO ATTRACT KANSANS WITH SOME COLLEGE CREDIT, BUT NO DEGREE, BACK TO HIGHER EDUCATION TO COMPLETE A CREDENTIAL

Vice President Redeker stated one of the Board's goals for this year is to receive a proposal to attract Kansans with some college credit, but no degree, back to higher education to complete a credential, as well as the projected costs to implement the proposal. According to the National Student Clearinghouse Research Center data, more than 300,000 Kansans have earned some college credit but no degree and out of those individuals 37,704 have two or more years worth of progress. Dr. Redeker reported several states have launched similar initiatives to attract returning adults back to college but these initiatives typically have been backed by either the state's Governor or Legislature. These states have also received funding support by either the state or private foundations.

After reviewing the different approaches of other states, two proposals are being forwarded for the Board to consider. The *Get AHEAD* (Adult Higher Education Accessible Degrees) in Kansas proposal would provide scholarships for returning adults. The proposal requires a \$2 million state investment over three years. It would assist 1,500 students to complete an online baccalaureate degree and another 500 students to complete an associate degree. The *Finish What You Started* proposal is an alternative low-cost promotional campaign to encourage adults to complete an existing online degree program. A website would be created where returning adults could learn about all the online associate and baccalaureate degree programs offered throughout the system. Institutional participation would be voluntary. The program would be funded with an annual fee of \$1,000, which would be paid by the participating institutions. Vice President Redeker stated the *Finish What You Started* program would likely result in fewer adult students completing a degree than the *Get AHEAD* program. Staff therefore recommends seeking the \$2 million in state funding over three years to support the *Get AHEAD* program.

AMENDMENTS TO K.A.R. 88-3-8a, 88-24-2, 88-28-1, 88-28-2, 88-28-3, 88-28-4, 88-28-5, 88-28-6, 88-28-7, AND 88-28-8

Theresa Schwartz, Associate General Counsel, presented the proposed amendments to the regulations regarding residency for fee purposes for military personnel and veterans (K.A.R. 88-3-8a), GED test score requirements (K.A.R. 88-24-2), and private postsecondary (K.A.R. 88-28-1, 88-28-2, 88-28-3, 88-28-4, 88-28-5, 88-28-6, 88-28-7, and 88-28-8). Regent Thomas moved, and Regent Feuerborn seconded, that the amended permanent regulations be approved. On a roll call vote, the following Regents voted affirmatively to adopt the motion: Regent Newton, Regent Murfin, Regent Murguia, Regent Feuerborn, Regent Mullin, Regent Thomas, Regent Van Etten, Regent Bain, and Regent Bangerter. The motion carried.

FORT HAYS STATE UNIVERSITY PRESIDENTIAL SEARCH

Regent Newton stated the Fort Hays State University Presidential Search will be a committee-led, closed search. Regent Bain moved to approve the search committee charge, appoint the individuals who have been asked to serve on the search committee including Jeffrey Peier as the Chair of the committee, and hire Wheless Partners as the search firm. Regent Bangerter seconded, and the motion carried.

Search committee members representing the campus include: **Dr. Paul Adams**, Dean of the College of Education; **Ms. Melanie Arellano-Luna**, a student studying Social Work; **Dr. Jill Arensdorf**, Chair of the Department of Leadership Studies; **Ms. Emily Brandt**, Student Government Association President, studying

Political Science; **Dr. Greg Farley**, Dean of the College of Science, Technology and Mathematics; **Ms. Shannon Lindsey**, Director of Human Resources; **Ms. Denise Orth**, Incoming Faculty Senate President and Associate Professor of Allied Health; **Mr. Feysel Rahmeto**, a student studying Business Education; **Dr. Craig Smith**, Associate Professor of Agriculture, and **Dr. Dosse Toulaboe**, Chair of the Department of Economics, Finance and Accounting.

Search committee members representing the Alumni Association, Foundation Board, and wider Community include: **Mr. Daron Jamison**, Alumni Association Member and CFO of HitchPin LLC; **Mr. Curtis Longpine**, FHSU Foundation Board of Trustee Member and Co-Owner of DaMar Resources, Inc.; **Mr. W.R. Robbins**, FHSU Foundation Board of Trustee Member and President & CEO of Farmers Bank & Trust; **Dr. Ed Stehno**, FHSU Professor Emeritus of Educational Administration and Counseling; **Mr. Tyler Thompson**, Alumni Association Member and Senior Specialist of IT Client Services at Merck Animal Health; **Ms. Tammy Wellbrock**, Executive Director of the Hays Area Chamber of Commerce; and **Mr. Jason Williby**, President & CEO of the FHSU Foundation.

The Board of Regents is represented by: **Regent Joe Bain**, partner of Cure & Bain, P.C.; and **Blake Flanders**, President & CEO of the Kansas Board of Regents.

(Committee Charge filed with Official Minutes)

LEGISLATIVE UPDATE

Matt Casey, Director of Government Relations, presented the legislative update. The Legislature returns for veto session on May 1, 2017. During this timeframe, they will work on finalizing the state budget and taxes. Director Casey noted that included in the proposed appropriation on language is a proviso to mandate all the state universities (except for the University of Kansas because it has already conducted a study) conduct an efficiency study. Additionally, he reported many of the Board's non-budgetary legislative items have been signed by the Governor or are on the way to the Governor to be signed.

Following this report, Chair Newton opened the floor for public comment for five minutes. Individuals expressed concern with the approaching deadline for allowing concealed carry on the university campuses. They believe allowing concealed carry in the classrooms will affect the learning environment. They asked the Board to continue to advocate for them on this issue.

EXECUTIVE SESSION

At 4:04 p.m., Regent Mullin moved, followed by the second of Regent Feuerborn, to recess into executive session for 120 minutes starting at 4:14 p.m. to discuss personnel matters of non-elected personnel. Participating in the executive session were members of the Board, President Flanders, President Garrett (for a portion) and Chancellor Gray-Little (for a portion). At 6:14 p.m., the meeting returned to open session.

ADJOURNMENT

The Chair adjourned the meeting at 6:14 p.m.

Blake Flanders, President and CEO

Zoe F. Newton, Chair

REPORTS AND CONSENT AGENDA

II. Introductions and Reports

- A. *Introductions*
- B. *Report from the Chair* Regent Newton, Chair
- C. *Report from the President & CEO* Blake Flanders, President & CEO
- D. *Report from Council of Presidents* Chancellor Gray-Little
- E. *Report from Council of Faculty Senate Presidents* Pam Keller
- F. *Report from Students' Advisory Committee* Stephonn Alcorn
- G. *Report from the Technical Colleges* President Burks
- H. *Report from the Community Colleges* President Krull

III. Standing Committee Reports

- A. *Academic Affairs* Regent Van Etten
- B. *Fiscal Affairs & Audit* Regent Bain
- C. *Governance* Regent Feuerborn

IV. Approval of Consent Agenda

- A. *Academic Affairs*
 - 1. **Act on Request for New Certificate of Approval with Degree Granting Authority for Bryan University and Nazarene Bible College** **Jean Redeker,**
VP, Academic Affairs

Summary and Staff Recommendation

Bryan University and Nazarene Bible College have applied for a Certificate of Approval to operate in Kansas and request approval for degree granting authority. After thorough review of staff qualifications, record keeping systems, coursework, materials, and online platforms, the institutions demonstrate they meet and comply with all statutorily imposed requirements. Staff recommends issuance of a Certificate of Approval with new degree granting authority.

Summary of Institution Requirements

The Private and Out-of-State Postsecondary Educational Institution Act (Act) requires private and out-of-state postsecondary educational institutions to obtain Certificates of Approval from the Kansas Board of Regents (Board) to lawfully “operate” in Kansas. This Act not only covers “brick and mortar” schools having a physical presence within Kansas, but also schools that offer or provide on-line distance education to Kansans who remain in Kansas while receiving that education.

To qualify for a Certificate of Approval, an institution operating in Kansas subject to the Act must meet the standards established by the Act. In reviewing schools to determine if they meet the statutory standards, Board staff requires and reviews substantial documentation and evidence presented to demonstrate compliance of the schools to ensure proper facilities (with site reviews for facilities when applicable), equipment, materials, and adequate space are available to meet the needs of the students. A recent financial statement, proof of accreditation, evidence of compliance with local, county, state and national safety codes, enrollment agreements, copies of advertisements, schedules of tuitions and fees, and refund policies are reviewed by Board staff. Schools are also required to provide descriptions of their programs and courses, clinical or externship contracts, instructor credentials, a statement of the objectives of the programs, and qualifications of administrators and owner information.

Bryan University

Bryan University was established in 1940 in central Los Angeles as a stenography school. In 2005, the University introduced new degree programs and a virtual online platform. Today, Bryan University’s home office in Tempe, AZ provides programs in the fields of healthcare, exercise science and legal studies and serves students online and on campuses in Los Angeles, CA; Sacramento, CA; Tempe, AZ; and Toronto, Canada.

Bryan University is transitioning from accreditation with the Accrediting Council for Independent Colleges and Schools to the Accrediting Commission of Career Schools and Colleges, a regional accrediting organization recognized by the U.S. Department of Education and the Council for Higher Education Accreditation. This accreditation, per K.S.A. 74-32,168 of the Kansas Private and Out-of-State Postsecondary Educational Institution Act, may be accepted as evidence of compliance with the statutory standards for approval.

Degrees to be Delivered Online by Bryan University:

- Associate of Occupational Science in Advanced Medical Billing and Coding and Electronic Records
- Associate of Occupational Sciences in Stenography
- Associate of Occupational Science in Health Information Technology
- Associate of Science in Advanced Personal Training and Exercise Science
- Bachelor of Science in Business Management and Analytics
- Bachelor of Science in Health Care Administration and Analytics
- Bachelor of Science in Paralegal Studies and Litigation Technologies
- Bachelor of Science in Professional Fitness Training and Exercise Science
- Master of Public Health

Nazarene Bible College

Nazarene Bible College was authorized by the General Assembly of the Church of the Nazarene in 1964. The college opened in September of 1967 in Colorado Springs, CO. Nazarene Bible College provides ministry preparation programs at the certificate, associate and bachelor levels. The college will have administrative and enrollment offices in Lenexa, KS for its online programs.

Nazarene Bible College is accredited by the Higher Learning Commission (HLC), an accrediting organization recognized by the U.S. Department of Education and the Council for Higher Education Accreditation. This accreditation, per K.S.A. 74-32,168 of the Kansas Private and Out-of-State Postsecondary Educational Institution Act, may be accepted as evidence of compliance with the statutory standards for approval.

Degrees to be Delivered Online by Nazarene Bible College:

- Associate of Arts in Ministry
- Bachelor of Arts in Ministry

Staff Recommendation:

Staff recommends issuance of a Certificate of Approval with new degree granting authority for Bryan University and Nazarene Bible College.

2. Act on Request for Approval for a Bachelor of Science in Biomedical Engineering (BME) – KSU

Summary

Universities may apply for approval of new academic programs following the guidelines in the Kansas Board of Regents Policy Manual. Kansas State University submitted an application for approval of a Bachelor of Science in Biomedical Engineering (BME). The proposing academic unit has responded to all the requirements of the program approval process. COCAO, COPS, and BAASC unanimously approved the degree program.

<u>Criteria</u>	<u>Program Summary</u>
1. Program Identification	Bachelor of Science in Biomedical Engineering (BME) CIP Code: 14.0501
2. Academic Unit	College of Engineering, Department of Electrical and Computer Engineering
3. Program Description	<p>This undergraduate degree program is for students interested in the biomedical engineering industry, a field of study focused on improving human and animal health through use of knowledge in engineering, medicine, biology, and computer science. Students develop skills to analyze and design cyber-physical systems, plan and create software programs and hardware equipment to process data, and apply content to specific areas of scientific emphases.</p> <p>This program will be housed in the Engineering Building on the KSU campus. Approval is requested for Fall 2017 so that recruitment may occur during the 2017-2018 academic year; 2018-2019 will be the first year of implementation.</p>
4. Demand/Need for the Program	<p>The KSU College of Engineering Office of Recruitment notes that biomedical engineering has, in recent years, been the most requested degree program by prospective students and their families. According to the Bureau of Labor Statistics, the job outlook for biomedical engineers is projected to grow by over 20 percent from 2014 to 2024.¹ In the Hanover study, growth 13.2 percent is projected in the period of 2012 to 2022.² In comparison to all fifty states, biomedical engineers working in Kansas have the highest annual average wage of \$107,970.¹ Biomedical engineers often work in manufacturing, hospitals, research and entrepreneurship facilities, universities, and governmental agencies. Biomedical companies in the Midwest include those considered part of the Midwest Animal Health Corridor. The National Bio and Agro-defense Facility, KSU’s veterinary medical and agricultural programs, and the Johnson Cancer Research Center will all likely provide unique training opportunities for KSU BME students.</p>
5. Comparative /Locational Advantage	<p>The only similar program in the Kansas Regents system is the existing undergraduate BME program at Wichita State University. Their 133-credit-hour program’s curricular emphases are in the areas of sensing, biomechanics, and biomaterials, as evidenced by their published online listings of undergraduate research design projects. The two focused concentration areas of the KSU BME degree (biomedical sensors and</p>

	<p>devices; biomedical computation) exhibit minimal overlap with the WSU program. The focus on these two areas will promote skill development toward the design of hardware- and software-based medical devices and systems, including requisite skills in biosignal and image processing in both the time and frequency domains. These courses have foundations in existing courses and research programs managed by KSU engineering faculty. The KSU ECE Department supports a Bioengineering Option within Electrical Engineering, and the department already offers several biomedical courses.</p> <p>As noted above, the proposed BME program at KSU offers two initial areas of emphasis that relate thematically to “bioelectronics” or “bioinstrumentation.” Hanover² identified 10 institutions in the Plains and Great Lakes regions offering a bachelor’s degree program in biomedical engineering with a bioelectronics or bioinstrumentation concentration. The programs that are physically closest to Kansas are those at the University of Minnesota - Twin Cities and the Rose-Hulman Institute of Technology in Indiana. Three biomedical B.S degree programs exist in Missouri, and one resides in Oklahoma, but they all have very little overlap with this proposed program, especially from a biomedical devices and computation viewpoint.</p>
<p>6. Curriculum</p>	<p>This 133 semester credit hour curriculum consists of 1) 37 credits of biomedical engineering core courses; 2) 52 credits of math and science core courses; 3) 8 hours in a communication core; 4) 9 hours in a humanities and social sciences core; and 5) 27 hours in technical electives for one of two areas of emphasis: <i>Biomedical Sensors and Devices</i>, and <i>Biomedical Computation</i>. As with other BME programs, this program is structured to support a potential growth of concentrations through individualized selection of technical electives.</p>
<p>7. Faculty Profile</p>	<p>The initial faculty to support the B.S. program in Biomedical Engineering consists of four core ECE faculty members, two new faculty dedicated to the BME curriculum, and affiliate faculty from ECE and other departments at KSU, where the latter are potential collaborators who can engage in course development, project design, and undergraduate research. The four key faculty members, who have doctoral degrees relevant to Biomedical Engineering and maintain active research programs in this field, are:</p> <ul style="list-style-type: none"> • Dr. Steve Warren, lead faculty member of the biomedical group; taught biomedical classes at KSU since 1999; director of the Medical Component Design Laboratory • Dr. Punit Prakash, assistant professor since 2012; director of the Biomedical Computing and Devices Lab • David Thompson, assistant professor since 2014; conducts research on brain-computer interfaces and medical devices • Caterina Scoglio, LeRoy and Aileen Paslay Professor, director of the Network Science and Engineering Group <p>One instructor will be hired for the first year (AY 2018-19). Assuming enrollment meets expectations, a tenure-track faculty member will be hired the following year. At least nine other affiliated faculty in the College of Engineering will be associated with this program, each of whom will either teach required courses or lead activities such as undergraduate research.</p>

<p>8. Student Profile</p>	<p>Students who enter this program are anticipated to have strong interests in modern life sciences, supplemented with a fundamental base in math and physics. These may be students who (a) might otherwise not consider engineering as their main discipline; (b) desire to enroll in a KSU engineering degree program but whose interests do not resonate well with existing curricula; (c) would contemplate attending an out-of-state university in order to obtain a biomedical engineering degree; and/or (d) seek a pre-medicine curriculum with an engineering emphasis. Admission criteria will be consistent with current KSU College of Engineering criteria. In examining enrollment demographics of other BME programs across the U.S., we expect a diverse student population, with significant enrollment from women and underrepresented populations.</p>
<p>9. Academic Support</p>	<p>Advising for this program will follow the ECE Department advising model, which utilizes a general ECE advisor for students in their first two years. At the beginning of the third academic year, each student is assigned a BME faculty advisor for the remainder of the curriculum. Administrative support will be offered by current ECE staff.</p> <p>Additional academic resources are available to students through the KSU's library system and student services.</p>
<p>10. Facilities and Equipment</p>	<p>This program will require one teaching laboratory that will be made available via more effective scheduling of an existing ECE teaching laboratory. The 640-square-foot space is already equipped with benches that have black epoxy resin benchtops which are resistant to most chemicals, moisture, impact, and heat.</p> <p>Students enrolled in engineering courses are assessed an equipment fee that will support the purchase and maintenance of hardware and software needed for hands-on BME laboratories and design projects in that space; no additional funds beyond the equipment fee are anticipated. Students in the BME program will have access to all department and college general purpose computer laboratories.</p>
<p>11. Program Review, Assessment, Accreditation</p>	<p>The biomedical engineering program will seek ABET accreditation after the first graduates of the program have completed their degrees. The standard ABET process allows accreditation to be granted retroactively -- effective the year before the first degrees are granted. Assuming the first graduates complete their degrees in the year 2022, the initial accreditation would be sought for the 2021-2022 academic year. An assessment plan for measuring ABET student outcomes include evaluations of tests, projects, senior design experiences, and surveys.</p> <p>This program will be subject to an additional assessment processes from the Higher Learning Commission and the Kansas Board of Regents.</p>

<p>12. Costs, Financing</p>	<p>For the implementation of this program, salaries and fringe benefits total \$176,422. This includes \$38,965 of current faculty salaries, \$75,000 for new hires, \$19,500 for graduate assistants, \$15,000 for academic advisors, and \$27,957 for administration. The \$16,000 operating costs reflects one-third of the current monies allocated for the department’s operating costs.</p> <p>Overall costs are \$192,422 for the implementation year (\$75,000 new cost), \$307,263 for year two (\$110,500 new cost), and \$393,322 for year three (\$112,680 new cost).</p> <p>Existing faculty and staff will also have instructional, academic support, and administrative FTEs associated with this program, but these will not be new costs. Financing for salaries will be provided by the College of Engineering, while startup costs will be shared equally by the KSU Department of Electrical & Computer Engineering, the KSU College of Engineering, and the KSU Vice-President for Research.</p>
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¹Bureau of Labor Statistics. (2015, May). Retrieved from: <https://www.bls.gov/oes/current/oes172031.htm#nat>

² Hanover Research. (2016). Retrieved from: http://www.hanoverresearch.com/wp-content/uploads/2016/05/Higher-Ed_IndustryReport1.pdf

OPTION 2: AREA OF EMPHASIS: BIOMEDICAL COMPUTATION		Credits	Semester
ECE 241	Introduction to Computer Engineering	3	FS
CIS 300	Data and Program Structures	3	FS
ECE 431	Microcontrollers	3	FS
ECE 519	Electric Circuits and Controls	4	FSSu
CIS 501	Software Architecture and Design	3	FS
ECE 670	Engineering Applications of Machine Intelligence	3	S
	Additional Technical Electives (below)	8	
Sub-Total Credit Hours		27	
<u>Illustrative Technical Electives...need 8 credits from below:</u>			
MATH 510	Discrete Mathematics	3	FSSu
MATH 551	Applied Matrix Theory	3	FSSu
MATH 615	Introduction to Digital Image Processing	3	S
ECE 647	Digital Filtering	3	F
CIS 734	Introduction to Genomics and Bioinformatics	4	S
ECE 690	Neural Interfacing	3	S
ECE 648	Multimedia Compression	3	S
MATH 655	Elementary Numerical Analysis I	3	FS
CIS 544	Advanced Software Design and Development	3	SS

IMPLEMENTATION YEAR: FY 2018–2019

Fiscal Summary for Proposed Academic Programs

Institution: Kansas State University
 Proposed Program: Bachelor of Science in Biomedical Engineering, CIP Code 14.0501

Part I. Anticipated Enrollment						
	Implementation Year		Year 2		Year 3	
	Full-Time	Part-Time	Full-Time	Part-Time	Full-Time	Part-Time
A. Full-time, Part-time Headcount:	30		60		90	
B. Total SCH taken by all students in program	900		1,800		2,700	
Part II. Program Cost Projection						
A. In <u>implementation</u> year one, list all identifiable General Use costs to the academic unit(s) and how they will be funded. In subsequent years, please include only the additional amount budgeted.						
	Implementation Year		Year 2		Year 3	
<u>Base Budget Salaries</u>						
Current faculty....	\$38,965		\$77,277		\$138,847	
New hires.....	\$75,000		\$110,500		\$112,680	
Grad Assistants....	\$19,500		\$59,670		\$81,120	
Academic Support.	\$15,000		\$15,300		\$15,600	
Administration....	\$27,957		\$28,516		\$29,075	
Total Salaries.....	\$176,422		\$291,263		\$377,322	
OOE	\$16,000		\$16,000		\$16,000	
Total (New \$)	\$192,422 (\$75,000)		\$307,263 (\$110,500)		\$393,322 (\$112,680)	

Notes:

1. All salaries include a 2% annual pay increase.
2. Salaries for current faculty (Drs. Warren, Prakash, Thompson, and Scoglio) are transitioned annually into program costs as the courses they teach are offered in the curriculum. Year 3 costs reflect the full curriculum costs. Refer to the program narrative for information regarding these faculty and their respective time allocations.
3. For all tenure-track faculty, the salary portions for non-instructional activities such as research and service are not included.
4. New hires include an instructor at 1.0 FTE starting in the initial year and a new tenure-track assistant professor at 0.4 FTE starting in the second year.
5. Graduate assistants are transitioned annually into the program as the courses that require their assistance are offered. Year 1 reflects one graduate student on a 0.5 FTE appointment during the academic calendar year. Year 3 reflects a 2.0 FTE cost – four graduate assistants, each on a 0.5 FTE appointment during the academic calendar year.
6. Academic support refers to 25% of the full-time ECE department academic advisor's time – a 0.25 FTE commitment.
7. Administration refers to a 0.25 FTE commitment on behalf of Dr. Warren, who will serve as the program coordinator and provide administrative support.
8. The \$16K of OOE per year is 1/3 of the current ECE department OOE.

Indicate source and amount of funds if other than internal reallocation:

Financing for salaries will be provided by the College of Engineering. Associated startup costs for new faculty will be shared equally by the KSU Department of Electrical and Computer Engineering, the KSU College of Engineering, and the KSU Vice-President for Research.

3. Act on Request for Approval for Degree and Certificate Programs for Barton County Community College – Scale Technician Technical Certificate and Wichita Area Technical College – Emergency Medical Technician Technical Certificate

**Scott Smathers,
VP, Workforce Development**

Summary and Recommendation

Each month community and technical colleges submit requests for the approval of new certificate and degree programs. The Board office received requests from Barton Community College to offer a technical certificate in Scale Technician; and from Wichita Area Technical College to offer a technical certificate in Emergency Medical Technician. The programs submitted addressed all criteria requested and were subject to the 14-day comment period required by policy. The programs were reviewed by the Technical Education Authority and are recommended for approval.

Background

Community and technical colleges submit requests for new certificate and degree programs each month utilizing forms approved by staff. Criteria addressed during the application process include, but are not limited to, the following:

- Program Description
- Demand for the Program
- Duplication of Existing Programs
- Faculty
- Costs and Funding
- Program Approval at the Institution Level

Description of Proposed Programs:

Barton Community College requests approval for the following program:

- Scale Technician (15.0702) - Technical Certificate A/25 credit hours

The proposed Scale Technician program is a one-semester program to prepare individuals to install, maintain and certify scales for wholesale and retail uses. Upon successful completion of the program, students will be eligible to obtain the Kansas Department of Agriculture Sale Technician license.

Currently, Barton Community College holds the Kansas Department of Agriculture’s contract for the state-mandated (K.S.A. 83-210) continuing education of Scale Technicians; however, no initial training program exists. Former Kansas Secretary of Agriculture, Allie Devine, noted the inconsistent training of technicians and approached Barton Community College to develop an initial training program. Thus, demand for this program has been driven primarily by state-wide industry demands.

The Kansas Department of Labor, Long-term Occupation Projections 2014-2024 indicate a state-wide growth rate of 8%, with an annual median wage of \$42,250 per year or about \$20.31 per hour. Per the state-wide projections, of the 6,236 jobs required in 2024, 464 will be new positions while 1,268 are replacement jobs.

Barton Community College plans to begin the proposed Scale Technician program in August of 2017. The college estimates the initial cost to deliver the proposed program at approximately \$50,920 (\$30,000 salaries; \$14,400 equipment, and \$6,520 tools/supplies). Two adjunct faculty members will be hired. The existing Executive Director of Workforce Training and Economic Development will provide oversight for the program. Existing

space on campus will be utilized. Instructor costs will be paid for through student tuition. Equipment for the program has been purchased through the existing Kansas Department of Agriculture continuing education contract. Tools and supplies will be paid for through the general fund.

The proposed program was subject to the 14-day comment period from February 13, 2017 to March 2, 2017 during which no comments were received.

Wichita Area Technical College requests approval for the following program:

- Emergency Medical Technician (51.0904) – Technical Certificate A/19 credit hours

The proposed Emergency Medical Technician (EMT) technical certificate is a single-semester program to prepare individuals with the basic knowledge and skills necessary to stabilize and safely transport patients ranging from non-emergent and routine medical transports to life threatening emergencies. Upon successful completion of the program, students are eligible to sit for both the cognitive and psychomotor exams. The National Registry of Emergency Medical Technicians administers the EMT cognitive exam, while the Kansas Board of EMS administers the psychomotor exam.

Wichita Area Technical College conducted a student interest survey to determine potential student interest. Of the 490 students who completed the survey, 78 students identified EMT as a program of interest.

WATC provided a letter from the Sedgewick County Manager acknowledging the county has relied on neighboring community colleges to meet their EMS employment needs; however, continues to face a shortage of qualified personnel.

The Kansas Department of Labor, Long-term Occupation Projections 2014-2024 indicate a state-wide growth rate of 8%, with an annual median wage of \$27,480 per year or about \$13.21 per hour. Per the state-wide projections, of the 2,941 EMT jobs required in 2024, 212 will be new positions while 745 are replacement jobs.

Currently, seventeen institutions offer EMT training programs. According to the 2015 K-TIP data, as a system, 216 graduated with average wages ranging from \$24,930 to \$46,695.

WATC plans to begin the proposed EMT program in March of 2017. The college estimated the initial cost to deliver the proposed program at approximately \$226,238 (\$76,688 salaries; \$107,675 equipment, \$39,275 tools/supplies, \$1,200 instructional supplies, and \$1,400 accreditation fees). Upon approval, WATC will hire a Program Director/Instructor who will be responsible for the program oversight, program sustainability, accountability, reporting, program review, recruitment and placement. Existing space on campus will be utilized. All costs for the initial year of the EMT program will be funded through a \$2.25 million Title III grant awarded to WATC to expand healthcare programs.

The proposed program was subject to the 14-day comment period from January 13, 2017 to February 2, 2017 during which one co-written response was received from Butler Community College, Cowley County Community College and Hutchinson Community College.

February 29, 2017 TEA Technical Program and Curriculum Committee discussion:

In response to the concerns expressed by Butler Community College, Cowley Community College and Hutchinson Community College, the TEA Program and Curriculum Committee tabled action pending collaboration amongst the institutions in the Wichita area.

March 6, 2017 Hutchinson Community College and Wichita Area Technical College meeting:

Dr. Carter File, president of Hutchinson Community College (HCCC), Sheree Utash, president of Wichita Area Technical College (WATC), and Scott Smathers, Vice President for Workforce Develop for the Kansas Board of

Regents met to discuss collaboration. As a result of the meeting, HCCC and WATC agreed to the following in regards to the EMT program:

- WATC will begin serving EMT training at Wichita South High School and Wichita West High School in August of 2017.
- WATC will begin serving EMT training Wichita North High School and Wichita Northeast Magnet High School in August of 2018.
- HCCC will maintain the EMT program for Maize High School indefinitely.
- HCCC and WATC will partner on the Paramedic and Fire Science programs.

Recommendations:

The new program request submitted by Barton Community College for a Technical Certificate A at 25 credit hours in Scale Technician has been reviewed by the Technical Education Authority and is recommended for approval.

The new program request submitted by Wichita Area Technical College for a Technical Certificate A at 19 credit hours in Emergency Medical Technician has been reviewed by the Technical Education Authority and is recommended for approval.

B. Fiscal Affairs & Audit

1. Amend FY 2018 Capital Improvement Plan and Approve Architectural Program Statement for Replacement of Softball and Baseball Field Turf – PSU

**Nelda Henning,
Director of Facilities**

Pittsburg State University requests authorization to amend the Fiscal Year 2019 capital improvement project plan and to accept the preliminary masterplan for the Sports Complex Improvements Phase I, Installation of Artificial Turf on Baseball and Softball Fields. The estimated total project cost is \$6,400,000. The total proposed cost for the installation of the turf is \$1,300,000. Private funds have been secured for the proposed project, with planned replacement occurring in the summer of 2017. Future phases of the proposed project will occur when funding has been secured.

