

NOVEMBER 7, 2018

Kansas Board of Regents
Emporia State University
Memorial Union
1 Kellogg Circle

2018-2019
Dennis Mullin, Chair
Shane Bangerter, Vice Chair

KANSAS BOARD OF REGENT MEMBERS:

Shane Bangerter

Ann Brandau-Murguia

Bill Feuerborn

Mark Hutton

Dennis Mullin

Dave Murfin

Allen Schmidt

Daniel Thomas

Helen Van Etten

FORESIGHT 2020

A Strategic Agenda for the State's Public Higher Education System

1. Increase higher education attainment among Kansas citizens
2. Improve alignment of the state's higher education system with the needs of the economy
3. Ensure state university excellence

FORESIGHT 2020

A 10-Year Strategic Agenda for the State's Public Higher Education System



Foresight 2020 is a 10-year strategic agenda for the state's public higher education system. Originally adopted by the Kansas Board of Regents in 2010, updated in 2012, and modified in 2015, the plan sets long-range achievement goals that are measurable, reportable, and ensure the state's higher education system meets Kansans' expectations.

Find each year's progress report at: kansasregents.org/foresight2020.

INCREASE HIGHER EDUCATION ATTAINMENT

Aspirations

- ★ Increase to 60 percent the number of Kansas adults who have earned a certificate, associate or bachelor's degree by 2020.
- ★ Achieve a ten percentage point increase in retention and graduation rates by 2020.

Measures

- ★ Number of certificates and degrees awarded by universities, community and technical colleges
- ★ Attainment Model progress
- ★ Graduation rates: 4/5/6-year rates for universities and 2/3/4-year rates for community and technical colleges
- ★ First to second year retention rates at universities, community and technical colleges
- ★ Student Success Index rates
- ★ Comparison of state demographics with higher education participation levels, including race/ethnicity, Pell Grant eligibility, and age
- ★ Comparison of postsecondary attainment in Kansas to the nation, by age groups
- ★ Adult Education: participation, percent served among working-age adults in Kansas without a high school diploma or its equivalent, and percent transitioning to postsecondary within 3 years of enrollment
- ★ Number of adults with college credit but no certificate or degree who are returning to complete a certificate, associate/bachelor degree
- ★ Seamless Transition: total number of courses approved for guaranteed transfer and number of Reverse Transfer degrees awarded systemwide

IMPROVE ECONOMIC ALIGNMENT

Aspirations

- ★ Respond to business and industry expectations for graduates and ensure all technical programs meet expectations of quality.
- ★ Reduce workforce shortages in select high-demand fields by increasing the number of certificates and degrees awarded, including in science, technology, engineering, and mathematics (STEM) fields.

Measures

- ★ Percent of graduates employed and average wages in Kansas, by award level
- ★ Number of certificates and degrees awarded in selected high-demand fields, and progress made on special state initiatives
- ★ Summary findings from latest K-TIP Report, providing systemwide analysis of all approved postsecondary CTE programs, by program
- ★ Percent of certificates/degrees awarded in STEM fields

ENSURE STATE UNIVERSITY EXCELLENCE

Aspiration

- ★ Improve regional and national reputations of state universities.

Measures

- ★ Comparison to peers for each of the six state universities on established metrics
- ★ Private giving to universities
- ★ Total research dollars awarded, highlighting federal research dollars (as percent of total) and specific industry support secured
- ★ University Excellence Profile: select rankings, Composite Financial Index, and assessment of economic impact

BOARD GOALS 2018-2019

Approved by the Kansas Board of Regents



BOARD GOALS

1. The Board will develop an outline for a new strategic plan for the higher education system in Kansas.
2. The Board will pursue ways to increase access to higher education including the expansion of need-based aid, the promotion of mechanisms to provide the early awarding of scholarships, and the seeding of college saving accounts.
3. The Board will develop and implement a unified communication and advocacy plan for all sectors of the higher education system.
4. The Board will designate the Council of Business Officers to collaborate on a new university sector-level approach to gain greater efficiencies.
5. The Board will study university and college service areas to determine if the delivery model for off-campus instruction continues to meet the educational needs of Kansans.
6. The Board will pursue continued coordination of its efforts to increase postsecondary success with the State Board of Education.

BOARD THEME

The Board will encourage colleges and universities to continue to develop mutually beneficial partnerships with each other and with high schools and businesses to improve educational and career pathways and expand experiential learning opportunities.

TABLE OF CONTENTS

Item	Page
Meeting Information and Schedule	1
Board Agenda	3
Minutes of Previous Meeting	6
Wednesday Consent Agenda	22
Wednesday Discussion Agenda	40
Other Agendas	
Board Fiscal Affairs and Audit Standing Committee	95
Governance Committee	96
System Council of Presidents	99
Council of Presidents	102
System Council of Chief Academic Officers	106
Council of Chief Academic Officers	109
Resources	
Board Meeting Schedule	113
Deadlines for Agenda Item Submission	113
Board of Regents Committee Listing	114

MEETING INFORMATION AND SCHEDULE

Unless noted, all meetings will take place at the Emporia State University Memorial Union at 1 Kellogg Circle, Emporia, Kansas, 66801 in the meeting room indicated. Addresses for offsite meetings can be obtained by contacting the Kansas Board of Regents office at 785-430-4240.

Wednesday, November 7, 2018

Time	Committee/Activity	Location
8:30 am - 9:30 am	System Council of Chief Academic Officers	250A - KSN/Black & Gold
9:30 am or Adjournment	Council of Chief Academic Officers	250A - KSN/Black & Gold
9:00 am - 10:00 am	Governance Committee	222 - Preston Room
10:15 am - 11:50 am	Fiscal Affairs & Audit Standing Committee	270 - Veterans Hall of Honor
10:00 am - 10:30 am	System Council of Presidents	222 - Preston Room
10:30 am or Adjournment	Council of Presidents	222 - Preston Room
Noon - 1:15 pm	Council of Faculty Senate Presidents	246 - Roe R. Cross Room
Noon - 1:00 pm	Students' Advisory Committee	246 - Greek Room
Noon - 1:15 pm	Lunch <i>Board of Regents & President Flanders</i>	216 - Blue Key Room
Noon - 1:15 pm	Lunch <i>Council of Chief Academic Officers</i>	250A - KSN/Black & Gold
1:30 pm	Board of Regents Meeting	202B - Webb II
6:00 pm	Dinner <i>Board of Regents, President Flanders, and ESU Students, Deans, & Vice Presidents</i>	231 - Skyline

MEETING AGENDA

The Kansas Board of Regents will meet in the Board Room located in the Webb II Room in the Memorial Union at 1 Kellogg Circle, Emporia, Kansas, 66801.

Wednesday, November 7, 2018

- I. Call To Order** Regent Bangerter, Vice Chair
 - A. *Approve Minutes*
September 19-20, 2018 Meeting p. 6

- II. Introductions and Reports**
 - A. *Introductions*
 - B. *Report from the Chair* Regent Bangerter, Vice Chair
 - C. *Report from the President & CEO* Blake Flanders, President & CEO
 - D. *Report from the System Council of Presidents* President Calvert
 - E. *Report from Council of Presidents* President Scott
 - F. *Report from Council of Faculty Senate Presidents* Clifford Morris
 - G. *Report from Students' Advisory Committee* Kyle Frank
 - H. *Report from the Community Colleges* President Calvert
 - I. *Report from the Technical Colleges* President Schears
 - J. *Report from the University CEOs*

- III. Standing Committee Reports**
 - A. *Academic Affairs* Regent Murguia
 - B. *Fiscal Affairs & Audit* Regent Feuerborn
 - C. *Governance* Regent Bangerter

- IV. Approval of Consent Agenda**
 - A. *Academic Affairs*
 - 1. Act on Request to Approve a Master of Science in Materials Science – PSU Jean Redeker, VP, Academic Affairs p. 22
 - 2. Act on Request to Approve a Bachelor of Science in Educational Studies – KSU p. 30
 - B. *Fiscal Affairs & Audit*
 - 1. Act on Request to Raze Building – PSU Nelda Henning, Director of Facilities p. 37
 - 2. Amend Capital Improvement Plan and Approve Architectural Program Statement for Phased Renovation of Stauffer-Flint Hall – KU p. 37

- 3. Amend Capital Improvement Plan and Approve Architectural Program Statement for Kansas Geological Survey Well Sample Library – KU p. 37
- 4. Amend Capital Improvement Plan and Approve Architectural Program Statement for Renovation of Wescoe Hall Dining Facility – KU p. 38
- 5. Amend Capital Improvement Plan and Approve Architectural Program Statement for Renovation of Willard Hall – KSU p. 38
- 6. Act on Request to Raze Building – KSU p. 38

C. Other Matters

- 1. Appoint new Regents to Board Committees p. 39
Regent Mullin

V. Consideration of Discussion Agenda

A. Presentation

- 1. Receive Information on Strategic Planning Process p. 40
Dr. Jimmy Clarke,
HCM Director, Lumina
Foundations’ Strategy Labs

B. Academic Affairs

- 1. Act on Request to Seek Accreditation for Health Management, Health Sciences, and Health Administration Programs at Wichita State University p. 41
Regent Murguia
Jean Redeker,
VP, Academic Affairs
- 2. Act on Requests to Approve Undergraduate Degrees in Excess of 120 Credit Hours p. 43

C. Fiscal Affairs & Audit

- 1. Receive FY 2020 Housing and Food Service Rate Adjustment Proposals Submitted by State Universities (First Read) p. 47
Regent Feuerborn
Elaine Frisbie
VP, Finance & Administration
- 2. Act on Request to Establish New Tuition Rates – KU p. 78
Interim Provost Lejuez
- 3. Act on Request to Expand Resident Tuition Rates to Additional Locations – WSU p. 81
President Bardo
- 4. Act on Request to Authorize WSU Ground Lease to WSIA and WSIA Ground Sublease to MWCB, LLC for Two New Partnership Buildings – WSU p. 86
Julene Miller,
General Counsel
- 5. Act on Request to Authorize Amendments to Ground Lease and Subsequent Sublease – WSU p. 90

D. Other Matters

- | | | |
|---|---|--------------|
| 1. Receive a Progress Report on the Review of University Faculty Reward Structures <ul style="list-style-type: none">• University of Kansas• Pittsburg State University• Wichita State University | Jean Redeker,
VP, Academic Affairs | <i>p. 91</i> |
| 2. Act on Naming of Building – FHSU | President Mason | <i>p. 91</i> |
| 3. Act on Request to Approve Granting of Honorary Degrees – KU | Interim Provost Lejuez | <i>p. 91</i> |
| 4. Act on Request to Approve Granting of Honorary Degree – WSU | President Bardo | <i>p. 91</i> |
| 5. Act on Non-Budgetary Legislative Proposals and Receive a Legislative Update | Matt Casey,
Director, Government Relations | <i>p. 92</i> |

VI. Adjournment

MINUTES OF PREVIOUS MEETING(S)

I. Call To Order

Regent Bangerter, Vice Chair

A. Approve Minutes

KANSAS BOARD OF REGENTS

MINUTES

September 19-20, 2018

The September 19, 2018, meeting of the Kansas Board of Regents was called to order by Chair Dennis Mullin at 1:30 p.m. The meeting was held in the Board Office located in the Curtis State Office Building, 1000 S.W. Jackson, Suite 520, Topeka. Proper notice was given according to law.

MEMBERS PRESENT:

- Dennis Mullin, Chair
- Shane Bangerter, Vice Chair
- Joe Bain
- Ann Brandau-Murguia
- Bill Feuerborn
- Dave Murfin
- Daniel Thomas
- Helen Van Etten

MEMBER ABSENT:

Zoe Newton

APPROVAL OF MINUTES

Regent Thomas moved that the minutes of the June 15, 2018 special meeting, the June 20-21, 2018 regular meeting, and the August 8-10, 2018 Budget Workshop and Retreat be approved. Following the second of Regent Van Etten, the motion carried.

