

KANSAS BOARD OF REGENTS

MINUTES

August 9-11, 2016

The Kansas Board of Regents budget workshop and annual retreat was called to order by Chair Zoe Newton at 12:30 p.m. on August 9, 2016. The retreat was held at the Hyatt Regency, 400 West Waterman, Wichita, Kansas. Proper notice was given according to law.

MEMBERS PRESENT: Zoe Newton, Chair
 Dave Murfin, Vice Chair
 Joe Bain
 Shane Bangerter
 Bill Feuerborn
 Daniel Thomas
 Helen Van Etten

MEMBERS ABSENT: Ann Brandau-Murguia
 Dennis Mullin

SCHOOL OF DENTISTRY

Regent Thomas gave an overview of the efforts being made to address dental workforce shortages in Kansas. In 1964, Kansas and Missouri entered into an ongoing reciprocal tuition agreement that includes dentistry, optometry and architecture. Students who attend through this agreement pay in-state tuition. Regent Thomas stated through the agreement Missouri sends over 200 architecture students each to the University of Kansas and Kansas State University and in exchange, Kansas sends 9 optometry students and 21 dentistry students to Missouri. Although it may appear that the agreement is more favorable to Missouri, the Chancellor noted the architecture students who Kansas receives typically perform well and are desired by the universities. It was also noted that both optometry and dentistry have limited enrollment because of class size restrictions.

Even with this reciprocal agreement, Regent Thomas reported two separate task forces (one in 2004 and one in 2011) were formed to study Kansas' dental needs in the past. Both task forces acknowledged that the number of dentists offering services continues to diminish, especially in rural communities. There are 93 of 105 counties in Kansas that face dental workforce shortages. The 2011 task force recommended a two-phased approach to address dental shortage needs. The first phase was buying seats at other dental schools and the second phase was establishing a Kansas School of Dentistry. Regent Thomas stated no additional seats have been procured since the recommendation was made and noted even if additional seats are acquired, there is no guarantee that students graduating from those schools would return to Kansas to practice.

Regent Thomas and Dr. Girod, Executive Vice Chancellor at the University of Kansas Medical Center (KUMC), outlined a proposal to establish a School of Dentistry at KUMC. A feasibility study was conducted to get a better understanding of costs. Dr. Girod reported a one-time cost of \$43 million would be incurred to remodel an existing building and to fund the start-up costs for faculty and administration. The School would then need ongoing, annual state funding of \$6.5

million. The Board discussed whether a portion of the start-up cost could be funded privately and requested data on the pool of Kansas dental applicants. The Board will continue to review this proposal.

(Handouts filed with Official Minutes)

PITTSBURG STATE UNIVERSITY

President Scott presented Pittsburg State University's budgetary overview and enhancement requests. The majority of the University's total revenue comes from tuition and fees (35%) and state appropriations (31.6%). He spoke about the importance of state funding and the challenges the University faces when state funding declines. He asked the Board to consider seeking a legislative amendment that would allow the universities to use their share of the state's Educational Building Fund Rehab and Repair appropriation to finance short term bonds. The universities could then use the cash to finance larger construction projects at low interest rates. President Scott then gave an update on PSU's strategic plan and noted the University has begun the process to update its campus master plan.

Pittsburg State's first proposed enhancement request is for \$1.5 million (recurring) to create the School of Transportation. The new School would allow PSU to pursue new degrees and certificates. PSU's second enhancement request is for \$2 million (\$1 million for the first year followed by \$2 million annually from the second year forward) to expand PSU's Institute for Excellence in Pre-Health Professional and Professional Nurse Training. This enhancement would allow PSU to build upon the established success of the pre-health professions programs.