2. Approve Amendment to FY 2017 Rehabilitation and Repair List to increase Funding for Axe Library Phase II – PSU

Pittsburg State University requests authorization to amend its FY 2017 Rehabilitation and Repair list to adjust the project budget for Axe Library Phase II to include an add alternate of \$119,000 increasing the project total to \$1.3 million. The additional funds to cover the add alternate will be reallocated from the FY 2017 Grubbs and Yates Bathroom Renovation, which bid under the proposed budget. Construction for the Grubbs and Yates Bathroom Renovation is scheduled for Summer 2017. Construction for the Axe Library Phase II is proposed to begin once funding is secured.

3. Act on Amended Budget Request for Wichita/Sedgwick County Mill Levy

**Elaine Frisbie
VP, Finance & Administration**

Summary

Kansas law (K.S.A. 76-3a16) requires the Board of Regents to approve expenditures by the WSU Board of Trustees from levies of property taxes in Wichita and Sedgwick County. The Board of Regents approved the annual request at its November 2016 meeting for FY 2017. The Board of Trustees now proposes to amend the FY 2017 budget which had been set at \$7,861,901. This revision to the Wichita/Sedgwick County Mill Levy Budget was reviewed by the Wichita State University Board of Trustees on April 6, 2017. The Wichita City Council and the Sedgwick County Board of Commissioners have reportedly approved spending of the prior year’s tax revenue toward the project.

Background

Since WSU’s affiliation as a state institution in 1963, 1.5 mills have been levied on all taxable property in the City of Wichita. The levy was extended to property in Sedgwick County beginning in 1988. The funds are under the control of the nine-member WSU Board of Trustees; however, state law provides that the Trustees may expend funds only with the approval of the Kansas Board of Regents. The WSU Board of Trustees submitted the FY 2017 budget detailed in the attachment, which the Board of Regents approved in November 2016.

The proposal before the Board of Regents now is to approve expenditure of \$2,500,000 of prior year unspent mill levy proceeds toward the construction of a Student Athlete Success Center. The WSU Board of Trustees has approved this use of the reserve funds. K.S.A. 76-3a07 allows the return of balances to the Board of Trustees “...to be used for such purposes as shall be designated by the governing body of such city, within the scope of K.S.A. 76-3a16.”

The new Center is a three-story facility that would be adjacent to Charles Koch Arena. The first floor will house a new locker room, clubhouse, and strength and conditioning facility to accommodate much needed upgrades for the track and field program (they are currently housed underground in Cessna Stadium.) The second floor will house our compliance and business operations as well as several coaches’ offices. The third floor will be dedicated to the academic experience for 300 student athletes. It will house state-of-the-art computer labs, private tutoring rooms, and provide areas for group study. The planned cost is approximately \$13.0 million, of which approximately \$9.0 million has been raised. The Board of Trustees voted to support this project with funds previously distributed to the Board from past mill levies collected for University purposes but not spent. According to the University, this use fits the purpose of the 1987 Interlocal Agreement between the city and county as “support and enhancement of research, educational programs, and facilities at the University.”

K.S.A. 76-3a16 states, in part, **“The essential purpose of the board of trustees shall be that of supporting the educational undertakings of the university and to that end** to receive and hold in trust any property, real and personal, given, devised, bequeathed, given in trust or in any other way made over to the board of trustees for the use or benefit of the university, or of any student or professor therein as such, or of any department thereof, or for the carrying on at the institution of any line of work, teaching or investigation, which the donor, grantor or testator may designate; **to invest or disburse all moneys so received**, and generally to care for, manage, administer and control all such property so received, and to carry out the wishes and to see that the funds and property so received are applied to the uses specified by the donors, or, in case the gift, devise or bequest is a general one, then to such uses as may be agreed on by the board of trustees.” (emphasis added)

**Wichita State University
City of Wichita/Sedgwick County Mill Levy Budget
Fiscal Year 2017**

	<u>Original Budget</u>	<u>Prior Years Balances</u>	<u>Additional Spending</u>
<u>Expenditures</u>			
Capital Improvements			
Debt Service (Series 2013-1 Refunding)	\$1,512,000	\$0	\$0
National Center for Aviation Training Support	800,000	0	0
WSU Innovation Campus	513,036	0	0
Building Insurance	20,396	0	0
Student Success Center	0	2,500,000	2,500,000
Total Capital Improvements	\$2,845,432	\$2,500,000	\$2,500,000
Student Support			
WSU Merit Scholarship Program	\$3,796,333	\$0	\$0
Graduate Urban Assistantships	50,557	0	0
Graduate Research Assistantships	214,156	0	0
Graduate Fellowships	152,423	0	0
Total Student Support	\$4,213,469	\$0	\$0
Economic and Community Development			
Interns-City/County	\$136,000	\$0	\$0
Business and Economic Research	150,000	0	0
City Government Services	80,000	0	0
County Government Services	80,000	0	0
Total Economic and Community Development	\$446,000	\$0	\$0
University Research and Support Services			
Organization and Development	\$57,000	\$0	\$0
Total University Research and Support Services	\$57,000	\$0	\$0
Contingency			
Contingency	\$300,000	\$0	\$0
Total Contingency	\$300,000	\$0	\$0
Total Expenditures	\$7,861,901	\$2,500,000	\$2,500,000

C. *Other Matters*

1. **Appoint Member to the State Use Law Committee**

Elaine Frisbie
VP, Finance & Administration

Summary

State law provides for a State Use Law Committee (K.S.A. 75-3322c). Within that nine-member Committee, the Board of Regents appoints one member to represent the universities. Members serve two years and may be reappointed. Among other duties, the purpose of the Committee is to advise the Department of Administration's Director of Purchases on issues surrounding the purchase of products and services provided by blind or disabled persons. The Committee sunsets on July 1, 2019.

Board staff recommends appointing Rick Beattie as the Board's representative on the Committee.

Background

Barry Swanson, Associate Vice Provost and Chief Procurement Officer at the University of Kansas has been the Board's representative to the State Use Law Committee. With Mr. Swanson's recent resignation, a new representative must be named. Rick Beattie, also from the University of Kansas, serves as the KU Director of Procurement, and has agreed to serve.

DISCUSSION AGENDA

V. Consideration of Discussion Agenda

A. Fiscal Affairs & Audit

1. Approve Johnson County Research Triangle (JCERT) FY 2018 Budgets – KU, KUMC, and KSU

Regent Bain

Elaine Frisbie

VP, Finance & Administration

Summary

The 2007 Legislature created the Johnson County Education Research Triangle Authority (JCERTA), subject to the approval of Johnson County voters (KSA 19-5001 through 19-5005). The voters of Johnson County approved the 1/8 cent sales tax to support three university projects: (1) medical education and life sciences and cancer research programs at the Johnson County locations of the University of Kansas Medical Center; (2) research and education programs in animal health and food safety and security at the Olathe Campus of Kansas State University; and (3) specific undergraduate and graduate programs at the Edwards Campus of the University of Kansas in the City of Overland Park.

The JCERTA board retains up to two percent of the tax revenues to cover administrative costs and the remainder of the annual revenue is to be split evenly between the three projects. The law restricts the universities' expenditure of these tax revenues to certain purposes and states that "the Kansas Board of Regents shall remain responsible for the governance of these institutions, including approval of any academic programs and the regulation thereof, and shall be responsible to the Authority for institutional compliance with the purposes of this act." Budget approval by the Board of Regents is required each year.

In accordance with Board policy, the Fiscal Affairs and Audit Committee will review and approve the budget proposals at the April Committee meeting, and consider whether the proposals move forward to the JCERTA board for approval at its upcoming meeting. The Board will then be asked to approve the FY 2018 JCERT budgets for the K-State Olathe Campus, KU Edwards Campus, and KU Medical Center's Clinical Research Center at the May Board meeting.

Background

In accordance with the Board's process, the Universities prepare annual budgets for their portion of the JCERT revenue, to include debt service, maintenance, operations, and, where appropriate, research, and undergraduate and graduate educational programs. Both the JCERTA and the Board of Regents Fiscal Affairs and Audit Committee reviewed the proposed budgets in April.

The law requires each participating university to certify to both the JCERTA and the Board of Regents that expenditures of funds received from the Authority are made in compliance with the Act, Board policy and applicable state and federal laws. Furthermore, any revenue bonds that pledge the JCERT funds for repayment must be approved by the Board of Regents, regardless of what entity acts as obligor on the bonds. According to the Authority's by-laws, the universities are to certify expenditures to the Authority on an annual basis; the universities' certification to the Board is on the same schedule. The Universities keep the tax revenue funds in segregated accounts and submit the accounts and expenditures from those accounts for an annual independent audit paid for by the JCERTA. The JCERTA contracts with external auditors for a financial audit to be completed by September 1 of each year. A copy of the external audit is provided to the Board and the Universities.

From FY 2010 through FY 2016, the universities have received \$106.8 million through the JCERTA. A history of tax revenues to each campus is on the following page.

Johnson County Education Research Triangle Sales Tax Revenues						
		KU Edwards	KUMC Clinical Research Center	KSU Olathe	Total	
Actual	FY 2010	\$ 4,717,303	\$ 4,717,303	\$ 4,717,303	\$ 14,151,908	
Actual	FY 2011	4,461,375	4,461,375	4,461,375	13,384,125	
Actual	FY 2012	4,882,520	4,882,520	4,882,520	14,647,560	
Actual	FY 2013	4,991,900	4,991,900	4,991,900	14,975,700	
Actual	FY 2014	5,307,800	5,307,800	5,307,800	15,923,400	
Actual	FY 2015	5,586,700	5,586,700	5,586,700	16,760,100	
Actual	FY 2016	5,653,000	5,653,000	5,653,000	16,959,000	
Projected	FY 2017	5,800,000	5,800,000	5,800,000	17,400,000	
Projected	FY 2018	5,900,000	5,900,000	5,900,000	17,700,000	
Projected	FY 2019	6,000,000	6,000,000	6,018,000	18,018,000	

The following documents are the proposed FY 2018 budget plans for the operation of the Business, Education, Science and Technology (BEST) Building and degree programs at KU’s Edwards Campus in Overland Park; the Clinical Research Center at KUMC in Fairway; and the International Animal Health and Food Safety Institute at K-State’s Innovation Campus in Olathe.

**Proposed Fiscal Year 2018
JCERTA Budget
KU-Edwards Campus
Business, Engineering, Science, and Technology (BEST)**

Background

The Edwards campus of the University of Kansas, has used the funds from the Johnson County Research Triangle Authority (JCERTA) sales tax for the construction, debt service and maintenance of a new 75,000 square foot building, and to pay the initial costs of ten new degrees, including four bachelors and four masters degrees in business, engineering, science, and technology as well as two professional science masters degrees.

The Business Engineering, Science and Technology (BEST) building was dedicated on March 2, 2012. The building contains 21 classrooms, including four computer lab classrooms, an open computer lab, 35 faculty offices, and a 400-seat conference center. The total cost of the building was \$22.9 million and was financed with \$3.9 million from sales tax collections and \$19 million in bonds.

Expenditure Categories

A draft two-year budget is attached for reference and planning purposes. While only the FY 2018 budget is being submitted for approval at this time, the additional year provides a clear picture of all expenses for building support and operations, and the programmatic costs.

Below are details of the FY 2018 budget which is presented for approval.

Debt Service: \$1,949,040

The annual debt service is just under \$2 million per year. The total principal on the 2010M bonds is \$20,990,000 and the repayment term is 15 years. The bonds were a combination of tax exempt bonds (\$6,125,000) and taxable Build America Bonds (\$14,865,000) with an all-inclusive interest rate of 3.11 percent. The University will receive \$213,191 in federal subsidies for interest on the Build America Bonds.

Scholarships: \$87,500

KU and KSU have each agreed to establish a \$50,000 scholarship program from JCERTA funds. The scholarships are to be awarded to Johnson County residents. The criteria for the scholarships at KU are as follows: students must be enrolled in an undergraduate or graduate program at the Edwards Campus that was funded by the JCERTA tax. The scholarship can be applied toward the cost of tuition, fees and/or books. Additional requirements include residence in Johnson County, a minimum cumulative grade point average of 2.5, and enrollment in a minimum of six hours at KU Edwards Campus. Preference will be given to students with financial need. Completion of the Free Application for Federal Student Aid (FAFSA) is required. In fall 2012 (fall 2011, spring 2012), 22 students received the Triangle award. The average amount was \$3,000 per semester. In 2013, (fall 2012, spring 2013) 41 students received the Triangle award. The average amount per semester was \$1,500. In 2014 (fall 2013, spring 2014) 24 students received the Triangle award, ten of whom received \$3,000 each, and the remaining received \$1,500 each. In 2015 (fall 2014, spring 2015) 20 students received the Triangle award, with an average of \$1,500 awarded per student each semester. In 2016 (fall 2015, spring 2016) 20 students received the Triangle award, with an average of \$1,500 awarded per student per semester. In 2017 (fall 2016, spring 2017) 16 students received assistance with an average of \$2,000 (\$1,000/semester) awarded per student.

In FY 2016, an additional \$37,500 was requested for Johnson County students in the new, on-line Master of Applied Statistics program. Eight students received an average of \$781.25 each for a total of \$12,500 for fall and spring. The same \$37,500 was requested in FY 2017. Fifteen students in the fall and 16 students in the spring received an average of \$1,000 each.

Both the general scholarships and the Applied Statistics scholarships are being requested for FY 2018 at the same amounts.

Programmatic Costs: \$3,714,781

The initial JCERTA programs are at a point in cycle of generating revenue (tuition) for reinvestment. Three of the older programs will be supported with a combination of JCERTA tax dollars and tuition. Ongoing costs in FY 2018 for the Bachelor's in Business Administration are approximately \$304,100 from JCERTA funds and \$400,000 from tuition for a total of \$704,100. For the Bachelor of Information Technology launched in fall 2012, ongoing costs are \$672,421, of which \$422,421 will be funded by JCERTA, the balance funded with tuition. Two programs launched in the fall of 2013, Master of Science in Project Management and Master of Engineering in Project Management, have ongoing costs of \$427,017 for the two project management degrees (\$305,267 JCERTA, \$121,750 tuition). The Professional Service Masters in Environmental Assessment, also launched in the fall of 2013, has an ongoing cost of \$203,064.

Two programs were launched in the spring of 2014, the Master of Science in Educational Technology with FY 2018 costs of \$125,021, and a Bachelor's in Exercise Science with FY 2018 costs of \$202,303. The Bachelor of Applied Science in Biotechnology launched during FY 2016, and FY 2018 operational costs will be \$274,370. The lab start-up was initiated in FY 2016, and additional construction costs will occur in FY 2018 at a cost of approximately \$300,000 in JCERT funds and \$400,000 in additional campus funds. New programs launched in FY 2015 included the Master of Accounting with an FY 2018 cost of \$577,442, and Communications Studies was initiated in FY 2016 and the FY 2018 cost is estimated to be \$106,775. Ongoing FY 2018 costs for new programs launched in FY 2016 include on-line Applied Statistics at \$815,353, and an Accounting Certificate costing \$70,206. Because of the initial success of the Applied Statistics program, tuition dollars in the amount of \$286,530 will be utilized to offset the increased cost to the program. New programs initiated in FY 2017 include a Master's in Civil Engineering with an FY 2018 cost of \$193,389, and certificates in Information Assurance & Security (\$56,050), Software Engineering (\$20,050), and Science Management (\$25,500). No new programs are planned for FY 2018 launches

All programs will be evaluated regularly to determine viability.

All Other Costs: \$2,170,214

Student advising, student services/administrative and public relations and marketing will increase while the programs continue to grow. JCERT funded staff costs are estimated at \$825,534 for 11.25 FTE supporting the Academic Support Center, recruitment, student services, communications/marketing, and fiscal services. All marketing costs have been pulled from the specific program budgets in order to add flexibility and immediacy to respond to changes in the market (\$500,000). Other operating costs are \$305,000. The estimated cost of facility operating expenses such as the custodial contract, general building maintenance, utilities, security and technology is \$551,680.

Reserves

A capital reserve in the amount of \$440,000 has been established to fund major repairs, infrastructure upgrades and renovations. This reserve will continue to increase with a goal of maintaining a balance equivalent to 2 percent of the BEST Building's value (approximately \$440,000). Forty thousand dollars (\$40,000) was added in FY 2017 to reach this goal.

Additionally, an operations reserve in the amount of \$400,000 has been established to cover operations should a delay in monthly sales tax disbursements occur. This reserve will grow as programs grow with the goal of creating a reserve equivalent to three months operating costs, including debt service (approximately \$1.8M).

**Proposed Fiscal Year 2018
JCERTA Budget
University of Kansas Medical Center
The University of Kansas Clinical Research Center**

Summary of the Project:

The University of Kansas Clinical Research Center (CRC) opened to patients on January 23, 2012. Funds from the Johnson County Education Research Triangle sales tax (JCERT) and revenue bonds supported by the sales tax were used to renovate the facility. Sales tax receipts are now being used to pay debt service and maintain the building, and to pay the costs of the clinical research infrastructure supporting clinical trials designed to translate discoveries made in the laboratory into treatments for patients. The facility will also serve to support internal and external conferences such as The Midwest Cancer Alliance Partners Advisory Board.

The total square footage of the building after renovation is 82,400 square feet. There is 24,400 square feet of clinic space, 8,300 square feet of lab space, 20,600 square feet of office space, and 29,100 square feet of public space including sitting areas and conference rooms. The cost to renovate and equip the facility was approximately \$19.4 million funded with bond proceeds (\$14.4 million) and approximately \$5 million in JCERT funds.

Expenditure Categories

A draft two-year budget is attached for reference and planning purposes. While only the FY 2018 budget is being submitted for approval at this time, the additional year provides a clear picture of all expenses for building support and operations, and the clinical research program. Also provided is information on other revenue sources that support the operations of the CRC.

Below are details of the FY 2018 budget which is presented for approval.

Debt Service: \$1,222,465

The annual debt service is just over \$1 million per year. The total principal on the 2010P bonds is \$15,930,000 and the repayment term is 20 years (FY 2030). The bonds were a combination of tax exempt bonds (\$3,950,000) and taxable Build America Bonds (\$11,980,000) with an all-inclusive interest cost of 3.0 percent. The University will receive \$162,600 in federal subsidies for interest on the Build America Bonds.

Clinical Research Center Staff and Operating Expenses: \$4,935,688

These funds support oncology physicians and clinical research support staff and related operating expenses. These positions help support our clinical trial activities.

Facilities Operating Costs: \$890,413

These funds will be used for utility costs, custodial and security staff, as well as other facility services.

Reserve for Capital Expenditures: \$400,000

The KU Medical Center allocates \$400,000 annually to fund a reserve to repair, renovate or upgrade infrastructure at the CRC.

Reserve for Operations: \$100,000

KU Medical Center has set aside \$100,000 as reserve for operations. These funds will be used to maintain three months of operating expenditures in the event of revenue decline.

**Proposed Fiscal Year 2018
Kansas State University Olathe
JCERTA Budget**

The first cohort of graduate students pursuing JCERTA-supported programs in animal health and food safety was enrolled in Fall 2013. As of Spring 2017, five biosciences-related graduate degree programs are being offered in addition to three other programs in adult education (Master's and PhD level). There are currently almost 30 faculty and administrative staff directly supporting educational and research programs. More than 160 faculty from K-State's Manhattan and Polytechnic campuses have also contributed to various academic programs over the last three years.

In January 2015, the Kansas Board of Regents formally approved the new School of Applied and Interdisciplinary Studies at K-State Olathe. The School provides the campus with academic authority under policies and procedures of the University to hire instructors and researchers and develop courses, certificates and degrees. The School's two graduate certificate programs were approved in Spring 2016, including the Professional Interdisciplinary Sciences and Professional Skills for STEM Practitioners certificates. At the April 2016 meeting of the Board of Regents, a Professional Science Masters (PSM) in Applied Science and Technology was approved for the Olathe campus. Enrollment in the PSM has been rapidly growing since the first students were admitted in the fall of 2016. Fifteen students were admitted and enrolled by the Spring 2017 semester.

Research activities at K-State Olathe are well underway representing the broad areas of veterinary medicine and animal health, food science, horticulture/urban food systems, and sensory & consumer research. Engagement activities include science-based partnerships with K-12 schools in Johnson County, including assistance in curriculum development with Blue Valley Center for Advanced Professional Studies and Olathe 21st Century programs. In addition, K-State Olathe has hosted a variety of professional development workshops, planning meetings, and events, which totaled 760 events and 26,004 attendees in 2016 – compared to 455 events and 15,885 visitors in 2015.

Economic development is also a strategic priority of this campus through workforce training and entrepreneurial partnerships with the private sector. As an example, the partnership initiated in 2011 with SmartVet USA (a subsidiary of Australian SmartVet Pty Ltd) has resulted in a patented technology for delivering pharmaceuticals to cattle. Recently, K-State Olathe has partnered with Maxxam Analytics, which provides analytics, specifically for pet food/treat quality testing and safety programs for national and multi-national food processors and retailers. This relationship has provided a gateway for Maxxam to establish its first U.S. presence.

EXPENDITURE CATEGORIES

Debt Service – \$2,018,328

Bonds were issued in September 2009 and debt service payments began in March 2010. Payments escalated until reaching \$2,019,275 in FY 2012 and continue at approximately that level for the remaining 28 years.

Special District Assessment and Taxes – \$220,000

Kansas State Olathe owns 38 acres within the 91-acre Kansas Biosciences Park in Olathe, Kansas. A special benefit district was created to develop the infrastructure in the park and expenses are split proportionately between Kansas State and the Kansas Biosciences Authority. In addition, the property is subject to approximately \$24,000 in additional special assessments in the area. K-State Olathe is responsible for payment of 41% of the \$6.5 million in special assessments on the benefit district for the next 20 years.

Scholarships – \$50,000

Kansas State University Olathe and the University of Kansas Edwards Campus have agreed to provide \$50,000 per year in scholarships for residents of Johnson County. Any unspent funds will carry forward to the next year. As programs increase, these funds will begin to be spent more rapidly.

Facilities Operations, Maintenance and Deferred Maintenance - \$1,471,500

This amount represents the utilities and maintenance costs for the facility, including custodial, engineering, security, AV/IT and landscape services. In addition, \$500,000 is being set aside to fund a deferred maintenance reserve for the building and also \$75,000 for a technology refresh per year.

Programmatic Personnel Costs - \$1,230,000

This includes the salaries and fringe benefits for the administrative staff.

Academic Programs - \$2,030,551

These funds are used for personnel, fringe benefit costs, and program costs for the academic and research programs in animal health, food safety and security, and K-12 outreach programs in those focus areas. In addition, significant KSU funds and the tuition collected from Olathe courses finance several graduate programs.

General Administrative and Information Technology - \$589,500

This category covers office supplies, travel, marketing, audit, legal, and other administrative expenses. Information technology staffing and support are also included.

2. Receive Presentations and Discuss University Fee Proposals for FY 2018 (First Read)

- **Kansas State University**
- **Wichita State University**
- **Pittsburg State University**
- **University of Kansas**
- **Emporia State University**
- **Fort Hays State University**

Summary

One of the Board’s primary responsibilities is to set tuition and fees at the state universities. Typically, the state budget is finalized in May so that tuition proposals are considered by the Board with the knowledge of the state funding available to the state universities for the upcoming fiscal year. As of May 11, the Legislature has not yet passed an appropriation bill for FY 2018 and does not appear to be on a path to enact a budget bill prior to the Board’s May meeting. To facilitate Board review of university proposals for the upcoming year, an intermediate step was found to present the fee proposals to the Board at the May meeting. Specific sections of the narrative template were extracted for this purpose and are described below. Once the Legislature has passed an appropriation bill for the universities, a full tuition and fee proposal will be submitted to the Board. The Board is scheduled to take final action on tuition and fees at the June 14-15 meeting.

Background

The Board’s recent approach has been to set tuition and fee rates for each state university that reflects each university’s mission, program offerings, geographic locations, competitive environments, level of state support and other considerations. The Board has proposals from each state university describing their fee proposals for FY 2018.

Per Board policy, the Board delegates to the chief executive officer of each institution the authority to establish user and administrative fees where the increase does not generate revenues in excess of \$250,000 annually.

All tuition and fees are eventually incorporated along with housing rates and other fees into the Comprehensive Tuition and Fees Report which is published annually on the KBOR web site at http://www.kansasregents.org/data/system_data/tuition_fees_reports

The attached documents were prepared by each of the state universities using a uniform format and are organized as outlined below.

The narrative of each proposal includes the following sections:

Section B. Displays any proposed course fee rates charged to specific students for specific academic programs.

Section D. In summary describes any fee proposals that require the Board’s approval.

Section H. Describes student proposed adjustments to required student fees (also known as campus privilege fees or specific fees proposed by students for specific restricted use expenditures).

**Fiscal Year 2018 Tuition and Fee Proposal
Kansas State University**

B. FY 2018 PROPOSED COURSE FEE RATES FOR SPECIFIED PROGRAMS

Per Credit Hour Fee/Surcharge	Approved FY 2017 College Fee	Proposed FY 2018 College Fee	Dollar Increase	Percent Increase
Manhattan Campus				
College of Agriculture	\$20.00	\$20.00	\$0.00	0.0%
College of Architecture	\$40.00	\$40.00	\$0.00	0.0%
College of Arts and Sciences	\$16.70	\$16.70	\$0.00	0.0%
College of Business Administration	\$50.00	\$65.00	\$15.00	30.0%
College of Engineering	\$84.00	\$99.00	\$15.00	17.9%
College of Human Ecology	\$20.00	\$20.00	\$0.00	0.0%
Summer School Support	\$12.00	\$12.00	\$0.00	0.0%
Semester Fee				
College of Bus Prof Advancement Fee	\$100.00	\$100.00	\$0.00	0.0%

Five Year Historical Trend	FY 2014	FY 2015	FY 2016	FY 2017	Proposed FY 2018
Manhattan Campus					
College of Agriculture	N/A	\$20.00	\$20.00	\$20.00	\$20.00
College of Architecture	\$35.00	\$40.00	\$40.00	\$40.00	\$40.00
College of Arts and Sciences	N/A	\$8.00	\$8.00	\$16.70	\$16.70
College of Business Administration	\$20.00	\$20.00	\$35.00	\$50.00	\$65.00
College of Engineering	\$39.00	\$39.00	\$54.00	\$84.00	\$99.00
College of Human Ecology	N/A	N/A	\$20.00	\$20.00	\$20.00
Summer School Support	N/A	N/A	N/A	\$12.00	\$12.00
Semester Fee					
College of Bus Prof Advancement Fee	\$100.00	\$100.00	\$100.00	\$100.00	\$100.00

College of Business Administration

An increase of \$15/student credit hour beginning Fall 2017 is requested for College of Business Administration (CBA) courses. The tuition surcharge increase is the third and final request of a three-year plan introduced in 2015 to increase the \$20 surcharge amount by \$45/student credit hour on all College of Business Administration courses. The additional \$15/student credit hour requested in FY 2018 generates an additional \$750,000 with the full \$45/student credit hour fee generating approximately \$2.25 million annually. The first two phases have resulted in hiring nine new faculty within the Accounting, Management, Marketing and Finance departments along with three support staff and 1.4 FTE student advisors. The revenue generated from the increase will be used to hire four additional faculty within the Finance, Management and Marketing departments and another student advisor. The additional faculty will help reduce the class sizes in business core classes and reduce the student faculty ratio from 46:1 to 38:1. The additional student advisors will reduce the student to advisor ratio, resulting in easier access to advisors, longer appointment times to discuss opportunities and enhanced advisor-student relationships.

The CBA Student Advisory Council comprised of CBA student senators and presidents of CBA student organizations support the increase. The Tuition and Fees Strategies Committee (TFSC) approved the surcharge

increase of \$15 and recommended to President Myers that it be submitted for approval to the Kansas Board of Regents.

College of Engineering

The Kansas legislature passed the University Engineering Initiative Act (UEIA) during the 2011 legislative session which set an undergraduate enrollment target to increase from 2,900 students to 3,800 Engineering students. In fall 2016 the College of Engineering (COE) successfully surpassed the target with enrollment of 3,876 students. The college estimates that 35 new faculty are needed to provide advising and instructional support for the additional students with 26 faculty hired from surcharge revenue and the additional 9 faculty hired from tuition revenue generated from the enrollment growth. So far 15 new faculty positions have been hired with the expectation that the remaining 20 faculty positions will be hired over the remaining three years.

In FY 2016, the college proposed a five-year plan to increase the tuition surcharge by \$15 each year for a total increase of \$75/student credit hour on College of Engineering courses to begin hiring the additional faculty. Last year the college doubled the increase to \$30/student credit hour to generate additional funds to offset a base budget reduction of at least 3% that correlated to a \$750,000 reduction. The remaining \$750,000 was used to hire seven new faculty in departments with the greatest need and that have experienced the largest enrollment growth.

The College of Engineering in the FY 2018 proposal requests the third year of the \$15/student credit hour be increased to a range between \$26 and \$38/student credit hour which ensures the faculty hiring plan remains on track and compensates for covering the total budget reduction of \$920,000 placed on the college in FY 2017 and anticipated budget reductions planned in FY 2018. The college administration met with student leadership and faculty within the college to discuss the proposed fee increase along with a cost comparison of tuition and fees at other colleges of engineering at K-State 2025 peer schools and other regional schools.

The Tuition and Fees Strategies Committee (TFSC) did not recommend the COE’s request of \$26 - \$38/ student credit hour surcharge increase. The TFSC cited concern with the size of the surcharge increase and the burden this places on engineering students funding the cost of their education. The committee took into account the effect that increased enrollment has had on the ability of the college to maintain excellence, as well as the negative impact that state funding cuts have had on the college’s ability to respond to this growth, but ultimately did not feel that those considerations outweighed the concerns related to increasing the surcharge. The TFSC chairs met with President Myers and Provost Mason to discuss the rationale used in their tuition and fee recommendations. After careful consideration of the student leadership’s comments and tremendous respect for their counsel, President Myers decided to move forward a \$15/student credit hour increase for Board of Regents approval. Factors compelling the President’s decision are the legislative Engineering Initiative Act requiring the college to increase the number of graduates, the success the college has had in growing student enrollment and the need to add additional faculty to support the enrollment growth.