INTRODUCTIONS

President Mason introduced Fort Hays State University’s new Student Government Association President, Adam Schibi. Chancellor Girod introduced the following University of Kansas students who were the recipients of scholarships and fellowships: Emily Boyd – Barry Goldwater Scholarship, Cara Davis – Barry Goldwater Scholarship, Joseph Loomis – Barry Goldwater Scholarship, Zachary Wood – Barry Goldwater Scholarship, Constanza Castro – Public Policy and International Affairs Junior Summer Institute Fellowship, Rachel Atakpa – John Lewis Fellow for Humanity in Action, and Tracey Funk – Udall Scholar. President Scott introduced Pittsburg State University’s Unclassified Staff Senate President, Lindell Haverstic, and University Support Staff Senate President, Michael Woodrum. President Myers introduced Kansas State University’s new Provost, Charles Taber. Jordan Kiehl, KSU’s Student Body President, introduced KSU’s student legislative director, Faith Tuttle. Garden City Community College’s Interim President, Ryan Ruda, was introduced by President Calvert. Natalie Yoza, the new Associate General Counsel for the Board Office, was introduced by President Flanders.

GENERAL REPORTS

REPORT FROM CHAIR

Chair Mullin reported the Board held its annual budget workshop and retreat last month. At the retreat, the Board received presentations on the impact of children’s educational savings accounts and a scholarship initiative the Kansas City Kansas School District implemented, which has resulted in millions of renewable scholarships awarded to high school students. Information was presented on the new strategic planning process and the community college budgeting process. The Board also discussed the Unified Budget Request for FY 2020 and

2021 and a communication and advocacy plan for the year. Chair Mullin noted this year the Board wants to focus on increasing communication with the executive and legislative branches as well as individual Kansans on the importance of higher education. As part of the new focus, Chair Mullin along with President Flanders and Matt Casey, Director of Government Relations, met with the three gubernatorial candidates to discuss higher education. Chair Mullin also presented testimony earlier this month to the Legislative Budget Committee regarding the opportunities and challenges facing the higher education system. Chair Mullin also congratulated President Mason on her inauguration, which he and several other Regents were able to attend last week.

REPORT FROM PRESIDENT AND CEO

President Flanders reported that the Governor's Education Council continues to meet and is busy reviewing recommendations from its subcommittees in the areas of college and workforce preparedness, public-private partnerships, workforce inventory and assessment, and system metrics. He noted the Council's final report will be presented to the Governor in December. President Flanders also reported that the Board's website now has a page that lists the current construction projects at each state university. This site helps contractors and others identify upcoming projects on the campuses.

REPORT FROM COUNCIL OF PRESIDENTS

President Scott presented the Council of Presidents' report. The Council received reports from the Council of Chief Academic Officers, Council of Business Officers, Council of Government Relations Officers, and the University Support Staff Council. The Academic Officers discussed the proposed amendments to the policy on Expedited Program Approval with the Faculty Senate Presidents. The Faculty indicated conversations are continuing on the campuses regarding the proposed amendments. The Business Officers reviewed the proposed settlement of the Westar rate case. If approved by the Kansas Corporation Commission, there could be a rate reduction between 2-3 percent. The Business Officers also reported that this year the Council will work with the Fiscal Affairs and Audit Committee to draft a policy on university reserves, review cyber insurance coverage, and identify system efficiencies. The Government Relations Officers continue to discuss advocacy strategies for higher education. President Scott noted the University Support Staff will present its report to the Board later in the agenda.

The Council of Presidents approved Pittsburg State University's request to offer a Master of Science in Materials Science and Kansas State University's request to offer a Bachelor of Science in Educational Studies. These programs will be forwarded to the Board for consideration. The Council also discussed the concerns surrounding the state's health insurance plan and directed the Council of Business Officers to collect comparative data from other states.

REPORT FROM COUNCIL OF FACULTY SENATE PRESIDENTS

The Council of Faculty Senate Presidents report was presented by Clifford Morris. The Council continues to discuss institutional policies regarding consensual relationships and plans to present a recommendation by the end of the year on whether there should be a Board policy along with the institutional policies on this topic. As noted earlier, the faculty are also reviewing the proposed amendments to the Expedited Program Approval policy.

REPORT FROM STUDENTS' ADVISORY COMMITTEE

Kyle Frank presented the Students' Advisory Committee report. The Committee discussed including the student body representative at the University of Kansas Medical Center as a nonvoting member and decided to review how the Medical Center's representatives are included on other Board councils. The Committee also discussed creating a system council that would include representatives from the community and technical colleges. The students plan to contact their counterparts at the two-year colleges to determine if there is interest in forming this group. The Committee then discussed issues surrounding student course schedules and ways to help students determine what courses are needed to complete the degree they are seeking. Right now, some advisors in the system have pre-set course schedules for different majors that outline classes that are needed and when to take them. The Committee wants to explore how many advisors offer pre-set schedules, and they want to explore the

availability of software that allows students to access course information more easily. The students also plan to look at the cost and availability of open source textbooks and resources. It was noted that the student's higher education day at the Statehouse is scheduled for February 15, 2019.

REPORT FROM THE UNIVERSITY SUPPORT STAFF COUNCIL

Michael Woodrum presented the University Support Staff Council report. One of the major concerns for the support staff is the rise in healthcare premiums and how it affects take-home pay. The Council encouraged the Board and the university leaders to continue to work with the Health Care Commission on ways to decrease employees' costs associated with the state's health insurance system. The Council also expressed its support for seeking full restoration of the base funding that was cut in FY 2017.

REPORT FROM THE UNCLASSIFIED STAFF COUNCIL

Lindell Haverstic thanked the Board for allowing the Unclassified Staff Council to present a report twice a year. He noted this Council represents the largest number of employees on the campuses and believes this direct line of communication provides a crucial voice on important topics. When the Council met, several items were identified as impacting employee morale, service, and the missions of the universities. The unclassified staff asked the Board to continue to advocate for full funding of the restoration, which if obtained could ease some of the instability and uncertainty impacting employee morale and retention. The Council would like the campuses to continue to review compensation classifications and salary compression corrections, look at offsetting increases to employees' healthcare premiums and parking fees that erode salaries, and look at ways to relieve the pressures of increased workloads of employees. The Council also echoed the USS Council's concerns with the state's health insurance system.

REPORT FROM THE UNIVERSITY CEOS

President Scott announced that the student housing section of Pittsburg State University's Block22 opened on August 18 and soon the space that allows students and businesses to interact will be completed. He noted that seven new businesses are scheduled open in Block22. The PSU Leadership Council met with the Community Health Center of Southeast Kansas to better understand the healthcare issues effecting the Pittsburg community. This Center services around 40,000 people per year. President Scott also announced that Abigail Fern was hired as the new Chief Marketing and Communication Officer. This position focuses on marketing strategies and is a member of the President's Council.

President Bardo reported that the residence halls on the campus are full and for the third year in a row, the University has seen gains in freshman enrollment. President Bardo believes the recruitment efforts along the I-35 corridor have positively impacted enrollment. President Bardo announced that Wichita State is developing an eSports team, which will have a coach and compete against other universities with eSports teams. WSU will also have a new marching band that will perform during the basketball games. In efforts to continue to integrate with the local community, WSU will host a See & Sip event that allows individuals to explore the campus.

President Garrett highlighted achievements and accomplishments of individuals associated with the University. Paige Bjerkaas, an ESU elementary education major, won the 2018 Professional Disc Golf Association World Championship. Carolyn Langenwalter, an ESU alumnus, is the World Champion in the Women Over 80 Relay Race. Briar Starr, an ESU Communications graduate, won a contest sponsored by Natural Light to have his resume appear on a car in the South Point 400 NASCAR race. President Garrett also announced that ESU has achieved its highest student retention rate since the University began tracking this metric in 1986.

President Myers reported a new building in the Office Park on the North Campus recently opened. This building is being leased to organizations that have a connection to the University. He also noted the North Campus Corridor project is a finalist for the 2018 University Economic Development Association award. President Myers announced that KSU was awarded a \$2.9 million National Science Foundation Research Traineeship grant that allows graduate students to research ways to conserve the Ogallala Aquifer in western Kansas. This will be a

five-year grant. President Myers also reported that Kansas State University's student experience is among the top in the nation according to a national student-survey published by *The Princeton Review*. The survey also reported that out of 384 colleges KSU ranked #3 for great town-gown relations; #4 for best quality of life; #6 for best athletic facilities; #7 for best health services; and #8 for happiest students.

Chancellor Girod announced he recently filled a couple of key leadership positions at the University – Jeff Long is the new Athletic Director and Brian White is the new General Counsel and Vice Chancellor for Legal Affairs. He noted the searches for the Vice Chancellor for Research and the Executive Dean for the School of Medicine will soon be completed. The Chancellor reported the University held several events over the summer. The International Institute for Young Musicians held a piano competition for young pianists who came from different countries around the world. Kansas high school teachers were able to attend the Ecosystems of Kansas Summer Institute where they learned about the research associated with the Kansas Aquatic and Terrestrial ecosystems and Geographic Information Systems. This Institute is being funded with a five-year EPSCoR grant. Chancellor Girod also recognized Dr. Thomas Prisinzano, a University of Kansas professor of medicinal chemistry, who earned the first Innovator Award from the College of Problems of Drug Dependence. Dr. Prisinzano discovered an opioid analgesic that can potentially impact the opioid crisis.

President Mason reported Fort Hays State University was ranked 10th in the nation for adult learners by *The Washington Monthly*. The rankings were based on nine criteria including ease of transfer, flexibility of programs, services for adult students, and graduation rates of part-time students. She announced the University's Forsyth Library received a National Leadership Planning Grant to develop a prototype of a smart classroom, which allows students the opportunity to access new technology. President Mason also reported the FHSU Singers recently performed in Austria and Germany.

STANDING COMMITTEE AND OTHER REPORTS

ACADEMIC AFFAIRS

Regent Murguia reported during the Board Academic Affairs Standing Committee's conference call earlier this month, the Committee reviewed the academic Board agenda items and the AY 2017 performance reports for 19 institutions. The Committee is recommending full funding for the 19 institutions. At today's meeting, the Committee received an update on Credit for Prior Learning and approved placing Kansas State University's request to name two academic departments on the Board's agenda. The Committee also reviewed ten degree programs that exceeded 120 credit hours and determined it was appropriate to allow these programs to go over 120 credit hours. Regent Murguia thanked the universities for their efforts to accomplish the 120 credit hour initiative and noted as of today, 92 percent of degree programs are at, or will soon be at, 120 credit hours. Only 8 percent of degree programs exceed 120 credit hours.

FISCAL AFFAIRS AND AUDIT

Regent Feuerborn presented the Fiscal Affairs and Audit Standing Committee report. The Committee reviewed the fiscal Board agenda items during its conference call earlier this month. At today's meeting, the Committee reviewed the Board policies related to Fiscal Affairs and discussed drafting a policy on university reserves. The Committee also discussed the challenges associated with reviewing the vast amounts of financial data for the universities and directed the Council of Business Officers to draft a proposal on how the universities could report their current financial status with recent history.

Regent Feuerborn noted after reviewing the fiscal Board agenda items, the Committee recommended amending the Board's agenda to move the following two items to the Consent Agenda: "Act on Request for Lease Agreement (Energy Conservation Project) – KUMC" and "Authorization to Enter into Lease Agreement with KSU Foundation – KSU." The Board had no objection to moving these items to Consent.

GOVERNANCE

Regent Mullin presented the Governance Committee report. The Committee reviewed its calendar for the year and received an update on the strategic planning process. The conflict of interest disclosures of Board members and the proposed Board goals were also reviewed.

RETIREMENT PLAN

Regent Bangerter presented the Retirement Plan Committee report. The Committee reviewed the semi-annual performance for the Mandatory Retirement Plan, which contains assets in excess of \$3.89 billion. The new consultant, Advanced Capital Group, highlighted industry trends and provided an update on the lawsuits involving higher education 403(b) plans. The consultant also reviewed the Amana funds, which were recently added to the Plan to address the investment needs of the Islamic religion.

APPROVAL OF CONSENT AGENDA

Regent Murguia moved, with the second of Regent Van Etten, that the Consent Agenda be approved. The motion carried.

Academic AffairsBACHELOR OF APPLIED SCIENCE IN WORKFORCE LEADERSHIP AND APPLIED LEARNING – WSU

Wichita State University received approval to offer a Bachelor of Applied Science in Workforce Leadership and Applied Learning. The cost to implement the program is \$42,000 (\$37,000 for salaries and \$5,000 for other operating expenses). During the second year, the program's budget will increase to \$112,500 to incorporate additional salaries. The program will be funded with program fees and restricted use funds.