UNIVERSITY OF KANSAS

Chancellor Gray-Little stated the University of Kansas comprises of two state agencies – the University of Kansas, Lawrence and the University of Kansas Medical Center. There are seven controlled affiliated corporations and two non-controlled affiliated corporations associated with the University. The Chancellor reviewed the revenue sources for both campuses. The majority of the Lawrence campus revenues are from tuition and fees while the Medical Center relies heavily on grants, contracts and state appropriations. She spoke about the importance of the state base funding, which allows each university to perform its basic functions, including recruitment and retention of students, hiring faculty, and securing research grants. She noted the University's first priority is to not have the block grant reduced, and its second priority would be to restore the FY 2017 allotment which took \$7 million from KU and \$3.7 million from KUMC.

Chancellor Gray-Little presented KU – Lawrence's and the Medical Center's budget enhancement requests. The Lawrence campus is requesting \$1.3 million in recurring funding to operate its Jayhawk Success Program – Bridging Program. The program is designed to help non-traditional students transition to and ultimately succeed at the university level. The Medical Center is seeking one-time funding of \$15 million (\$5 million in FY 2018 and \$10 million in FY 2019) to renovate the medical education facility at the Wichita campus. The renovation will allow the Medical Center to increase its class sizes on the Wichita campus.

BREAK

The Chair called for a break at 2:20 p.m. and resumed the meeting at 2:40 p.m.

FORT HAYS STATE UNIVERSITY

President Martin presented Fort Hays State University's budget overview. Like the other universities, FHSU's biggest revenue generator is now tuition and fees at 29.1% followed by state appropriations at 22.5%. Dr. Martin reviewed the University's debt and noted the majority of new construction on campus was funded from private sources. Wiest Hall is currently the only project using bond financing. She reviewed the University's enrollment and spoke about the China Program and the Virtual College.

Fort Hays State University's enhancement requests are tied to increasing retention and graduation rates. President Martin reviewed the following requests: 1) \$200,000 to expand a freshman seminar model, 2) \$78,800 to expand the living and learning communities, 3) \$532,768 to increase support of first-year students through a freshman advising center, 4) \$197,000 for a student support position that will be assigned to at risk students, 5) \$500,000 to increase student employment and internship development, and 6) \$680,000 to expand the full-time Virtual College Instruction Model. The total for all the requests is \$2.1 million in ongoing state support.

KANSAS STATE UNIVERSITY

Interim President Myers presented Kansas State University's budget overview. The majority of the University's total revenue comes from tuition (28.4%) followed by state appropriations (19.5%). General Myers stated declining state support is concerning because the University operating costs keep increasing. A study on wages, using the Manhattan market as a benchmark, concluded that some of the University employees' wages are below market value. He noted to stay competitive the University is looking at different funding streams to increase salaries to market value. General Myers also reported the University is accruing more costs because of additional responsibilities in complying with issues like Title IX investigations.

Kansas State is requesting \$3.1 million in ongoing funds to support the study of Geoscience within the College of Arts and Sciences. Up to \$2.1 million of the total would be used to finance the construction of a new \$30 million building. However, General Myers stated the University is still determining if an existing building can be renovated. KSU's next request is for bonding authority of \$150 million and ongoing state funding of \$10 million to pay the debt service to construct a Research Extension Faculty in the College of Agriculture. KSU's last request is for the continuation of the \$5 million National Bio and Agro-defense Facility Transition Funds. General Myers noted the restoration of \$4 million to the Global Food Solution was included in the budget allocation that came out in late July for FY 2018 and FY 2019 and therefore could be removed from the request list.

BREAK

Chair Newton called for a break at 3:40 p.m. and resumed the meeting at 4:00 p.m.

EMPORIA STATE UNIVERSITY

President Garrett presented Emporia State University's budget overview and enhancement requests. Tuition and fees generate the majority of the University's revenue followed by state appropriations. She noted ESU will have a total of \$2.3 million in reductions in FY 2017 because of lost funding from Newman Regional Health for the nursing program, declined support for

general scholarship programs, and the reduction of the State General Fund operating grant. Like the other institutions, ESU's priority is stable funding of the state block grant and the restoration of the FY 2017 allotment.