C. OTHER TUITION, WAIVER OR FEE PROPOSALS

Description	Current FY 2017	Proposed FY 2018
Academic Infrastructure Enhancement Fee	\$0.00	\$4.00

Kansas State University requests approval of an Academic Infrastructure Enhancement Fee of \$4.00 to be assessed per student credit hour for all Manhattan on-campus courses. The fee is projected to generate approximately \$1.9 million in revenue annually. The revenue will be used to renovate and enhance spaces within academic buildings, including classrooms and laboratories, with new furniture, paint, technology enhancements, and heating and cooling infrastructure enhancements. In addition, a portion of the revenue generated will be used to fund the university’s financial commitment to the College of Business building project to fund equipment, furnishings and

technology. President Schulz initially committed \$15 million to the College of Business building project to be funded from university resources. The construction and equipping of the \$55 million new building is estimated to be completed under budget at \$53.5 million resulting in cost savings is being passed on to the university by lowering its financial commitment to \$13.5 million for the building project while maintaining the private fundraising goal at its original level of \$40 million. It is the intent that once the College of Business obligation is fulfilled, all of the fee revenue will be used to support renovations and enhancements to spaces in academic buildings.

The new fee is projected to generate approximately \$1.9 million each year. Of the new funding, \$1 million will be used to renovate and enhance spaces within academic buildings and \$900,000 will be used to fund the university’s commitment to the College of Business building. An Academic Infrastructure Enhancement committee comprised of student and faculty representatives and staffed by Facilities employees will be formed. The committee will recommend and prioritize academic spaces in need of renovations and enhancements. The expenses for equipment, furnishings and technology for the CBA building project incurred in FY 2017 and were paid using cash balances that had accumulated in the restricted fees fund. The revenue generated by the fee will be used to repay the restricted fees fund over the next 15 years. The Tuition and Fees Strategies Committee (TFSC) voted 6-4-0 to recommend the new fee increase of \$4/ student credit hour to President Myers for submission to the Kansas Board of Regents for approval.

The Academic Building Support fee was initially requested in the FY 2016 tuition proposal at \$2.10/ student credit hour to fund President Schulz’s commitment of \$15 million to the CBA building. During that time the Board of Regents placed a cap on the university-wide fee increase at 3.8%. The university withdrew the fee because with the privilege fee increase it resulted in a higher annual percent increase than the cap. Last year the TFSC did not recommend the new fee and President Schulz and Interim President Myers agreed to defer requesting the fee for another year. Student leadership has expressed concern with the commitment to the CBA building because students were not consulted when President Schulz made the decision to contribute university resources to the building project. The recommendation from the TFSC represents a resigned understanding that tuition or fee revenue is needed to fund this commitment. Students support the fee over a tuition increase because of the greater transparency that fees, rather than tuition, represent, and the increased opportunity for student input to occur through a fee review process.

Description	Current FY 2017	Proposed FY 2018
English Language Program Academic Fee	\$15.00	\$55.00

The English Language Program Academic User Fee is requested to increase by \$40/student credit hour on English Language courses to accurately reflect the revenue needed to sustain the technology, testing and tutoring laboratories, spaces, and staff for the English Language Program. Direct costs associated with these computer labs, spaces and staff have outpaced the revenue generated over the past two years. The costs include the facilities including maintenance and utilities, the computer hardware and software, and the technology and tutoring staff. This increase in English Language Program Academic User fees generates approximately \$250,000 in needed revenue to reach a sustainable level of operations needed to have a Commission on English Language Accreditation (CEA) accredited English Language Program.

Description	Current FY 2017	Proposed FY 2018
International Student Fee	\$30.00	\$80.00

The International Student fee is requested to increase by \$50 each semester to reflect the revenue needed to sustain the International Student and Scholar Services (ISSS) unit and programs including U.S. government visa compliance. Direct costs associated with ISSS have outpaced revenue generated from the fee for the past several years. The International Student Fee has not been increased for the past five years. An international student fee comparison has been conducted and we discovered that K-State is one of the lowest cost when compared to peer and neighboring state higher education institutions. The proposed increase will maintain our costs as one of the lowest international student fees when compared to peer and neighboring state higher educational institutions. The increase in the International Student Fee will bring additional revenue of approximately \$250,000 to sustain International Student and Scholar Services including visa compliance and needed programming.

H. INCREASES TO REQUIRED STUDENT FEES PROPOSED BY STUDENTS (fees proposed by students for restricted use expenditures)

During the 2016-2017 academic year, the Privilege Fee Committee reviewed the privilege fee revenue formula, which had not been reviewed for more than 20 years. The committee found that under the current formula, thousands of students were not paying the full privilege fee amounts while still having full access to all of the privilege fee funded agencies. In Spring 2016, the Student Governing Associations for the Manhattan and Polytechnic campuses approved a change in the privilege fee revenue formula to provide more financial stability and certainty for privilege fee funded agencies which are crucial to student life. Under the revised formula, all undergraduate and graduate students on the Manhattan and Polytechnic campuses pay the full privilege fee if enrolled in six credit hours. For each credit hour taken up to or at the fifth credit hour, the student will be charged a compounding 10 percent of the total privilege fee. The revenue formula will be reviewed by the Privilege Fee Committee every three years.

Manhattan Campus

	Approved FY 2017 Fee	Proposed FY 2018 Fee	Dollar Change	Percent Change
Fall/Spring Semester				
Fee for 12/6 hours or more	\$430.75	\$431.00	\$0.25	0.1%
Summer Semester				
Fee for 6 hours or more	\$163.20	\$164.00	\$0.80	0.5%

Proposed Rate Structure (Effective Fall 2017)

Current FY 2017 Structure and Fee		Proposed FY 2018 Structure and Fee	
Fall/Spring Semester			
1 st hour	\$100.75	1 st through 5 th hour (per hour)	\$43.10
2 nd through 11 th hour (per hour)	\$30.00	6 th hour	\$215.50
Maximum fee for 12 hours or more	\$430.75	Maximum fee for 6 hours or more	\$431.00
Summer Semester			
1 st hour	\$50.20	1 st through 5 th hour (per hour)	\$16.40
2 nd through 5 th hour (per hour)	\$22.60	6 th hour	\$82.00
Maximum fee for 6 hours or more	\$163.20	Maximum fee for 6 hours or more	\$164.00

The Student Senate approved a privilege fee increase of \$0.25 per fall and spring semester for full time students on the Manhattan campus. The Student Privilege Fee Committee approved a budget of \$16,493,292 for FY 2018,

an increase of \$417,891 over last year. Most of the additional revenue is a result of the fee structure change to assess the full amount at 6 hours.

Description of Fee Adjustments

Campus Privilege Fee Manhattan Campus	Approved FY 2017 Required Campus Fee	Proposed FY 2018 Required Campus Fee	Dollar Change	Percent Change
Student Health	\$142.58	\$141.83	(\$0.75)	(0.5%)
University Counseling Service	\$18.96	\$19.05	\$0.09	0.5%
K-State Student Union R&R	\$11.23	\$10.96	(\$0.27)	(2.4%)
K-State Student Union R&R Reserve	\$0.67	\$0.65	(\$0.02)	(3.0%)
Campus Entertainment	\$4.02	\$3.92	(\$0.10)	(2.5%)
Recreational Services	\$37.26	\$36.34	(\$0.92)	(2.5%)
Rec Complex Equipment R&R Reserve	\$0.28	\$0.27	(\$0.01)	(3.6%)
Student Activity	\$9.95	\$10.14	\$0.19	1.9%
Office of Student Activities and Services (OSAS)	\$16.80	\$14.40	(\$2.40)	(14.3%)
K-State Student Union Operations	\$46.00	\$44.39	(\$1.61)	(3.5%)
K-State Student Union Food Subsidy	\$2.14	\$2.09	(\$0.05)	(2.3%)
Union Renovation and Expansion Debt Service	\$20.01	\$19.51	(\$0.50)	(2.5%)
Collegian Media Group	\$10.59	\$10.33	(\$0.26)	(2.5%)
KSDB-FM Operations	\$2.74	\$2.67	(\$0.07)	(2.6%)
KSDB-FM Reserve	\$0.11	\$0.10	(\$0.01)	(9.1%)
Athletics	\$12.06	\$9.15	(\$2.91)	(24.1%)
Fine Arts	\$8.65	\$8.43	(\$0.22)	(2.5%)
K-State Student Union Enhancement Debt Service*	\$30.28	\$29.53	(\$0.75)	(2.5%)
K-State Student Union Program Council	\$5.66	\$5.52	(\$0.14)	(2.5%)
Sports Clubs Activity Fee	\$1.58	\$1.70	\$0.12	7.6%
Student Design Center	\$1.75	\$1.70	(\$0.05)	(2.9%)
Rec Complex Expansion Debt Service	\$47.43	\$47.04	(\$0.39)	(0.8%)
Rec Complex Maintenance Reserve	N/A	\$5.23	\$5.23	N/A
Student Governing Association	N/A	\$1.87	\$1.87	N/A
Wildcat Watch	N/A	\$0.78	\$0.78	N/A
Wildcat Watch Equipment Reserve	N/A	\$3.40	\$3.40	N/A
Total	\$430.75	\$431.00	\$0.25	0.1%

*Funding moved to finance debt service for the K-State Student Union Expansion

Justification for Fee Adjustments

The Privilege Fee Committee, comprised solely of 16 students, reviews the budgets of organizations receiving student privilege fees annually on a staggered rotation of three years. The Privilege Fee Committee submitted their recommendation to the Student Senate which approved a FY 2018 Privilege Fee budget of \$16,493,292, an increase of \$417,891 over FY 2017.

Review of Fee Adjustments

Due to enrollment declines, slight increases in fees were required to allow various budgets to remain flat. Additionally, increases in the student health fee, student union, athletics, university counseling and the sports club activity fee were implemented based on previous multi-year commitments passed by the Student Senate.

During the past year, the Privilege Fee Committee reviewed eight existing fee agreements and approved four new fee proposals and proposed budget increases which Student Senate passed.

KSDB-FM

KSDB-FM is K-State's student-run radio station. The station adds to the student life experience and serves the K-State and Manhattan communities by providing local radio broadcasting and news. The students committed to maintain the same level of budgetary support for KSDB-FM Operations and KSDB-FM Reserve for FY 2018.

Recreational Services

The students recognize the importance of quality recreation facilities, equipment and services and have committed to continue budgetary support at the same levels as the prior year for Recreational Services and the Recreational Services Equipment R&R Reserve. The students approved the Recreational Complex Maintenance Reserve to ensure there is adequate funding available for upcoming maintenance projects to replace major equipment that has reached its life expectancy. Additionally, the students approved an increase to the Sports Club Activity Fee budget of \$6,000 to support intramural and club teams. Budgetary support after FY 2018 will increase by \$2,000 annually through FY 2020.

Office of Student Activities and Services

The Office of Student Activities and Services supports over 500 student organizations and multiple student resources, such as SafeRide and Student Legal Services. The students approved removing the SGA line item from the OSAS privilege fee and creating a separate SGA privilege fee to increase transparency. In addition, the students determined it was necessary to make cuts to the SafeRide program as the actual cost of the program has consistently fallen short of the allocated amount. The students also decided to end the Collegiate Readership Program as it is underutilized, costly and outdated. Support for OSAS will be reduced from \$627,087 in FY 2017 to \$551,176 in FY 2018 through FY 2020 due to these changes.

Student Governing Association

Student Governing Association has traditionally been funded by campus privilege fees as a line item on the Office of Student Activities and Services budget. In order to promote transparency of how student fee dollars are spent, the students approved the creation of a separate SGA fee. The students accepted the Joint Committee on Officer Compensation's report of levels of compensation for student officers and the Privilege Fee Committee's recommendation that \$16,800 be allocated annually for SGA's programmatic focuses. SGA support will be \$71,433 in FY 2018, \$73,741 in FY 2019 and \$77,165 in FY 2020.

Student Activity Fee

The Student Activity Fee provides funding for a wide variety of campus organizations, services and student opportunities. The students recognized the need for an overall increase to the fee of \$16,707 from FY 2017 to FY 2018. Budgetary support after FY 2018 will increase by \$15,000 annually through FY 2020 to provide academic competition teams with additional travel funding. Students approved increased budgetary support for the Center for Advocacy, Response, Education (CARE) Office to support promotion and outreach of the Green Dot Bystander Intervention program and the "It's On Us, K-State" campaign. Additionally, a one-time increase was approved to provide eight additional graduate students with travel funding to present their research at conferences. Funding support was discontinued for college councils as it is underutilized and other funding is available from the College Allocations Standing Committee.

Wildcat Watch

Wildcat Watch is the only media-oriented group on campus to offer full-range video services to K-State students, organizations and events at no charge. Students from any discipline can join Wildcat Watch to gain video production experience in a professional setting. Support was previously provided through a student enhancement fund, but the students desired to provide a more stable, longer term source of funding for the service. A budget of \$30,000 was approved for FY 2018 and will remain at this level through FY 2020 after which time the budget will be up for renewal consideration. The students also approved a reserve budget to provide funds for one-time equipment expenditures.

Projection of Revenue From and Number of Students Affected by Fee Adjustments

The proposed privilege fee increase is expected to generate an additional \$418,000 in revenue that includes a small allowance for bad debt and possible student credit hour reduction. The fee increase will affect all students on the Manhattan campus.

Projected Impact of Fee Adjustments on Student Enrollment

The proposed change will not adversely affect enrollment.

Polytechnic Campus

	Approved FY 2017 Fee	Proposed FY 2018 Fee	Dollar Change	Percent Change
Fall/Spring Semester				
Fee for 12/6 hours or more	\$365.04	\$363.59	(\$1.45)	(0.4%)
Summer Semester				
Fee for 6 hours or more	\$140.28	\$139.58	(\$0.70)	(0.5%)

Proposed Rate Structure (Effective Fall Semester 2017)

Current FY 2017 Structure and Fee		Proposed FY 2018 Structure and Fee	
Fall/Spring Semester			
1 st hour	\$73.10	1 st through 5 th hour (per hour)	\$36.36
2 nd through 11 th hour (per hour)	\$26.54	6 th hour	\$181.79
Maximum fee for 12 hours or more	\$365.04	Maximum fee for 6 hours or more	\$363.59
Summer Semester			
1 st hour	\$27.98	1 st through 5 th hour (per hour)	\$13.96
2 nd through 5 th hour (per hour)	\$22.46	6 th hour	\$69.78
Maximum fee for 6 hours or more	\$140.28	Maximum fee for 6 hours or more	\$139.58

Kansas State University Polytechnic campus staff from Fiscal Services met with the Student Government Association Student Privilege Fee Committee to review the budgetary needs as submitted by managers in each area funded by privilege fees. SGA approved the proposed fees after receiving the recommendations from the subcommittee. The FY 2018 privilege fee revenue is projected to generate approximately \$508,000. The additional funds are a result of the structure change that assesses the full amount at 6 credit hours instead of 12 credit hours. Funds are being decreased for the Student Money Management Center as the personal financial planning academic program is being phased out on the Polytechnic campus.

Description of Fee Adjustments

Campus Privilege Fee Polytechnic Campus	Approved FY 2017 Required Campus Fee	Proposed FY 2018 Required Campus Fee	Dollar Change	Percent Change
Student Life Center	\$132.58	\$132.59	\$0.01	0.01%
Student Activities (SGA)	\$69.60	\$69.60	\$0.00	0.0%
Educational Opportunity Fund	\$6.60	\$6.60	\$0.00	0.0%
Contingency Fund	\$0.60	\$0.60	\$0.00	0.0%
Counseling Services	\$4.80	\$4.80	\$0.00	0.0%
Leadership Development	\$6.36	\$6.38	\$0.02	0.3%
Student Life Center Bond	\$103.80	\$103.80	\$0.00	0.0%
Programming	\$27.00	\$27.00	\$0.00	0.0%
Writing Center	\$5.03	\$5.02	(\$0.01)	(0.2%)
Tutoring	\$3.60	\$3.60	\$0.00	0.0%
Student Money Management Center	\$1.47	\$0.00	(\$1.47)	(100.00%)
Digital Media	\$3.60	\$3.60	\$0.00	0.0%
Total	\$365.04	\$363.59	(\$1.45)	(0.4%)

Justification for Fee Adjustments

Funds are being eliminated for the Student Money Management Center (SMMC) as the personal financial planning academic program, whose instructors and students led the SMMC, has begun a three-year phase out from the Polytechnic campus. The other minor changes are due to changing the overall fee structure from being spread over 12 credit hours to 6 credit hours.

Review of Fee Adjustments

The committee, chaired by Student Body President Elliot Rogers, met in February 2017 to discuss privilege fees funding. Meetings included the chair, three other student representatives and two staff members from Fiscal Services. The managers of each area funded by privilege fees submitted an activity summary and budget request. The committee reviewed the requests and set forth recommendations for the coming fiscal year. The committee recommended maintaining the same allocations, with minor adjustments being made to accommodate the new fee structure of charging 50% of the total fee in the sixth credit hour and 10% in each of the first through fifth credit hours.

Student Life Center

The new credit hour calculation results in a \$0.01 increase.

Writing Center

The new credit hour calculation results in a \$0.01 decrease.

Student Money Management Center

Funds are being eliminated for the Student Money Management Center as the personal financial planning academic program, whose instructors and students led the SMMC, has begun a three-year phase out from the Polytechnic campus.

Projection of Revenue From and Number of Students Affected by Fee Adjustments

The proposed privilege fee change will generate slightly less revenue due to the elimination of the Student Money Management Center allocation and will affect all students at the Kansas State University Polytechnic campus. The total projected revenue received from privilege fees in FY 2018 is approximately \$508,000 a result of the overall fee structure change from spreading over 12 credit hours to 6 credit hours.

Projected Impact of Fee Adjustments on Student Enrollment

The proposed change will not adversely affect enrollment.

**Fiscal Year 2018 Fee Proposal
Wichita State University**

B. FY 2018 PROPOSED COURSE FEE RATES FOR SPECIFIED PROGRAMS, include a five-year historical trend for all course fee rates with a notation as to their approval process

Course/Program Fee	Approved FY 2017	Proposed FY 2018	Dollar Change	Percent Change
Credit Hour Fee				
College of Fine Arts (<i>Course</i>)	\$24.00	\$24.00	\$0.00	0.0%
College of Health Professions (<i>Course</i>)	\$15.00	\$15.00	\$0.00	0.0%
College of Engineering (<i>Program</i>)	\$50.00	\$50.00	\$0.00	0.0%
Barton School of Business – Undergraduate (<i>Program</i>)	\$35.00	\$35.00	\$0.00	0.0%
Barton School of Business – Graduate (<i>Program</i>)	\$35.00	\$50.00	\$15.00	42.9%
College of Health Prof. – School of Nursing (<i>Program</i>)	\$50.00	\$50.00	\$0.00	0.0%
College of Health Prof. – Communication Sciences & Disorders (<i>Program</i>)	\$50.00	\$50.00	\$0.00	0.0%
Semester Fee (<i>College of Health Professions</i>)				
Dental Hygiene	\$375	\$375	\$0.00	0.0%
Medical Laboratory Sciences	\$100	\$100	\$0.00	0.0%
Physician Assistant	\$775	\$775	\$0.00	0.0%
Physical Therapy	\$575	\$575	\$0.00	0.0%
Per Person Fee				
Advanced Education in General Dentistry	\$1,500	\$1,500	\$0.00	0.0%
Historical Comparison				
	FY 2014	FY 2015	FY 2016	FY 2017
Credit Hour Fee				
College of Fine Arts (<i>Course</i>)	\$8.00	\$16.00	\$16.65	\$24.00
College of Health Professions (<i>Course</i>)	\$15.00	\$15.00	\$15.00	\$15.00
College of Engineering (<i>Program</i>) ¹	\$15.00	\$50.00	\$50.00	\$50.00
Barton School of Business – Undergraduate (<i>Program</i>) ¹	\$15.00	\$25.00	\$26.00	\$35.00
Barton School of Business – Graduate (<i>Program</i>) ¹	\$15.00	\$25.00	\$26.00	\$35.00
College of Health Prof. – School of Nursing (<i>Program</i>)	N/A	N/A	\$50.00	\$50.00
College of Health Prof. – Communication Sciences & Disorders (<i>Program</i>)	N/A	N/A	\$50.00	\$50.00
Semester Fee (<i>College of Health Professions</i>)				
Dental Hygiene ²	N/A	N/A	\$300	\$375
Medical Laboratory Sciences	N/A	N/A	\$100	\$100
Physician Assistant	N/A	N/A	\$775	\$775
Physical Therapy	N/A	N/A	\$575	\$575
Per Person Fee				
Advanced Education in General Dentistry	\$500	\$500	\$500	\$1,500

Course fees are assessed per credit hour to all students enrolled in any courses offered by the listed School or College. Program fees are assessed for all credits taken by students within the listed School or College.

¹ In FY 2016 the College of Engineering changed from course to program fees. This was followed by the Barton School of Business in FY 2017.

² Except on-line completion program students. In FY 2016 the fee was assessed in fall/spring/summer. The moderate increase in FY 2017 was a result of a change to assess the fee in only fall and spring.

All course and program fee proposals are developed by the individual colleges after soliciting input from their student constituencies.

Proposed Fee Change: Barton School of Business

An increase of \$15 per credit hour is requested by the Barton School of Business in its graduate student program fee, beginning in Fall 2017. The increase will support the college's Master of Science in Global Supply Chain Management to generate an additional \$34,000 in FY 2018 and \$80,000 in FY 2019. With this change, and to alleviate some of the concern on continuing students admitted in the various master's degree programs, the school will refund the \$15.00 increase at the end of the Fall 2017 and Spring 2018 terms to continuing students. New students, admitted in Fall 2017 or later, will be assessed the full fee.

General Fee Overview:

Below is a general outline of how the course/program fee is used in each respective College/program.

- **Course Fee**
 - College of Fine Arts: to provide opportunities for applied learning, equipment replacement, art supplies, accompanists, and instruction.
 - College of Health Professions: to augment faculty positions and lecturers in the departments of Physical Therapy, Physician Assistant, Anatomy, and Nursing.
- **Program Fee**
 - College of Engineering: to provide base funding essential in expanding the number of engineering graduates as established by the University Engineering Initiative Act, to hire up to 12 additional faculty members, and additional personnel, equipment, software and materials as enrollment increases.
 - Barton School of Business: to address recruitment and retention of faculty, and to provide base funding essential to expanding academic programming.
 - College of Health Professions - School of Nursing: to support increased simulation space, lab and equipment; and acquisition of data collection tools needed to maintain quality programs and accreditation, including tracking of clinical sites, preceptors, documentation of student experience, etc.
 - College of Health Professions - Communication Sciences and Disorders: to augment clinical educator salaries for positions currently available in the department.
- **Semester Fee**
 - College of Health Professions - Dental Hygiene: to address recruitment and retention of faculty, and maintain equipment for clinical education.
 - College of Health Professions - Medical Lab Sciences: to develop and sustain molecular diagnostics for the curriculum.
 - College of Health Professions - Physician Assistant: to address recruitment and retention of faculty, and maintain equipment for clinical education.
 - College of Health Professions - Physical Therapy: update and maintenance of outdated equipment, and provision of new resources, faculty development and faculty support for advancing rehabilitation through applied learning.
- **Per Person Fee**
 - College of Health Professions - Advanced Education in General Dentistry: to support student liability insurance, scrubs, lab coats, supplies and continuing education.

D. OTHER FEE PROPOSALS

Description	FY 2018 Proposed		Dollar Change
	Approved FY 2017	Proposed FY 2018	
Fees for On-Line Tuition Per Credit Hour			
On-Line Area Fee	\$94.50	\$94.50	\$0.00
Mandatory Fees for All Courses Per Credit Hour (Regular and On-Line)			
Campus Infrastructure & Support Fee	\$6.00	\$6.00	\$0.00
Technology Fee	\$1.00	\$1.00	\$0.00
Transportation Fee	\$0.75	\$0.75	\$0.00
Mandatory Fees for All Courses by Semester (Regular and On-Line) ^{1&2}			
Health & Wellness Fee	N/A	\$95.00	\$95.00
Student Services Fee	\$481.65	\$393.00	\$(88.65)
Intercollegiate Athletic Fee	\$157.80	\$170.00	\$12.20

¹ For ease of comparison, the proposed flat semester fee is shown based on a 15-hour undergraduate student. For FY 2017 the per credit hour fee is \$32.11 for Student Services and \$10.52 for Intercollegiate Athletics.

² Students enrolled in on-line majors will not be assessed the semester fee.

Proposed Fee Changes:

Based on feedback from students regarding construction of a Health and Wellness facility through a partnership with the Greater Wichita YMCA, the university proposes a change in the existing fee structure. During student engagements, concerns were raised that the cost burden of a new Health and Wellness facility would be disproportionately covered by students who take the most credit hours, while access remains the same as other students. The proposal replaces the existing per credit hour fee for Intercollegiate Athletics and Student Services with a more equitable tiered flat fee system, while also adding a new Health and Wellness component (*as addressed in section H*). The Campus Infrastructure and Support Fee, Technology Fee, and Transportation Fee are proposed to continue to be charged by credit hour, as student service usage and overall benefit is likely to be higher as enrolled credit hours increase.

With a three tiered, flat fee structure fluctuating rates are assessed based on the type of student (*undergraduate/graduate*), number of enrolled credit hours, and in which semester classes are taken. In comparison to the tier 1 rate, tier 2 and tier 3 rates fluctuate on a scale of 2/3 to 1/3 of tier 1 respectively. Students traditionally take fewer credit hours during the summer session, therefore the summer fee is calculated at 1/2 of the Fall/Spring rate. The table below outlines the proposed tier structure.

FY 2018 Proposed Semester Fee & Tiers (Health and Wellness, Student Services, Intercollegiate Athletics)				
	Credit Hours	Fall/Spring Fee ¹	Summer Fee ²	Notes:
Undergraduate				
Tier 1	9 or more	\$658.00	\$329.00	
Tier 2	6 to and including 8.75	\$439.00	\$219.50	Approx. 2/3 of Tier 1
Tier 3	up to and including 5.75	\$220.00	\$110.00	Approx. 1/3 of Tier 1
Graduate				
Tier 1	7 or more	\$658.00	\$329.00	
Tier 2	4 to and including 6.75	\$439.00	\$219.50	Approx. 2/3 of Tier 1
Tier 3	up to and including 3.75	\$220.00	\$110.00	Approx. 1/3 of Tier 1
¹ Represents the fee amount to be assessed in each individual semester.				
² Summer fee set at 50% of the regular Fall/Spring fee.				
Students enrolled in on-line majors will not be assessed the semester fee.				

For a 15-hour undergraduate student, overall mandatory fees will increase by 2.45 percent if approved.

Mandatory Fee Comparison – 15-Hour Undergraduate, Traditional Classroom

	Approved FY 2017	Proposed FY 2018	Dollar Change	Percent Change
Charges Remain By Credit Hour				
Campus Infrastructure & Support Fee	\$90.00	\$90.00	\$0.00	0.0%
Campus Technology Fee	\$15.00	\$15.00	\$0.00	0.0%
Transportation Fee	\$11.25	\$11.25	\$0.00	0.0%
Charges by Semester				
Health & Wellness Fee	\$0.00	\$95.00	\$95.00	
Student Services Fee	\$481.65	\$393.00	\$(88.65)	(18.0)%
Intercollegiate Athletic Fee	\$157.80	\$170.00	\$12.20	7.7%
Total	\$755.70	\$774.25	\$18.55	2.45%

The semester fee will not be assessed to seniors auditing a class, students with fee waivers, students enrolled in badge or certificate courses, high school guests enrolled only at high school campuses, and students enrolled in on-line majors. It is important to note that although students in on-line majors will not be assessed the semester fee, students will have access to all the services. The on-line program will reimburse Health & Wellness, Student Services, and Intercollegiate Athletics for the equivalent revenue lost to those programs if the fee had been charged.

In accordance with existing Student Government Association statutes, the changes in the Intercollegiate Athletic Fee was reviewed with the Student Fees Committee. The proposed semester fee for Intercollegiate Athletics is estimated to generate \$4.2 million, or \$1.18 million more than the previous year to support the transition from the Missouri Valley Conference to the American Athletic Conference. Included within the Student Services Fee is an increase in the overall budget for Student Affairs of approximately \$500,000. The additional funding will be used to support increased health and wellness services, compliance, student engagement, and retention.

No Fee Changes:

On-Line Area Fee

The On-Line Area Fee is proposed to remain unchanged at \$94.50 per credit hour for students taking on-line classes. In previous years, a portion of the per credit hour fee was distributed to Students Services (\$10.93 in FY 2017) and Intercollegiate Athletics (\$3.57 in FY 2017) to offset revenue lost in those programs as students migrated to on-line classes. As a result of the proposal to change to a tiered flat semester fee, those distributions will cease in FY 2018. However, because students enrolled in on-line majors will not be assessed the semester fee, the on-line program will reimburse Health & Wellness, Student Services, and Intercollegiate Athletics for the equivalent revenue lost to those programs if the fee had been charged.

Campus Infrastructure & Support Fee

WSU recommends leaving this fee unchanged at \$6.00 per credit hour. The Campus Infrastructure & Support Fee offsets registration costs and the OneStop service center, which provides 24/7 support for students in the areas of admissions, financial aid, registration, advising and student accounts. All students, both on-campus and on-line, have access to such services on-line or at the physical OneStop service center.