Fiscal Affairs & AuditAMENDMENT TO CAPITAL IMPROVEMENT PLAN FOR PHASE TWO SPORTS COMPLEX IMPROVEMENTS – PSU

Pittsburg State University received approval to amend its Capital Improvement Plan to add phase two of the Sports Complex Improvements project. The projected cost of phase two is \$1,800,000, which will be funded with private donations. Upon completion of the project, the facility will be transferred from the Foundation to the University.

AMENDMENT TO CAPITAL IMPROVEMENT PLAN FOR REPLACEMENT OF TENNIS FACILITY – ESU

Emporia State University received authorization to amend its Capital Improvement Plan to construct a new tennis facility. The estimated project cost is \$3.2 million, which will be funded with private donations.

AMENDMENT TO CAPITAL IMPROVEMENT PLAN FOR MCCAIN AUDITORIUM RENOVATIONS – KSU

Kansas State University received approval to amend its Capital Improvement Plan to include the McCain Auditorium renovation project. The estimated cost of the project is \$6 million, which will be funded with private gifts.

AMENDMENT TO CAPITAL IMPROVEMENT PLAN FOR UNDERGROUND UTILITY PROJECT – ESU

Emporia State University received approval to amend its Capital Improvement Plan to include the underground utility project. The total cost of the project is \$1,900,000. Private funds will

finance \$1.7 million of the project and approximately \$200,000 will be funded with Educational Building Fund dollars.

LEASE AGREEMENT (ENERGY CONSERVATION PROJECT) – KUMC

The University of Kansas Medical Center received authorization to enter into a lease/purchase agreement with MC Power for a solar photovoltaic (PV) array, which will be installed in the Support Services Building on the Kansas City campus. The system will be leased for 15 years and MC Power is responsible for all maintenance and operation during that time. At the end of the lease, the PV system becomes state property. The lease payments and post-lease operations are expected to be financed with the utility cost avoidance generated from the project.

LEASE AGREEMENT WITH KSU FOUNDATION – KSU

Kansas State University received authorization to enter into a three-year lease purchase agreement with the KSU Foundation for an 80-acre tract of pasture land near Colbert Hills in Riley County. The total cost of the lease is \$280,000, which will be paid from Animal Sciences and Industry restricted fee fund balances. The KSU Foundation intends to gift the property back to the University when the Foundation is fully reimbursed for all acquisition and holding costs.

Retirement Plan

APPOINTMENT OF NEW MEMBER TO THE RETIREMENT PLAN COMMITTEE

Diane Goddard was appointed to represent the Council of Business Officers on the Board's Retirement Plan Committee. She will serve the remainder of the three-year term previously held by Leisa Julian.

CONSIDERATION OF DISCUSSION AGENDA

Academic Affairs

NAMING OF TWO ACADEMIC UNITS – KSU

President Myers requested authorization to name the Department of Chemical Engineering in the College of Engineering after Tim Taylor and to name the Department of Architectural Engineering and Construction Science in the College of Engineering after Jim Johnson. Regent Thomas moved to approve, and Regent Murguia seconded. The motion carried. The following names were approved: Tim Taylor Department of Chemical Engineering and GE Johnson Department of Architectural Engineering and Construction Science.

AMEND AGENDA

Chair Mullin amended the agenda to make Kansas State University's two items under *Other Matters* (Receive Information on Athletic Facilities and North Campus and Act on Naming of Building) the next topics on the agenda.

INFORMATION ON KSU ATHLETIC FACILITIES AND NORTH CAMPUS

President Myers presented Kansas State University's vision for the North Campus Corridor and Athletic Complex. KSU has partnered with the City of Manhattan and private businesses to develop plans and strategies for growing the North Campus. The goal is to create an area where industry can be located together with the University and the National Bio and Agro-Defense Facility (NBAF). President Myers noted the advances to the corridor were designed to support the University's research mission and its strategic plan, K-State 2025. Regent Bangerter stated the potential economic growth associated with the NBAF coming online will have a positive impact on the University, City of Manhattan, and the state.

President Myers reported that Kansas State University recently unveiled a new facility master plan for its Athletics Complex. The plan proposes \$210 million in new construction and enhancements that will benefit all athletic programs. The University will seek private donations to fund the different projects and the funding will determine the priority of the projects.

(PowerPoint filed with Official Minutes)

NAMING OF BUILDING – KSU

President Myers requested approval to name the new soccer stadium located in the KSU Athletics Complex in honor of John and Ann Buser and their children. Regent Feuerborn moved to approve, and Regent Murguia seconded. The motion carried. The new soccer stadium will be named the Buser Family Park.

Fiscal Affairs and Audit

BONDING AUTHORITY FOR MEMORIAL UNION PROJECT – FHSU

Nelda Henning, Director of Facilities, presented Fort Hays State University’s request to seek bonding authority for the Memorial Union project. The total cost of the project is estimated at \$15,250,000. The University wants legislative authority to bond \$15.25 million, which will be financed with the \$4 per student credit hour fee that the students approved and \$5 million in private gifts. Director Henning noted this project was previously approved by the Board at the March 2018 meeting, but the University did not seek bonding authority at that time. Regent Murguia moved to approve. Regent Bain seconded, and the motion carried.

AMENDMENT TO CAPITAL IMPROVEMENT PLAN AND BONDING AUTHORITY FOR DERBY DINING CENTER RENOVATIONS – KSU

Director Henning presented Kansas State University’s request to amend its FY 2019 Capital Improvement Plan to include the renovations to the Derby Dining Center. The estimated cost of the project is \$16 million. KSU plans to finance the project by seeking bonding authority of \$15 million. Debt service and a cash investment of \$1 million will be paid from the Housing and Dining Service auxiliary revenue. Regent Murguia moved to approve. Following the second of Regent Bangerter, the motion carried.

AMENDMENT TO CAPITAL IMPROVEMENT PLAN FOR RENOVATIONS TO MOSIER HALL – KSU

Kansas State University’s request to amend its FY 2019 Capital Improvement Plan to include the renovations to Mosier Hall was introduced by Director Henning. The project cost of Phases One and Two is \$8 million, which will be funded from KSU Veterinary Clinical Outreach, Inc. revenues (\$5 million) and corporate gifts from Hill’s Pet Nutrition and Boehringer Ingelheim (\$3 million). Director Henning noted the University will seek authority to begin Phase Three once funding is identified. Regent Bain moved to approve, and Regent Van Etten seconded. The motion carried.

ANNUAL BUDGET FOR MILL LEVY – WSU

Vice President Frisbie presented the FY 2019 mill levy budget proposed by the WSU Board of Trustees. The property tax revenues are estimated at \$8.3 million, and the Trustees are proposing expenditures totaling \$8,311,005 for FY 2019. Regent Murguia moved to approve. Regent Feuerborn seconded, and the motion carried. The budget is as follows:

**Wichita State University
City of Wichita/Sedgwick County Mill levy Budget
Fiscal Year 2019 Budget**

	FY 2018	FY 2019	Amount of
Revenues	Budget	Budget	Change
Mill levy Revenue	\$7,853,926	\$8,011,005	\$157,079

Contingent Revenue	300,000	300,000	-
Total Revenue	\$8,153,926	\$8,311,005	\$157,079
Expenditures			
Capital Improvements			
National Center for Aviation Support	\$800,000	\$-	(\$800,000)
WSU Innovation Campus	2,317,061	2,474,140	157,079
Building Insurance	20,396	20,396	-
Total Capital Improvements	\$3,137,457	\$2,494,536	(\$642,921)
Student Support			
WSU Tech Support	\$-	\$800,000	\$800,000
Undergraduate Support	3,796,333	3,796,333	-
Graduate Support	417,136	417,136	-
Total Student Support	\$4,213,469	\$5,013,469	\$800,000
Economic and Community Development			
Interns – City/County	\$136,000	\$136,000	\$-
Business and Economic Research	150,000	150,000	-
City Government Services	80,000	80,000	-
County Government Services	80,000	80,000	-
Total Economic and Community Development	\$446,000	\$446,000	\$-
University Research and Support Services			
Organization and Development	\$57,000	\$57,000	\$-
Total Research and Support Services	\$57,000	\$57,000	\$-
Contingency			
Contingency	\$300,000	\$300,000	\$-
Total Contingency	\$300,000	\$300,000	\$-
Total Expenditures	\$8,153,926	\$8,311,005	\$157,079

AMENDED MOA BETWEEN FORT HAYS STATE UNIVERSITY AND THE FORT HAYS STATE UNIVERSITY CHAPTER OF THE AMERICAN ASSOCIATION OF UNIVERSITY PROFESSORS, REPRESENTING FACULTY – FHSU

General Counsel Julene Miller presented the proposed amendments to the Memorandum of Agreement (MOA) between Fort Hays State University and the American Association of University Professors, which represents approximately 335 faculty. The proposed amendments to the MOA include changes to salary, promotion stipend, tenure, course load size, and dues. Regent Murguia moved to approve and authorize the Chair to execute the MOA on behalf of the Board. Regent Feuerborn seconded, and the motion carried.

AMENDED MOA BETWEEN KU AND GRADUATE TEACHING ASSISTANTS COALITION, LOCAL #6403/AMERICAN FEDERATION OF TEACHERS – KANSAS (AFT/KS), REPRESENTING GRADUATE TEACHING ASSISTANTS – KU

General Counsel Miller presented the proposed amendments to the Memorandum of Agreement between the University of Kansas and the Graduate Teaching Assistants Coalition, Local #6403/American Federation of Teachers – Kansas AFT/KS, which represents approximately 1,100 Graduate Teaching Assistants on the Lawrence campus. The proposed amendments include changes to appointments, wages, working conditions, and

disciplinary and grievance procedures. Regent Murguia moved to approve and authorize the Chair to execute the MOA on behalf of the Board. Regent Bain seconded, and the motion carried.

AMENDED MOA BETWEEN PITTSBURG STATE UNIVERSITY AND KANSAS NATIONAL EDUCATION ASSOCIATION (KNEA) – PSU

General Counsel Miller presented the proposed amendments to the Memorandum of Agreement between Pittsburg State University and the Kansas National Education Association, which represents approximately 250 faculty. The proposed amendments include changes to salary and the duration of the agreement. Regent Murguia moved to approve and authorize the Chair to execute the MOA on behalf of the Board. Regent Van Etten seconded, and the motion carried.

AMENDMENT TO AND ASSIGNMENT OF GROUND LEASE BETWEEN WSU, WSIA, AND YMCA AND YMCA’S IRB FINANCING AND BUILDING CONDOMINIUM – WSU

General Counsel Miller presented Wichita State University’s request to authorize the execution of legal documents that would allow for the YMCA’s bond financing and its request to approve the necessary ground and building leases and leasebacks between the YMCA, the City of Wichita, and YMCA Wichita UC, LLC. Regent Feuerborn moved to approve, and Regent Thomas seconded. The motion carried.

WSU AND WICHITA STATE INNOVATION ALLIANCE (WSIA) LEASE WITH FLATS OF KANSAS, LLC TO SEPARATE LEASED GROUND FOR PHASE TWO DEVELOPMENT – WSU

General Counsel Miller presented Wichita State University’s request to amend the existing Flats ground lease between Wichita State Innovation Alliance and the Flats of Kansas, LLC to remove the Phase Two ground and simultaneously enter into a second identical ground lease covering the Phase Two ground. Having the Phase Two ground under a separate ground lease will aid in finalizing the financing documents for Phase Two. Regent Murguia moved to approve, and Regent Van Etten seconded. Regent Murfin recused himself from participation in discussion of and action on this agenda item. The motion carried.

Other Matters

NAMING OF BUILDING – ESU

President Garrett requested authorization to name the new tennis complex in honor of Greg Kossover. Regent Murguia moved to approve, and Regent Van Etten seconded. The motion carried. The facility will be named the Kossover Family Tennis Complex.

AMEND AGENDA

The Chair amended the agenda to make the first read of the Legislative Non-Budgetary the next item on the agenda.

NON-BUDGETARY LEGISLATIVE PROPOSAL (FIRST READ)

Matt Casey, Director of Government Relations, presented the first read of the following non-budgetary legislative items:

- Kansas State University’s request to sell property in Cherokee County
- Kansas State University’s request to sell property in Saline County
- Postsecondary Technical Education Authority’s reauthorization

The Board will take final action on these items at the November meeting.

ADJOURNMENT

The Chair adjourned the meeting at 3:45 p.m.

RECONVENE

The Chair reconvened the meeting at 9:45 a.m. on Thursday, September 20.