President Garrett stated ESU is requesting \$500,000 in ongoing funding for its School of Nursing. These funds will replace the lost annual funding from Newman Regional Health. The University is also requesting \$715,700 in ongoing funding for its STEM programming and \$4.8 million to relocate its maintenance facility.

WICHITA STATE UNIVERSITY

President Bardo presented the overview of Wichita State University's budget. He reviewed the University's revenues and expenditures for FY 2017. The majority of the University's total revenue comes from tuition and fees and state appropriations. He agrees that the number one priority should be to request restoration of the FY 2017 allotment. President Bardo also reviewed WSU's enrollment and spoke about the importance of economic development. WSU's Innovation Campus will play a big role in growing the economy by connecting students and businesses. The Campus should be completed within the next five years.

President Bardo stated WSU continues to position itself to become a "hub" for the "New Economy" by concentrating efforts on innovation and entrepreneurship in South Central Kansas. He believes that Wichita is more of an engineering community than an aerospace community. Therefore, WSU is requesting \$2 million in ongoing funding to establish a Department of Chemical Engineering.

COORDINATED REQUESTS

Elaine Frisbie, Vice President of Finance and Administration, presented the budget requests for the Technical Education Authority and community colleges. The TEA and community colleges requested restoration of the 4% allotment to the Tiered Technical Education State Aid and full funding of the Excel in CTE Initiative (SB 155). The community colleges also requested additional state aid for both non-tiered courses and tiered technical courses with no re-centering of funds. Vice President Frisbie noted no additional budget requests were submitted by the technical colleges or Washburn University.

(Summary Request List filed with Official Minutes)

RECESS

The Chair recessed the meeting at 5:11 p.m.

RECONVENE

Chair Newton reconvened the meeting at 9:00 a.m. on Wednesday, August 10.

MEMBERS PRESENT:

Zoe Newton, Chair
Dave Murfin, Vice Chair
Joe Bain
Shane Bangerter
Bill Feuerborn

Daniel Thomas
Helen Van Etten

MEMBERS ABSENT: Ann Brandau-Murguia
Dennis Mullin

FORESIGHT 2020

President Flanders presented an update on *Foresight 2020*. This is the fifth year of reporting on the three goals of the Board's strategic plan: 1) Increase higher education attainment among Kansans, 2) Improve alignment of the state's higher education system with the needs of the economy, and 3) Ensure state university excellence. Under the attainment goal, President Flanders stated that while the number of postsecondary certificates and degrees awarded across the higher education system has increased since 2010, progress has flattened in recent years. Graduation rates have also seen a slight improvement since 2010. The number of adults being served by Kansas adult education programs has decreased since 2010, but these programs have not been adequately funded. President Flanders did note in the 2014-2015 academic year, nearly 5,000 students who had been absent from higher education for two or more years returned to complete a certificate or degree. Of those students, 28% had already earned between 60-119 credit hours and another 12% had earned at least 120 credit hours. President Flanders also discussed enrollment trends and how they relate to the economy and admission standards. Peer institutions established for the state universities, especially the research universities, may need to be re-evaluated with more attention to admission standards, given the potential impact they may have on the graduation rate comparisons.

ATTAINMENT ROUNDTABLE

President Flanders stated the *Foresight 2020* attainment goal to increase to 60% the number of Kansas adults who have a certificate, associate degree or a bachelor's degree, was based on the Georgetown University Center on Education and the Workforce report titled "*Help Wanted: Projections of Jobs and Education Requirements Through 2018*." The report indicated that by 2018, Kansas needed 64% of its workforce to have a postsecondary credential. The Board committed to 60% when it adopted *Foresight 2020*. Based on the Georgetown analysis, Kansas must increase the total number of degrees and certificates awarded to at least 53,000 annually over the next four years. Currently just over 40,000 awards are being granted annually. In order to address this gap, as a starting point, Board staff calculated the percentage of additional awards needed by each of the 32 public institutions in order to increase award production to necessary levels. The institutions were asked to review assigned numbers and provide feedback on how the system can move forward to reach the goal.