Technology Fee

The Technology Fee is recommended to remain the same at \$1.00 per credit hour. With the continuous challenges of maintaining state-of-the-art technology on campus, the revenue is used to partially offset the costs of maintaining and enhancing technology services to students and faculty.

Transportation Fee

WSU recommends no changes in the credit hour fee of \$0.75 per credit hour to be assessed to help offset the cost of the campus shuttle service.

Senior Citizen Tuition

Senior Citizens may audit regular lecture or certain group activity courses without payment of tuition and the campus infrastructure and support fees. Senior auditors must pay for any applicable workshop fees and lab/special course fees.

H. INCREASES TO REQUIRED STUDENT FEES PROPOSED BY STUDENTS (fees proposed by students for restricted use expenditures)

Wichita State's Student Government Association (SGA) adopted a total FY 2018 budget of \$9,205,000, which represents an \$81,000 decrease from the previous year. Formal funding requests from various campus programs were received in mid-February. In accordance with SGA statutes, the Student Fees Committee conducted public hearings and deliberations on funding requests in late February. The Student Fees Committee is composed of five students, the Vice President for Student Affairs, and the Vice President for Finance and Administration.

Public hearings and deliberations took place in March with the entire SGA. SGA meetings are open to all students, and public forums are scheduled so students on both sides of an issue may speak before the student governing body. SGA recommendations were reviewed by President Bardo for final approval.

On May 3rd SGA endorsed a plan to build a new 60,000-square-foot Health and Wellness facility through a partnership with the Greater Wichita YMCA. Formal completion of the partnership with the Greater Wichita YMCA is pending. As part of the partnership, students will receive a membership that can be used at all local and national YMCAs. The adopted resolution also supported an increase in student fees per semester, between \$90 to \$100, to fund operating costs of the YMCA and a wellness center.

The new building will include workout facilities, student health and wellness services (including counseling and testing services) and a child watch area. Construction costs are anticipated to total approximately \$20 million, with \$10.0 million contributed by the Greater Wichita YMCA, \$5.0 million from WSU's Board of Trustees, and an additional \$3.5 to \$5.0 million dollars for 15,000-square-feet dedicated to student health and wellness, as well as counseling services. Construction could begin as early as summer of 2018.

To fund construction of the 15,000 square-foot-portion of the building dedicated to health and wellness services, the Health and Wellness fee referenced in section D will be assessed beginning in Fall 2017. The existing campus fitness facility, the Heskett Center, will remain open both during and after construction of the new building. Students will have access to all local and national YMCA facilities, also during and after construction of the facility.

As outlined in Section D, WSU proposes a tiered, flat semester fee for Student Services, the Health and Wellness facility, and Intercollegiate Athletics. The proposed fee structure will impact approximately 13,900 students based on Fall 2016 headcount.

**Fiscal Year 2018 Fee Proposal
Pittsburg State University**

B. FY 2018 PROPOSED COURSE FEE RATES FOR SPECIFIED PROGRAMS, include a five-year historical trend for all course fee rates with a notation as to their approval process

Technology Course Fee:

	<u>FY2014</u>	<u>FY2015</u>	<u>FY2016</u>	<u>FY2017</u>	Proposed <u>FY2018</u>	Proposed <u>Increase</u>
Per Credit Hour:	\$14.00	\$14.00	\$14.00	\$14.00	\$14.00	\$0

A course fee of \$14.00 per credit hour, with a maximum cap of \$140.00 per student/per semester, will be charged for all courses taught through the College of Technology. The general education course GT 190 Introduction to Technological Systems, is excluded from this fee assessment. This fee assists in covering some of the unique costs associated with courses in the College of Technology such as the larger facilities, labs, equipment, and supplies required for these courses. No change is proposed for this fee.

Distance Learning Fee/Electronic Access Fee:

	<u>FY2014</u>	<u>FY2015</u>	<u>FY2016</u>	<u>FY2017</u>	Proposed <u>FY2018</u>	Proposed <u>Increase</u>
Per Credit Hour:	\$18.00	\$36.00	\$36.00	\$36.00	\$36.00	\$0

The Distance Learning Fee is \$36.00 per credit hour and applies to Continuing Studies courses held an extended distance from campus. The Electronic Access Fee is \$36.00 per credit hour and applies to all online courses, hybrid courses, and courses in the interactive distance learning network. No change is proposed for these fees.

These fees are approved by the University Tuition Committee, President’s Council and the President. They are recommended by the Strategic Planning Council.

D. OTHER FEE PROPOSALS: NONE

H. INCREASES TO REQUIRED STUDENT FEES PROPOSED BY STUDENTS (fees proposed by students for restricted use expenditures)

The total proposed increase in campus privilege fees is \$19 or 2.5%. The following table provides detail of current fees and the recommended changes. All campus privilege fees are subject to multiple levels of review, beginning with individual campus privilege fee committees, each of which includes student representation. The Student Government Association then reviews and approves all campus privilege fees. Finally, the fees are reviewed by the President’s Council and the President. The recommended fee increases are primarily the result of the impact of increased costs of operations as more fully described below.

**PROPOSED ADJUSTMENT TO REQUIRED CAMPUS FEES
(CAMPUS PRIVILEGE FEES)**

**Pittsburg State University
Full-time Undergraduate and Graduate Students
Fall/Spring Semester**

1. Fee Schedule and Proposed Campus Fee Changes

	Approved FY 2017 Required <u>Campus Fee</u>	Proposed FY 2018 Required <u>Campus Fee</u>	<u>Dollar Increase</u>	<u>Percent Increase</u>
<u>Campus Fee Schedule</u>				
Athletics	\$167.00	\$175.00	\$ 8.00	4.8%
Student Activities	\$ 87.50	\$ 90.50	\$ 3.00	3.4%
Union Program	\$ 17.00	\$ 18.50	\$ 1.50	8.8%
Union Operations	\$ 62.00	\$ 65.50	\$ 3.50	5.6%
Union Building & Replacement Fund	\$ 8.00	\$ 9.00	\$ 1.00	12.5%
One Card	\$ 5.00	\$ 5.00	-	-
Student Health	\$106.75	\$106.75	-	-
Educational Opportunity	\$ 6.00	\$ 6.00	-	-
Parking	\$ 38.00	\$ 40.00	\$ 2.00	5.3%
Overman Renovation	\$ 21.00	\$ 21.00	-	-
Horace Mann Renovation	\$ 30.00	\$ 30.00	-	-
Student Health Debt Service	\$ 9.00	\$ 9.00	-	-
Student Recreation	\$ 49.75	\$ 49.75	-	-
Facilities Expansion & Renovation Fee	\$150.00	\$150.00	-	-
TOTAL	\$757.00	\$776.00	\$ 19.00	2.5%

2. Justification for Change

The Athletics fee assists in funding scholarships that are given to student athletes to support the cost of attendance at the university and other operating costs of intercollegiate athletics. In recent years, the costs associated with attending the university have risen steadily. These costs such as tuition and room/board have a direct impact on the funding of an athletic scholarship.

The Student Activities fee funds a range of programs and services to students from the Pride of the Plains Marching Band, University Choir, student orientation programs, student diversity groups, Student Government Association and more. The change in fees addresses increased cost in delivery of services and expanded programs.

The Union Program fee supports programming and operations of the Campus Activities Center and the Gorilla Activity Board (GAB). One dollar of the change in the fee is to support implementation of a software program by Campus Activities to support the operation of approximately 150 student clubs and organizations and the remaining fifty cents supports increased cost of programming coordinated by the Gorilla Activity Board.

The Union Operations fee supports the operation of the Overman Student Center. The change in the fee is to support increased general operating costs and to build capacity toward servicing increased staffing and operating costs from the renovation and expansion project completed at the start of FY 2016.

The Union Building and Replacement Fund fee supports the maintenance of major components of the facility. The change in the fee is to support the increased cost given the expanded new square footage in the recent renovation/expansion project and the greater infrastructure cost across the entire facility going forward.

The Parking fee supports the operation of parking services on the campus and the maintenance of lots and equipment. The change in the fee is to support the increased surface maintenance needs as paved surfaces age and the square footage of paved parking surfaces have greatly expanded. The increase is the fifth of five annual increases proposed in support of parking surface maintenance.

3. Student Involvement in the Fee Change Proposals

All fees have an advisory board comprising students, faculty, and staff. The appropriate advisory committee reviews each fee proposal and a recommendation is made to the Student Government Association relative to any proposed increase by the advisory board. The Student Government Association reviews all fee increase levels, providing response resolutions as advisory for consideration by the University President's Council. The Student Government Association passed resolutions on each individual fee increase in support of the amounts recommended by the advisory boards as reflected in this request for change. The University President's Council reviews all proposed fee increases and makes the final recommendation to the President.

4. Number of Students affected by the Proposed Fee Adjustments

All students, undergraduate and graduate, who pay the Campus Privilege Fees, would be affected by the proposed changes.

5. Projected impact of Proposed Fee Adjustments on student enrollment

The University does not expect the proposed increase to impact student enrollment.

**Fiscal Year 2018 Fee Proposal
University of Kansas (KU-Lawrence and KUMC)**

B. FY 2018 PROPOSED COURSE FEE RATES FOR SPECIFIED PROGRAMS, include a five-year historical trend for all course fee rates with a notation as to their approval process.

KU-Lawrence course fees are typically developed through a school’s dean’s office with support from their student councils. Funds are used to support the school’s teaching mission and student support.

KU-Lawrence School/Program	Approved FY 2013 Fee Rate	Approved FY 2014 Fee Rate	Approved FY 2015 Fee Rate	Approved FY 2016 Fee Rate	Approved FY 2017 Rate	Proposed FY 2018 Rate	Dollar Increase	Percent Increase
Architecture/Urban Planning	\$42.10	\$44.65	\$47.10	\$49.45	\$50.95	\$50.95	\$0.00	0.0%
Business	\$112.90	\$119.70	\$126.30	\$126.30	\$126.30	\$126.30	\$0.00	0.0%
Business (Masters)	\$92.90	\$98.50	\$103.90	\$103.90	\$103.90	\$103.90	\$0.00	0.0%
Education	\$22.55	\$23.90	\$25.20	\$26.45	\$27.25	\$27.25	\$0.00	0.0%
Edwards Campus Programs	\$45.20	\$47.90	\$50.55	\$50.55	\$50.55	\$50.55	\$0.00	0.0%
Engineering	\$45.20	\$47.90	\$50.55	\$53.10	\$54.70	\$54.70	\$0.00	0.0%
Engineering - Edwards Campus (Masters)	\$50.65	\$53.70	\$56.65	\$59.50	\$61.30	\$61.30	\$0.00	0.0%
Music/Arts	\$22.55	\$23.90	\$25.20	\$26.45	\$27.25	\$27.25	\$0.00	0.0%
Journalism	\$18.20	\$19.30	\$20.35	\$21.40	\$22.05	\$22.05	\$0.00	0.0%
Law	\$283.15	\$300.10	\$295.00	\$306.80	\$319.05	\$319.05	\$0.00	0.0%
Social Welfare	\$31.00	\$32.85	\$34.65	\$36.40	\$37.50	\$37.50	\$0.00	0.0%

KUMC School/Program	Approved FY 2013 Fee Rate	Approved FY 2014 Fee Rate	Approved FY 2015 Fee Rate	Approved FY 2016 Fee Rate	Approved FY 2017 Rate	Proposed FY 2018 Rate	Dollar Increase	Percent Increase
Health Professions				\$54.10	\$55.45	\$56.83	\$1.38	2.5%
Nursing (Graduate)				\$140.60	\$144.10	\$147.69	\$3.59	2.5%
Nursing (Undergraduate)				\$32.45	\$33.25	\$34.07	\$0.82	2.5%
Nurse Anesthesia (Masters)				\$235.95	\$243.00	\$249.10	\$6.10	2.5%
Occupational Therapy				\$118.00	\$121.55	\$124.60	\$3.05	2.5%
Physical Therapy (Doctor)				\$118.00	\$121.55	\$124.60	\$3.05	2.5%

D. OTHER FEE PROPOSALS

Other Fee Rates	Approved FY 2017 Rate	Proposed FY 2018 Rate	Dollar Change	Percent Change
Infrastructure Fee (per credit hour)	\$2.00	\$3.00	\$1.00	50.0%

**Fiscal Year 2018 Fee Proposal
University of Kansas (KU-Lawrence and KUMC)**

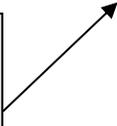
B. FY 2018 PROPOSED COURSE FEE RATES FOR SPECIFIED PROGRAMS, include a five-year historical trend for all course fee rates with a notation as to their approval process.

KU-Lawrence course fees are typically developed through a school’s dean’s office with support from their student councils. Funds are used to support the school’s teaching mission and student support.

KU-Lawrence School/Program	Approved FY 2013 Fee Rate	Approved FY 2014 Fee Rate	Approved FY 2015 Fee Rate	Approved FY 2016 Fee Rate	Approved FY 2017 Rate	Proposed FY 2018 Rate	Dollar Increase	Percent Increase
Architecture/Urban Planning	\$42.10	\$44.65	\$47.10	\$49.45	\$50.95	\$50.95	\$0.00	0.0%
Business	\$112.90	\$119.70	\$126.30	\$126.30	\$126.30	\$126.30	\$0.00	0.0%
Business (Masters)	\$92.90	\$98.50	\$103.90	\$103.90	\$103.90	\$103.90	\$0.00	0.0%
Education	\$22.55	\$23.90	\$25.20	\$26.45	\$27.25	\$27.25	\$0.00	0.0%
Edwards Campus Programs	\$45.20	\$47.90	\$50.55	\$50.55	\$50.55	\$50.55	\$0.00	0.0%
Engineering	\$45.20	\$47.90	\$50.55	\$53.10	\$54.70	\$54.70	\$0.00	0.0%
Engineering - Edwards Campus (Masters)	\$50.65	\$53.70	\$56.65	\$59.50	\$61.30	\$61.30	\$0.00	0.0%
Music/Arts	\$22.55	\$23.90	\$25.20	\$26.45	\$27.25	\$27.25	\$0.00	0.0%
Journalism	\$18.20	\$19.30	\$20.35	\$21.40	\$22.05	\$22.05	\$0.00	0.0%
Law	\$283.15	\$300.10	\$295.00	\$306.80	\$319.05	\$319.05	\$0.00	0.0%
Social Welfare	\$31.00	\$32.85	\$34.65	\$36.40	\$37.50	\$37.50	\$0.00	0.0%

KUMC School/Program	Approved FY 2013 Fee Rate	Approved FY 2014 Fee Rate	Approved FY 2015 Fee Rate	Approved FY 2016 Fee Rate	Approved FY 2017 Rate	Proposed FY 2018 Rate	Dollar Increase	Percent Increase
Health Professions				\$54.10	\$55.45	\$55.45	\$0.00	0.0%
Nursing (Graduate)				\$140.60	\$144.10	\$144.10	\$0.00	0.0%
Nursing (Undergraduate)				\$32.45	\$33.25	\$33.25	\$0.00	0.0%
Nurse Anesthesia (Masters)				\$235.95	\$243.00	\$243.00	\$0.00	0.0%
Occupational Therapy				\$118.00	\$121.55	\$121.55	\$0.00	0.0%
Physical Therapy (Doctor)				\$118.00	\$121.55	\$121.55	\$0.00	0.0%

Subsequent to production of the agenda, KUMC submitted a revised proposal to hold program fees flat from FY 2017 to FY 2018.



D. OTHER FEE PROPOSALS

Other Fee Rates	Approved FY 2017 Rate	Proposed FY 2018 Rate	Dollar Change	Percent Change
Infrastructure Fee (per credit hour)	\$2.00	\$3.00	\$1.00	50.0%

H. INCREASES TO REQUIRED STUDENT FEES PROPOSED BY STUDENTS (fees proposed by students for restricted use expenditures)

KU-Lawrence Student Fee Proposal

KU Lawrence Campus				
Fall / Spring Semester				
Semester Required Campus Fee (Fall or Spring)				
Campus Fee Schedule	Approved FY 2017 Required Campus Fee	Proposed FY 2018 Required Campus Fee	Dollar Change	Percent Change
Bert Nash Fee	\$1.60	\$1.60	\$0.00	0.00%
Campus Transportation Fee - Bus Procurement	\$25.85	\$23.00	-\$2.85	-11.03%
Campus Transportation Fee - Operations	\$52.05	\$52.05	\$0.00	0.00%
Hilltop Child Care Scholarships	\$1.50	\$1.50	\$0.00	0.00%
Hilltop Facilities and Maintenance Fee	\$0.50	\$0.50	\$0.00	0.00%
Hilltop Operations Fee	\$1.20	\$1.20	\$0.00	0.00%
Equal Opportunity Fund Fee	\$5.75	\$6.75	\$1.00	17.39%
Emily Taylor Center Fee	\$1.80	\$1.80	\$0.00	0.00%
Kansas Athletics Fee	\$7.00	\$7.00	\$0.00	0.00%
KJHK Media Fee	\$4.00	\$4.00	\$0.00	0.00%
Legal Services for Students Fee	\$16.00	\$16.00	\$0.00	0.00%
Multicultural Education Fund	\$0.90	\$0.90	\$0.00	0.00%
Newspaper Readership Fee	\$2.50	\$2.00	-\$0.50	-20.00%
Office of Multicultural Affairs - Long Term Maintenance	\$1.00	\$0.50	-\$0.50	-50.00%
Office of Multicultural Affairs - Services, Operations, Programs	\$3.20	\$3.35	\$0.15	4.69%
Recreation Center Expansion Bond	\$12.00	\$12.00	\$0.00	0.00%
Recreation Facility Maintenance	\$2.50	\$2.25	-\$0.25	-10.00%
Recycling Fee	\$5.60	\$5.60	\$0.00	0.00%
Renewable Energy and Sustainability Fee	\$0.75	\$0.25	-\$0.50	-66.67%
SafeRide/SafeBus	\$16.30	\$14.00	-\$2.30	-14.11%
Sports Clubs	\$4.00	\$4.00	\$0.00	0.00%
Student-Health Fee	\$124.45	\$124.45	\$0.00	0.00%
Student Health Fee - Counseling and Psychological Services	\$27.40	\$27.40	\$0.00	0.00%
Student-Health Fac., Maint., Rep., and Equip. Fee	\$3.50	\$3.50	\$0.00	0.00%
Student Involvement & Leadership Center	\$2.80	\$4.05	\$1.25	44.64%
Student Money Management	\$3.00	\$3.30	\$0.30	10.00%
Student Rec & Fitness Center Fee - Operations	\$44.00	\$48.00	\$4.00	9.09%
Student-Senate Activity Fee	\$14.15	\$17.60	\$3.45	24.38%
Student Union Activities Fee	\$5.25	\$5.25	\$0.00	0.00%
Student Union Building Fee	\$41.00	\$41.00	\$0.00	0.00%
Student Union Renovation Fee	\$18.70	\$18.70	\$0.00	0.00%
Supportive Services Fee	\$2.25	\$2.25	\$0.00	0.00%
University Daily Kansan Readership Fee	\$2.50	\$2.00	-\$0.50	-20.00%
Total Campus Required Fee	\$455.00	\$457.75	\$2.75	0.60%

Students and student leaders assume the full responsibility for initiating and reviewing any changes to the Required Campus Fees. All Required Campus Fees have a student advisory board and a university department providing administrative oversight. As a general rule, fee proposals will first be reviewed and approved by the appropriate student advisory board. Then the proposal will be reviewed and approved by the Student Senate Finance Committee and full Student Senate. The Chancellor has final approval for all Required Campus Fees.

University of Kansas Student Senate proposes required campus fees at the Lawrence Campus increase by 0.6% in from \$455.00 (FY 2017) to \$457.75 (FY 2018) per semester for a full-time student (undergraduate and graduate). The change in fees for FY 2018 includes six fees with increases and seven fees being reduced.

Summary of Fee Updates

Campus Transportation Fee - Bus Procurement: \$25.85 to \$23.00 (\$2.85 decrease)

SafeBus/SafeRide Fee: \$16.30 to \$14.00 (\$2.30 decrease)

KU Transit provides campus transportation for students both on campus and to many on and off-campus living communities. The decrease will reduce revenue for bus procurement and the SafeRide program by approximately \$226,600 in AY 2017-2018.

Equal Opportunity Fund Fee: \$5.75 to \$6.75 (\$1.00 increase)

The Educational Opportunity Fund (EOF) awards grants to departments across KU's campus in order to assist both the educational and financial needs of the student body. These grants include academic scholarships to graduate and undergraduate students and need based grants for special services, such as child care, for students who have been historically under-represented in higher education. Grants to departments also include funds for salaries or scholarships for students participating in public and community service programs and student service programs such as tutoring, day care, and peer-counseling. This fee increase will provide approximately \$44,000 more funds in AY 2017-2018 for additional EOF awards.

Newspaper Readership Fee – Readership Program: \$2.50 to \$2.00 (\$0.50 decrease)

The Readership Program provides students access to national and local newspapers at several distributions sites across campus with no charge. Newspaper subscriptions include New York Times, USA Today, KC Star, and Lawrence Journal World. This will reduce revenue by approximately \$22,000 so that additional reserves can be spent down over the next several years.

Newspaper Readership Fee - University Daily Kansan (UDK): \$2.50 to \$2.00 (\$0.50 decrease)

The UDK portion of the Newspaper Readership Fee provides operational support to the student run newspaper, University Daily Kansan (UDK). This decrease will reduce revenue by approximately \$22,000 in AY 2017-2018.

Office of Multicultural Affairs (OMA) Operations Fee: \$3.20 to \$3.35 (\$0.15 increase)

Office of Multicultural Affairs (OMA) Maintenance Fee: \$1.00 to \$0.50 (\$0.50 decrease)

The OMA provides academic, personal, cultural enrichment and career counseling programs to encourage a sense of community, ethnic identity and academic success for all students. The increase to the operations fee will provide approximately \$6,600 towards operational expenses and programming in AY 2017-2018. The decrease of \$0.50 will reduce \$22,000 annually towards the maintenance and repair of the building.

Renewable Energy and Sustainability: \$0.75 to \$0.25 (\$.50 decrease)

The Renewable Energy and Sustainability fee is allocated by a student advisory board towards projects that reduce energy costs and promote campus sustainability. The decrease will reduce approximately \$22,000 in funds for AY 2017-2018.

Student Involvement and Leadership Center Fee: \$2.80 to \$4.05 (\$1.25 increase)

The Student Involvement and Leadership Center (SILC) prepares students to become contributing members of society by providing meaningful co-curricular experiences. This fee increase will provide approximately \$55,500 in AY 2017-2018 towards new and existing SILC operational and staffing expenses.

Student Money Management Services Fee: \$3.00 to \$3.30 (\$.30 increase)

Student Money Management Services (SMMS) is committed to improving KU students' financial knowledge of personal finance, empowering them to analyze their finances, make sound decisions, and commit to controlling

their financial lives. This fee increase will provide approximately \$13,200 in AY 2017-2018 for operating costs and staffing needs.

Student Recreation Fee: \$44.00 to \$48.00 (\$4.00 increase)

Recreation Facility Maintenance: \$2.50 to \$2.25 (\$.25 decrease)

The Student Recreation Fee increase of \$4.00 for will provide an additional \$176,000 of funds to support rising operational costs. The Recreation Facility Maintenance decrease of \$0.25 will reduce \$11,000 annually towards the maintenance and repair of the building and recreation equipment.

Student Senate Activity Fee: \$14.15 to \$17.60 (\$3.45 increase)

The Student Senate Activity Fee is assessed to support student government operations and to provide resources for educational programming efforts. This increase will provide an additional \$151,800 toward resources towards educational support and programming in AY 2017-2018.

KUMC Student Fee Proposal

University of Kansas Medical Center				
Fall / Spring Semester				
Semester Required Campus Fee (Fall or Spring)				
Campus Fee Schedule	Approved FY 2017 Required Campus Fee	Proposed FY 2018 Required Campus Fee	Dollar Change	Percent Change
Disability Insurance	\$9.84	\$9.84	\$0.00	0.00%
Counseling and Educational Support	\$93.30	\$93.30	\$0.00	0.00%
Fitness Center	\$75.52	\$75.52	\$0.00	0.00%
Library	\$63.35	\$63.35	\$0.00	0.00%
Student Activity	\$5.46	\$5.46	\$0.00	0.00%
Student Governing Council	\$6.37	\$6.37	\$0.00	0.00%
Student Health	\$113.60	\$113.60	\$0.00	0.00%
Student Life	\$39.79	\$42.49	\$2.70	6.79%
Student Records	\$8.84	\$8.84	\$0.00	0.00%
Total Campus Required Fee	\$416.07	\$418.77	\$2.70	0.65%
Note: The required campus fee is not assessed in the summer, except to new entering students. Those students are assessed a \$30.90 Student Health fee and a \$31.10 Counseling and Educational Support Services fee.				

During the proposal process, the KUMC Tuition and Fees Advisory Committee was mindful of the impact new or increased fees would have on students. The committee relied on established Student Governing Council (SGC) budget presentation processes to evaluate recommendations to the Tuition and Fees Advisory Committee. The Chancellor has final approval for all Required Campus Fees.

KUMC is proposing required campus fees increase by 0.65% from \$416.07 (FY 2017) to \$418.77 (FY 2018) per semester for a full-time student.

Summary of Fee Updates

Student Life Fee: \$39.79 to \$42.49 (\$2.70 increase)

Both the SGC and the Tuition and Fees Advisory Committee recommended one small fee increase for Student Life. SGC felt that with the new HEB and required classes for medical students, Student Life can expect to see a dramatic increase in event attendance next year. This proposed increase in funding will help pay for the additional cost of food and prevent putting an attendance cap on these events.

**Fiscal Year 2018 Fee Proposal
Emporia State University**

B. FY 2018 PROPOSED COURSE FEE RATES FOR SPECIFIED PROGRAMS, include a five-year historical trend for all course fee rates with a notation as to their approval process

	Approved FY 2017	Proposed FY 2018	Dollar Change	Percent Change
Program-Specific Fee:	No new program fees requested for FY 2018.			

Existing Program Fee:

	<u>Approved FY 2014</u>	<u>Approved FY 2015</u>	<u>Approved FY 2016</u>	<u>Approved FY 2017</u>	<u>Proposed FY 2018</u>	<u>Dollar Change</u>	<u>Percent Change</u>
School of Business Course Fee: (per Credit Hour)	\$3	\$3	\$3	\$3	\$3	\$0	0%

ESU proposes no change to the course fee, applicable to all courses offered by its School of Business. During FY 2018 the fee will generate approximately \$54,000 (compared to \$45,100 in FY 2014, \$50,200 in FY 2015, \$53,655 in FY 2016, approximately \$54,000 in FY 2017) to partially support costs of Business programs, including partial support of one position in the Business Resource Center.

This fee went through the same approval process as tuition and all other fees as explained in **Section E**.

D. OTHER FEE PROPOSALS

Music Course Fees

1. Music Lab Fees - Increase music department lab fees by \$15 per credit hour, from \$50 to \$65, to cover the increasing costs of musical instrument repairs and replacement.
2. Music Applied Lesson Fees – Increase per credit hour fees by \$25, from \$65 to \$90, per credit hour for music applied lessons. The additional revenue will be used to pay for faculty and other expenses related to individualized music lessons. The modest fee increase maintains the music lesson fee well below fees charged by other Kansas institutions, as well as rates charged in the private sector for musical instrument lessons.

Teachers College Fees

1. Counselor Education Lab Fee - Add a new \$155 lab fee to CE802-Foundations of Professional Counseling in Counselor Education to cover the increased costs of electronic health record software. The new software will enable the Community Counseling clinic to operate more efficiently by providing more efficient means for integrating student availability, scheduling clients, tracking appointments, and setting automatic reminders for clients which will decrease the rate of missed appointments. The clinic will also be able to store electronic records securely. Additionally, having this technology in the clinic will prepare new counselors to work in clinical settings that are quickly transitioning to electronic health records.
2. Health, Physical Education, and Recreation – Add a new course fee of \$5 for PE139-Spin Cycle. The wear and tear on the bikes used in class creates a need for annual upkeep and repair, as well as periodic replacement of the equipment.
3. Secondary Teacher Education - An increase in course fee for ED333-Principles of Secondary Education from \$125 to \$177.50 to fund the additional activities for the Secondary Teacher Extended Practice (STEP) program for Secondary Education Phase I students, including payments to mentor teachers.

CAAP Writing Exam Fee – Increase the exam cost by \$25, from \$25 to \$50 per exam, to cover the increasing direct costs to administer and score the exams.

CECE User Fees – Increase of \$0.50 per day rate for all toddler and preschool levels - Toddler of ESU student from \$28 to \$28.50; Toddler of faculty/community member from \$30 to \$30.50; Preschooler of ESU student from \$24 to \$24.50; Preschooler of faculty/community member from \$26 to \$26.50 - to cover increased staff health care expense and overtime compensation for teachers.

International Education Study Abroad Fee – Increase of \$25 in the program fee, from \$50 to \$75 for short-term program and from \$200 to \$225 for long-term program, to be used to hire a graduate assistant to help with administering the program.

H. INCREASES TO REQUIRED STUDENT FEES PROPOSED BY STUDENTS (fees proposed by students for restricted use expenditures)

I. DESCRIPTION OF FEE ADJUSTMENT(S)

A. **Campus Activity Fee** (formerly campus privilege fee) increases, proposed for the fall of 2017, are as follows:

	Present <u>2016-2017</u>	Proposed <u>2017-2018</u>	<u>Increase</u>
Full-time students (per semester)	\$642.75	\$ 659.00	\$16.25
Per credit hour (part-time & summer students)	78.50	80.95	2.45

Individual activity fees will change as follows in FY 2018:

	<u>Full-TimePart-Time (per credit hour)</u>			
	<u>From</u>	<u>To</u>	<u>From</u>	<u>To</u>
Student Counseling	\$3.50	\$11.33	\$0.75	\$1.80
Performing Arts Board	\$15.85	\$23.85	\$2.68	\$4.03
Visual Arts Board	\$1.25	\$1.67	\$0.15	\$0.20

B. **Distance Education Area Fee** increases proposed for the fall of 2017 are as follows:

	Present <u>2016-2017</u>	Proposed <u>2017-2018</u>	<u>Increase</u>
Per credit hour (all students)	\$78.50	\$80.95	\$2.45

II. JUSTIFICATION FOR FEE ADJUSTMENT(S)

A. The **Campus Activity Fee** finances a variety of activities and services at the University. The increase is 2.53% percent for full-time students and 3.12% percent for part-time students, paying on a per credit hour basis.