MEMBERS PRESENT: Dennis Mullin, Chair
Shane Bangerter, Vice Chair
Joe Bain
Ann Brandau-Murguia
Bill Feuerborn
Dave Murfin
Daniel Thomas
Helen Van Etten

MEMBER ABSENT: Zoe Newton

REPORTS

REPORT FROM SYSTEM COUNCIL OF PRESIDENTS

President Calvert presented the System Council of Presidents report. The Council received an update from the System Council of Chief Academic Officers on the progress of transfer, reverse transfer, and the developmental education cut scores. It was noted that institutions will be looking at ways to increase reverse transfer numbers, which have struggled since the policy was adopted. The Academic Officers also noted the Apply Kansas campaign where volunteers go into the high schools to help student apply to colleges starts in October. The System Council of Presidents then discussed the recent events surrounding student health centers and the importance of reviewing the policies and procedures associated with student health centers to make sure they align with best practices. The Council also received an update from President Flanders on the Board Retreat.

REPORT FROM THE COMMUNITY COLLEGES

President Calvert reported the preliminary enrollment numbers for the community colleges indicate that most of the colleges have remained flat, which has been the trend over the last several years. He reported that the community college presidents recently met with representatives from Kansas State University’s Global Campus to discuss the need to offer a doctoral program that focuses on community college leadership. Several community college presidents agreed to be on a committee to help design this program. President Calvert noted he will represent the community colleges at the Technical Education Authority’s retreat and strategic planning session.

REPORT FROM THE TECHNICAL COLLEGES

President Schears presented the report for the technical colleges. The *Chronicle of Higher Education* recently ranked WSU Tech as the second fastest-growing college over the last ten years. Northwest Kansas Technical College and Colby Community College were ranked by the *Chronicle* for having the best three-year graduation rates. Salina Area Technical College, Flint Hills Technical College, and North Central Kansas Technical College were ranked by the Kanas Department of Education’s College Scorecard for having high graduation rates. President Schears reported the technical colleges are in support of the legislative request to remove the sunset on the Technical Education Authority. He also noted the colleges are appreciative of the Board’s advocacy to promote the higher education system and that the technical colleges believe that each institution needs to take on more responsibility to change the perception of higher education.

APPROVAL OF CONSENT AGENDA

Regent Thomas moved, with the second of Regent Feuerborn, that the Consent Agenda be approved. The motion carried.

Technical Education Authority

AMENDMENTS TO THE PRACTICAL NURSING PROGRAM ALIGNMENT

The Practical Nursing Program Alignment was amended. The following changes were made:

- Modify Pharmacology to emphasize basic understanding of pharmacodynamics and related concepts and safe medication administration. This course will be 1.5 credit hours of didactic and 0.5 credit hours of lab.
- Move Medication Administration Practice and check offs from KSPN Foundations of Nursing Clinical to Pharmacology.
- Move specific drugs from KSPN Pharmacology to KSPN Nursing Care of Adults I and KSPN Nursing Care of Adults II so they may be taught in context of the health conditions they are prescribed to treat.
- Move KSPN Nursing Care of Adults I and KSPN Nursing Care of Adults II to flex course credit to: 1) allow individual programs to accommodate the additional content, and 2) in anticipation of the Kansas Legislature revising IV Therapy regulations for PNs.
- Keep all clinical courses as flex credit.
- Add a Leadership course.
- Add an active Certified Nurse Aide credential as a PN program entrance requirement.

(Program Alignment Map filed with Official Minutes)

DEGREE AND CERTIFICATE PROGRAMS SUBMITTED BY FLINT HILLS TECHNICAL COLLEGE, SALINA AREA TECHNICAL COLLEGE, AND COWLEY COUNTY COMMUNITY COLLEGE

Flint Hills Technical College received approval to offer a Technical Certificate B (31 credit hours) in Hospitality Dietary Management (51.3104). The estimated cost to deliver the program is \$121,536. There are no additional costs to operate this program since all the courses came from existing programs.

Salina Area Technical College received approval to offer an Associate of Applied Science (66 credit hours) in Registered Nursing (51.3801). The cost to deliver the program is \$214,700. The program will be funded with a combination of grants and institutional funds.

Cowley County Community College received approval to offer a Technical Certificate A (18 credit hours), Technical Certificate B (40 credit hours), and an Associate of Applied Science (62 credit hours) in Farm and Ranch Management (01.0104). The cost to deliver the program is \$86,500, which will be funded with the Sumner County ½ cent sales tax.

CONSIDERATION OF DISCUSSION AGENDAFiscal Affairs and AuditMILITARY FEE WAIVER – WSU

Vice President Golling presented Wichita State University's request to waive student fees for service members taking the below courses while on the McConnell Air Force Base. The students will continue to pay the current tuition rate.

- General Business
- Management
- Information Technology & Management Information Systems

- Engineering Technology - Cybersecurity
- Psychology
- Sociology
- Workplace Leadership and Applied Learning

Regent Murguia moved to approve. Following the second of Regent Murfin, the motion carried.

MARKET BASED TUITION – WSU

Vice President Golling stated over the last several years, Wichita State University has offered market-based education tuition to non-degree seeking students in the form of badges and short courses. Online badges (courses one credit hour or less) were developed for students who are seeking a recognized credential to advance their career and face-to-face short courses were developed for non-degree seeking professionals working for an organization. Since the University began offering these market-based courses, degree-bound students have expressed interest in seeking badges or taking market-based courses for credit to advance their skills. Regent Murguia moved to approve, and Regent Thomas seconded. The motion carried.

REDUCTION OF ONLINE TUITION RATE FOR THE DOCTOR OF EDUCATIONAL LEADERSHIP AND POLICY STUDIES COURSE – KU

Chancellor Girod requested a \$20 reduction to the online tuition rate for the Doctor of Educational Leadership and Policy Studies course offered in Vancouver, Canada. The tuition rate will go from \$605 to \$585, which will make the course more competitive. Regent Murguia moved to approve, and Regent Thomas seconded. The motion carried.

BOARD’S FY 2020 AND FY 2021 UNIFIED STATE APPROPRIATIONS REQUEST

Elaine Frisbie, Vice President for Finance and Administration, introduced the Board’s proposed Higher Education Unified Appropriations Request for FY 2020 and FY 2021. At the August budget workshop and retreat, the Board received information and discussed the budget request for the system along with a communication and advocacy plan. The Board discussed seeking an increase in base funding for the state universities, funding for need-based student financial aid with a private match, full funding of the Excel in CTE Initiative, funding for both tiered and non-tiered technical state aid, additional aid to Washburn University, and tuition assistance for the National Guard Members. Vice President Frisbie noted legislation passed last year that allows individuals who were wrongfully convicted of felony offenses and incarcerated to receive tuition and fee waivers to any public higher education institution that they wish to attend. Funds were added to the proposed budget request to cover the estimated cost of this legislation. Following discussion, Regent Murguia moved to approve the budget request for FY 2020 and FY 2021, which is listed below. Regent Van Etten seconded, and the motion carried.

**FY 2020 and FY 2021
Higher Education Unified Appropriation Request**

	FY 2020	FY 2021
Base Funding for State Universities	\$50,000,000	\$85,000,000
Need-Based Student Financial Aid with 1:1 Private Match	\$ --	\$25,000,000
Full funding of the Excel in CTE Initiative (<i>estimated future enrollment growth in “SB 155”</i>)	\$1,200,000	\$3,000,000
Fund the postsecondary tiered technical state aid “gap”	\$7,200,000	\$7,200,000
Fund the postsecondary non-tiered technical state aid “gap”	\$18,000,000	\$18,000,000
State Aid to Washburn University	\$2,200,000	\$2,200,000
Tuition assistance for National Guard Members	\$315,000	\$435,000
2018 House Bill 2579 (Tuition and fee waiver for individuals found to be wrongfully convicted of a crime)	\$50,000	\$50,000

Academic Affairs

CUT SCORES FOR PLACEMENT AND ASSESSMENT IN DEVELOPMENTAL EDUCATION COURSES

Jean Redeker, Vice President for Academic Affairs, stated last year the Board adopted standardized cut scores for the ACCUPLACER Classic exams. Since then, College Board has decided to move from its Classic exams to a new version called Next-Generation exams. This change required the Board’s Developmental Education Working Group to reconvene its Placement Assessment Policy Committee to review and recommend cut scores for these new exams. The Committee recommends the following cut scores:

ACCUPLACER Next-Generation Exam	College Course	Score Range
Quantitative Reasoning, Algebra & Statistics	Intermediate Algebra	250-262
Quantitative Reasoning, Algebra & Statistics	College Algebra	263+
Reading	College-level Reading	255+
Writing	College Composition I	255+

Vice President Redeker noted these scores, in conjunction with other indicators, allow colleges to place students in appropriate classes. Regent Murguia moved to approve, and Regent Van Etten seconded. The motion carried.

Governance

BOARD MEMBER CONFLICT OF INTEREST DISCLOSURE STATEMENTS

General Counsel Miller presented a summary of reported items from the Board Member Conflict of Interest Disclosure Statements. The following disclosures were made:

1. One Regent will serve on the *governing* board of an institution that is *coordinated* by the Board:

- Regent Van Etten will serve as the Kansas Board of Regents appointee to the Board of Regents of Washburn University pursuant to statutory requirement.
2. One Regent has reported service on the *governing* board of a non-controlled *affiliated corporation* of an institution that is *governed* by the Board:
 - Regent Murfin serves as a member of the Board of Trustees of the Kansas University Endowment Association, a non-controlled affiliated corporation of the University of Kansas.
 3. One Regent has reported service on an *advisory* board of an *institution* that is *regulated* by the Board. Regent Murguia serves as a member on the Board of Trustees of the University of Missouri-Kansas City, an out-of-state public institution that has a certificate of approval from the Board to operate within the State of Kansas.
 4. Two Regents have reported service on *advisory* boards of *institutions governed* by the Board:
 - Regent Mullin serves as a member of Kansas State University's College of Business Advisory Council, which is a sounding board for the Kansas State University business program.
 - Regent Murfin serves as a member of the University of Kansas School of Business Board of Advisors.
 5. One Regent serves on a national committee that has no direct affiliation with any institution governed, coordinated or regulated by the Board.
 - Regent Van Etten will serve on the National Committee on Foreign Medical Education & Accreditation (NCFMEA), which was most recently authorized by the Higher Education Opportunity Act of 2008 and is authorized to evaluate the standards of accreditation applied to foreign medical schools and to determine the comparability of those standards to standards applied to medical schools in the United States. A determination of comparability of accreditation standards by the NCFMEA is an eligibility requirement for foreign medical schools to participate in the William D. Ford Federal Direct Student Loan Program [20 U.S.C. §§ 1087a et seq.].
 6. One Regent has reported an Interest in an entity that has entered a contract or transaction with an *institution* that is *coordinated* by the Board for the performance of services:
 - Regent Bain is a 40% shareholder and Vice President of a law firm (Cure & Bain, P.C.) that provides legal representation to Northwest Kansas Technical College.
 7. Two Regents have reported an Interest in entities that have entered a contract or transaction with an *institution* that is *governed* by the Board:
 - Regent Murguia is the executive director of a not-for-profit organization (the Argentine Neighborhood Development Association) that regularly partners with the University of Kansas Medical Center to support the mission of the Association.
 - Regent Murfin has an ownership interest in two companies (MWCB, LLC; BGC Developers, LLC) that have, either directly or indirectly, one or more construction or real property related contracts with Wichita State University or its affiliated corporations, and three companies (Executive Airshare, LLC; Gladiators, LLC; and Air Capital Flight Line, LLC) that have one or more working relationships with the University of Kansas, Kansas State University and Wichita State University or their affiliated corporations. Regent Murfin also has an indirect interest in a company (Mytown Media, Inc.) that owns a radio station having a contract with Pittsburg State University.
 8. One Regent has reported membership on an entity that may have transactions with *institutions* that are *governed, coordinated* or *regulated* by the Board:
 - Regent Van Etten will serve on the National Committee on Foreign Medical Education & Accreditation (NCFMEA), which is authorized to evaluate the standards of accreditation applied to foreign medical schools and to determine the comparability of those standards to standards applied to medical schools in the United States. A determination of comparability of accreditation standards by the NCFMEA is an eligibility requirement for foreign medical schools to participate in the William D. Ford Federal Direct Student Loan Program [20 U.S.C. §§ 1087a et seq.].