The Regents and the university CEOs broke up into three groups to discuss the following four questions that focus on attainment strategies: 1) Given the attainment goals of *Foresight 2020*, how is your institution approaching recruitment and retention in new ways; 2) How could the Board initiate a system response to address the recruitment of returning adults, military families, or other target populations; 3) What initiatives to increase attainment have you heard about in other states that might work in Kansas; 4) Given existing resources, what do you see as needing to change the most, if we are to make this attainment goal? A common theme from all three groups was that moving retention numbers can be difficult because students leave higher education for

many different reasons. Having an early-alert system in place may help identify struggling students and allow the university to intervene before the student leaves school. However, it was noted that additional resources are needed to track and help these students. On the recruitment of returning adults, the CEOs believe the universities will have the most success by targeting students who have already earned 120 credit hours, and then expanding the focus to include those with fewer credit hours already earned.

BREAK

The Chair called for a break at 10:15 a.m. and resumed the meeting at 10:35 a.m.

LEGISLATIVE RECOUNTABLES

Matt Casey, Director of Government Relations, stated there will be many changes in the membership of the Legislature this coming year due to a number of retirements and the results of the primary election. Leadership positions in the House and Senate will be filled in December after the general election. Once Leadership in the House and Senate are in place, legislative committee appointments will be made in late December. Director Casey noted the Council of Government Relations Officers had success with the weekly higher education breakfasts last session and plans to continue them next session but may focus them on specific topics like engineering or research. He also noted the Government Relations Officers are planning to hold a combined higher education day at the Capitol this year. In the past each university would schedule its own day in the Statehouse, but the Government Relations Officers believe it will have more of an impact if all of public higher education is represented on one day.

The Regents and university CEOs broke up into three groups to discuss the following four questions that focused on legislative strategies: 1) What relationships can the CEO's and the Board leverage with outside stakeholders to assist with legislative advocacy and, primarily, the 10-20 most influential members; 2) How can we better articulate what the block grant provides? Internally and externally; 3) If there is an increase to the block grant what does the Legislature receive in return? What is that increase in money being used for; and 4) What are other thoughts the CEO's and the Board have for advocacy? What are their ideas for engaging with the Legislature? Each group reported on the different strategies. Some of the common themes included the importance for Regents and CEOs to develop relationships with new legislators and to continue to communicate the significance of having stable state funding.

BREAK

The Chair called for a break at 11:40 a.m. and resumed the meeting at 12:45 p.m.

FACILITY PROJECTS

Greg Hoffman, Director of Facilities, presented proposed amendments to the Board's facility policies that would clarify the Board approval processes for capital improvements and land transactions using Public Private Partnerships (P3) or similar methodologies. One option is to revise the definition of a capital improvement project to include P3 projects by acknowledging that any project that is built on state-owned property will eventually become the property of the institution, the Board, and the State of Kansas and should therefore be considered a capital improvement. This option would require the state universities to seek the Board's approval and advise the Joint Committee on State Building Construction on all P3 projects that include

construction. Director Hoffman recommended changing the capital improvement request deadline for the universities from April 1 to March 1. This would allow the Board to have additional time to review the capital improvement requests before they are submitted to the Division of Budget on July 1 of each year. Director Hoffman also recommended revising the Board policy on land transactions involving affiliated organizations to include Board approval for leases from affiliated organizations, as well as to the organizations. The policy could be amended to require Board approval on all leases or subleases exceed given thresholds, or require Board approval on all such leases and have the universities advise and consult with the Board Fiscal Affairs and Audit Standing Committee on subleases. The CEOs agreed the Board should have oversight and approval on P3 projects but also expressed concerns regarding flexibility. The Board referred these recommendations to the Fiscal Affairs and Audit Committee for further review.