Student Counseling. ESU requests increasing the student fee to support Student Counseling by \$7.83 per semester for full-time undergraduates and by \$1.05 per credit hour for those paying on a per credit hour basis. The fee increased will generate approximately \$61,745 and will be used to fund a professional position to coordinate the THRIVE program. The counseling center has seen an increase in students seeking mental health services. This increase will help ensure adequate staffing to meet the needs of ESU students.

Performing Arts Board. ESU requests increasing the student fee to support performing arts events by \$8.00 per semester for full-time undergraduates and by \$1.35 per credit hour for those paying on a per credit

hour basis. The rate increase would generate approximately \$66,157 to additionally allocate to the Performing Arts Board. The Performing Arts Board has not had an increase in funding since 2002. This increase will allow the Performing Arts Board to continue to fund high impact learning experiences and events, which also advances the University's strategic plan. The increase will also help recruit and continue to build better connections with the ESU Community which supports campus events. The funding aids programs such as Creative Writing, which has produced nationally renowned authors; Debate, recent national champions; and the Hornet Review Band, which provides support and to ESU athletic events.

Visual Arts Board. ESU requests increasing the student fee to support visual arts by \$0.42 per semester for full-time undergraduates and by \$0.05 per credit hour for those paying on a per credit hour basis. The fee increase will generate approximately \$3,242 to additionally allocate to the Visual Arts Board. The Visual Arts Board has not had an increase in funding since 2002. This increase will allow the Visual Arts Board to continue to fund high impact learning experiences and events. The funding aids programs such as Art, the Art galleries, Art Therapy and Counselor Education.

- B. The **Distance Education Area Fee** provides funding for the operations of Distance Education and provides assistance to the base budget. The area fee is assessed in lieu of the campus activity fee to students attending class off-campus or enrolled in on-line courses. The University attempts to charge distance education fees which are nearly identical to the campus activity fee being paid by on-campus students who pay on a per credit hour basis. This parity is intended to improve the seamlessness of enrollment at ESU. During FY 2018, the revenue will be used to assist in financing the Restricted Use component of mandatory budget increases in distance education and other programs funded by this fee, including The Teacher's College programs, student services and marketing.

III. REVIEW OF FEE ADJUSTMENT(S)

All of the proposed increases have been reviewed and approved by the University's Tuition and Fees Advisory Committee based upon requests of the various departments and Associated Student Government to the Committee. Additionally the fee increases were reviewed with the campus community at the President's open forum on May 4, 2017.

IV. PROJECTION OF REVENUE FROM AND NUMBER OF STUDENTS AFFECTED BY FEE ADJUSTMENT(S)

- A. **Campus Activity Fee** - It is projected that the fees increases will generate additional revenue totaling approximately \$131,144. It is expected that 3,388 fall undergraduate students and 3,012 spring undergraduate students will pay the full-time student fee and those paying on a per credit hour basis will pay the fee on an estimated 11,079 hours.
- B. **Distance Education Area Fee** - It is projected that the fee increases will generate additional revenue totaling approximately \$85,963, based upon 35,087 total credit hours. It is expected that 2,200 fall students, 2,250 spring students and 2,250 summer students will pay the Distance Education area fee.

V. PROJECTED IMPACT OF FEE ADJUSTMENT(S) ON STUDENT ENROLLMENT

Emporia State does not expect the proposed increases to have a significant effect on enrollment.

**Fiscal Year 2018 Fee Proposal
Fort Hays State University**

B. FY 2018 PROPOSED COURSE FEE RATES FOR SPECIFIED PROGRAMS, include a five-year historical trend for all course fee rates with a notation as to their approval process

	Approved FY 2017	Proposed FY 2018	Dollar Change	Percent Change
Program-Specific Fee:		NONE		

D. OTHER FEE PROPOSALS

NONE

H. INCREASES TO REQUIRED STUDENT FEES PROPOSED BY STUDENTS (fees proposed by students for restricted use expenditures)

Fort Hays State University requests an average Higher Education Price Index (HEPI) fee increase of 1.80% to eleven fees. This increase is based upon a 3 year rolling average of HEPI, consistently used for the past few years. This increase is to maintain the purchasing power of the programs supported by the fees included. The fee schedule below is applicable to all on campus students.

Students have also approved two new fees, increased two existing fees and decreased one as a result of recommendations of SGA and/or by student referendum. One new fee supports the Student Government Association at \$.55 per credit hour (generating \$60,500) approved by a vote of the students in April of this year. The other new fee in the amount of \$4 per credit hour is one supporting debt service on a potential bond related to a project known as the Center for Student Success. **This fee will not take effect until the Fall of 2019 and is contingent upon Board approval of the project as well as additional funds being raised privately.** The project has received one private gift in the amount of \$5 million and with the estimated proceeds of a bond supported by this fee is still in need of approximately \$6 million based on a project estimated cost. The fee, to be implemented effective Fall of 2019, was approved by student vote in April of this year. It does not show in the schedule below but is noted here for information purposes. Increases in fees recommended by students included the spirit squad fee, \$.04 to \$.33 per credit hour (generating \$4,400) and campus intramurals, \$.11 to \$.62 per credit hour (generating \$12,100).

Students also recommended reductions to one fee. The fee supporting the University Activities Board (Civic Engagement) was decreased to \$1.21 per credit hour from \$1.26. All bond fees remain unchanged. All revenue generated will be used in support of the program or function listed. Total fees per credit hour charged to each on campus student will be \$37.64 including the approved increase and decreases with the added inflationary increase.

FY 2018 Proposed Campus Privilege Fees (per Student Credit Hour)

	FY 2017	FY 2018	\$ Inc	% Inc
Educational Opportunity	\$0.45	\$0.46	\$0.01	1.8%
Student Health	\$4.27	\$4.35	\$0.08	1.8%
Student Union	\$4.13	\$4.20	\$0.07	1.8%
Student Union Student Service Fee	\$1.94	\$1.97	\$0.03	1.8%
Memorial Union Bond	\$6.00	\$6.00	\$0.00	0.0%
Student Activity	\$3.86	\$3.93	\$0.07	1.8%
Lewis Field Bond Fee	\$1.00	\$1.00	\$0.00	0.0%
Parking Fee	\$0.95	\$0.97	\$0.02	1.8%
Athletic Fee	\$8.55	\$8.70	\$0.15	1.8%
Wellness Center	\$0.97	\$0.99	\$0.02	1.8%
Public Safety and Awareness	\$0.29	\$0.30	\$0.01	1.8%
University Network News	\$1.39	\$1.42	\$0.03	1.8%
Civic Engagement	\$1.26	\$1.21	\$-0.05	-3.97%
Athletic Bands	\$0.64	\$0.65	\$0.01	1.8%
Campus Intramurals	\$0.51	\$0.62	\$0.11	21.57%
Spirit Squad	\$0.29	\$0.33	\$0.04	13.79%
Student Government Association	\$0.00	\$0.55	\$0.55	N/A
Total	\$36.50	\$37.64	\$1.14	3.13%
Other Fees: *	FY 2017	FY 2018	\$Inc	%Inc
International Fee	\$115.54	\$118.94	\$3.40	2.94%

*Charges in addition to tuition for international programs.

3. Act on Capital Improvement Requests for FY 2019 and Five-Year Plans – Universities **Nelda Henning,
Director of Facilities**

Summary and Staff Recommendation

As required by Kansas law and in accordance with the format prescribed by the Division of the Budget, the campuses have submitted their FY 2019 capital improvement requests and five-year plans. Included are summaries of the universities' requests and staff recommendations for the Board's review and discussion. The capital improvement requests are due to the Division of Budget on July 1, 2017.

Background

Capital improvement requests are due to the Division of Budget by July 1st each year; therefore, the Board has a process to review the institutional requests and act on those requests in the spring. Funding for capital improvements can come from a variety of sources as noted in the key on the last page of the list of requested projects.

In recent years, the Legislature has not appropriated money from the State General Fund (SGF) for new building projects on a consistent basis, only on an isolated project-by-project basis. For example, the Legislature and Governor supported \$25 million in bonds for the new Health Education Building at KU Medical Center with SGF appropriations for debt service, but other projects have not received SGF support. Therefore, when state universities identify projects on the capital improvement plans that require state funding within Year 1 or 2 of the Five-Year Plan, Board staff usually does not support inclusion of that project unless state funds have already been appropriated, a specific funding source has been identified, or a designation of TBD (to be determined) is indicated.

The only consistent source of state funding for university buildings has been the Educational Building Fund (EBF), which typically provides approximately \$35 million per year for rehabilitation and repair projects, but was reduced in FY 2016 to \$29 million and \$32 million in FY 2017. As reported in the fall 2016 biennial report on deferred maintenance, there is currently an estimated \$908 million backlog in deferred maintenance. It is estimated that the system would need at least \$99 million per year to provide timely upkeep of the 816 buildings on the Regents campuses. Even with a full EBF allocation of \$35 million, and another \$45 million the universities typically contribute from their operating budgets, the Regents system falls short at least \$20 million each year of properly funding annual maintenance on university buildings. For that reason, the Board has in the past requested \$20 million from the Expanded Lottery Act Revenues Fund (ELARF), which derives its revenues from the state-owned casinos. Knowing that this fund is now completely obligated, primarily for repayment of debt obligations, this was not requested for FY 2017.

Staff Recommendations

- Approve all projects funded by non-state funds as submitted (e.g. housing, parking, private gifts, restricted fees, etc.).
- Approve University System request for spending authority for Rehabilitation & Repair projects from the Educational Building Fund (EBF). Recent budget office guidance had reduced the EBF allocation to \$29 million for FY 2016 and \$32 million for FY 2017; however, the expectation is that the full \$35 million will again be available for FY 2018 and in future years for needed rehabilitation and repair projects.
- Approve the staff recommendation for individual building/infrastructure projects for state appropriations in FY 2019, and those to be considered for future appropriations should the Board deem certain projects essential.
- Approve the staff recommendation to continue to request a \$20 million appropriation for the system from the State General Fund to address the backlog of deferred maintenance projects.

For over a decade, addressing the deferred maintenance of existing facilities has been a top priority with the Board and Legislature, yet insufficient state resources have been directed toward that purpose. Funding for the construction, maintenance and operation of new facilities has largely been left to other resources available to the University System. Nonetheless, requests for SGF support remains a vital potential funding source for not only new construction but also on-going maintenance and renovation.

Summary of state funds requested from SGF
As Submitted (TABLE 1)

FY 2019	\$28,560,000
FY 2020	35,062,000
FY 2021	31,000,000
FY 2022	20,000,000
FY 2023	20,000,000
TOTAL	\$ 134,622,000

Summary of state funds requested from SGF
As Recommended (TABLE 2)

FY 2019	\$25,000,000
FY 2020	34,852,000
FY 2021	25,500,000
FY 2022	20,000,000
FY 2023	20,000,000
TOTAL	\$ 125,352,000

List of individual building/infrastructure projects submitted for SGF support:

FY 2019	KU Medical Center School of Medicine Wichita Health Education Building	\$ 5,000,000
FY 2020	KU Medical Center School of Medicine Wichita Health Education Building	\$ 10,000,000
	ESU New Maintenance Facility	\$ 4,852,000
FY 2021	ESU New Maintenance Facility	\$ 5,500,000
	TOTAL	\$ 25,352,000

Following are two tables of Capital Improvement requests, detailed in each institution’s Five-Year Plan:

TABLE 1 includes all requests that have been submitted by each institution.

TABLE 2 includes all requests that have been recommended by Board staff for each institution.

Agency/University Name and Project Titles	Total Project Cost	Prior Years	Current Year FY 2018	2019		2020		2021		2022		2023		Subsequent Years
				State Funds	Other Funds	State Funds	Other Funds	State Funds	Other Funds	State Funds	Other Funds	State Funds	Other Funds	
Kansas Board of Regents														
Rehabilitation & Repair	175,000,000		35,000,000	35,000,000		35,000,000		35,000,000		35,000,000		35,000,000		
Deferred Maintenance Program	100,000,000		20,000,000	20,000,000		20,000,000		20,000,000		20,000,000		20,000,000		
Total	275,000,000		55,000,000	55,000,000	0	55,000,000	0	55,000,000	0	55,000,000	0	55,000,000	0	
University of Kansas														
• Chilled Water Plant and Building Connections	9,900,000									2,900,000		4,000,000		3,000,000
○ Bailey Hall HVAC Upgrades	4,700,000							300,000		2,000,000		2,400,000		
• Chalmers Hall HVAC Upgrades	8,489,000		1,189,000	2,400,000		2,500,000		2,400,000						
• Irving Hill Road Improvements	4,950,000		1,000,000	1,950,000		2,000,000								
• Jayhawk Tower B Renovation	10,165,000		600,000					9,565,000						
• Jayhawk Tower C Renovation	10,065,000				400,000					9,665,000				
○ Oliver Hall Renovation	23,785,000									1,550,000		22,235,000		
○ Memorial Stadium Renovations *	50,000,000											5,000,000		45,000,000
○ Parking Improvements *	13,300,000	4,600,000	1,650,000		1,700,000		1,750,000		1,800,000		1,800,000			
○ Battenfeld Scholarship Hall Renovation	2,200,000				2,200,000									
• Lewis Hall HVAC Remediation	1,400,000		250,000		1,150,000									
Kansas Memorial Union Renovation	45,000,000						900,000		9,500,000		27,300,000		7,300,000	
Total	183,954,000	4,600,000	4,689,000	4,350,000	5,450,000	4,500,000	12,215,000	2,700,000	22,515,000	4,900,000	56,335,000	6,400,000	52,300,000	3,000,000
University of Kansas Medical Center														
• Health Education Building	75,000,000	73,500,000	1,500,000											
• SOM Wichita HEB**	17,000,000			8,500,000		8,500,000								
Orr Major Floor Renovations	30,000,000										30,000,000			
Dykes Floor Additions *	33,000,000										33,000,000			
• Parking Facility No. 5	39,600,000	39,600,000												
Parking Lot/Garage Maintenance & Improvements	4,000,000	1,500,000	500,000		500,000		500,000		500,000		500,000			
Cambridge Parking Garage Repairs	8,400,000		4,200,000		4,200,000									
• Parking Facility No 6	33,000,000				2,000,000		31,000,000							
Rainbow Mental Health	1,800,000		1,800,000											
Gross Anatomy Lab	6,500,000										6,500,000			
Surgical Skills Lab *	2,750,000										2,750,000			
Total	251,050,000	114,600,000	8,000,000	8,500,000	6,700,000	8,500,000	31,500,000	0	500,000	0	72,750,000	0	0	0

Table 1

FY 2019 CAPITAL IMPROVEMENT REQUESTS - SUMMARY OF INSTITUTION SUBMITTALS
(Page 2)

Kansas Board of Regents
May 17, 2017

Agency/University Name and Project Titles	Total Project Cost	Prior Years	Current Year FY 2018	2019		2020		2021		2022		2023		Subsequent Years
				State Funds	Other Funds	State Funds	Other Funds	State Funds	Other Funds	State Funds	Other Funds	State Funds	Other Funds	
Kansas State University														
• East Seaton Hall Renovations and Addition	75,000,000	64,000,000	6,000,000											
Parking Lot Improvement	5,600,000	2,400,000 ^{EBF, PG, SF}	800,000 ^{EBF, PG, SF}			800,000 ^{PF}	800,000 ^{PF}		800,000 ^{PF}					
• Jardine Residence Hall Complex Renovations	102,000,000	85,524,300 ^{PF}	795,000 ^{PF}			820,000 ^{PF}	845,000 ^{PF}		870,000 ^{PF}		895,000 ^{PF}	895,000 ^{PF}	5,070,000 ^{PF}	
• Jon Wefald Residence Hall and Dining Center	80,000,000	76,340,000 ^{HF}	3,660,000 ^{HF}											
• Chilled Water Plant & Campus Distribution Infr. Loop	56,000,000	55,800,000 ^{HF, RB}	200,000 ^{HF, RB}											
• K-State Student Union Expansion	31,000,000	28,500,000 ^{RB, T}	2,500,000 ^{RB, T}											
• Pittman Freezer Repairs	2,020,000	1,500,000 ^{SF, RB}	520,000 ^{SF, RB}											
• Mosier Hall Magnetic Resonance Imaging Enhancement	2,620,572	500,000 ^{HF}	2,120,572 ^{HF}											
• Trotter 3rd Floor Veterinary Anatomy Lab Renovation	4,700,000	500,000 ^{VMR}	4,200,000 ^{VMR}											
• Bill Snyder Family Stadium Field Walls/Turf Replacement	1,340,000	850,000 ^{PG, VMR}	490,000 ^{PG, VMR}						1,500,000 ^{PG, AA}					
• Bill Snyder Family Stadium Ph V East Stadium Upgrades	4,655,000	500,000 ^{PG, AA}	705,000 ^{PG, AA}			1,720,000 ^{PG, AA}	1,730,000 ^{PG, AA}							
Campus Infrastructure Improvements - 12.5kVA Electrical	5,850,000		2,925,000 ^{RB, EBF}	2,925,000 ^{RB, EBF}										
Agronomy Education Center	1,200,000					800,000 ^{PG}	400,000 ^{PG}							
• CVM Kansas Veterinary Diagnostic & Research Center	43,200,000	500,000 ^{VMR}							30,000,000 ^{TBD}		12,700,000 ^{TBD}			
• Moiser Hall Small Animal Clinic Renovations	1,820,328	120,000 ^{VMR, PG}				1,700,328 ^{VMR, PG}								
o Agricultural Research & Extension Facility (FASTER)	150,000,000								50,000,000 ^{PG, F, RF}		50,000,000 ^{PG, F, RF}		50,000,000 ^{PG, F, RF}	
Durland 2nd Floor Remodel	1,500,000								500,000 ^{PG}		1,000,000 ^{PG}			
Hale Library 1st Floor Remodel	5,500,000										500,000 ^{PG}		5,000,000 ^{PG, F, RF}	
Justin Hall Suite Remodel	2,000,000								500,000 ^{PG}		1,000,000 ^{PG}		500,000 ^{PG}	
Large Animal Research Center Expansion - Phase I & II	17,800,000								5,000,000 ^{RF}		5,000,000 ^{RF}			7,800,000
McCain Additions and Code Compliance	10,600,000										10,600,000 ^{PG}			
Multi-cultural Student Center	17,000,000								1,700,000 ^{PG}		13,000,000 ^{PG}		2,300,000 ^{PG}	
Trotter 1st Floor Clinical Skill Lab / Lobby Renovation	2,500,000								2,500,000 ^{PG, VMR}					
West Memorial Stadium Renovation Phase II and III	7,250,000								3,500,000 ^{TBD}		3,750,000 ^{TBD}			
Derby Dining Center Renovation	34,000,000								14,000,000 ^{HF, RB}		18,000,000 ^{HF, RB}		2,000,000 ^{HF, RB}	
New Derby Community 600 Bed Residence Hall	80,000,000								26,000,000 ^{HF, RB}		41,000,000 ^{HF, RB}		13,000,000 ^{HF, RB}	
New Jardine Apartment / Residence Hall	18,500,000										8,450,000 ^{HF, RB}		9,250,000 ^{HF, RB}	800,000
Moore Residence Hall Lighting and Fire Alarm	1,500,000					750,000 ^{HF}	750,000 ^{HF}							
Boyd Hall Elevator	1,180,000										610,000 ^{HF}		570,000 ^{HF}	
Putnam Elevator	1,250,000												670,000 ^{HF}	580,000

Agency/University Name and Project Titles	Total Project Cost	Prior Years	Current Year FY 2018	2019		2020		2021		2022		2023		Subsequent Years
				State Funds	Other Funds	State Funds	Other Funds	State Funds	Other Funds	State Funds	Other Funds	State Funds	Other Funds	
JHO Student Center Improvements	1,500,000		250,000 _{SF}		250,000 _{SF}		250,000 _{SF}		250,000 _{SF}		250,000 _{SF}		250,000 _{SF}	
Housing System Maintenance & Improvements	3,000,000		500,000 _{HF}		500,000 _{HF}		500,000 _{HF}		500,000 _{HF}		500,000 _{HF}		500,000 _{HF}	
Total	59,600,000	938,661	2,684,384	0	4,318,365	20,529,295	1,850,000	15,529,295	1,850,000	5,000,000	950,000	5,000,000	950,000	0
Fort Hays State University														
Akers Boiler Replacement	4,000,000	1,250,000 _{EBF}	1,375,000 _{EBF}		1,375,000 _{EBF}									
Forsyth Library Renovation	14,775,000								1,075,000 _T	600,000 _{EBF}	6,250,000 _T	1,000,000 _{EBF}	5,850,000 _T	
Rarick Hall Renovation	10,100,000						750,000 _T	500,000 _{EBF}	3,850,000 _T	1,000,000 _{EBF}	4,000,000 _T			
Parking Improvements	2,400,000		400,000 _{PF}		400,000 _{PF}		400,000 _{PF}		400,000 _{PF}		400,000 _{PF}		400,000 _{PF}	
• Art Building	14,250,000	830,000 _T	7,000,000 _T		6,420,000 _{T/PG}									
Raze Wiest 'B'	1,580,000	200,000 _{HF}	1,380,000 _{HF}											
• Redevelopment South Campus Drive	3,270,000				70,000 _{T/PG}		3,200,000 _T							
Total	50,375,000	2,280,000	10,155,000	1,375,000	6,890,000	0	4,350,000	500,000	5,325,000	1,600,000	10,650,000	1,000,000	6,250,000	0
Grand Total All Funds	1,796,543,331	439,952,961	128,875,456	72,210,000	109,105,693	95,091,295	65,915,000	84,729,295	189,335,000	66,500,000	348,376,800	67,400,000	157,160,000	17,250,000

FUNDING SOURCES:														
AA - Athletic Association	HF - Housing Funds	PF - Parking Fees	RB - Revenue Bonds	SB - State Bonds	T - Tuition	TBD - To Be Determined								
EBF - Educational Building Fund	PG - Private Gifts	PPP - Public Private Partnership	RI - Research Institute	SGF - State General Fund	SF - Student Fees	SU - Student Union								
F - Federal	VMR - Veterinary Medicine Revenue	RF - Restricted Fees	UF - University Funds											

- Completed Architectural Program Statement
- Completed Preliminary Program Statement
- Project Not Previously Approved For 5-Year Plan**

Agency/University Name and Project Titles	Total Project Cost	Prior Years	Current Year FY 2018	2019		2020		2021		2022		2023		Subsequent Years
				State Funds	Other Funds	State Funds	Other Funds	State Funds	Other Funds	State Funds	Other Funds	State Funds	Other Funds	
Kansas Board of Regents														
Rehabilitation & Repair	175,000,000		35,000,000	35,000,000		35,000,000		35,000,000		35,000,000		35,000,000		
Deferred Maintenance Program	100,000,000		20,000,000	20,000,000		20,000,000		20,000,000		20,000,000		20,000,000		
Total	275,000,000		55,000,000	55,000,000	0	55,000,000	0	55,000,000	0	55,000,000	0	55,000,000	0	
University of Kansas														
• Chilled Water Plant and Building Connections	9,900,000									2,900,000		4,000,000		3,000,000
○ Bailey Hall HVAC Upgrades	4,700,000							300,000		2,000,000		2,400,000		
• Chalmers Hall HVAC Upgrades	8,489,000		1,189,000	2,400,000		2,500,000		2,400,000						
• Irving Hill Road Improvements	4,950,000		1,000,000	1,950,000		2,000,000								
• Jayhawk Tower B Renovation	10,165,000		600,000					9,565,000						
• Jayhawk Tower C Renovation	10,065,000				400,000					9,665,000				
○ Oliver Hall Renovation	23,785,000									1,550,000		22,235,000		
○ Memorial Stadium Renovations *	50,000,000											5,000,000		45,000,000
○ Parking Improvements *	13,300,000	4,600,000	1,650,000		1,700,000		1,750,000		1,800,000		1,800,000			
○ Battenfeld Scholarship Hall Renovation	2,200,000				2,200,000									
• Lewis Hall HVAC Remediation	1,400,000		250,000		1,150,000									
Kansas Memorial Union Renovation	45,000,000						900,000		9,500,000		27,300,000		7,300,000	
Total	183,954,000	4,600,000	4,689,000	4,350,000	5,450,000	4,500,000	12,215,000	2,700,000	22,515,000	4,900,000	56,335,000	6,400,000	52,300,000	3,000,000
University of Kansas Medical Center														
• Health Education Building	75,000,000	73,500,000	1,500,000											
• SOM Wichita HEB**	15,000,000			5,000,000		10,000,000								
Orr Major Floor Renovations	30,000,000										30,000,000			
Dykes Floor Additions *	33,000,000										33,000,000			
• Parking Facility No. 5	39,600,000	39,600,000												
Parking Lot/Garage Maintenance & Improvements	4,000,000	1,500,000	500,000		500,000		500,000		500,000		500,000			
Cambridge Parking Garage Repairs	8,400,000		4,200,000		4,200,000									
• Parking Facility No 6	33,000,000				2,000,000		31,000,000							
Rainbow Mental Health	1,800,000		1,800,000											
Gross Anatomy Lab	6,500,000										6,500,000			
Surgical Skills Lab *	2,750,000										2,750,000			
Total	249,050,000	114,600,000	8,000,000	5,000,000	6,700,000	10,000,000	31,500,000	0	500,000	0	72,750,000	0	0	0

Table 2

FY 2019 CAPITAL IMPROVEMENT REQUESTS - SUMMARY OF STAFF RECOMMENDATIONS
(Page 2)

Kansas Board of Regents
May 17, 2017

Agency/University Name and Project Titles	Total Project Cost	Prior Years	Current Year FY 2018	2019		2020		2021		2022		2023		Subsequent Years
				State Funds	Other Funds	State Funds	Other Funds	State Funds	Other Funds	State Funds	Other Funds	State Funds	Other Funds	
Kansas State University														
• East Seaton Hall Renovations and Addition	75,000,000	64,000,000	6,000,000											
Parking Lot Improvement	5,600,000	2,400,000 ^{EBF, PG, SF}	800,000 ^{EBF, PG, SF}			800,000 ^{PF}	800,000 ^{PF}		800,000 ^{PF}					
• Jardine Residence Hall Complex Renovations	102,000,000	85,524,300 ^{PF}	795,000 ^{PF}			820,000 ^{PF}	845,000 ^{PF}		870,000 ^{PF}		895,000 ^{PF}	895,000 ^{PF}	5,070,000 ^{PF}	
• Jon Wefald Residence Hall and Dining Center	80,000,000	76,340,000 ^{HF}	3,660,000 ^{HF}											
• Chilled Water Plant & Campus Distribution Infr. Loop	56,000,000	55,800,000 ^{HF, RB}	200,000 ^{HF, RB}											
• K-State Student Union Expansion	31,000,000	28,500,000 ^{RB, T}	2,500,000 ^{RB, T}											
• Pittman Freezer Repairs	2,020,000	1,500,000 ^{SF, RB}	520,000 ^{SF, RB}											
• Mosier Hall Magnetic Resonance Imaging Enhancement	2,620,572	500,000 ^{HF}	2,120,572 ^{HF}											
• Trotter 3rd Floor Veterinary Anatomy Lab Renovation	4,700,000	500,000 ^{VMR}	4,200,000 ^{VMR}											
• Bill Snyder Family Stadium Field Walls/Turf Replacement	1,340,000	850,000 ^{PG, VMR}	490,000 ^{PG, VMR}						1,500,000 ^{PG, AA}					
• Bill Snyder Family Stadium Ph V East Stadium Upgrades	4,655,000	500,000 ^{PG, AA}	705,000 ^{PG, AA}			1,720,000 ^{PG, AA}	1,730,000 ^{PG, AA}							
Campus Infrastructure Improvements - 12.5kVA Electrical	5,850,000		2,925,000 ^{RB, EBF}	2,925,000 ^{RB, EBF}										
Agronomy Education Center	1,200,000					800,000 ^{PG}	400,000 ^{PG}							
• CVM Kansas Veterinary Diagnostic & Research Center	43,200,000	500,000 ^{VMR}							30,000,000 ^{TBD}		12,700,000 ^{TBD}			
• Moiser Hall Small Animal Clinic Renovations	1,820,328	120,000 ^{VMR, PG}				1,700,328 ^{VMR, PG}								
○ Agricultural Research & Extension Facility (FASTER)	150,000,000								50,000,000 ^{PG, F, RF}		50,000,000 ^{PG, F, RF}		50,000,000 ^{PG, F, RF}	
Durland 2nd Floor Remodel	1,500,000								500,000 ^{PG}		1,000,000 ^{PG}			
Hale Library 1st Floor Remodel	5,500,000										500,000 ^{PG}		5,000,000 ^{PG, F, RF}	
Justin Hall Suite Remodel	2,000,000								500,000 ^{PG}		1,000,000 ^{PG}		500,000 ^{PG}	
Large Animal Research Center Expansion - Phase I & II	17,800,000								5,000,000 ^{RF}		5,000,000 ^{RF}			7,800,000
McCain Additions and Code Compliance	10,600,000										10,600,000 ^{PG}			
Multi-cultural Student Center	17,000,000								1,700,000 ^{PG}		13,000,000 ^{PG}		2,300,000 ^{PG}	
Trotter 1st Floor Clinical Skill Lab / Lobby Renovation	2,500,000								2,500,000 ^{PG, VMR}					
West Memorial Stadium Renovation Phase II and III	7,250,000								3,500,000 ^{TBD}		3,750,000 ^{TBD}			
Derby Dining Center Renovation	34,000,000								14,000,000 ^{HF, RB}		18,000,000 ^{HF, RB}		2,000,000 ^{HF, RB}	
New Derby Community 600 Bed Residence Hall	80,000,000								26,000,000 ^{HF, RB}		41,000,000 ^{HF, RB}		13,000,000 ^{HF, RB}	
New Jardine Apartment / Residence Hall	18,500,000										8,450,000 ^{HF, RB}		9,250,000 ^{HF, RB}	800,000
Moore Residence Hall Lighting and Fire Alarm	1,500,000						750,000 ^{HF}		750,000 ^{HF}					
Boyd Hall Elevator	1,180,000										610,000 ^{HF}		570,000 ^{HF}	
Putnam Elevator	1,250,000												670,000 ^{HF}	580,000