Regent Bangerter moved to approve the continued service of Board members serving on the boards listed above, conditioned on each member's recognition that their duty is first to the Board of Regents, and for the Regents

named in 6, 7, and 8 above, they are to excuse themselves from participating on behalf of the Board in matters involving or related to the contract or transaction. Regent Thomas seconded. The motion carried. Regent Murguia disclosed that in December 2018, she is resigning her position on the Argentine Neighborhood Development Association.

Other Matters

GRANTING OF HONORARY DEGREE – KSU

Cindy Bontrager, KSU's Vice President for Administration and Finance, presented Kansas State University's request to bestow an honorary doctorate degree on Daniel Glickman. Secretary Glickman has served in various roles throughout his career including Congressman for Kansas's 4th Congressional District and United States Secretary of Agriculture. Regent Feuerborn moved to approve, and Regent Murguia seconded. The motion carried. The honorary degree will be conferred at the Graduate School Commencement on December 7, 2018.

BOARD PRESIDENT AND CEO COMPENSATION

Regent Bain stated at the June 2018 meeting the Board approved a market-based increase for the Board President and CEO position salary of up to 15 percent and charged the incoming Board Chair and him to negotiate with President Flanders on whether to package this increase as a deferred compensation arrangement or otherwise and to bring the final negotiated package back to the Board for final approval. The Chair and Regent Bain met with President Flanders. Regent Bain moved to approve a 15 percent increase to the Board President's base salary beginning with the first paycheck of Fiscal Year 2019. Regent Van Etten seconded. The motion carried.

APPOINTMENTS TO THE VARIOUS BOARD COMMITTEES AND TO THE WASHBURN UNIVERSITY BOARD OF REGENTS

Regent Murguia moved to approve the appointments to the various Board committees and to the Washburn Board of Regents. Regent Feuerborn seconded, and the motion carried.

(List of Members filed with Official Minutes)

BOARD GOALS FOR 2018-2019

At the August retreat, the Board discussed goals for the upcoming year. Regent Mullin noted the Governance Committee reviewed the goals at its meeting and is recommending adding a goal to pursue continued coordination with the State Board of Education. Regent Murguia moved to approve the goals, as amended, and the Board theme. Regent Thomas seconded, and the motion carried. The following were adopted:

Board Goals

1. The Board will develop an outline for a new strategic plan for the higher education system in Kansas.
2. The Board will pursue ways to increase access to higher education including the expansion of need-based aid, the promotion of mechanisms to provide the early awarding of scholarships, and the seeding of college saving accounts.
3. The Board will develop and implement a unified communication and advocacy plan for all sectors of the higher education system.
4. The Board will designate the Council of Business Officers to collaborate on a new university sector-level approach to gain greater efficiencies.
5. The Board will study university and college service areas to determine if the delivery model for off-campus instruction continues to meet the educational needs of Kansans.
6. The Board will pursue continued coordination of its efforts to increase postsecondary success with the State Board of Education.

Board Theme

The Board will encourage colleges and universities to continue to develop mutually beneficial partnerships with each other and with high schools and businesses to improve educational and career pathways and expand experiential learning opportunities.

ACKNOWLEDGEMENT

Chair Mullin recognized and thanked Regent Bain, Regent Feuerborn, and Regent Newton for their service on the Board.

ADJOURNMENT

The Chair adjourned the meeting at 10:39 a.m.

Blake Flanders, President and CEO

Dennis Mullin, Chair

REPORTS AND CONSENT AGENDA

II. Introductions and Reports

- A. *Introductions*
- B. *Report from the Chair* Regent Bangerter, Vice Chair
- C. *Report from the President & CEO* Blake Flanders, President & CEO
- D. *Report from the System Council of Presidents* President Calvert
- E. *Report from Council of Presidents* President Scott
- F. *Report from Council of Faculty Senate Presidents* Clifford Morris
- G. *Report from Students' Advisory Committee* Kyle Frank
- H. *Report from the Community Colleges* President Calvert
- I. *Report from the Technical Colleges* President Schears
- J. *Report from the University CEOs*

III. Standing Committee Reports

- A. *Academic Affairs* Regent Murguia
- B. *Fiscal Affairs & Audit* Regent Feuerborn
- C. *Governance* Regent Bangerter

IV. Approval of Consent Agenda

- A. *Academic Affairs*
 - 1. **Act on Request to Approve a Master of Science in Materials Science – PSU** **Jean Redeker,**
VP, Academic Affairs

Summary

Universities may apply for approval of new academic programs following the guidelines in the Kansas Board of Regents Policy Manual. Pittsburg State University has submitted an application for approval and the proposing academic unit has responded to the requirements of the program approval process. Board staff concurs with the Council of Presidents, the Council of Chief Academic Officers, and the Board Academic Affairs Standing Committee in recommending approval.

<u>Criteria</u>	<u>Program Summary</u>
1. Program Identification:	Title of proposed program: Materials Science Anticipated date of implementation: Spring 2019 Total number of semester credit hours: 30 CIP Code: 40.1001 Materials Science
2. Academic Unit:	Physics Department, College of Arts and Sciences
3. Program Description:	The Physics Department from the College of Arts and Sciences is proposing a new Master of Science in Materials Science degree. Materials scientists study the structures and chemical properties of various materials to develop new products or enhance existing ones. Materials science is likely to affect the future of technology and manufacturing significantly. ¹

¹ Bureau of Labor Statistics. (April 2018). Retrieved from: <https://www.bls.gov/ooh/life-physical-and-social-science/chemists-and-materials-scientists.htm#tab-2>

	<p>This graduate program will allow students to focus on Science, Technology, Engineering, and Mathematics (STEM) programs, as opposed to a single program in STEM. PSU’s Materials Science program will prepare students for careers in industry and/or for post graduate degrees in Materials Science or Engineering.</p> <p>Collaboratively designed to be an interdisciplinary degree between the College of Arts and Sciences and the College of Technology, such an interdisciplinary STEM program will provide hands-on, academic activities and practical experiences for students, readying them to join the work force. STEM, being part of KBOR’s 2020 objectives, will strengthen the mission imparted by such a program as well as the mission of PSU.</p>
<p>4. Student Demand</p>	<p>PSU has graduated (Fall 2016, Spring 2017 and Summer 2017) a total of 84 students in the areas of Chemistry, Mathematics, Physics, and Engineering Technology. It is expected that many of these graduates would be interested in pursuing the MS in Materials Science.</p> <p>A survey of prospective students in the sciences, who are likely candidates for the MS in Materials Science, was administered. Survey results (N=162) indicate that students in the respective sciences showed a strong preference for the establishment of a Masters in Materials Science program. Students were asked whether having a MS in Materials Science at PSU would benefit them; 93% of those responding indicated that it is moderately important to very important to have such a program.</p> <p>In response to a follow-up question aimed to gauge students’ interest in pursuing post-graduate studies in Materials Science, 98% indicated that it is moderately interested to very interested in pursuing post graduate studies. Additionally, 98% of the respondents indicated that it would be beneficial to have an interdisciplinary program that led to careers in industry. The same percentage indicated that it would be of great value to have the delivery mode of such an innovative program be hands-on.</p> <p>Regarding students’ interests in the program coupled with research, 98% of the students thought that would be worthwhile to have a research component present in this new program.</p> <p>PSU can project a conservative demand for this proposed degree program to be 20 majors three years after implementation.</p>
<p>5. Employment Demand</p>	<p>The U. S. Bureau of Labor Statistics projects a 7% change in the employment market for Materials Scientists from 2016-2026. The median annual wage for materials scientists was \$99,430 in May 2016.²</p> <p>On the state level, the Kansas Department of Labor projects employment from 2014-2024 to increase an average of 9.9% among all the different STEM categories. They also project industrial jobs in professional, scientific and technical services to increase by 20.9% with a median annual salary of \$67,391.³</p> <p>Another indicator of employment demand is the significant number of grants available from the federal government or from industrial partners that are aimed for a STEM-prepared labor force.⁴</p>

² Bureau of Labor Statistics. (April 2013). Retrieved from: <https://www.bls.gov/ooh/life-physical-and-social-science/chemists-and-materials-scientists.htm>

³ Kansas Department of Labor. (2018). Retrieved from: <https://www.dol.ks.gov/>

⁴ Grants.gov. (2018). Retrieved from: <https://www.grants.gov/web/grants/search-grants.html?keywords=stem>

<p>6. Comparative/Locational Advantage</p>	<p>There is no other MS in Materials Science offered at any of the higher education institutions in Kansas. Regionally the only program is one at Missouri State University, nearly 100 miles away from PSU. While some basic similarities exist, our proposed program is enriched by offerings of more courses such as Nanotechnology, Mechanics of Composites and Structures, Thin Films, Polymer Physics, Solid State Electronics and new state of the art computational methods in materials science. Our research component for those students opting for the option I (thesis option) is advantageous due to our vast, modern infrastructure that exists at PSU’s College of Technology, College of Arts and Sciences and the Tyler Research Center. Built into our program are courses designed to introduce the students to the modern state of the art techniques necessary for both industry and post graduate studies.</p> <p>The strength of this STEM program at PSU lends credence to the establishment of such a program that makes use of the talents and resources with a solid infrastructure. This program draws upon collaborations between departments and across colleges, thus maximizing the effectiveness of this interdisciplinary degree.</p>
<p>7. Curriculum</p>	<p>The Master of Science in Materials Science is a 30 semester credit hour (thesis option) or 30 semester credit hour (non-thesis option) graduate degree program consisting of:</p> <ul style="list-style-type: none"> • 19 semester credit hours of core materials science courses and • 11 semester credit hours of specified electives. <p>Option I: Thesis option: Students are required to take 30 semester hours (6 hours must be in MAT 890: Research in Materials Science).</p> <p>Option II: Non-Thesis option: Students are required to take 30 semester hours. Additionally, as part of the 30 semester hours, students have the option of taking MAT 889, MAT 891, or a combination of both. For those who opt to take MAT 891 (internship) only, they are required to write a report on their internship.</p> <p>This is an interdisciplinary program in STEM relying on existing graduate courses in Physics, Chemistry, and Engineering Technology. Opportunities for student interaction and research are embedded throughout the program.</p>