SYSTEM EFFICIENCIES

Vice President Frisbie presented an update on system efficiencies. Last year one of the Board goals was to examine collaborative efforts among the institutions and determine if there are other areas where efficiencies can be implemented. She noted there are different higher education groups (Council of Business Officers, Kansas Association of Community College Business Officers, the university controllers, the Regents Procurement Group, and the Regents Information Technology Council, etc.) that meet several times throughout the year to discuss operational and policy matters affecting their campuses. A Yammer website has been set up so institutions will be able to share information, ideas, and have access to available contracts, which could lead to cost savings. Vice President Frisbie reported the state conducted a statewide efficiency review. In the final report, the University of Kansas was identified as having exemplary procurement practices and systems. The firm encouraged the Kansas Department of Administration to evaluate KU's procedures and to start using available IT systems to reduce state expenditures for contracted services and goods. Other higher education institutions are to review KU's practices. The Board discussed whether higher education needs to conduct its own efficiency study to identify areas where more collaboration can occur. The Board discussed forming a working group of university personnel to identify focus areas and then referred this topic to the Board Fiscal Affairs and Audit Standing Committee for further review.

BREAK

The Chair called for a break at 2:00 p.m. and resumed the meeting at 2:30 p.m.

UNIVERSITY CEO EVALUATION TOOL

General Counsel Julene Miller reported the Board has been using essentially the same CEO evaluation tool since 2011. The tool was developed by a Regent led subcommittee that included an expert in developing valid evaluation instruments. It has been used for the campus 360 surveys and the Board's annual evaluation of each CEO. Last year, the Governance Committee asked staff to review the tool and make recommendations on how to streamline the process. General Counsel Miller stated some changes that could be implemented include making adjustments to the number of questions and how those questions are asked; directing the CEOs to include an executive summary and limit the number of pages to the CEO's self-evaluation; and changing the timing of the Board assessments by conducting them in the months of March, April and May instead of April, May and June. The tool can also be adjusted to bring more focus to the Board's strategic

plan, *Foresight 2020*. The Board agreed that the process needs to be more streamlined and referred the evaluation tool to the Governance Committee for further review.

CAMPUS SAFETY

General Counsel Miller reported each state university has had emergency plans in place for many years to address a variety of crisis situations that may occur on campus. They all have their own police departments with commissioned law enforcement officers and have entered into agreements with their local and county police departments for additional support, if needed. After the 2007 Virginia Tech tragedy, the Board hired a consulting firm to review the policies, procedures and protocols at each state university. The firm provided advice on what changes should be made to incorporate best practices in the areas of emergency operations and addressing violent criminal episodes. One of the results from the firm's report was the Board Fiscal Affairs and Audit Standing Committee held meetings with each campus annually to go over campus safety. These meetings are now conducted by the Board Governance Committee.

The Board discussed the national unrest involving racial tensions and violence by and against law enforcement officers. The university CEOs reported each of their campuses and law enforcement are constantly evaluating their policies, procedures, and training to prepare for situations that may occur.

THREE-PERSON BOARD COMMITTEES

Each of the university CEOs met with their assigned three-person committee.

At 3:45 p.m., Regent Newton moved, followed by the second of Regent Van Etten, to recess into executive session for 30 minutes to discuss personnel matters of non-elected personnel. Participating in the executive session were Regent Newton, Regent Van Etten, and Interim President Myers. At 4:15 p.m., the meeting returned to open session.

At 3:45 p.m., Regent Bain moved, followed by the second of Regent Feuerborn, to recess into executive session for 30 minutes to discuss personnel matters of non-elected personnel. Participating in the executive session were Regent Feuerborn, Regent Bain, Regent Bangerter, and President Scott. At 4:15 p.m., the meeting returned to open session.

At 3:49 p.m., Regent Thomas moved, followed by the second of Regent Murfin, to recess into executive session for 30 minutes to discuss personnel matters of non-elected personnel. Participating in the executive session were Regent Murfin, Regent Thomas, and Chancellor Gray-Little. At 4:19 p.m., the meeting returned to open session.