Agency/University Name and Project Titles	Total Project Cost	Prior Years	Current Year FY 2018	2019		2020		2021		2022		2023		Subsequent Years
				State Funds	Other Funds	State Funds	Other Funds	State Funds	Other Funds	State Funds	Other Funds	State Funds	Other Funds	
JHO Student Center Improvements	1,500,000		250,000 _{SF}		250,000 _{SF}		250,000 _{SF}		250,000 _{SF}		250,000 _{SF}		250,000 _{SF}	
Housing System Maintenance & Improvements	3,000,000		500,000 _{HF}		500,000 _{HF}		500,000 _{HF}		500,000 _{HF}		500,000 _{HF}		500,000 _{HF}	
Total	59,600,000	938,661	2,684,384	0	4,318,365	0	22,379,295	0	17,379,295	0	5,950,000	0	5,950,000	0
Fort Hays State University														
Akers Boiler Replacement	4,000,000	1,250,000 _{EBF}	1,375,000 _{EBF}	1,375,000 _{EBF}										
Forsyth Library Renovation	14,775,000								1,075,000 _T	600,000 _{EBF}	6,250,000 _T	1,000,000 _{EBF}	5,850,000 _T	
Rarick Hall Renovation	10,100,000						750,000 _T	500,000 _{EBF}	3,850,000 _T	1,000,000 _{EBF}	4,000,000 _T			
Parking Improvements	2,400,000		400,000 _{PF}		400,000 _{PF}		400,000 _{PF}		400,000 _{PF}		400,000 _{PF}		400,000 _{PF}	
• Art Building	14,250,000	830,000 _T	7,000,000 _T		6,420,000 _{T/PG}									
Raze Wiest 'B'	1,580,000	200,000 _{HF}	1,380,000 _{HF}											
• Redevelopment South Campus Drive	3,270,000				70,000 _{T/PG}		3,200,000 _T							
Total	50,375,000	2,280,000	10,155,000	1,375,000	6,890,000	0	4,350,000	500,000	5,325,000	1,600,000	10,650,000	1,000,000	6,250,000	0
Grand Total All Funds	1,794,543,331	439,952,961	128,875,456	68,650,000	109,165,693	74,352,000	88,154,295	63,700,000	204,864,295	61,500,000	353,376,800	62,400,000	162,160,000	17,250,000

FUNDING SOURCES:														
AA - Athletic Association	HF - Housing Funds	PF - Parking Fees	RB - Revenue Bonds	SB - State Bonds	T - Tuition	TBD - To Be Determined								
EBF - Educational Building Fund	PG - Private Gifts	PPP - Public Private Partnership	RI - Research Institute	SGF - State General Fund	SF - Student Fees	SU - Student Union								
F - Federal	VMR - Veterinary Medicine Revenue	RF - Restricted Fees	UF - University Funds											

- Completed Architectural Program Statement
- Completed Preliminary Program Statement
- Project Not Previously Approved For 5-Year Plan

B. Other Matters

1. Act on Naming of Buildings – FHSU

Interim President Tompkins

Fort Hays State University requests authorization to name the new Applied Technology building. The Applied Technology building is a 58,502 gross square foot facility located west of the present Davis Hall. This new facility houses the university's department of Applied Technology and the department of Art and Design sculpture program. Principle spaces include seminar rooms, departmental offices, faculty offices, STM labs, drafting labs, plastic labs, integrated technology labs, construction management labs, woods labs, metals labs, welding labs, sculpture labs, blacksmithing labs, sculpture gallery and graduate studio spaces. This 2-story structure is sited between North College Drive and the South Union parking lot. The project also included a new 280 car parking lot which replaced the existing North Union parking lot, providing the current building site. This new lot was completed in summer of 2016. Occupancy of the building is anticipated for August 1, 2017. Total project cost is \$16,500,000.

Fort Hays State University requests authorization to name the Wiest Replacement building. The Wiest Replacement building is an 110,748 gross square foot facility located north of the present Wiest Hall and adjacent to Dwight Drive, on the Fort Hays State University campus. This new facility provides housing for 406 residents. The building is arranged into 14 Learning Communities of 29 residents each. Resident rooms are 85% double occupancy, with 15% of beds provided as single occupancy rooms. Each community is provided with 8 private baths and 4 lavatories which have open access. A central lounge is provided for each community and a community kitchen is provided at each level, as well as study rooms. Other spaces on the main level includes manager apartments, office space, central mail center, 2 lounges, laundry facilities, conference rooms, vending space, small dining venue, guest restrooms and conference room. This 4-story facility is sited between the new Hansen Hall and existing Wooster Place 1. A 77 car parking lot was previously constructed east of existing Wiest Hall, in a portion of the original Big Creek stream bed. This infill lot opened in August of 2016. Upon completion of the new facility, existing Wiest Hall will be removed, providing the site for a 300 car parking lot. This lot is to be complete by July 1, 2018. The Wiest Replacement facility is to be complete for occupancy by August 1, 2017. A total project cost for the Wiest Replacement project, Themed Housing project and parking lot projects is \$35,700,000.

Fort Hays State University requests authorization to name the Themed Housing building. The Themed Housing building is a 30,925 square foot facility located north of Lewis Field Stadium, on the Fort Hays State University campus. This new facility provides housing for 96 residents. This building is arranged into 4 living communities of 24 residents each. The 4 communities includes 3 Greek chapters and a Sophomore Experience community. Resident rooms are 85% double occupancy, with 15% of beds provided as single occupancy rooms. Each community is provided with 8 private baths and 3 open access lavatories. A lounge, kitchen and storage space is provided for each community. Other community spaces includes 2 meeting rooms, guest restrooms and laundry facility. The Resident Assistant apartment is also located on the second level. This 3 story facility is sited on the corner of Elm Street and Lewis Drive. South of this facility is a new 395 car parking lot, which opened last August. The Themed Housing facility is to be complete for occupancy by August 1, 2017. A total project cost for the Wiest Replacement project, Themed Housing project and parking lots is \$35,700,000.

2. Act on Request to Approve Granting of Honorary Degree – WSU President Bardo

Summary

Board policy provide authority for universities to award “honorary degrees” under special circumstances as outlined in the policy below.

9. DEGREES

...

- (6) Honorary degree" is a degree that is awarded as an exceptional honor bestowed upon a person without the fulfillment of the usual requirements. State universities may award honorary degrees upon approval by the Kansas Board of Regents and only in accordance with the following:
 - (a) Criteria
 - (i) Honorary degrees may be conferred only upon persons of notable intellectual, scholarly, professional, or creative achievement, or service to humanity. A candidate’s qualifications must be deeply grounded in a career of scholarship, research, creative activity, service to humanity or other profession consistent with the academic endeavors of the University awarding the degree.
 - (ii) Honorary degrees will be awarded only to exceptional candidates. Awarding this degree need not be considered an annual occurrence.
 - (iii) An honorary degree shall not be awarded for philanthropic activity or service to the University or the State of Kansas.
 - (iv) An honorary degree shall not be conferred upon any faculty member, administrator, or other official associated with the University until at least five years after such individual has been separated from the institution.
 - (v) An honorary degree shall not be conferred upon any holder of a Kansas elected or appointed public office until at least five years after such individual has vacated office.

- 3. **Board Goal – Receive from the Council of Presidents an Update on the Progress of the Title IX Workgroup Created by the Board at its May 2016 Meeting** **Chancellor Gray-Little,
Chair, Council of Presidents**

Summary and Recommendations

One of the Board’s goals for 2016-2017 is to receive from the Council of Presidents an update on the progress of the Title IX Workgroup created by the Board at its May 2016 meeting. To address this goal, the Title IX Workgroup prepared a written report, to be presented to the Board by the Council of Presidents at this May, 2017 Board meeting.

Background

One of the Board’s goals for 2016-2017 is to “receive from the Council of Presidents an update on the progress of the Title IX Workgroup created by the Board at its May 2016 meeting.” To address this goal, the Title IX Workgroup prepared a written report (set forth in full below), to be presented to the Board by the Council of Presidents at this May, 2017 Board meeting.

The Board policy, which served as the guiding principle for this first year on Title IX Workgroup meetings, provides as follows:

“(3) Working Group of Title IX Coordinators

“(a) The Working Group of Title IX Coordinators consists of the Title IX coordinator designated by each state university and reports to the Council of Presidents. The chairperson of this Working Group shall be from the same institution as the chair of the Council of Presidents. The Title IX coordinator of the University of Kansas Medical Center is authorized to participate as a non-voting member.

“(b) The Working Group of Title IX Coordinators official functions are to

“(i) consider Title IX related matters and inform the Council of Presidents either at the request of the Council of Presidents or on the Working Group of Title IX Coordinator’s own initiative, and

“(ii) share information, experiences and expertise in order to foster more robust operations and consistency in the functions performed by all Title IX coordinators across the state university system.

“(c) The Working Group shall meet quarterly to discuss various issues arising from state and federal regulatory bodies, statutes and regulations, and recommend to the Council of Presidents suggested strategies and solutions to issues related to Title IX compliance.”

Title IX Coordinators from each of the six state universities met four times during 2016-2017 to carry out the functions established in this Board policy. The Washburn University Title IX Coordinator and a Title IX coordinator representative of the independent colleges participated in these meetings as well.

Report

In accordance with the Board goal and Board policy, the Title IX Workgroup prepared the following report for the Council of Presidents and the Board.



***2016-2017
Title IX Coordinators Workgroup
Report***



BACKGROUND

Higher education institutions that receive Title IV financial aid must comply with Title IX and the United States Department of Education Office for Civil Rights regulations related to receiving, investigating, and resolving claims of sex discrimination, including sexual misconduct, sexual violence, and stalking.

Some of these requirements are also included in the provisions of the Violence Against Women Act (VAWA), the Jeanne Clery Disclosure of Campus Security Policy and Campus Crime Statistics Act (Clery Act), and the Campus Sexual Violence Elimination Act.

The Kansas Board of Regents requires each state university to comply with these and all other federal laws applicable to the universities due to their receipt of federal funds, and each university actively and continuously takes the steps necessary to achieve such compliance.

Title IX Workgroup

In May 2016, the Kansas Board of Regents created the Title IX Coordinators Workgroup to encourage collaboration and bring some uniformity to the ways of addressing issues related to Title IX compliance across the six state universities. The workgroup was required to meet quarterly and issue a report to the Board in May 2017.

WORKGROUP MISSION

The Kansas Board of Regents Title IX Workgroup is committed to the safety and well-being of the faculty, staff, and students of their respective institutions. As such, acts of harassment and discrimination will not be tolerated. The workgroup will utilize the collective expertise of its members to implement industry best practices, identify emerging trends, and participate in educational training opportunities to best address concerns of sex discrimination on the campuses that we serve.

WORKGROUP MEMBERSHIP

The Title IX Workgroup, comprised of the Title IX Coordinators, was joined by the Deputy Title IX Coordinators, and Title IX staff representing each of the six universities, the University of Kansas Medical Center, Washburn University, and McPherson College.

The 2016-2017 Title IX Coordinators are:

- Keegan Nichols, Associate Vice President for Student Affairs/Chief Title IX Coordinator, Fort Hays State University
- Natasha Stephens, Title IX Coordinator, Wichita State University
- Ray Lauber, Interim Director of Human Resources, Affirmative Action/EEO Officer, and Title IX Coordinator, Emporia State University
- Cindy Johnson, Director of Institutional Equity/Title IX Coordinator, Pittsburg State University
- Scott Jones, Director of Institutional Equity and Compliance/Title IX Coordinator, Kansas State University
- Natalie Holick, Director of Equal Opportunity/Title IX Coordinator, University of Kansas Medical Center
- Shane McCreery, Director of Institutional Opportunity and Access/Title IX Coordinator, University of Kansas – Workgroup Chair

MISSION CRITICAL PRIORITIES

The workgroup utilized the information and guidance issued in the United States Department of Education Office for Civil Rights (OCR) 2011 “Dear Colleague” letter to establish mission critical priorities and agenda items for the quarterly meetings.

The following details the date, location, and a summary of each quarterly meeting:

Meeting #1 – September 23, 2016 – University of Kansas, Lawrence

The first meeting served as an opportunity for the member representatives to meet one another, share how their office is structured, explain how Title IX duties are delegated on their campus, and determine the agenda for future meetings.

At this meeting, each institution discussed the model they use to conduct investigations. There is substantial uniformity in how each member institution conducts a formal investigation. Examples of institution continuity are:

- Complainants may report their allegations via an online or printed complaint form;
- Each institution has web-based resources that explain the investigation process and the rights afforded to the parties;
- The preponderance of the evidence standard used to determine if a policy violation occurred is explained; and,
- A detailed explanation of the adjudication and appeal process is provided.

While the “two investigator” model (i.e. one investigator asks the party questions while the other investigator takes notes) is deemed an industry best practice when conducting Title IX investigations, only one institution routinely used this practice. Limited staffing and a high volume of cases were identified as the reasons why other institutions were not able to utilize this model.

All six institutions reported seeing a significant increase in the number of sexual misconduct and sexual violence incidents reported to their office since 2012. The workgroup concluded sexual violence prevention campaigns and heightened media coverage resulted in more alleged victims reporting their experience and seeking campus support resources.

A *Google* drop-box was created to allow members to share templates for communicating to the parties, complaint forms, Title IX policies, and sexual misconduct and sexual violence training/educational materials with one another.

Meeting #2 – December 12, 2016 – Kansas State University, Salina

At this meeting, each institution shared information related to campus-specific student disciplinary hearing processes for Title IX violations. Every institution possess an adjudication process that ensures equal treatment and due process for both the complainant and respondent. For students, Title IX violations were adjudicated through the institution’s student code of conduct. For employees, Title IX violations were addressed by human resources or a senior member of the administration.

Additionally, the roles of complainant and respondent’s attorneys in the hearing process was discussed. Although it was not a concern expressed by every institution, two institutions shared experiencing an increase in the number of respondents with legal representation during the investigation and adjudication processes.

Institutions also shared the range of disciplinary consequences for Title IX violations. Due to the severity of the behavior, the most common student sanctions for Title IX violations were a year or more suspension from the institution and permanent dismissal. Institution’s appeal procedures were also discussed. Every institution has a procedure for appeal, however, the procedure for appeal varied by institution.

Meeting #3 – February 17, 2017 – Wichita State University, Wichita

Each institution explained how they administered their student sexual misconduct and sexual violence survey. Aside from institutions conducting their surveys on an annual basis, every institution had a different strategy in soliciting student feedback. All institutions used a web-based survey tool to gather information.

Novel marketing strategies and incentives used by member and peer institutions to encourage student participation were also discussed. At some schools, survey fatigue was identified as one of the main reasons why student participation rates were low. At another institution, the long-length of the survey was attributed as the reason why the participation rate was lower than desired.

Another discussion topic concerned institutional efforts to increase transparency regarding Title IX investigation data. Members noted receiving frequent requests from student groups and media seeking information regarding the number of sexual assaults reported to the institution in the previous six months or year, how many students were found to have violated the institution's policy, and the discipline issued by the institution. Institution members discussed the advantages of increasing transparency and the disadvantages of sharing data that will be in conflict with the institutions annual Clery Report.

Guest speaker, Demetrius Peterson from *Husch Blackwell*, addressed the group regarding possible changes to Title IX compliance and enforcement under the Trump administration. While changes are anticipated, at this time there is no clear timeline or understanding of what changes may occur.

Meeting #4 – April 13, 2017 – Washburn University, Topeka

Each institution detailed their intergovernmental agreements with local law enforcement, as well as, memorandums of understanding with community sexual assault and domestic violence service providers.

All member institutions confirmed having a strong and collaborative relationship with their respective public safety office/police department. Information sharing and student referrals to and from the public safety office/police department was common. Each institution also reported having a relationship with their local community and/or county law enforcement office.

Not all institutions currently have formal agreements with a community-based sexual assault or domestic violence provider. However, those institutions who do not possess those relationships are working to establish a partnership.

Additionally, each institution shared details regarding their Campus Sexual Assault Response Team (C-SART). All member institutions have a C-SART, however, the members of the C-SART vary by institution. The Title IX Coordinator, a representative from student health services/student counseling, and a representative from student affairs were those most commonly identified as members of the C-SART. Institution's C-SARTs all possessed similar objectives to coordinate services and identify process improvements.

FEEDBACK

The workgroup unanimously agreed that the information shared and perspectives gained by learning what our peer institutions were doing was incredibly valuable. Without the Board establishing the group, it is unlikely the members would have had the opportunity to meet their colleagues and utilize one another for support. It was noted that the formation of the workgroup was especially helpful for Title IX staff new to their role.

While each institution's Title IX policies differ slightly from one another, there is significant consistency in how each member's Title IX process serves their respective campus. However, each Title IX office acknowledged that their ability to serve their campus is hindered by the shortage of staffing resources needed to effectively respond to the student demand for the services they provide. Every institution's Title IX office has experienced a sharp increase in the number of reported sexual misconduct and sexual violence incidents that require response and/or formal investigation. Consequently, institutions are not consistently completing formal investigations within the OCR 60-day targeted timeline.

RECOMMENDATIONS

In order to maximize the participation of Title IX Workgroup members from each institution the Title IX Workgroup recommends the following:

- Maintain the current schedule of a meeting each quarter, however, no longer require all meetings ensure the physical participation of each member institution. Instead, the workgroup recommends that two meetings require the physical attendance of a representative from each member institution. The workgroup identified June and December as the most convenient times of year for the in-person meetings. The remaining two meetings will then be held via conference call.
 - o At either the June or the December meeting, the workgroup would like to incorporate a professional development training for Regent institutions, two-year colleges/universities, and State of Kansas independent colleges/universities. Per OCR guidance, Title IX Coordinators and Title IX staff are encouraged to participate on an annual basis in trainings to stay current on industry best practices. A professional development opportunity held during one of the membership meetings would allow the institutions to share in the cost of sponsoring the training.
- Once a year, provide the opportunity for the Title IX Workgroup to directly engage in dialogue with Board members regarding Title IX compliance initiatives, detail trends occurring across member campuses, answer questions from Board members, and share the challenges Title IX offices are experiencing.
- The Board consider a fee assessed to Regent institutions that directly addresses Title IX student safety efforts. Funds secured for this purpose could go to support additional Title IX staff, student by-standard education, and/or special marketing or support service awareness efforts.

Staff Recommendation

Board staff recommends acceptance of the Title IX Workgroup report as submitted and consideration of the recommendations of the report.

4. Board Goal – Receive Information on the Board’s Policy on Credit Hour Requirements for Baccalaureate Degrees to Determine if the Policy Meets Best Practices for Promoting On-Time Completion

**Jean Redeker,
VP, Academic Affairs**

Summary

A Board Goal for 2016-17, adopted at the August 2016 Board retreat, states, “the Board will review its policy on credit hour requirements for baccalaureate degrees to determine if the policy meets best practices for promoting on-time completion.” This paper provides background for the issue and describes the factors affecting on-time completion.

Current Board Policy

Board policy (Chapter III, A. 9. Degrees) states:

(2) “Baccalaureate degree” means a degree:

- (a) Requiring the equivalent of at least four academic years of full-time postsecondary study consisting of courses totaling a minimum of 120 semester credit hours in the liberal arts, sciences or professional fields.
- (b) Incorporating in its program design the equivalent of two or more academic years of full-time study consisting of courses totaling a minimum of 60 semester credit hours from institutions that have a majority of degree conferrals at or above the baccalaureate level, and a minimum of 45 semester credit hours in upper division courses. Institutions are not permitted to make programmatic exceptions. Institutions may make a limited number of exceptions from the 60-hour requirement for individual students, up to a maximum of 6 hours.
- (c) The degree shall require distinct specialization, i.e., a “major,” which should entail approximately the equivalent of one academic year of work in the main subject plus one year in related subjects, or two academic years in closely related subjects within a liberal arts interdisciplinary program.
- (d) The equivalent of the first two academic years of full-time study (associate degree programs ordinarily require 64, but in some cases may extend up to 72, semester credit hours) may be from institutions that have a majority of degree conferrals below the baccalaureate level.

Background

In November, 2001, the Board of Regents clarified language pertinent to *higher-level course work* and *transfer credits*, and, in doing so, reaffirmed that the baccalaureate degree definition included “courses totaling a minimum of 120 semester credit hours.” In May of 2002, the Board raised the minimum required number of credit hours for a baccalaureate degree from 120 to 124 semester credit hours; this allowed more focus with upper division courses, a move that was supported by all Kansas universities.

This increase was reversed to a minimum of 120 semester credit hours by the Board in October of 2010, which made Kansas’ requirements consistent with most other states. The Board’s current policy aligns with the policy established by the Higher Learning Commission (HLC), which requires a “...minimum program length [of] ...120 semester credits for bachelor’s degrees...” (HLC, p. 3).

The National Center for Education Statistics traced the rise and fall of the average number of semester credit hours required for a baccalaureate degree over the past half-century. In 1972, the standard was 126; however, in 1982, the average number rose to 139 credits (Johnson, et. al.).

Today, throughout the United States, most four-year institutions require 120 semester credit hours for most baccalaureate degree programs. The fields where the norm remains above 120 semester credit hours include engineering, education, computer science, and fine arts. Typically, community colleges require and transfer 60

semester credit hours, although nationally there tends to be more variance among community college degree requirements (Johnson, et. al.).

Factors Affecting Baccalaureate Degree Completion

Alignment of graduation requirements with policies from other states and with the Higher Learning Commission aside, the impetus for examining the 120 semester credit requirement is the desire for students to graduate “on time”, which is now benchmarked at six years for universities by many institutions and educational agencies. “In American higher education, it has become the accepted standard to measure graduation rates at four-year colleges on a six-year time frame” (Complete College America, p. 4).

Complete College America found that, nationally, more than 60 percent of bachelor’s graduates take longer than four years (Johnson). Specific to state universities in Kansas, the Board’s Sixth Annual Foresight 2020 Progress Report, reported that, overall, 55.4 percent graduate in six years; 29.0 percent graduate in four years.

Limiting baccalaureate degrees to 120 semester credit hours with appropriate exceptions is recognized as a best practice for redefining on-time completion as four years. However, focusing solely on the 120 minimum, semester credit requirement for on-time completers ignores other best practices that are more impactful in promoting on-time completion, some of which are addressed below.

Research indicates there are several reasons why students fail to graduate in four years or fail to graduate at all. **Remediation:** Only 10 percent of students at two-year schools and 35 percent of students at universities who take a remedial course ever graduate (Complete College America). In Kansas, 14.9 percent of all first-time students entering a four-year university are placed in remedial classes; for Kansas community colleges, the same data percentage is 38.3 (KBOR Developmental Education Report). **Change:** Approximately 60 percent of baccalaureate students change colleges or majors, with almost half of them losing credits when they do (Complete College America). **Full Course Load:** 120 semester credits equate to 15 credits per semester for eight semesters. Students nervous about their first semester in college often enroll in less than 15 semester credit hours, and are already behind (Marcus). **Pell Grant:** 12 semester credit hours is the threshold at which students receive the maximum Pell Grant, one of the main forms of financial aid. Furthermore, Pell money is not available to pay for courses in the summer. This limits students who wish to take a full load or who wish to get caught-up in the summer (Marcus). **Work and Family:** Approximately 40 percent of undergraduates work at least 30 hours per week; 25 percent work full time and are enrolled in college with a full load; 19 percent of all working learners have children (Strahota). From 2004-2012, four-year institutions experienced an 18 percent increase in student parent enrollment. Overall, this comprised 23 percent of the total student population. Kansas, along with six other plains states, has seen a 61.4 percent increase in parent students, compared to a five percent increase in the far-west states (Noll, et. al.). **Choice:** Simply put, some students “choose to stay longer than they have to, whether for academic, social, or economic reasons” (Complete College America, p. 1).

Final Thoughts

There are a number of proven practices to improve students’ time-to-degree, including requiring 120 semester credit hours for baccalaureate degree programs. More than 20 states have similar policies (Complete College America). The Board should consider, in the array of degree completion strategies, requiring justification for all baccalaureate degree programs exceeding 120 semester credit hours. As part of such a consideration, it is critical to recognize select degree programs – generally because of licensure or accreditation – will necessarily exceed 120 semester credit hours. A final consideration is if such a requirement is adopted, it will require a multi-year phase-in.

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- 5. **Board Goal – Receive Information on How to Further the Implementation of Credit for Prior Learning in Kansas by Aligning with Additional Branches of the Military with a Focus on Healthcare Bridge Programs**

**Connie Beene,
Sr. Director, Adult & Career
Technical Education
Karla Wiscombe,
Director, Academic Affairs**

Summary

As a member state of the Midwest Higher Education Compact (MHEC), Kansas has been involved with the evolution of the Multi State Collaborative for Military Credit. In 2013, MHEC was awarded a \$900,000 grant from the Lumina Foundation to further assist the translation of military competencies to specific college credit and credentials. Board staff are leading the initiative in Kansas by creating the Kansas Collaborative on Military Credit. This initiative brings together experts from the U.S. Army, Army University and the Kansas National Guard to collaborate with faculty, determining how the skills and competencies of service members can directly articulate to specific course credit, thereby advancing their progress to diploma, degree or credential attainment. An update on current activities will be presented.

Background

The mission of the Multi-State Collaborative on Military Credit (MCMC) is to facilitate an interstate partnership of 13 states, and to translate competencies acquired by veterans through military training and experiences toward college credentials. States will exchange information and share best practices in the areas of articulation of credit, certification and licensure, communication, and data and technology. The Midwestern Higher Education Compact (MHEC) provides operational and administrative support for the MCMC.

Project Update

With the assistance and presence of experts from the U.S. Army, Army University and the Kansas National Guard, great strides have been made in recognizing skills acquired by service members, and how those relate to career technical education programs.

In the spring of 2016, institutional nursing leaders assisted Board staff in forming a healthcare taskforce, the charge of which is to accelerate progress toward articulating military outcomes to healthcare programs.

In the fall of 2016, a team from Kansas, comprised of Board staff and faculty/administrators from institutions offering various healthcare programs, visited the Medical Education Training Campus (METC) in Ft. Sam Houston, Texas. This facility provides healthcare training for all branches of the service simultaneously. Following the visit, Kansas faculty received the program curriculum used at METC, and then were convened in March to review and compare METC curriculum and outcomes to begin the process of aligning to postsecondary healthcare programs. A presentation was made to the Governor’s Military Council to share progress in articulating military occupational specialties to specific course credit. Institutions are continually submitting program articulations, which are housed on the Kansas Board of Regents site:

<http://www.kansasregents.org/students/military/credit-for-military-alignment>

The new statewide College Level Examination (CLEP) cut scores for state universities in Kansas will provide transparency and opportunities for all students, but is especially beneficial to military service members. The United States government pays for one attempt for each of the 33 exams for active duty military. Workshops are scheduled throughout the state in May to provide information about the CLEP programs and the opportunities for institutions to implement testing centers. Currently only 13 of the system institutions have CLEP testing centers, and the goal is to assist with the process to have a testing center at all institutions. Workshops are scheduled at KU, Washburn, PSU, FHSU, and Dodge City.

6. Board Goal – Receive Information on Ways to Enhance Innovation and Gain Greater Administrative Efficiency at the Universities

**Elaine Frisbie
VP, Finance & Administration**

Summary

Board Goal Six for 2016-17, adopted at the August 2016 Board retreat, states “The Board will appoint a working group composed of state university representatives to examine ways to enhance innovation and gain greater administrative efficiency at the universities.” This paper describes prior and ongoing efforts at the state universities.

Background

The Kansas Board of Regents has responsibility to **govern** (K.S.A. 76-712) the state universities, **coordinate** (74-3201a *et seq.*) the community colleges, technical colleges, and Washburn University, as well as all public postsecondary education in Kansas. The Board also has responsibility for adult basic education, GED testing and regulation of private and out-of-state higher education institutions. In its governance role, the Board has put in place numerous policies to oversee how the universities conduct academic affairs, manage finances, and sustain facilities.

For Board Goal Six, the appointed working group was the Council of Business Officers, including:

- | | |
|--|--|
| Leisa Julian, University of Kansas | Mike Barnett, Fort Hays State University |
| Diane Goddard, University of Kansas | John Patterson, Pittsburg State University |
| David Vranicar, KU Medical Center | Doug Ball, Pittsburg State University |
| Cindy Bontrager, Kansas State University | Diana Kuhlmann, Emporia State University |
| Werner Golling, Wichita State University | Elaine Frisbie, Kansas Board of Regents |

The Council collected information on efforts underway at the campuses that detail initiatives put in place to create greater administrative and/or cost efficiencies. The Council meets monthly and will continue its work on greater collaboration and efficiencies as the system manages decreasing state financial support with greater compliance requirements with federal and state regulations and laws.