8. Faculty Profile	<table border="1" data-bbox="509 226 1448 730"> <thead> <tr> <th data-bbox="509 226 818 327">Name</th> <th data-bbox="818 226 1045 327">Rank</th> <th data-bbox="1045 226 1295 327">Area of Expertise</th> <th data-bbox="1295 226 1448 327">Time to Program</th> </tr> </thead> <tbody> <tr> <td data-bbox="509 327 818 386">Ram Gupta, Ph.D.</td> <td data-bbox="818 327 1045 386">Asst Professor</td> <td data-bbox="1045 327 1295 386">Polymer Physics</td> <td data-bbox="1295 327 1448 386">0.75 FTE</td> </tr> <tr> <td data-bbox="509 386 818 445">Paul Herring, Ph.D.</td> <td data-bbox="818 386 1045 445">Professor</td> <td data-bbox="1045 386 1295 445">Composites</td> <td data-bbox="1295 386 1448 445">0.25 FTE</td> </tr> <tr> <td data-bbox="509 445 818 504">Russ Rosmait, Ph.D.</td> <td data-bbox="818 445 1045 504">Univ Professor</td> <td data-bbox="1045 445 1295 504">Materials Testing</td> <td data-bbox="1295 445 1448 504">0.25 FTE</td> </tr> <tr> <td data-bbox="509 504 818 562">William Shirley, Ph.D.</td> <td data-bbox="818 504 1045 562">Professor</td> <td data-bbox="1045 504 1295 562">Thermodynamics</td> <td data-bbox="1295 504 1448 562">0.25 FTE</td> </tr> <tr> <td data-bbox="509 562 818 621">Khamis Siam, Ph.D.</td> <td data-bbox="818 562 1045 621">Univ Professor</td> <td data-bbox="1045 562 1295 621">Chemistry of</td> <td data-bbox="1295 562 1448 621">0.75 FTE</td> </tr> <tr> <td data-bbox="509 621 818 680">Ben Tayo, Ph.D.</td> <td data-bbox="818 621 1045 680">Asst Professor</td> <td data-bbox="1045 621 1295 680">Computational</td> <td data-bbox="1295 621 1448 680">0.25 FTE</td> </tr> <tr> <td data-bbox="509 680 818 730">Serif Uran, Ph.D.</td> <td data-bbox="818 680 1045 730">Professor</td> <td data-bbox="1045 680 1295 730">Materials Science</td> <td data-bbox="1295 680 1448 730">0.75 FTE</td> </tr> </tbody> </table> <p data-bbox="500 764 1458 961">All core faculty have terminal degrees and are tenured in their respective departments. All have research experiences and significant academic accomplishments (external funding, industry experience, publications, professional presentations, technical reports, etc.). All courses offered will be taught in load by existing faculty. Any additional course requirements will be covered internally. There is no request for new faculty lines.</p>	Name	Rank	Area of Expertise	Time to Program	Ram Gupta, Ph.D.	Asst Professor	Polymer Physics	0.75 FTE	Paul Herring, Ph.D.	Professor	Composites	0.25 FTE	Russ Rosmait, Ph.D.	Univ Professor	Materials Testing	0.25 FTE	William Shirley, Ph.D.	Professor	Thermodynamics	0.25 FTE	Khamis Siam, Ph.D.	Univ Professor	Chemistry of	0.75 FTE	Ben Tayo, Ph.D.	Asst Professor	Computational	0.25 FTE	Serif Uran, Ph.D.	Professor	Materials Science	0.75 FTE
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Serif Uran, Ph.D.	Professor	Materials Science	0.75 FTE																														
9. Student Profile	<p data-bbox="500 989 1458 1150">Students entering this academic program and career field should prepare themselves with a strong undergraduate coursework in STEM. To be admitted to this program, students matriculating with a BS degree in chemistry, physics and engineering technology will gain favorable admission status. Other students who have degrees in related areas will be considered on a one-to-one basis.</p> <p data-bbox="500 1157 1458 1255">These students will have career interests in industrial jobs spanning all areas of STEM. The students will also have excellent preparation should they choose to pursue doctoral studies in the US or worldwide.</p> <p data-bbox="500 1262 1458 1318">Students who possess the following characteristics and skill sets will be drawn to this program:⁵</p> <p data-bbox="516 1325 646 1352">Analytical:</p> <ul data-bbox="548 1360 1393 1528" style="list-style-type: none"> • Mathematics and computer science skills • Ability to apply statistical techniques • Critical thinking and problem-solving skills • Analytical instrumentation techniques to characterize properties and performance of materials <p data-bbox="516 1535 711 1562">Communication:</p> <ul data-bbox="548 1570 1433 1669" style="list-style-type: none"> • Both oral and written communication skills to communicate findings to both scientists and non-scientists • Desire to collaborate toward common goals <p data-bbox="516 1675 808 1703">Background Knowledge:</p> <ul data-bbox="548 1711 1323 1770" style="list-style-type: none"> • Fundamental understanding of the structure, composition, and properties of substances 																																

⁵ American Chemical Society (ACS). (2016). Materials science. Retrieved from: <https://www.acs.org/content/acs/en/careers/college-to-career/chemistry-careers/materials-science.html>

<p>10. Academic Support</p>	<p>All academic support at Pittsburg State University, the College of Arts and Sciences, and the College of Technology will be available for students and faculty in the materials science graduate program. Available support includes faculty development programs, initiatives offered through the Student Success Center (including the Writing Center), and resources available via Axe Library, access to support for faculty and student travel, and internal grant funding opportunities. In addition, PSU, the College of Arts and Sciences, and the College of Technology provide outstanding support for both hardware and software technology needs.</p> <p>Students will also have access to the equipment and expertise of scientists at the Tyler Research Center as well as equipment and lab space in the Department of Physics, Department of Chemistry, and the Department of Engineering Technology in the respective colleges at Pittsburg State University.</p>
<p>11. Facilities & Equipment</p>	<p>Existing resources and facilities housed in the departments of Physics, Chemistry, Engineering Technology, and the Tyler Research Center will be used for instruction and research. The laboratory needs are met with the existing facilities and no additional work or costs will be required to implement this program.</p>
<p>12. Program Review, Assessment, Accreditation</p>	<p>The Master of Science in Materials Science will be reviewed according to the regular program review cycle and process at Pittsburg State University. Further, all degree programs at PSU are required to submit an annual assessment report to the University Assessment Committee documenting progress toward meeting student learning outcomes. Currently, there are no plans of pursuing accreditation for this program.</p>
<p>13. Costs, Financing</p>	<p>This is an interdisciplinary program in STEM relying on existing graduate courses in Physics, Chemistry, and Engineering Technology. No additional new funding is needed as this program utilizes existing faculty across many STEM disciplines.</p>

**New Program Proposal: Curriculum Outline
Pittsburg State University**

Master of Science in Materials Science

Basic Program Information

- | | |
|---|---------------------------|
| 1. Title of proposed program: | Materials Science |
| 2. Anticipated date of implementation: | Spring 2019 |
| 3. Responsible department(s) or unit(s): | Physics |
| 4. Total number of semester credit hours: | 30 |
| 5. CIP Code: | 40.1001 Materials Science |

This is an interdisciplinary program in STEM relying on existing graduate courses in Physics, Chemistry and Engineering Technology. Opportunities for student interaction and research are embedded throughout the program.

<u>Core Materials Science Courses (19 Credit Hours)</u>	Credit Hours
MAT 725: Introduction to Materials Science	3
MAT 745: Nanotechnology	3
MAT 801: Colloquium	1
MAT 840: Materials for Electrical & Electronic Applications	3
MAT 861: Mechanics of Composites & Structures	3
MAT 883: Thermodynamics and Phase Equilibria	3
MAT 884: Polymer Physics	3
<u>Electives Materials Science Courses (11 Credit Hours)</u>	
MAT 742: Structure of Solids	3
MAT 743: Solid State Electronics	3
MAT 802: Computational Methods in Materials Science	3
MAT 828: Leadership and Behavioral MGT	3
MAT 854: Thin Films	3
MAT 885: Polymer Composites	3
MAT 889: Introduction to Materials Research	1-6
MAT 890: Research in Materials Science	3-6
MAT 891: Internship in Materials Science	1-6
MAT 895: Advanced Topics in Engineering Technology	3

Option I: Thesis option: Students are required to take 30 semester hours (6 hours must be in MAT 890: Research in Materials Science).

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**New Program Proposal: Fiscal Summary
Pittsburg State University**

Master of Science in Materials Science

Basic Program Information

- 1. Title of proposed program: Materials Science
- 2. Anticipated date of implementation: Spring 2019
- 3. Responsible department(s) or unit(s): Physics
- 4. Total number of semester credit hours: 30

Part I. Anticipated Enrollment						
	Implementation Year		Year 2		Year 3	
	Full-Time	Part-Time	Full-Time	Part-Time	Full-Time	Part-Time
A. Full-time, Part-time Headcount:	5	0	10	0	20	0
B. Total SCH taken by all students in program	75		150		300	
Part II. Program Cost Projection						
A. In <u>implementation</u> year one, list all identifiable General Use costs to the academic unit(s) and how they will be funded. In subsequent years, please include only the additional amount budgeted.						
	Implementation Year		Year 2		Year 3	
<u>Base Budget</u>						
Salaries	\$ 0		\$ 0		\$ 0	
OOE	\$ 0		\$ 0		\$ 0	
Total	\$ 0		\$ 0		\$ 0	

Indicate source and amount of funds if other than internal reallocation: None
 No additional new funding is needed as this program utilizes existing faculty across many STEM disciplines.

2. Act on Request to Approve a Bachelor of Science in Educational Studies – KSU

Summary

Universities may apply for approval of new academic programs following the guidelines in the Kansas Board of Regents Policy Manual. Kansas State University has submitted an application for approval and the proposing academic unit has responded to the requirements of the program approval process. Board staff concurs with the Council of Presidents, the Council of Chief Academic Officers, and the Board Academic Affairs in recommending approval.

<u>Criteria</u>	<u>Program Summary</u>
1. Program Identification	Title of proposed program: Educational Studies Degree: B.S. in Educational Studies Implementation date: August 2018 Total SCH: 120 CIP code: 13.01 Education, General
2. Academic Unit	College of Education (COE): Curriculum and Instruction
3. Program Description	<p>The Bachelor of Science in Educational Studies provides students with an understanding of the nature of human learning and skills in the realm of public, American education. Instead of traditional student-teaching, BSES students experience a formal internship that applies their knowledge and skills in a non-teaching setting.</p> <p>It is important to note that this degree does not lead to state licensure as a K-12 teacher. Rather, it prepares students for a wide variety of career pathways that make use of the specialized knowledge of education for those not wanting to teach in traditional K-12 classrooms.</p> <p>Each student will have the opportunity to customize an individualized plan of study in consultation with his/her BSES advisory committee. This program of study is focused upon themes of excellence to prepare her/him for various career fields. Such themes include, but are not limited to, Global Education & Development, Museum & Non-profit Education, Outdoor Education, Pastoral & Religious Education, and Social Justice Education. The theme provides the foundation for a capstone internship structured specifically for each student.</p>
4. Demand/Need for the Program	<p>While designed to fill a void for those not desiring licensure, the BSES will also benefit our students seeking traditional licensure, as well as our faculty and staff. It will open our programs to a wider consideration of educational principles and contexts than our current singular focus on producing future classroom teachers.</p> <p>Furthermore, each year, students in the middle of the traditional licensure program decide that classroom teaching is not for them. Due to limited options, they may continue and graduate with a teaching degree they will use for only a brief period, if at all. Others will leave the program prior to graduating and have no degree to represent their time at K-State. When students realize that teaching is not a viable option during their final internship experience, this is especially difficult. Many individuals would have found the BSES more aligned to their reimagined career goals.</p>

	<p>The critical thinking, leadership, communication, and analysis skills, including active listening, all skills taught in the BSES program, are of great importance in 96% of all occupations.⁶</p> <p>To further document student demand for the program, a survey was administered to 258 prospective students. Of this, 137 indicated that they would be interested in enrolling in such a program, and 213 believed the skills found in this program would be beneficial in their future.</p>
<p>5. Comparative /Locational Advantage</p>	<p>KSU’s College of Education’s reputation for quality graduates and its central geographic setting are two major locational advantages for offering this program at KSU. As a public research land-grant institution in the middle of the country, KSU has a long history of focusing on authentic learning, research, and applied theory.</p> <p>An examination of similar programs across the nation signals the following institutions: Arizona State University, University of Missouri-St. Louis, and Yale. While there are similarities, there are also distinct differences between these programs and the proposed degree program presented here.</p> <ul style="list-style-type: none"> • <i>Arizona State University</i> offers a Bachelor of Arts in Educational Studies degree program in two delivery methods: face-to-face or online. The online option includes community learning opportunities, while the face-to-face option involves students selecting electives from five specified areas (childhood education, educational technology, environmental education, games and impact, and physical activity and coaching). • <i>State University of New York (Empire State College)</i> offers several degrees in Educational Studies (i.e., “Pathways”), but does not offer an undergraduate teacher licensure degree program. They do, however, offer a Master of Arts in Teaching, which does appear to be a teacher licensure program. • <i>University of Missouri-St. Louis</i> requires students acquiring the Bachelor of Educational Studies degree to complete an approved content minor or certificate relative to the student’s goals, as well as a total of 15 hours of career-related internships. • <i>Yale</i> offers a highly-selective Education Studies program designed for students interested in educational history, policy, and economics. <p>Within the state of Kansas, no university offers a degree program structured exactly as the proposed BSES program.</p>
<p>6. Curriculum</p>	<p>Upon admission to the program, students must submit to his or her BSES committee (two faculty members, one of which must be from the Department of Curriculum and Instruction), a program of study focusing upon themes of excellence to prepare him or her for various career fields. Students are required to complete 120 semester credit hours (sch), including general education courses (33-34 sch), program courses (29-32 sch), emphasis courses (36 sch), and electives (18-22 sch). All courses in the</p>

⁶ Carnevale, Anthony P, et al. “Job growth and educational requirements through 2020.” *Recovery 2020*, Georgetown Public Policy Institute. Center on Education and the Workforce. 2013