At 4:15 p.m., Regent Newton moved, followed by the second of Regent Van Etten, to recess into executive session for 30 minutes to discuss personnel matters of non-elected personnel. Participating in the executive session were Regent Newton, Regent Van Etten, and President Garrett. At 4:45 p.m., the meeting returned to open session.

At 4:15 p.m., Regent Feuerborn moved, followed by the second of Regent Bain, to recess into executive session for 30 minutes to discuss personnel matters of non-elected personnel.

Participating in the executive session were Regent Feuerborn, Regent Bain, Regent Bangerter, and President Bardo. At 4:45 p.m., the meeting returned to open session.

At 4:20 p.m., Regent Murfin moved, followed by the second of Regent Thomas, to recess into executive session for 30 minutes to discuss personnel matters of non-elected personnel. Participating in the executive session were Regent Murfin, Regent Thomas, and President Martin. At 4:50 p.m., the meeting returned to open session.

RECESS

The Chair recessed the meeting at 5:00 p.m.

RECONVENE

Chair Newton reconvened the meeting at 9:00 a.m. on Thursday, August 11.

MEMBERS PRESENT: Zoe Newton, Chair
 Dave Murfin, Vice Chair
 Joe Bain
 Shane Bangerter
 Bill Feuerborn
 Daniel Thomas
 Helen Van Etten

MEMBERS ABSENT: Ann Brandau-Murguia
 Dennis Mullin

WASHBURN UNIVERSITY

President Farley gave an overview of the history of Washburn University. Washburn started out as a private college and eventually became a public institution when the citizens of Topeka voted to levy a property tax to keep it open. The University has its own governing board but is coordinated by the Kansas Board of Regents. President Farley stated that Washburn firmly supports Kansas Board of Regents coordination and the unified budget process. He believes all sectors of public higher education should be treated fairly and equitably when it comes to increases and decreases in state funding. Additionally, President Farley reviewed some of the issues Washburn is working on including HLC teacher credentials for concurrent enrollment programs, separate accountability for SB 155 and postsecondary technical education funding, the burden associated with opt-in reverse transfer, and non-academic transcript notations.

TECHNICAL COLLEGES

Attainment was discussed with the following technical college representatives: President Burks, North Central Kansas Technical College; President Utash, Wichita Area Technical College; and Lyndon Wells, Trustee for Wichita Area Technical College. President Burks stated that because of recent legislation (SB 155) more people are aware of technical education opportunities. To expand recruitment, colleges are advertising across state lines but the one negative impact of recruiting out-of-state students is that many of them return to work in their home state. Technical colleges are also working to simplify their enrollment processes and implement new marketing strategies like conducting "signing days." To retain students, President Utash noted how important

it is for the colleges to understand what each student's goals are. Some students need only one or two courses to fulfill their college objectives while others want to attain a credential. Trustee Wells then discussed the importance of streamlining the program approval processes. When there is a high market demand for a program, business will not wait four to six months for a program to be approved. Employers will look at alternative pathways for workers if institutions are not keeping up with demand. President Burks concluded by stating the technical colleges' top priority this year is restoring the FY 2017 allotment.

COMMUNITY COLLEGES

Attainment was discussed with the following community college representatives: President Inbody, Neosho Community College; President Barwick, Independence Community College; President Calvert, Pratt Community College; Mike Johnson, President of Kansas Association of Community College Trustees (KACCT); and Michele Hamm, Past President of KACCT. President Inbody reported attainment goals are important to the colleges and their local governing boards. He stated the community colleges enroll the largest number of students systemwide and as with the technical colleges it is important to understand the goals of the students. The community colleges expressed concerns regarding the calculated percentage of additional awards needed by each of the 32 public institutions. President Flanders noted these numbers are based on current award production and are a starting point to determine how the system can move forward to reach the 60% goal. Additionally, the Wichita State University and Wichita Area Technical College merger was discussed and the community college representatives indicated the community colleges have no objection to the merger moving forward.