Relevant to the topic of greater efficiency and innovation are two previous reports, the first of which was commissioned by the Legislature in October 2015, by Alvarez & Marsal, an international consulting firm. Their “Statewide Efficiency Review” was published in February 2016, and offered 105 recommendations based on their review of state operations and spending. There were no recommendations specific to higher education. Greater adoption of network printers and additional energy efficiency measures were noted by the consultants in their report covering administrative expenses, which the universities have already deployed where it was feasible and cost effective.

In other areas of the consultant’s report it was recommended that the State of Kansas adopt some of the methods and systems used by the universities for procurement and risk management. Institutions of higher education benefit from lower information technology software and hardware costs than government rates, as well as from participation in multi-state consortia, such as the Midwest Higher Education Compact. Institutions can also benefit by offering employees an attractive campus location with benefits not available elsewhere in state government.

The second report was commissioned by the University of Kansas with Huron Consulting Group. The *Changing for Excellence* initiative was a multi-year project that involved approximately 200 of KU employees working on dozens of teams with the consultant to develop changes that would free up funding to support additional faculty positions, provide research investment seed funding, invest in student recruiting and retention, as well as provide

funding for the new Integrated Sciences Building within the Central District. More information on these initiatives can be found at <http://cfe.ku.edu/progress-overview>.

The leadership teams for the KU campuses continue to work on a regular basis to find more opportunities for efficiencies, monitor effectiveness, improve services, and explore best in class management processes. In FY 2017, the University Senate charged the University Senate Ad Hoc Committee on Cost Savings and Efficiency Enhancement with studying ways to save resources while enhancing or minimally impacting the teaching, research and service functions and long-term viability of KU.

Pittsburg State University identifies and implements efficiencies across all parts of the University. During the past year, the Strategic Planning Council created a Budget Prioritization Working Group and charged them with gathering ideas from across campus to identify top priorities during budget planning and to identify potential cost savings ideas. This group included broad representation from across campus and gathered ideas through surveys and focus groups. The detailed feedback and key themes have been communicated to the Strategic Planning Council and the ideas generated are in various stages of evaluation and implementation. While this specific approach was new and designed to gather ideas from a broader cross-section of campus, other approaches for identifying and implementing cost savings ideas have been underway across campus for many years.

At Fort Hays State University, there are several functions and committees that are continually looking at operations on campus to determine the best most efficient use of resources. The Budget Committee, which comprises VPs, Deans, students, and faculty along with the Budget Director, is charged to review and make recommendations to the president concerning how to best allocate resources supporting growth and service. The Department of Energy Management continually reviews utility usage and looks for new and innovative ways to reduce our utility use and thus costs. Facilities Planning manages all construction, renovation, and remodeling projects with input from the Facilities Committee, looking for ways to make campus facilities the most efficient and cost effective possible.

Wichita State University has engaged the entire campus community to seek efficiencies and reduce costs not only in the administrative and operations areas but academic areas as well. WSU engaged Aon Hewitt to conduct a Human Resources delivery service/effectiveness study completed in June 2015. Many recommendations have been implemented toward a shared services model and more will be implemented in the future. The newly formed President's Budget Advisory Committee (PBAC) has a sub-committee that has a specific focus on efficiencies. An example of a great outcome from the sub-committee is an on-line portal named the "Idea Generator" where anyone from the campus community can submit an idea which is reviewed and evaluated by the PBAC. Wichita State University will continually look for ways to increase efficiencies and reduce costs.

Due to culture and size, for Emporia State University the identification of efficiencies is organic. Campus constituencies continually evaluate operations in an effort to identify best ways to continue to provide and enhance quality programs and services while facing shrinking resources. The outcome of these reviews are documented in annual updates to the University's strategic plan and other internal reporting to the President and Vice Presidents. President Garrett has appointed a Budget Advisory Committee, which comprises a cross-section of campus constituencies, including students, to develop recommendations to the Administrative Team as to how to deal with ongoing budgetary challenges. As a part of that work, the Committee included suggestions for cost cutting and budget savings, which will be researched and pursued in the coming months. This Committee will continue in a similar capacity in the future.

At Kansas State University, President Myers has charged a committee in Spring 2017 to identify and recommend organizational efficiencies to ensure wise stewardship of the university's resources. The objective of the committee is to prioritize recommendations to streamline administrative processes in order to achieve cost efficiency or organizational effectiveness while maintaining quality services for students, faculty and staff. The

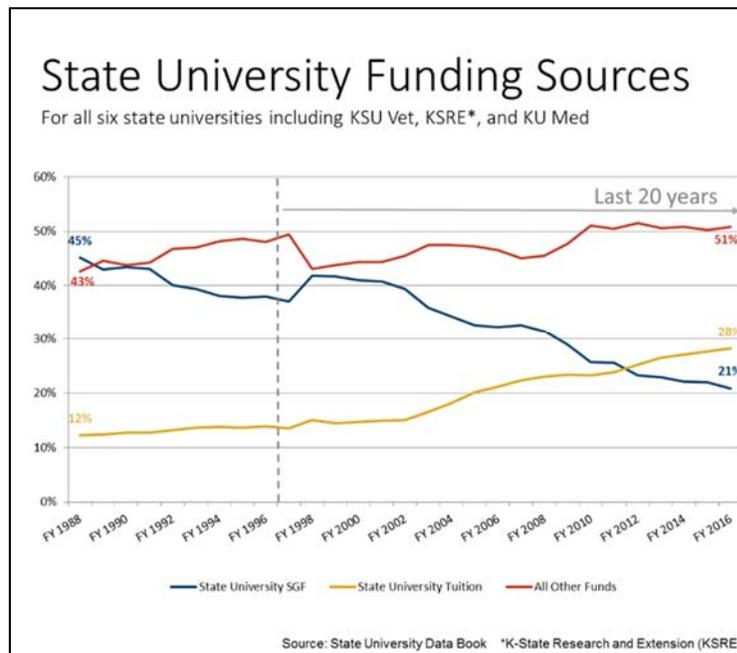
committee’s recommendations will be forwarded to the University Budget Advisory Committee and Presidents Cabinet. The committee’s charge includes:

1. Document and evaluate efficiencies that have been implemented.
2. Identify administrative processes to review for efficiency.
3. The review process should include analyzing required investments of technology or staff resources necessary to effectively implement the revised process.
4. Estimate the potential costs savings to the university over a three-year period if the project is implemented.
5. Strategically prioritize recommended projects.

The committee is co-chaired by Vice President for Communications and Marketing and acting Vice President for Human Capital Services Jeff Morris and Vice President for Administration and Finance Cindy Bontrager. It comprises faculty, staff and student representatives from various areas on the Manhattan and Polytechnic campuses.

State Appropriations

State appropriations for higher education have declined from a peak of \$852.7 million in FY 2009 to \$751.8 million for FY 2018, as proposed by the Governor. As highlighted below, the state universities have been compelled to make operating budget changes in response to these cuts.



Another impact, however, is the greater reliance on student tuition. Historically, the universities have benefitted from greater levels of state funding compared to student tuition. At this point, only one state university (Emporia State University) receives more state funding than student tuition. On a per FTE basis, State General Fund support has dropped for the state universities from \$10,849 in FY 2002 to \$7,072 in FY 2016.

The information contained in this report regarding state universities’ efforts toward obtaining greater efficiency and collaborative efforts contains natural themes: information technology, energy efficiency, procurement academic affairs, and other topics, like administrative organization. The focus of these campus efforts has been to lower operating costs, a necessity as state appropriations to the universities have been reduced in the years since the great recession starting in FY 2009. The list that follows is a selection of initiatives and processes, rather than a comprehensive retrospective.

INFORMATION TECHNOLOGY

The Universal Service Administrative Company (USAC) is an independent not-for-profit designated by the FCC to administer the Universal Service Fund, almost \$10 billion available annually to the companies and institutions that make universal service possible across the US. Within the USAC, the Rural Health Care (RHC) Program supports health care facilities in bringing medical care to rural areas through increased connectivity. From working with this agency and the Arkansas eLink Agreement, Kansas institutions are receiving funds for up to 60% of research and education network connectivity. The universities are working on a future consortium planned for the State of Kansas.

Emporia State consolidated its servers and storage to near 100% virtualization. By reducing the datacenter footprint, power utilization and licensing costs have been reduced. The University has also migrated to hosted (cloud) services and is using Software-as-a-Service for educational technologies. This reduces costs compared to on premise services which require higher infrastructure, personnel and licensing costs. Implementation of Microsoft Office 365 services for students, faculty and staff (email, file storage and other web and collaboration services) resulted in an estimated 50% reduction in ongoing licensing costs. Additional cost savings in on-premises servers, storage and the associated licensing and datacenter costs should be realized as more services transition to Office 365.

From deployment of virtual computer labs, students, faculty and staff have remote access to the same software and user experience they have if they are on campus. In addition to providing enhanced services to distance students, the same model is applied to select computer labs on campus allowing for the purchase of less expensive devices that have longer refresh cycles than a typical desktop computer.

Pittsburg State renegotiated existing database contracts and is using additional consortial agreements. University Archives have migrated from paper to electronic records. Ipad technology has been introduced in the classroom. An enhanced Learning Management System (CANVAS) has been acquired by several campuses. Conversion of summer classes to online instruction.

Wichita State University has implemented Point and Click, a fully hosted system for the management of student health records, immunizations, appointment scheduling, payments, etc. This system allows the student health staff to be more efficient due to all data points being available online to the student health staff and easily shared by physicians, the nursing staff and administration staff (when necessary). While no direct cost savings will be incurred in the first few years, the ability for students to schedule their own appointments makes the WSU Student Health clinic more accessible and more competitive with outside clinics. In addition, this system is fully HIPAA compliant, which is a potential cost avoidance due to the stiff penalties for non-compliance.

ENERGY EFFICIENCY

Fort Hays State University has made investments in energy management with the wind energy project and a peak shaving process which has reduced the overall need for purchased electricity by over 55% and reducing the peak demand charge by nearly \$250,000 annually.

FHSU purchased diesel generators with a capacity of up to two megawatts for the purpose of managing peak load specifically during the measurement period as defined by the campus utility provider, Midwest Energy. Peak demand charges are a significant part of the overall cost of electricity. A secondary purpose for the purchasing of the generators is to supply electrical needs during emergency outages as a result of weather related events or interruptions in supply from the utility provider. Capacity of the generators is sufficient to provide electricity to identified priority areas of the campus including the computing center and residence halls.

Wind generation is creating savings in electrical costs sufficient to pay back the cost of the generators over approximately fourteen years. The capacity of the generators at maximum output is 4 megawatts. On a typical

generation day, the purchased electricity is reduced by 55%. The generators have also given FHSU another avenue for managing peak demand charges, although not as reliably as the diesel generators.

Fort Hays State is also exploring other ways to be self-sufficient in electrical needs. Production of hydrogen using excess electricity from the wind generators has been explored, but found not to be feasible at this time. In addition, the campus is exploring natural gas generators to supplement the current systems available, but as it would depend upon gas prices, have not made a final decision to proceed this direction.

Kansas State University is in the process of upgrading its utility infrastructure to modernize and provide adequate capacity for future campus growth. In 2014, a bond was issued to upgrade and expand the chilled water systems on campus. Energy and operational savings are expected to assist funding the debt service and to cover utility rate increases. Highlights of this project include construction of a new chilled water plant that is sized for future growth based on the current campus master plan, and that operates with the existing chilled water plant on campus to maximize efficiency. Also, building control upgrades in virtually every building on campus will help with occupancy comfort and provide greater control over set points and scheduling of mechanical equipment within buildings.

At Wichita State University, an effort is underway to convert existing exterior lighting along campus streets and some parking lots to LED fixtures. Three parking lots have been converted and the University has purchased fixtures to replace most street lights in this fiscal year. Immediate savings will be realized in electricity used and directly impact the utility budget. For the Innovation Campus, approximately 200 pedestrian and street light fixtures have been installed using these efficient fixtures.

ACADEMIC AFFAIRS

Board-driven policies to enhance transfer and articulation of student credit hours across the entirety of the higher education system have led to better outcomes for students. One example is the cooperative agreement between Fort Hays State University and North Central Technical College (the “Gateway Program”) to allow students on the Hays campus to participate in campus activities, use campus resources such as the Forsyth Library, and reside in campus housing by paying the required privilege fees. Also of note is the proposed affiliation between Wichita State University and Wichita Area Technical College, authorized by 2017 Senate Bill 174, signed by the Governor on April 12, 2017, and awaiting HLC endorsement.

At Kansas State, a Senior Associate Vice President, an Assistant Vice President, and a Director retired within the Department of Educational and Personal Development (EPDEV) in the summer of 2016. All three of these positions were abolished. The direct reporting for Counseling Services and Lafene Health Center was moved under the Assistant Vice President/Housing & Dining. Prior to this time, the Vice President selected members to comprise a student success workgroup. The focus of the group was to create a simpler organizational structure that continued to support our shared commitment to student success. This included increased efficiencies and improving collaboration across campus. In addition, an Interim Assistant Vice President was hired to oversee the reorganization of the EPDEV department, as well as implementing the Student Success initiatives that were proposed from the workgroup. The EPDEV department was then streamlined into four areas: Academic Assistance Center (AAC), Data & Analysis, Testing Programs & Services, and Grant programs.

Fort Hays State University planned for less state support and a shrinking population in Western Kansas and began developing alternative revenue sources with its virtual college and international programs. Those revenue streams benefit Kansas students by keeping tuition rates lower. Fort Hays State is able to provide one of the lowest tuition rates in the region, and possibly the nation. The cost at FHSU to produce a credit hour, as published in the State University Data Book, is approximately \$200 per credit hour, which compares to a Regents’ system average of \$367 (Table 1.40).

The online program is efficient due to the use of adjunct (part-time) faculty who are paid on a per credit hour basis and have much lower benefit costs. In most cases, these faculty have no benefit costs but this has changed a bit in recent years due to the Affordable Care Act. It also gives the University experience with instructors as adjuncts, picking the best ones to provide a more permanent solution to our teaching needs by hiring the best as full time instructors. This helps support the quality of the program which is always a priority. In addition, enrollments in online courses do not require investment in brick and mortar.

The international program has many of the same efficiencies as the online program. It uses the partners' facilities to deliver degree programs. It also generates revenue the University uses to maintain low tuition and provides the ability to invest in the campus without the need for state support or debt. Significant facility improvements have been made using the revenue generated by this program as well as the online program.

PROCUREMENT

Procurement staff from all of the state universities as well as Washburn University have held monthly meetings by phone (and annually two of these face-to-face) to discuss each member's major focus, to share information regarding trends, and to discuss legislation, sharing of RFP documents and combining bidding strengths. In the past year, community colleges have also been involved as well. A social media site is hosted and maintained by the University of Kansas that allows questions to be posed to the group and to plan meetings. Other recent topics of discussion include parking, expiring State of Kansas and Regent contracts, Oracle Cloud solutions, problems with vendors, and property insurance.

The state universities purchasing property and business interruption insurance from the Midwest Higher Education Compact (MHEC). A few years ago, the Legislature authorized the Regents institutions to purchase insurance outside the state plan. Later MHEC's insurer became eligible to provide insurance in the State of Kansas and the universities now purchase their coverage through this consortium. The cost per \$1,000 is .0002 cents. The savings is not gained in overall dollars spent but in the total amount of coverage available to each institution, as the state's coverage was limited in total liability per event and inadequate for the universities. The University of Kansas has been managing the process regarding insurance coverage for all universities.

OTHER

In the past two years, the Regents controllers have worked closely with the Department of Administration to streamline the completion of the Consolidated Annual Financial Report (CAFR). The results of this effort have allowed the CAFR to be completed several weeks earlier and much more efficiently than prior years. This process included elimination of duplicate reports and spreadsheets, developing a cohesive understanding of the state's requirements, and clear communications between all agencies regarding requirements and timing.

At Kansas State, President Schulz commissioned a study in 2012 to be conducted by AON Hewitt, an International Consulting Firm. Recommendations included the formation of Human Capital Services (HCS) which merged three divisions (i.e., Office of Institutional Equity, Human Resources and Academic Personnel) into one. The merger provided the opportunity to reduce headcount by nine employees. Several roles were repurposed to address emerging issues pertaining to talent acquisition, talent management, organizational development/teambuilding and Title IX.

Human Capital Services is investing considerable time with the K-State community to streamline human resources processes and systems to better meet the needs of its customers. Deploying LEAN Six Sigma, HCS created a streamlined hiring process which has expedited hiring new employees and created a better candidate experience without sacrificing the quality and diversity of the candidate pool. The average time to hire all positions within the university has been reduced dramatically.

K-State hires approximately 7,000 undergraduate and graduate students annually. Deploying LEAN Six Sigma methodologies, the Resource Center and Operation made a "C" change by eliminating paper transactions for

vacant position updates and enabling Budget Fiscal Officers to manage vacant positions via on-line entry. Guard rails were put in place to minimize human error and an audit report was designed as an added measure to ensure accuracy. The end result of this new template-based hiring system is a more expedited hiring process that shaves off two minutes per transaction. Assuming similar hiring activity of 7,000 undergraduate and graduate employees, the time savings will equate to 14,000 minutes which will free up an extra 233 hours and 20 minutes among HCS Liaisons.

Several Universities use the GLACIER system for nonresident alien tax reporting and management. Part of the requirement to use this system is annual training. Each year, one of the Universities hosts this training which reduces the cost for all attendees.

7. Initial Discussion of the Board’s Unified Budget Request Preparations

Summary

The Kansas Higher Education Coordination Act directs the Board of Regents to present a unified budget request for postsecondary education. Although biennial appropriations have been made by the Legislature in recent years, the budget is reviewed and updated on an annual cycle. The statutory deadline for submission of the Board’s request is October 1 of each year. Capital improvement requests are submitted July 1, and are also included in the fall budget submission. With the two-year budget process Kansas now observes, staff recommends that the Board begin to develop revisions to the FY 2018 and FY 2019 budget the 2017 Legislature should finalize in May, and utilize a schedule similar to recent years to allow for input and discussion. The official approval of the unified request will occur at the Board meeting in September. This issue paper summarizes the Board’s guiding principle, key themes, proposed budget calendar, and a summary of prior years’ Board requests and results.

Guiding Principle

The Higher Education Coordination Act provides that the Kansas Board of Regents shall “serve as the representative of the public postsecondary educational system before the Governor and the Kansas Legislature” (K.S.A. 74-3202c(b)(2)). This statute provides the foundation for an approach to state funding that reflects a system-wide focus on requesting and advocating for state investment in public postsecondary education.

Key Themes

- Kansas public higher education is a system of 32 institutions representing a \$3.6 billion enterprise, financed through a mix of state, student, local, federal, and private revenue sources. While State General Fund support represents less than 21% of the total revenues for the system, that support is a critical component for leveraging other funding sources, as well as to finance those activities not likely to garner interest from donors.
- The Kansas public higher education system is a major engine of economic growth, both as an employer and as an educator of future workers.
- The Kansas public higher education system is committed to *Foresight 2020*, a ten-year plan that sets long-range achievement goals that ensure the state’s higher education system meets the needs of Kansans and Kansas.

Unified Appropriation Request Calendar

April 2017 Board Meeting	Board has first review of capital improvement requests for state universities
May 2017 Board Meeting	Board acts on capital improvement requests for July 1 submission
June 2017 Board Meeting	Board staff presents potential areas of request, including institution- and sector-specific requests.
August 2017 Board Retreat	Board conducts budget work session to discuss FY 2018-2019 requests. Board indicates preference for inclusion in the revised FY 2018-2019 Budget Request
September 2017 Board Meeting	Board officially approves FY 2018-2019 unified budget request
October 1, 2017	Board’s FY 2018-2019 unified budget request submitted

Potential Areas of Request for FY 2018 and FY 2019

System Wide Requests

- Full restoration of the State General Fund allotments imposed in FY 2016 and/or FY 2017
- Inflationary increase (based either on the Higher Education Price Index or Consumer Price Index)
- Recommendations to attract returning adults (Get AHEAD or Finish What You Started)
- Recommendations from First Generation Task Force
- Merit-based salary increase
- Capital Improvements – Address Deferred Maintenance

Institution/Sector-Specific Requests (Institutions/Sectors will bring forward in June)

- Recommendation from the Postsecondary Technical Education Authority for Tiered Technical Education State Aid
- Recommendation from Community and Technical College Presidents for non-tiered state aid or other relevant initiatives
- Washburn University state aid

Kansas Board of Regents Office Budget

- Student financial assistance

Last year, the Kansas Board of Regents advanced the following proposals within the FY 2018-2019 Unified State Appropriation Request:

- State investment in the postsecondary education system (restoration of \$30.7 million cut),
- Deferred maintenance projects at the state universities,
- Budget enhancement priorities of the sectors (state universities and the coordinated institutions),
- The Dental School.

In addition, various other enhancement requests were forwarded for future consideration. The table outlining the requests is below.

Proposal	Amount of Increase from FY 2017		Notes
	FY 2018	FY 2019	
HIGHER EDUCATION SYSTEM PROPOSALS			
Restore FY 2017 4% Allotment for all Sectors	\$ 30,664,149	\$ 30,664,419	Recurring
Top Priority Institution/Sector Specific Proposals			
State Universities			
State University Deferred Maintenance	20,000,000	20,000,000	Recurring
PSU - School of Transportation	1,500,000	1,500,000	Recurring
KU - Jayhawk Success Academy	1,301,800	1,301,800	Recurring
KUMC - School of Medicine Education Building in Wichita	5,000,000	10,000,000	Non-Recurring capital expense
FHSU - Improve Retention and Graduation Rates	2,189,000	2,189,000	Recurring
KSU - Restoration of Global Food Solutions Support	4,000,000	4,000,000	Recurring
ESU - State Investment in School of Nursing	500,000	500,000	Recurring
WSU - Department of Chemical & Materials Engineering	2,000,000	2,000,000	Recurring
KUMC - Dental School	43,000,000	6,500,000	Non-Recurring capital and other expenses in Year 1 + Recurring state support from Year 2
Coordinated Institutions			
Postsecondary Technical Education Authority - Restore 4% Allotment to Tiered Technical Education State Aid	5,300,000	5,300,000	Recurring; Community Colleges also request this restoration; it is included in \$30.7 M noted above in first priority for the system.
Community Colleges - Additional state aid for non-tiered coursework	4,000,000	4,000,000	Recurring
Community Colleges - Additional state aid for tiered technical courses	5,800,000	5,800,000	Recurring
TEA and Community Colleges - Full funding of the Excel in CTE Initiative	2,250,000	2,250,000	Amounts are estimated; costs vary according to student enrollment levels.
Washburn University and Technical Colleges provided no specific proposal.			

Additional University Requests for Future Consideration			
PSU - Institute for Excellence in Pre-Health Professional & Professional Nurse Training	1,000,000	1,000,000	Recurring at \$2 M.
PSU - Information also provided for Kelce College of Business, expansion of Kansas Technology Center, expansion of McPherson Hall			Capital projects; funding yet to be identified.

Additional Requests, Continued	Amount of Increase from FY 2017		
Proposal	FY 2018	FY 2019	Notes
KSU - Geosciences Enhancement Request	3,100,000	3,100,000	\$2.1 M of the total would be used to finance \$30 M bonds for new building
KSU - College of Agriculture/Research Extension New Facility	10,000,000	10,000,000	\$175 M new construction bonded with federal, private and student funds to match state appropriation
KSU - Continue NBAF Transition Funds	5,000,000	5,000,000	Prior to divestment of Bioscience Authority, financed by formula in appropriations bill.
ESU - STEM Programming	715,700	715,700	Recurring
ESU - Maintenance Facility	--	4,832,000	Capital expense: \$4.8 M in FY 2019, \$5.5 M in FY 2020

8. Receive Legislative Update

**Matt Casey,
Director, Government Relations**

Summary

The Board will receive an update on the 2017 veto session.

9. Elect FY 2018 Board Chair and Vice Chair

Regent Newton

C. Governance

1. Act on Amendment to KU’s Weapons Policy

Regent Feuerborn
Julene Miller,
General Counsel

Summary and Recommendations

In accordance with the Board weapons policy, the Board approved the carry concealed and open carry policies of each of the state universities at its December 14, 2016 meeting. Subsequently, on its own motion, the Governance Committee revisited one provision in the University of Kansas’ University-Wide Weapons Policy. The Committee recommends for approval the change proposed herein to render the KU policy on this aspect consistent with the other state universities’ policies.

Background

The Board of Regents’ weapons policy provides in part:

“ii. Each university shall develop and follow policies and procedures for the safe possession and storage of lawfully possessed handguns, and shall submit such policies and procedures to the Board office for review and approval by the Board Governance Committee prior to publication or implementation.”

In accordance with this policy, each of the six state universities presented such policies to the Governance Committee in either October or November, 2016. The Committee reviewed the policies, sought specified changes to them and finally approved them on November 16, 2016. The policies were forwarded by the Governance Committee, with a recommendation for approval, to the full Board, which reviewed and approved them December 14, 2016. Subsequently, on its own motion, the Governance Committee revisited one specific provision in the University of Kansas University-Wide Weapons Policy that was unique to that institution. At its April 19, 2017 meeting, the Governance Committee directed the University to amend this one provision to make it more consistent with the other state university policies. The University drafted an amendment as requested and that language is underscored in the Policy excerpt provided below.

Although it has drafted the requested language in accordance with the Governance Committee’s direction, the University has asked to address the full Board to advocate for no change. Chancellor Gray-Little is prepared to make such remarks.

Proposed Amendment to University of Kansas University-Wide Weapons Policy, as Recommended by the Governance Committee

“Policy Statement¹:

“As required by Kansas law (the Personal and Family Protection Act (“PFPA”)), concealed carry of handguns shall be permitted on University campuses, including all buildings and public areas of buildings owned or leased by the University that do not have adequate security measures, except in specified restricted access areas within buildings. Open carry of firearms and possession of weapons other than concealed handguns shall be prohibited on all University campuses, except for police instructors and their students who carry their service or training weapons openly as part of authorized police training conducted at the Kansas Law Enforcement Training Center’s (“KLETC”) Yoder campus. . . .

. . .

¹ Excerpt from the University’s full university-wide policy.

“Safety Measures

Each individual who lawfully possesses a handgun on any of the University campuses shall at all times have that handgun in the person’s custody and control and shall be wholly and solely responsible for carrying, storing and using the handgun in a safe manner and in accordance with the law, Board of Regents policy and University policy. This responsibility shall include the obligation at all times to ~~be in control of the handgun and to~~ keep it secure ~~on his or her person~~ and concealed from view when not in use for purposes provided by law. ~~If a concealed handgun is carried in a handbag, purse or backpack, the handbag, purse or backpack must be physically on or in the hands of the person carrying it. . . .”~~

Recommendation

The Governance Committee recommends approval of the revision, as drafted above, to render the University of Kansas policy in this regard consistent with the policies of the other state universities.

VI. Executive Session

Board of Regents – Personnel Matter Relating to Non-Elected Personnel

VII. Adjournment

AGENDA

KANSAS BOARD OF REGENTS ACADEMIC AFFAIRS STANDING COMMITTEE

May 17, 2017
10:30 am – noon

The Board Academic Affairs Standing Committee will meet in the Kathy Rupp Room located in the Curtis State Office Building at 1000 SW Jackson, Suite 520, Topeka, Kansas, 66612.

- I. Call To Order** Regent Van Etten, Chair
 - A. *Approve May 2, 2017, Meeting Minutes*

- II. Discussion**
 - A. *Approve Proposed Private Postsecondary Fee Regulation Amendments* Jacqueline Johnson, KBOR
 - B. *BAASC Goal 17-03: Academic Calendars* Jean Redeker, KBOR
 - C. *Performance Funding Model* Jean Redeker, KBOR
 - D. *BAASC Goal 17-04: Receive Adult Education Report* Connie Beene, KBOR
 - E. *BAASC Goal 17-06: Receive Concurrent Enrollment Report* Karla Wiscombe, KBOR

- III. Other Matters**

- IV. Adjournment**

Board Academic Affairs Standing Committee Meeting Schedule

AGENDA MATERIALS DUE	MEETING DATES		TIME
April 26, 2017	May 17, 2017	Face to Face	10:30 am
May 1, 2017	May 30, 2017	Conference Call	11:00 am
May 24, 2017	June 14, 2017	Face to Face	10:30 am
	Tentative September 5, 2017	Conference Call	11:00 am
	Tentative September 20, 2017	Face to Face	10:30 am

MINUTES

**Kansas Board of Regents
Board Academic Affairs Standing Committee
Tuesday May 2, 2017
MINUTES**

The Board Academic Affairs Standing Committee of the Kansas Board of Regents met by conference call at 11:01 a.m. on Tuesday, May 2, 2017.

In Attendance:

Members: Regent Helen Van Etten Regent Zoe Newton
 Regent Daniel Thomas Regent Dave Murfin

Staff: Jean Redeker Scott Smathers Jacqueline Johnson
 Karla Wiscombe April Henry Max Fridell
 Renee Burlingham Julene Miller

Institutions Represented:
 KSU WSU
 Barton CC WATC

Other: KACCT

Meeting called to order at 11:01 a.m.

I. Approve April 4, 2017 Minutes

Regent Thomas moved, with the second of Regent Newton, that the April 4, 2017 minutes be approved as written. The motion carried.

II. Agenda Planning

A. Consent Agenda

Request for New Certificate of Approval with Degree Granting Authority

Jacqueline Johnson presented the request for a New Certificate of Approval with Degree Granting Authority for Bryan University and Nazarene Bible College. After thorough review of staff qualifications, record keeping systems, coursework, materials, and online platforms, the institutions demonstrate they meet and comply with all statutorily imposed requirements. Staff recommends issuance of a Certificate of Approval with New Degree Granting Authority for both institutions.