	<p>emphasis courses are to be selected with advisement and be at the 300-level or higher.</p> <p>Students will be placed in formal internship experiences according to their career goals during the final BSES semester of coursework. The internship will be a significant element of the degree, as it provides the students valuable professional experience that is connected to their chosen area of emphasis. Just as the student teaching internship is the capstone for students pursuing teacher licensure, this internship will serve as the BSES degree's capstone.</p>																																																				
<p>7. Faculty Profile</p>	<p>All courses will be taught by KSU faculty.</p> <table border="1" data-bbox="560 556 1437 1333"> <thead> <tr> <th>Name</th> <th>Rank</th> <th>Duties/Expertise</th> <th>Department</th> </tr> </thead> <tbody> <tr> <td>Todd Goodson, Ph.D.</td> <td>Assoc Professor</td> <td>Program Coordinator Schooling & Popular Culture</td> <td>Curriculum and Instruction (C&I)</td> </tr> <tr> <td>David Allen, Ed.D.</td> <td>Assoc Professor</td> <td>Early Field Experience</td> <td>C&I</td> </tr> <tr> <td>Tonnie Martinez, Ph.D.</td> <td>Assnt Professor</td> <td>Teaching as a Career</td> <td>C&I</td> </tr> <tr> <td>Tom Vontz, Ph.D.</td> <td>Professor</td> <td>Core Teaching Skills & Lab</td> <td>C&I</td> </tr> <tr> <td>Della Perez, Ph.D.</td> <td>Assnt Professor</td> <td>Foundations of Education</td> <td>C&I</td> </tr> <tr> <td>Laura Tietjen, M.S.</td> <td>Instr</td> <td>Foundations of Education</td> <td>C&I</td> </tr> <tr> <td>Cyndi Kuhn, M.F.A.</td> <td>Instr</td> <td>Educational Technology</td> <td>C&I</td> </tr> <tr> <td>Lori Goodson, Ph.D.</td> <td>Assnt Professor</td> <td>Core Teaching Skills & Lab</td> <td>C&I</td> </tr> <tr> <td>Mickey Losinski, Ph.D.</td> <td>Assoc Professor</td> <td>Exceptional Student in the Secondary School</td> <td>Special Education, Counseling, & Student Affairs (SECSA)</td> </tr> <tr> <td>Judy Hughey, Ed.D.</td> <td>Assoc Professor</td> <td>Educational Psychology</td> <td>SECSA</td> </tr> <tr> <td>Ann Knackendoffel, Ph.D.</td> <td>Assnt Professor</td> <td>Exceptional Student in the Elementary School</td> <td>SECSA</td> </tr> <tr> <td>Susan Yelich Biniecki, Ph.D.</td> <td>Assnt Professor</td> <td>International Education Intro to Adult Education</td> <td>Educational Leadership</td> </tr> </tbody> </table> <p>Additional faculty members from the College of Education, and perhaps other KSU academic areas, will teach in the program as necessary to accommodate individualized tracks.</p> <p>Two graduate teaching assistants (GTAs), each on a 0.5 FTE appointment (total of 1 FTE) will be needed to support the BSES GTAs will support faculty in the four courses during the BSES Educational Studies Core semester: Popular Culture, International Education, Adult Education, and the Capstone Experience.</p>	Name	Rank	Duties/Expertise	Department	Todd Goodson, Ph.D.	Assoc Professor	Program Coordinator Schooling & Popular Culture	Curriculum and Instruction (C&I)	David Allen, Ed.D.	Assoc Professor	Early Field Experience	C&I	Tonnie Martinez, Ph.D.	Assnt Professor	Teaching as a Career	C&I	Tom Vontz, Ph.D.	Professor	Core Teaching Skills & Lab	C&I	Della Perez, Ph.D.	Assnt Professor	Foundations of Education	C&I	Laura Tietjen, M.S.	Instr	Foundations of Education	C&I	Cyndi Kuhn, M.F.A.	Instr	Educational Technology	C&I	Lori Goodson, Ph.D.	Assnt Professor	Core Teaching Skills & Lab	C&I	Mickey Losinski, Ph.D.	Assoc Professor	Exceptional Student in the Secondary School	Special Education, Counseling, & Student Affairs (SECSA)	Judy Hughey, Ed.D.	Assoc Professor	Educational Psychology	SECSA	Ann Knackendoffel, Ph.D.	Assnt Professor	Exceptional Student in the Elementary School	SECSA	Susan Yelich Biniecki, Ph.D.	Assnt Professor	International Education Intro to Adult Education	Educational Leadership
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<p>8. Student Profile</p>	<p>This program will appeal to:</p> <ol style="list-style-type: none"> 1. Students who wish to obtain a degree in education but do not wish to teach in a structured classroom setting. 2. Students who desire flexibility in designing their own education career path driven by their professional goals. 3. Individuals who have an established knowledge base in a particular field and who want to develop those skills further. 																																																				

	<p>All students must satisfy admission requirements of KSU and the COE requirements for admission to the professional programs (general education requirements, 2.75 GPA, Early Field Experience, and basic skills test).</p>
<p>9. Academic Support</p>	<p>Academic services at KSU, including advising, library, audio-visual, laboratory, and academic computing resources, are sufficient to support this program. All academic support available at Kansas State University and in the College of Education will be available for students and faculty in the BSES program.</p> <p>Library material, including electronic subscriptions to the most relevant journals and databases, are sufficient for the proposed program.</p> <p>Upon admission to the program, students are assigned a professional advisor from the Center for Student and Professional Services. The advisor will assist in all aspects of academic advising. One faculty member from the Department of Curriculum and Instruction will be assigned to coordinate internship placements and supervision, with logistical support from the Office of Field Experiences.</p> <p>Dr. Todd Goodson, Chair of the Curriculum and Instruction Department, will serve as the Program Coordinator.</p>
<p>10. Facilities and Equipment</p>	<p>The program will use the existing facilities and equipment associated with the B.S. currently offered by the College of Education. The College of Education anticipates that the facilities are adequate to support the proposed program; no new facilities or equipment will be needed to implement this new major.</p>
<p>11. Program Review, Assessment, Accreditation</p>	<p>The program will be subject to continuous review by faculty in the Department of Curriculum and Instruction. Faculty will be invited to raise issues and help solve problems at monthly departmental meetings. Students will be asked to complete surveys as needed and at the conclusion of their program; data from the surveys and student assessments will be aggregated, reported, and used for program refinement and improvement. The program will also be subject to annual review through the university assessment system as well as through KBOR procedures.</p>
<p>12. Costs, Financing</p>	<p>This program will allow KSU to create a new undergraduate degree to meet the needs of a different audience of students primarily by repackaging existing courses, as only two new courses and one internship experience is unique to the BSES. The College of Education currently has the capacity to absorb those additional students and courses without additional resources. The Office of Field Experiences was restructured which resulted in savings. These funds were then made available to support the BS in Educational Studies. With that in mind, here are the projected costs for the program (reflecting reallocation of instructors' time/duties; they do not reflect new costs or new positions). This is possible given declines in the undergraduate licensure program.</p> <p>Implementation year: \$50,000 for salaries and \$5,000 for other operating expenses, for a total of \$55,000. Included in year two new costs are fringe benefits and cost of living adjustments for \$5,500. Year three new costs include graduate assistant salary, fringe benefits, and cost of living adjustments, for a total of \$15,500.</p>

New Program Proposal: Curriculum Outline
Kansas State University
Bachelor of Science in Educational Studies

Basic Program Information

1. Title of proposed program:	Educational Studies
2. Anticipated date of implementation:	August 2018
3. Responsible department(s) or unit(s):	College of Education, Department of Curriculum and Instruction
4. Total Number of Semester Credit Hours:	120
5. CIP code:	13.01 Education, General

General Education Requirements	33-34 hours
---------------------------------------	--------------------

Communications	8-9 hours
Humanities	6 hours
Social Science	6 hours
Natural Science	7 hours
Quantitative Sciences	6 hours

Program Courses	29-32 hours
------------------------	--------------------

<u>Pre-Professional Coursework</u>	<u>8 hours</u>
DED 075 Orientation to Teacher Ed.	0* (<i>see note on next page</i>)
FSHS 110 Intro to Human Development	3
EDEL/EDSEC 200 Teaching as a Career	1
EDEL/EDSEC 230 Early Field Experience	1
EDEL/EDSEC 310 Foundations of Ed.	3
<u>Professional Components</u>	<u>9-10 hours</u>
DED 318 Ed Tech for Teaching & Learning	1
EDCEP 315 Educational Psych	3
EDEL 320/EDSEC 376 Core Teaching Skills & Lab	3
EDSP 323/EDSP 324 Excep Students	2-3
<u>Educational Studies Core</u>	<u>12-15 hours</u>
<i>Required:</i>	
EDCI 550 Schooling and Popular Culture	3
[EDACE 714 International Education	3 <i>OR</i>
EDACE 780 Introduction to Adult Ed]	3
EDCI 580 Internship in Ed Studies	6-9

Area of Emphasis	36 hours
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Education Core	12 hours
<i>Select courses to support professional goals in consultation with advisor.</i>	
<i>At least 9 hours must be 300-level or higher.</i>	
Supporting Courses	24 hours
<i>Select courses to support professional goals in consultation with advisor.</i>	
<i>At least 15 hours must be 300-level or higher.</i>	

Electives	18-22 hours
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Total	120 hours
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Upon acceptance into the program, each student must submit to his or her BSES committee (two faculty members, one of which must be from the Department of Curriculum and Instruction), a program of study focusing upon themes of excellence to prepare him or her for various career fields. Themes may focus upon, but are not limited to:

- Global Education & Development
- Museum, Non-Profit, & Outreach Education
- Outdoor Education
- Pastoral & Religious Education
- Pedagogy for Educational Contexts
- Social Justice Education

The themes are suggested areas of emphasis a student might identify around which coursework could be gathered. For example, a student who is interested in working Non-Profit and Outreach Education may take classes in their area of emphasis in Leadership Studies and Conflict Resolution. A student interested in Art Therapy may have an Art minor together with Family Studies and Human Services. The specific courses will be chosen with their advisor based upon a written proposal signaling an area of interest and how certain courses will help them achieve their goals.

* Note regarding DED 075 Orientation to Teacher Ed., 0 semester credit hour:

DED 075 is an existing non-credit course for our teacher licensure students taught by our academic advisors to ensure that all students learn about the requirements and regulations of the College early in their career. It is used to help retention by having our students make a connection early with others in the program and with their advisor. Effectively, it is a series of advising sessions for students new to the program. Students meet once a week for 8-weeks; students complete the Clifton Strengths assessment, explore the course catalogue to look at pre-requisites, and create a long-range graduation plan so they can see how their courses will fall together and plan co-curricular activities as well. The Educational Studies degree requirements will simply be incorporated into the existing structure.

**New Program Proposal: Fiscal Summary
Kansas State University
Bachelor of Science in Educational Studies**

Basic Program Information

- | | |
|---|---|
| 1. Title of proposed program: | Educational Studies |
| 2. Degree to be offered: | Bachelor of Science in Educational Studies |
| 3. Anticipated date of implementation: | August 2018 |
| 4. Responsible department(s) or unit(s): | College of Education,
Department of Curriculum and Instruction |
| 5. Total Number of Semester Credit Hours: | 120 |
| 7. CIP code: | 13.01 Education, General |

Part I. Anticipated Enrollment						
	Implementation Year		Year 2		Year 3	
	Full-Time	Part-Time	Full-Time	Part-Time	Full-Time	Part-Time
A. Full-time, Part-time Headcount:	10	15	20	30	25	37
B. Total SCH taken by all students in program	10 x 12 hrs. Full time + 15 x 5 hours Part time = 195 hours		390 hours		485 hours	
Part II. Program Cost Projection						
A. In <u>implementation</u> year one, list all identifiable General Use costs to the academic unit(s) and how they will be funded. In subsequent years, only the additional amount budgeted is included.						
	Implementation Year	Year 2	Year 3			
<u>Base Budget</u>						
Salaries	\$50,000	\$5,000	\$15,000			
OOE	\$500	\$500	\$500			
Totals	\$50,500	\$5,500	\$15,500			

- The numbers reported are a reallocation of instructors’ time/duties. They do not reflect new positions, except for the addition of a graduate assistant in year three.
- Salary cost will be through reallocation used for instructor to teach one new course and coordinate the one new internship, which will be created for this degree. Most classes in this program are currently offered Year 2 reflects fringe benefits and cost of living adjustment. Year 3 includes costs for graduate assistant to help assist with internship placements and coordination, in addition to faculty fringe and cost of living adjustment.
- OOE expenses will be through internal reallocation and used for instructional materials for course, technology expenses and supplies. The Office of Field Experiences was restructured which resulted in savings. These funds were then made available to support the BS in Educational Studies.