BREAK

The Chair called for a break at 10:35 a.m. and resumed the meeting at 11:00 a.m.

TECHNICAL EDUCATION AUTHORITY

Ray Frederick, Chair of the Technical Education Authority (TEA), gave an update on the Authority's priorities for the upcoming year. Chair Frederick stated the TEA looks forward to working with a new Vice President of Workforce Development once a candidate has been selected by President Flanders. The new Vice President will play a key role in helping the TEA develop a strategic plan that will focus on activities and advocacy for the upcoming year. Chair Frederick stated the TEA will review the program approval process and noted the importance of balancing the needs of business and industry while maintaining the quality of the programs. Other key items that the TEA will continue to work on include aligning military occupational specialty areas with program areas and state licensure entities and supporting the Workforce AID (Aligned with Industry Demand) initiative.

KANSAS BOARD OF REGENTS STAFF REVIEW OF KEY ISSUES IN FY 2017

Board staff reviewed key issues for their respective units in the coming year. Vice President Redeker reported Academic Affairs will examine models and look at estimated costs for developing a common online application for state universities, continue to support the Kansas Board of Regents and Kansas Department of Education Coordinating Council, and continue to focus on reducing the number of students placed in developmental education. Vice President Frisbie reported Finance and Administration is responsible for carrying out the business functions for the Board including monitoring the state's budget, responding to data requests, and managing

student financial aid awards. She noted one important change for the Board Office this year is moving to a new network provider. This move was authorized by the State of Kansas and will result in annual cost savings for the Office. President Flanders reported Workforce Development will work with the TEA to streamline the program approval process for the tiered and non-tiered courses and will continue its efforts on military collaborations and the Kansas Nursing Initiative. He noted once Congress passes a bill reauthorizing the Carl D. Perkins Career and Technical Education Act, Workforce Development will work on a new State Plan for Career and Technical Education to address any new criteria. This plan will then be submitted to the U.S. Department of Education for approval. General Counsel Miller reported Legal will work with the Board Governance Committee to update the Board's CEO evaluation tool and review the state universities' weapons policies.

BREAK

The Chair called for a break at 12:00 p.m. and resumed the meeting at 12:45 p.m.

FISCAL AFFAIRS AND AUDIT STANDING COMMITTEE AND BOARD ACADEMIC AFFAIRS STANDING COMMITTEE

The members of the Fiscal Affairs and Audit Standing Committee and the Board Academic Affairs Standing Committee each met separately to discuss their agendas for the upcoming year.

BOARD UNIFIED BUDGET REQUEST

The Board discussed the unified budget request and directed staff to draft a request that focuses on restoring the FY 2017 allotment. The Board also wants to include a narrative that lists the sector specific enhancement items, including the deferred maintenance request. The Board will take action on the unified budget request at the September meeting.

BOARD GOALS FOR 2016-2017

The Board discussed potential goals for the year, which are listed below. Staff will more fully develop the goals and present them to the Board for consideration at the September meeting.

- Review the Board policy on credit hour requirements for baccalaureate degrees to determine if it meets best practices for promoting on-time completion
- Review the state universities' fee structures
- Explore the feasibility of developing a common online application for state universities
- Review and approve the state universities proposed weapons policies that implement the Board's policy
- Receive an update on the progress of the Title IX workgroup
- Further implement Credit for Prior Learning in Kansas
- Receive a proposal to attract Kansans with some college but no degree back to higher education to complete a credential
- Continue to examine ways to enhance innovation and efficiencies

CONFLICTS OF INTEREST

General Counsel Miller distributed the conflict of interest forms for each Regent to complete. The Board will act on any actual or apparent conflicts in September.

ADJOURNMENT

The Chair adjourned the meeting at 2:00 p.m.

Blake Flanders, President and CEO

Zoe F. Newton, Chair