After discussion, Regent Murfin moved, with the second of Regent Thomas, to place the Request for a New Certificate of Approval with Degree Granting Authority for Bryan University and Nazarene Bible College on the Board’s May 2017 agenda. The motion carried.

Requests for Approval for Degree and Certificate Programs

April Henry presented the requests for approval for the following Degree and Certificate Programs:

- Barton Community College to offer a technical certificate in Scale Technician

- Wichita Area Technical College to offer a technical certificate in Emergency Medical Technician

These programs addressed all criteria requested and were reviewed by the Technical Education Authority. They are recommended for approval.

Following discussion, Regent Newton moved, with the second of Regent Thomas, to place the Requests for Approval for Barton Community College to offer a technical certificate in Scale Technician and for Wichita Area Technical College to offer a technical certificate in Emergency Medical Technician on the Board's May 2017 agenda. Motion carried.

Request for Approval for a Bachelor of Science in Biomedical Engineering (BME) at Kansas State University

Max Fridell presented the request for approval for a Bachelor of Science in Biomedical Engineering (BME) at Kansas State University. The Council of Chief Academic Officers and the Council of Presidents has reviewed and approved this proposal. Jean Redeker informed BAASC of University of Kansas' intent to submit a proposal next academic year for an undergraduate degree program in Biomedical Engineering.

After discussion, Regent Murfin moved, with the second of Regent Thomas, to place the Request for Approval for Kansas State University to offer a Bachelor of Science in Biomedical Engineering on the Board's May 2017 agenda. The motion carried.

III. Other Matters

Midwest Student Exchange Program Policy

Jean Redeker presented a request to revise Board policy governing the Midwest Student Exchange Program (MSEP). The proposed revisions are intended to streamline reporting and take advantage of what are now redundant reporting processes. Staff recommends approval.

After discussion, BAASC is in favor of the proposed revisions to the Midwest Student Exchange Program Policy, and by consensus, forwarded the proposed revisions to the Governance committee.

There being no other business, the meeting was adjourned by unanimous consent at 11:29 a.m.

AGENDA

**Fiscal Affairs and Audit Committee
Wednesday, May 17, 2017
10:15-11:45 AM, Board Room**

I. OLD BUSINESS

- A. Follow up on issues raised during the May 2 teleconference regarding FAA items on the Board's agenda and any other questions/clarifications about Board agenda items

II. NEW BUSINESS

- A. Approve minutes of April 19, 2017 committee meeting
- B. Discuss External Management Review of FHSU with BKD, LLP
- C. **FAA 17-09** Receive Debt Capacity Plans for Each of the State Universities and Assessment from KDFA of Universities' Indebtedness (Jim MacMurray, KDFA)
- D. Regular Board agenda items under Fiscal Affairs and Audit (e.g., **FAA 17-10** Review and Approve Capital Improvement Requests and Five-Year Capital Improvement Plans and Universities' Fee Proposals for FY 2018)
- E. Audits for committee review and discussion (standing item)
- F. Other Committee Business

III. OTHER COMMITTEE ITEMS

- A. Next meeting dates
 - 1. May 30, Noon (Agenda planning conference call)
 - 2. June 14, 10:15 a.m.

AGENDA

**Board Governance Committee
Wednesday, May 17, 2017
9:00-10:15
Suite 530**

- I. APPROVE MINUTES FROM APRIL 19, 2017**
- II. CONSIDER BOARD APPROVED TOPICS FOR THE GOVERNANCE COMMITTEE**
 - A. **GOV 17-04**, Review and Approve Campus Proposed Concealed Carry Policies
 - a. Discuss Restricted Access Areas – **Executive Session**
 - B. **GOV 17-12**, Recommend CEO Monetary Compensation for FY 2018
 - a. Portion of discussion – **Executive Session**
 - b. Act on Recommendation, if any
 - C. **GOV 17-09**, Review Proposed Revisions to Policies as they Arise
 - a. Facilities Policy Amendments
 - b. Midwest Student Exchange Program Policy Amendments
 - D. **GOV 17-10**, Review Proposed Regulation Amendments as they Arise
 - a. K.A.R. 88-28-6, Private Postsecondary Fees for Branch Campuses
 - E. **GOV 17-11**, Review New Board Member Orientation Process
- III. NEXT MEETING DATES**
 - A. June 14 (if needed)

MINUTES

GOVERNANCE COMMITTEE April 19, 2017 Minutes

The Kansas Board of Regents Governance Committee met on Wednesday, April 19, 2017. Chair Bill Feuerborn called the meeting to order at 8:45 a.m. Proper notice was given according to law.

Members Present: Bill Feuerborn, Chair
Joe Bain
Shane Bangerter
Zoe Newton
Helen Van Etten

MINUTES

Regent Newton moved to approve the minutes of March 15, 2017. Regent Bain seconded, and the motion carried.

UNIVERSITY CEO APPOINTMENT AND COMPESATION POLICY

General Counsel Miller stated last month a Regent requested the Board review the university CEO Appointment and Compensation Policy. Staff recommends looking at the policy at the Board retreat. The Committee concurred with the staff recommendation.

CAMPUS ADEQUATE SECURITY MEASURES

General Counsel Miller reported three universities (Wichita State University, Kansas State University, and the University of Kansas) are presenting requests for adequate security measures. David Moses, General Counsel for Wichita State University, stated WSU is requesting permission to have temporary adequate security measures for athletic events that have 5,000 or more individuals attending. WSU would also like to use temporary adequate security measures for the university commencements, which occur in the fall and spring. General Counsel Moses stated the men's basketball and possibly baseball will meet the attendance level of 5,000. WSU believes Koch Arena, Cessna Stadium, and Eck Stadium are the facilities that may use the temporary adequate security measures. WSU intends to purchase between 18-20 mobile metal detectors at an estimated cost of \$3,600 per unit, which does not include the cost of required personnel. The athletic department will purchase the units, and if another sector of the campus needs to use them, a rental agreement will be executed. General Counsel Moses noted that WSU has conducted informational forums on concealed carry and that the approved WSU policy may need some minor amendments, which will be brought to the Governance Committee.

Robert Large, Assistant General Counsel, presented Kansas State University's request. KSU is seeking approval to use temporary adequate security measures for football, basketball, and special events if it is deemed necessary by university officials or requested by a lecturer/performer. The facilities that could use the temporary adequate security measures include Bill Snyder Family Stadium, Bramlage Coliseum, McCain Auditorium, Forum Hall in the K-State Student Union, and the Marianna Kistler Beach Museum of Art. The KSU Athletic Department will purchase 70 units. It was noted the cost is not available at this time.

Chris Keary, Chief of Police for the University of Kansas, presented KU's request. KU is requesting approval to use temporary adequate security measures for athletic events that have 5,000 or more individuals attending. This would include Allen Fieldhouse and Memorial Stadium. The KU Athletic Department will purchase the equipment.

General Counsel Miller noted that PSU, ESU, FHSU, and KUMC are not requesting any adequate security measures at this time. Regent Newton moved to approve the requests as presented. Regent Van Etten seconded.

Regent Bangerter voted against the motion and stated he does not believe it is necessary to have adequate security measures for these events. The motion carried.

UNIVERSITY OF KANSAS WEAPONS POLICY

Regent Newton stated it was the intent of the Board to have the university policies be consistent with each other when possible. When Regent Newton testified in opposition to House Bill 2220, she became aware that the University of Kansas' policy regarding how concealed handguns are carried in carriers such as a purse or backpack is not consistent with the other universities. She believes the way the policy is currently written is overly restrictive and burdensome. General Counsel Pottorff stated that when drafting the policy, KU looked at best practices, spoke with police chiefs and KU's industrial security officer, and spoke with individuals with military experience. He stated that the best practice is to have the handgun on the person at all times. He quoted the AG's weapons safety guidelines, which states that carrying cases not be left unattended. He noted the policy language was drafted to enhance safety and make the weapon available if needed for self-defense. Regent Bangerter stated he agrees with Regent Newton that the language is inconsistent with the other university policies. Regent Feuerborn was concerned with how individuals determine the meaning of "near you." Regent Bangerter noted WSU's policy has some described language regarding control. The WSU policy states:

. . . This allows individuals to carry a handgun if it can be carried securely in a briefcase, backpack, purse, handbag or other similar personal carrier designed and intended for the carrying of an individual's personal items so long it is within the exclusive and uninterrupted control of the individual. This includes wearing the carrier with one or more straps consistent with the carrier's design, carrying or holding the carrier, or placing the carrier next to, or within the immediate reach of, the individual at all times.

The Committee discussed the meaning of in control of a purse or backpack. General Counsel Pottorff stated the policy was written to address the campus constituents' safety concerns. Regent Newton moved to recommend amending the KU Weapons Policy to permit having a handgun in a carrier that is in the possession, custody, or control of the individual. Regent Bangerter seconded. Regent Feuerborn voted against the motion. The motion carried. The recommendation will be forwarded to the Board for consideration. The University of Kansas was directed to submit amended language for the Board to consider.

EXECUTIVE SESSION

At 9:25 a.m., Regent Bain moved, followed by the second of Regent Newton, to recess into executive session for 45 minutes to discuss matters relating to security measures pursuant to K.S.A. 75-4319(b)(13). Participating in the executive session were members of the Governance Committee, President and CEO Blake Flanders, General Counsel Julene Miller, and designated university staff. The motion carried. At 10:10 a.m., the meeting returned to open session. Regent Bain moved to extend for 5 minutes, and Regent Van Etten Seconded. At 10:15 a.m., the meeting returned to open session.

ADJOURNMENT

The Chair adjourned the meeting at 10:15 a.m.

AGENDA

**Council of Presidents
11:00 a.m.
Suite 530
May 17, 2017**

1. Approve minutes from April 19, 2017
2. Report from Council of Chief Academic Officers—Neeli Bendapudi
3. Report from Council of Chief Business Officers—Leisa Julian
4. Report from Council of Government Relations Officers—Kelly Reynolds
5. Report from Council of Chief Student Affairs Officers—Tammara Durham
6. Report from University Support Staff Council—Chris Wallace
7. Report from Title IX Coordinators Workgroup—Shane McCreery
8. Other matters

MINUTES

**Council of Presidents
Kansas Board of Regents
April 19, 2017**

The meeting was called to order at 11 a.m. by Chancellor Gray-Little.

1. The minutes from March 15, 2017 were approved.
2. Report from Council of Chief Academic Officers

KU Provost and Executive Vice Chancellor Neeli Bendapudi reported on behalf of the Council of Chief Academic Officers.

COCAO had first reading of a B.S. in Interior Architecture and Design at KU and a B.A.A. in Media Arts at Wichita State.

COCAO approved the B.S. in Biomedical Engineering at Kansas State.

The Council of Faculty Senate Presidents continue to coordinate the Advanced Placement statewide exam cut score policy. COCAO endorsed COFSP's recommendation of a score of 3 statewide to receive college credit, with the exceptions of calculus-based Physics for a score of 5 and algebra-based Physics for a score of 4, as well as Art History for a score 4. The Faculty Senate Presidents recommend that a review of the policy be done a year from now and a thorough review every 5 years. They also recommend that if Faculty Senate Presidents from two campuses recommend a review, it should be done.

3. The B.S. in Biomedical Engineering at Kansas State was approved.
4. Report from Council of Chief Business Officers

KU Vice Chancellor and Chief Financial Officer Leisa Julian reported on behalf of the Council of Chief Business Officers.

COBO welcomed Jim Martin, new vice president of administration at Washburn University.

COBO discussed proposed changes to the capital and facilities projects policy. COBO is particularly interested in setting a floor for R&R projects that require Dr. Flanders' approval—currently required for projects costing from \$0 to \$1 million. A floor of \$250,000 was proposed and discussed with Fiscal Affairs & Audit at its April meeting. If approved, projects costing less than \$250,000 would not need to go to the Board office for approval.

COPS then discussed proposed changes to leasing policies.

COBO members also discussed tuition and fee proposals and their listings of planned uses for tuition.

5. Report from Council of Government Relations Officers

KU Director of State Relations Kelly Reynolds reported on behalf of the Council of Government Relations Officers.

Ms. Reynolds gave COPS an overview of non-budgetary legislative items and where the system stands on the budget, which was also reported to the Board.

Included in budget committee recommendations in both houses are mitigations to the universities' budget cuts. President Flanders said the mitigations are a tribute to the work of the government relations officers.

6. Report from Council of Chief Student Affairs Officers

Tammara Durham, Vice Provost of Student Affairs at KU, reported on behalf of the Council of Chief Student Affairs Officers.

Dr. Durham reported that most student government elections are complete.

Wichita State is hosting the Kansas student affairs conference in October. The Student Affairs officers will have their annual joint meeting with their community and technical college colleagues at Washburn University in June.

Kansas State has 15 mumps cases currently, and is recommending a third dose of the MMR immunization to its students. Apparently Kansas is famous for its mumps cases because Oregon had contacted us to ask about our strategies to control mumps.

Dr. Durham also reported that April is sexual assault awareness month and scampuses are hosting national speakers and sharing information.

7. Report from the University Support Staff Council

Chris Wallace with the KU Office of Public Safety reported on behalf of the University Support Staff Council.

The University Support Staff Council continued to voice concerns about proposed changes to Board policy eliminating the reporting of the staff councils to the Board of Regents twice a year. Council members were surprised by the changes to policy considered by the Governance committee.

Currently the USS Council reports to the Board twice a year and to COPS monthly, and they wish to maintain both reporting lines. The Unclassified Staff Council wants to maintain its report to the Board twice annually and does not currently report to COPS. The proposed change to policy would have them report to COPS as well.

COPS discussed these concerns and felt that the staff councils would both benefit from reporting to COPS monthly, so that the presidents and chancellor can represent their concerns to the Board. COPS feels that is the most effective way to advocate for staff. It was pointed out that the staff councils have the ability to bring issues to the Board's attention, when needed.

8. Other matters

Both Pittsburg State and Emporia State alerted COPS that they will bring proposals to the Board to extend their special tuition rates for contiguous states to non-contiguous states as well.

COPS feels that a Board policy may be needed to define where it is appropriate to charge 150% of in-state tuition vs. out-of-state tuition.

There being no additional matters, the meeting was adjourned at 12 noon.

AGENDA

SYSTEM COUNCIL OF CHIEF ACADEMIC OFFICERS

May 17, 2017

8:30 am – 9:15 am

The System Council of Chief Academic Officers will meet in the Kathy Rupp Room located in the Curtis State Office Building at 1000 SW Jackson, Suite 520, Topeka, Kansas, 66612.

- I. Call To Order** Peggy Forsberg, Co-Chair
 - A. *Approve Minutes*
April 19, 2017, Meeting

- II. Update**
 - A. *Transfer and Articulation Council* Jon Marshall
 - B. *Credit for Prior Learning* Karla Wiscombe
 - C. *Developmental Education Guidelines* Jean Redeker

- III. Other Matters**
 - A. *Individual Plans of Study – Career Cruising Presentation* Kathleen Mercer
Jay Scott

- IV. Adjournment**

SCOCAO Schedule

AGENDA MATERIALS DUE	MEETING DATES
April 26, 2017	May 17, 2017
May 24, 2017	June 14, 2017
	Tentative September 20, 2017

MINUTES

**Kansas Board of Regents
System Council of Chief Academic Officers
Wednesday, April 19, 2017
MINUTES**

The System Council of Chief Academic Officers met at the University of Kansas, Lawrence, KS at 8:30 am on Wednesday, April 19, 2017.

In Attendance:

Co-Chairs: Peggy Forsberg, Co-Chair

Staff:	Jean Redeker Tobias Wood	Karla Wiscombe Kathleen Mercer	Max Fridell
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Others:	Lynette Olson, PSU David Cordle, ESU L. Michael McCloud, JCCC April Mason, KSU Brenda Edleston, Cloud CC Andrew Bennett, KSU Stuart Day, KU Carolyn Shaw, WSU Amy Hite, PSU	Jon Marshall, Allen CC Kim Krull, Barton CC Pam Keller, KU Tony Vizzini, WSU Rick Muma, WSU Tiffany Bohm, KCKCC Kim Krull, Butler CC Neeli Bendapudi, KU Steve Loewen, FHTC	Jeff Briggs, FHSU JuliAnn Mazacheck, Washburn Brenda Chatfield, NWKTC Todd Carter, Seward County CC Lori Winningham, Butler CC Janice Jewett, PSU Rick Moehring, JCCC Amalia Monra-Glick, KU
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Peggy Forsberg called the meeting to order at 8:30 a.m.

Approve March 15, 2017 Minutes

Jon Marshall moved to approve the March 15, 2017 minutes. Lynette Olson seconded, and the motion carried.

Updates

Transfer and Articulation Council update provided by Karla Wiscombe

- Reviewed TAAC website updates
- Requesting Institutional Research staff review and update Course Inventory
- Reviewing TAAC policy and procedures at today’s meeting
- TAAC determining courses for Kansas Core Outcome Group (KCOG)
- Requesting list of faculty attendance in May for October 2017 KCOG meeting

Credit for Prior Learning update provided by Karla Wiscombe

- Reviewed Military articulation website updates
- Requested institutions submit their military articulation to Connie Beene
- Distributed College Board College Level Examination Program (CLEP) workshop information
- Discussed eligibility for DANTEs-Funded CLEP Exam

Kansas Council of Instructional Administrators (KCIA) information presented by Peggy Forsberg

KCIA’s purpose is to mentor new faculty and administrators by:

- Informing members of professional development events, programs or speakers
- Updating members on higher education topics

- Offering KCIA Scholarship program to students

Other Matters

- Jean Redeker discussed the draft Developmental Education Placement/Assessment Guidelines
 - Review with faculty and staff and submit suggestions
 - Guidelines include new information on whom not to test
 - Recommend institutions use Developmental Education Placement/Assessment Guidelines to determine student placement
 - Will present report to BAASC in June
 - Review Accuplacer data provided by College Board in two years for guideline effectiveness
 - Suggest having Placement/Assessment Guidelines in place prior to next legislative session
- Karla Wiscombe discussed the request to move the Performance Report deadline
 - Due date of August 15th for Performance Report submission to board staff
 - Requested new due date of July 1 or July 15 for submissions
 - Reviewed Performance Agreement website
 - Discussed updated information included in distributed e-mail

SCOCAO consensus is to change the Performance Report due date to board staff to July 1st beginning July 1, 2018.

- Program Articulation Agreements data collection findings were distributed by Karla Wiscombe
 - BAASC Goal 17-10 Report on Program Articulation Agreements
 - Preliminary analysis identified multiple discrepancies among institutional reporting
 - Institutions to review articulation agreements and submit updates to Kathleen Mercer
 - Discussed definition of articulation agreement
 - Institutions identify and resolve discrepancies of articulation agreements
 - Look to provide systemwide leadership on best practices
 - Report to BAASC to include:
 - Updated Program Articulation Agreement table
 - Timeframe for development of statewide best practices
 - Next step is to look at program to program and see where it is beneficial to have program articulation between institutions
- Jean Redeker updated SCOCAO on various topics
 - Conference Call phone issue resolution
 - First Generation Task Force meeting
 - Success of Transfer Students Research Study report on April Board agenda

There being no other business, Tony Vizzini moved to adjourn. April Mason seconded, and the motion carried. The Chair adjourned the meeting at 9:39 a.m.

AGENDA

COUNCIL OF CHIEF ACADEMIC OFFICERS
May 17, 2017
9:15 am – 10:00 am
or upon adjournment of SCOCAO

The Council of Chief Academic Officers will meet in the Kathy Rupp Room located in the Curtis State Office Building at 1000 SW Jackson, Suite 520, Topeka, Kansas, 66612.

- I. Call To Order**
 - A. *Approve Minutes* Neeli Bendapudi, Chair
 April 19, 2017, Meeting

- II. Program Request**
 - A. *B.A.A. in Media Arts (Second Reading)* Tony Vizzini, WSU
 - B. *Degree Name Change from B.S. in Family Studies and Human Services to B.S. in Human Development and Family Science* April Mason, KSU

- III. Informational Items**
 - A. *Pittsburg State University* Lynette Olson, PSU
 - *added emphasis of Information Technology to M.S. in Technology*
 - *added new graduate certificates: Communication, English, and Mathematics*

- IV. Updates**
 - A. *Council of Faculty Senate Presidents* Pam Keller

- V. Other Matters**
 - A. *Academic Advising Survey* Jean Redeker
 - B. *Expedited Program Approval Process* Jean Redeker

- VI. Adjournment**
 - University Press of Kansas Board Meeting** Conrad Roberts
University Press of
Kansas

COCAO Schedule

AGENDA MATERIALS DUE	MEETING DATES	LUNCH ROTATION
April 26, 2017	May 17, 2017	Washburn
May 24, 2017	June 14, 2017	WSU
	Tentative September 20, 2017	

***Please Note: New Program Proposals are to be submitted 4 weeks prior to the next COCAO meeting for review and processing purposes.**

MINUTES

**Kansas Board of Regents
Council of Chief Academic Officers
Wednesday, April 19, 2017
MINUTES**

The Council of Chief Academic Officers met at the University of Kansas in Lawrence, KS at 9:52 a.m. on Wednesday, April 19, 2017, and reconvened at noon.

Members: Neeli Bendapudi, KU Lynette Olson, PSU April Mason, KSU
Tony Vizzini, WSU David Cordle, ESU Jeff Briggs, FHSU
Julie Mazacheck, Washburn

Staff: Jean Redeker Karla Wiscombe Max Fridell
Kathleen Mercer

Others: Stuart Day, KU Rick Muma, WSU Rick Moehring, JCCC
Tiffany Bohm, KCKCC Pamela Keller, KU Janice Jewett, PSU
Michael McCloud, JCCC Amalia Monroe-Gulick, KU Amy Hite, PSU
Andrew Bennett, KSU Lori Winningham, Butler Nilou Vakil, KU
Jeff Pulaski, WSU Rodney Miller, WSU

Neeli Bendapudi called the meeting to order at 9:52 a.m.

Approve March 15, 2017 Minutes

Tony Vizzini moved to approve the March 15, 2017 minutes. Lynette Olson seconded, and the motion carried.

II. Program Requests

- KU – Bachelor of Science in Interior Architecture and Design (First Reading). Information was presented by Neeli Bendapudi. Nilou Vakil was introduced and answered questions during the discussion. After discussion, decision was made to hold the second reading of this proposal until June 2017 to address the concerns presented by PSU and KSU. COCAO members should contact Neeli Bendapudi prior to June 2017 meeting with additional comments. This is a first reading and no action is required.
- WSU – Bachelor of Applied Arts in Media Arts (First Reading). Information was presented by Tony Vizzini. Jeff Pulaski and Rodney Miller were introduced and answered questions during the discussion. If there are any further comments or questions, please contact Tony Vizzini prior to the May 2017 meeting. This is a first reading and no action is required.
- KSU – Bachelor of Science in Biomedical Engineering (Second Reading). April Mason stated there have been further discussions and issues have been resolved. Neeli Bendapudi stated KU supports KSU's Biomedical Engineering degree program. She also informed COCAO of KU's intent to submit a proposal next academic year for an undergraduate degree program in Biomedical Engineering.

Tony Vizzini moved to recommend placing KSU's Bachelor of Science in Biomedical Engineering on the Council of Presidents agenda for approval. David Cordle seconded, and the motion carried.

The proposed program from KSU will be reviewed by the Council of Presidents at its meeting today (April 19, 2017).

Discussion regarding differentiating programs amongst universities was held. Duplication of programs at the universities was a concern of past regents and legislature; COCAO members inquired if program duplication is still a concern given the current fiscal environment. Universities are looking at meeting student supply and demand when developing programs.

- The following changes were presented for approval:

1.	<i>KSU Request Approval for Degree Name Change from Clinical Laboratory Science (Medical Technology) B.A./B.S. to Medical Laboratory Science B.A./B.S.</i>
2.	<i>KU Request Approval for Department Name Change from Department of French and Italian to Department of French, Francophone, and Italian Studies</i>
3.	<i>FHSU Request Approval for Degree Name Change from B.S. in Geography to B.S. in Geosciences</i>
4.	<i>FHSU Request Approval for Degree Name Change from B.S. in Justice Studies to B.S. in Criminal Justice</i>
5.	<i>FHSU Request Approval for Major Name Change within an approved degree from B.A. with a major in Justice Studies to a B.A. with a major in Criminal Justice</i>
6.	<i>PSU Request Approval for Degree Name Change from M.S. Counseling with a major in School and Clinical Mental Health Counseling to M.S. in School Counseling</i>

April Mason moved to approve the list above of department, degree, and major name changes. Lynette Olson seconded, and the motion carried.

III. Informational Items

- PSU informed COCAO of a Emphasis name change for BST – Automotive Technology.
- PSU is offering two new Certificates.

IV. Updates

Pam Keller presented COFSP recommendations to COCAO on the AP Credit Policy Implementation:

- In 2018 conduct an implementation check
- Review AP scores every five years
- Early review may be conducted if requested by two institutions
- New courses will use the same process to determine if a default score of 3 is appropriate
- All courses have default score of 3 except for:
 - Art History has a minimum score of 4
 - Physics with Algebra Base has a minimum score of 4
 - Physics with Calculus Base has a minimum score of 5

April Mason moved to accept the recommended AP Credit Policy Implementation. Lynette Olson seconded, and the motion carried.

Tony Vizzini moved to recess until noon. April Mason seconded, and the motion carried. The Chair recessed until noon.

COCAO reconvened at 12:30 pm.

V. Other Matters

- Jean Redeker distributed a draft Academic Advising Form for review. Institutions should review the form with appropriate faculty and compare to current advising policies. Jean requested suggestions be emailed by summer 2017. The next Academic Advising report is due in 2019.
- Academic Calendars were discussed with the following recommendations to BAASC:
 - Determine a schedule that works best for campus constituents
 - If an institution schedules spring break the third week of March, recognize the institution must attend the appropriate Board, committee, and council meetings
 - Maintain local control
 - Create guidelines for future reference

Consensus is to present a recommendation for local control, and if the institution does schedule a spring break that overlaps the Board meeting, appropriate people will attend the Board meeting. This recommendation will be presented to BAASC in May. With BAASC approval, the Academic Calendars for 2019 – 2022 will be presented to the Board June 2017.

- Update on Board Goal to review policy on Credit Hour Requirements for Baccalaureate Degree to determine if policy meets best practices for promoting on time completion by Jean Redeker. Recommendations will be presented to the Board in May.

Several individuals entered the meeting room and began speaking about various topics that concerned them. Provost Bendapudi requested to meet with the group outside of the meeting room, in order for the COCAO meeting to continue with the set agenda.

- Discussion continued with the report on the Board's Goal of Credit Hour Requirements for Baccalaureate Degree. The Board will recommend most undergraduate degrees be no more than 120 credit hours.
- Scheduling of the University Press of Kansas Board meeting was discussed. The annual budget proposal will be presented at the May meeting.
- Jean Redeker discussed the Expedited Program Approval Process. Looking for recommendations to ensure the expedited programs are reviewed with the same integrity as non-expedited programs. Discussion involved a variety of ideas:
 - Purpose of the Expedited Program Approval Process
 - Definition of a program for expedition
 - Timing of submission of programs for approval
 - Complimentary expedited approval process on campus
 - Combination of the First and Second readings at COCAO meetings
 - Utilize 14 calendar day review process for all programs
 - Use a veto session for programs submitted at the end of the academic year
 - Current process requires institutions to use this process sparingly for it to be effective

Consensus was to continue the discussion at the May meeting.

There being no other business, Tony Vizzini moved to adjourn. April Mason seconded, and the motion passed. The Chair adjourned the meeting at 1:45 pm.

CURRENT FISCAL YEAR MEETING DATES

Fiscal Year 2017

<u>Meeting Dates</u>	<u>Agenda Material Due to Board Office</u>
August 9-11, 2016	
September 14-16, 2016	August 24, 2016 at noon
October 19, 2016 (FHSU)	September 28, 2016 at noon
November 16, 2016 (ESU)	October 26, 2016 at noon
December 14-15, 2016	November 22, 2016 at noon
January 18-19, 2017	December 28, 2016 at noon
February 15-16, 2017	January 25, 2017 at noon
March 15-16, 2017	February 22, 2017 at noon
April 19, 2017 (KU)	March 29, 2017 at noon
May 17-18, 2017	April 26, 2017 at noon
June 14-15, 2017	May 24, 2017 at noon

TENTATIVE MEETING DATES

Fiscal Year 2018

Meeting Dates

- August 8-10, 2017 – Budget Workshop/Retreat
- September 20-21, 2017
- October 18-19, 2017
- November 15-16, 2017
- December 20-21, 2017
- January 17-18, 2018
- February 14-15, 2018
- March 14-15, 2018
- April 18-19, 2018
- May 16-17, 2018
- June 20-21, 2018

COMMITTEES (2016-2017)

Zoe Newton, Chair
Dave Murfin, Vice Chair

Standing Committees

Academic Affairs

Helen Van Etten, Chair
Zoe Newton
Daniel Thomas
Dave Murfin
Shane Bangerter

Fiscal Affairs and Audit

Joe Bain, Chair
Bill Feuerborn
Dennis Mullin
Ann Brandau-Murguia

Governance

Bill Feuerborn, Chair
Zoe Newton
Shane Bangerter
Helen Van Etten
Joe Bain

Regents Retirement Plan

Ann Brandau-Murguia, Chair
Shane Bangerter

Board Representatives and Liaisons

Education Commission of the States	Zoe Newton
Postsecondary Technical Education Authority	Tom Burke Ray Frederick
Midwest Higher Education Compact (MHEC)	Helen Van Etten Blake Flanders
Washburn University Board of Regents	Helen Van Etten
Transfer and Articulation Advisory Council	Shane Bangerter
KSDE/KBOR Coordinating Council	Zoe Newton Helen Van Etten