*B. Fiscal Affairs & Audit***1. Act on Request to Raze Building – PSU****Nelda Henning,
Director of Facilities**

Pittsburg State University requests authorization to raze the Baseball/Softball House (Building No. 38500-0034) and Baseball/Softball Shed/Garage (Building No. 38500-0036). The 3,305 square foot wood frame house and 316 square foot wood frame shed/garage were built in 1974 as a private residence and were later acquired by the University during its east campus extension. The house and garage have been serving as office and storage space for the Baseball and Softball programs but are neither accessible nor feasibly useful components of the multi-phase Sports Complex Improvements identified in the approved five-year capital plan. The offices and storage areas will move to a new building slated for completion in early 2019 as part of the Phase Two Sports Complex Improvements. The cost of razing the structures is estimated at \$10,000 to \$15,000 and will be funded by private donations or athletic funds. The vacated area will be converted into green space and will be available for potential future recreation and athletic use. The phased Sports Complex Improvements were referenced most recently in the August 2018 presentation to the Joint Committee on State Building Construction, and Phase Two was approved at the Board's September 2018 meeting. K.S.A. 2017 Supp. 76-7,108 authorizes the razing of buildings that the Board has determined to be obsolete and eligible to be retired from service and removed from the building inventory.

2. Amend Capital Improvement Plan and Approve Architectural Program Statement for Phased Renovation of Stauffer-Flint Hall – KU

The University of Kansas requests approval from the Board to amend the FY 2019 Five-Year Capital Improvement Plan for a new capital project to design and renovate Stauffer-Flint Hall in phases to make improvements to the building interior to meet the modern needs of the program. The building was last renovated in 1982 and has received several small remodels in recent years. The renovation would implement the master planned vision in multiple phases as funding becomes available. The project would be funded by private gifts, the University's Rehabilitation and Repair allocation, and departmental resources. The total cost is estimated to be \$5,125,120.

3. Amend Capital Improvement Plan and Approve Architectural Program Statement for Kansas Geological Survey Well Sample Library – KU

The University of Kansas requests approval from the Board to amend the FY 2019 Five-Year Capital Improvement Plan for a new capital project to design and construct an addition to the Kansas Geological Survey (KGS) Well Sample Library in Wichita. The project was originally conceived to be a completely new building with weather-hardened structure. Cost constraints resulted in approaching the project as a small addition to the existing facility. The original project cost was \$625,000 and received Director's Approval. Earlier in 2018, the cost estimates continued to support the original budget. In the last two months, however, the costs for the metal building have gone up significantly and the revised budget is now \$811,000. The project will be funded by the State General Fund Geological Survey appropriation and KGS restricted fee funds.

4. Amend Capital Improvement Plan and Approve Architectural Program Statement for Renovation of Wescoe Hall Dining Facility – KU

The University of Kansas requests approval from the Board to amend the FY 2019 Five-Year Capital Improvement Plan for a new capital project to design and renovate the Underground dining facility located on the lower level of Wescoe Hall, an academic building centrally located in the north campus district. The Underground is heavily used by students daily and needs improvements. The project is primarily for improvements to the space for servers and back of house food preparation. The project will be financed by the Kansas Memorial Union Corporation. The total cost estimate is \$2,200,000.

5. Amend Capital Improvement Plan and Approve Architectural Program Statement for Renovation of Willard Hall – KSU

Kansas State University requests approval to amend the FY 2019 capital improvement project plan and to accept the program statement for renovations to Room 114 in Willard Hall. Room 114 is a 229-seat lecture hall heavily used for entry level classes due to its size and central location on campus. Most first and second year students have a lecture in the room at some point based on current class scheduling practices.

A classroom committee of students, faculty and staff was created to review and prioritize classrooms for renovation. In 2017 and 2018, the campus community was surveyed on classrooms in need of renovations, physical aspects of classrooms and preferred teaching and learning styles. Based on survey results indicating Room 114 did not meet the needs of students or faculty, the committee prioritized the space for renovation. Enhancements will be made to heating and cooling systems; more efficient lighting will be installed; current instructional technology will be upgraded and infrastructure to support student technology will be added. The current tablet arm type chairs will be upgraded to a table and chair seating system and accessible seating will be installed. The estimated project cost is \$1.5 million and will be funded from revenue generated from the Academic Infrastructure Enhancement Fee. The Regents approved the \$4 per student credit hour Academic Infrastructure Enhancement Fee effective with Fall 2017.

6. Act on Request to Raze Building – KSU

Kansas State University requests approval to raze a maintenance shop, Building #870, at the Agricultural Research Center in Hays, KS. The 7,100 square foot building was built in 1921 and serves as a maintenance shop and storage area. The building needs extensive maintenance, and repairs to the wood framework and roof are not cost effective. Roof trusses and rafters are sagging, which has prevented new roof covering from being stalled. Chronic roof leaks have damaged shop equipment and maintenance supplies and caused mold growth in the walls and ceiling. The building has water and electrical utilities. A short-term cost savings will be realized while these services are disconnected from the building. In the future, maintenance and utility costs could be lowered if the building is replaced with a new, more efficient building. A certified inspector indicated asbestos is present in the window and door caulking. Asbestos abatement will be done prior to demolition. Following demolition, the site will be seeded to grass until funding for a new maintenance facility is identified. The cost of razing the building is estimated at approximately \$25,000 and will be funded from K-State Research and Extension restricted use funds. K.S.A. 2017 Supp. 76-7,108 authorizes the razing of buildings that the Board has determined to be obsolete and eligible to be retired from service and removed from the building inventory.

C. *Other Matters*

1. **Appoint new Regents to Board Committees**

Regent Mullin

Since the September Board meeting, two new Regents (Mark Hutton and Allen Schmidt) were appointed to serve on the Board. Chair Mullin recommends the following appointments to the Board committees.

Standing Committees

Academic Affairs

Ann Brandau-Murguia – Chair

Dan Thomas

Helen Van Etten

Allen Schmidt

Fiscal Affairs and Audit

Bill Feuerborn – Chair

Shane Bangerter

Dave Murfin

Mark Hutton

Governance

Dennis Mullin – Chair

Ann Brandau-Murguia

Bill Feuerborn

Dave Murfin

Shane Bangerter

Regents Retirement Plan

Shane Bangerter – Chair

University Subcommittees 3 Regents per committee

Kansas State University

Emporia State University

Dennis Mullin – KSU Chair

Helen Van Etten – ESU Chair

Mark Hutton

University of Kansas

Fort Hays State University

Dan Thomas – KU Chair

Ann Murguia – FHSU Chair

Dave Murfin

Wichita State University

Pittsburg State University

Shane Bangerter – WSU Chair

Bill Feuerborn – PSU Chair

Allen Schmidt

DISCUSSION AGENDA

V. Consideration of Discussion Agenda

A. Presentation

1. Receive Information on Strategic Planning Process

**Dr. Jimmy Clarke,
HCM Director, Lumina
Foundations' Strategy Labs**

Summary

Dr. Jimmy Clarke with HCM Strategists will present an overview of different strategic plans, models, and processes that other states have implemented and provide feedback on the Board 's strategic planning work to date. Below is Dr. Clarke's biography.

Dr. Clarke received his bachelor's degree in history from the University of California at Santa Barbara and later earned his master's degree and a Ph.D. in education administration from Louisiana State University's College of Education.

Dr. Clarke spent twenty years at the University of Louisiana at Lafayette, where he served in a variety of capacities including Dean of Student Personnel and Dean of Enrollment Management. From this perch, Dr. Clarke had an intimate view of the challenges students face in reaching their educational goals. He also served on the staff of the Louisiana Board of Regents for eight years, a portion of which he served in a dual capacity as Acting Chancellor of the statewide, 42-campus Louisiana Technical College. In these roles, Dr. Clarke developed a deep understanding for policy issues affecting every stakeholder in higher education – an invaluable perspective that he brings to his work at HCM.

Dr. Clarke believes that education policies crafted to benefit the student ultimately benefit the community and the nation; therefore, he strives to ensure that decision-makers sift through the complexity of public policy and consider all of the consequences on students and their families. At HCM, he serves as the Director of Lumina Foundation's Strategy Labs. Strategy Labs provide state leaders with technical assistance for policies that can increase higher education attainment. A people person at heart, Dr. Clarke views his role as a builder of relationships and trust in an effort to foster collaboration among state policymakers with mutual student success goals.

B. Academic Affairs

1. Act on Request to Seek Accreditation for Health Management, Health Sciences, and Health Administration Programs at Wichita State University

Regent Murguia
Jean Redeker,
VP, Academic Affairs

Summary and Recommendation

Wichita State University is seeking approval to pursue accreditation for three programs in the Department of Public Health Sciences: accreditation from the Council on Education for Public Health (CEPH) for undergraduate programs in Health Management and Health Sciences; and accreditation from the Commission on Accreditation of Healthcare Management Education (CAHME) for a Master’s program in Health Administration. Total cost of accreditation for all three programs is \$54,650. Staff recommends approval.

Background

Board policy (II.7.1.i.) on accreditation requires state universities to seek approval prior to pursuing initial accreditation for an academic program.

Request: Bachelor of Science in Health Management and Bachelor of Science in Health Sciences

Wichita State University seeks approval for two undergraduate College of Health Professions’ programs, Health Management and Health Sciences, to become accredited by the Council on Education for Public Health (CEPH) by Spring 2022.

CEPH, an independent agency recognized by the U.S. Department of Education, has, as its mission, to “assure quality in public health education and training to achieve excellence in practice, research and service, through collaboration with organizational and community partners.”⁷ This nonprofit corporation serves to accredit higher education programs and institutions committed to quality and to continuously improving performance.

This independent council is solely responsible for adopting criteria by which schools and programs undergo intensive review to evaluate: teaching and research; program curriculum; ethics and integrity; outcomes; faculty qualifications; financial resources; learning resources; mission and planning; program organization and administration; facilities; and student support services.⁸ CEPH accreditation assures quality in public health education and training to achieve excellence in practice, research, and service.

The following costs are associated with CEPH accreditation:

	<u>2019</u>	<u>2020</u>	<u>2021</u>	<u>2022+</u>
Initial Application Fee	\$1,000			
Accreditation Orientation Workshop	\$4,000			
Applicant Yearly Fee (\$2,500/for 2 years)		\$2,500	\$2,500	
Accreditation Review Fees			\$4,500	
CEPH Consultation Visit Fees			\$3,500	
CEPH Consultation Visit Expenses			\$1,400	
Miscellaneous Costs			\$1,000	
Post-Accreditation Annual Support Fee				\$3,750
TOTAL	\$5,000	\$2,500	\$12,900	\$3,750
TOTAL Cost Through 2022	\$24,150			

⁷ CEPH (2018). *CEPH Organizational Info*. Retrieved from: <https://ceph.org/about/org-info/>

⁸ Ibid.

Request: Master of Health Administration

Wichita State University seeks approval for its Master of Health Administration degree in the College of Health Professions to become accredited by the Commission on Accreditation of Healthcare Management Education (CAHME) by Spring 2022.

CAHME, recognized by the Council on Higher Education Accreditation, is the only organization to grant accreditation to individual academic programs offering a professional master's degree in healthcare management education. “CAHME Accreditation is the benchmark for students and employers alike that ensures the integrity of health care management education.”⁹ CAHME is a member of the Association of Specialized & Professional Accreditors (ASPA) and adheres to the ASPA Code of Good Practice. CAHME’s mission is “to serve the public interest by advancing the quality of healthcare management education.”¹⁰

For a half century, CAHME has established rigorous standards for graduate level healthcare management education. Currently, more than 100 programs are CAHME accredited across the nation.

The following costs are associated with CAHME accreditation:

	<u>2020</u>	<u>2021</u>	<u>2022</u>
Consultant Preparation Fee:	\$10,000		
Initial Site Visit Fee + Site visit team travel:		\$7,200	
Consultant Support for Self-Study:		\$10,000	
Annual Accreditation Fee:			\$3,300
TOTAL	<u>\$10,000</u>	<u>\$17,200</u>	<u>\$3,300</u>
TOTAL Cost Through 2022	\$30,500		

Advantages of Public Health Accreditation

Both accrediting bodies, CEPH and CAHME, are reliable indicators of quality and value to those with vested interests in public health care. Accreditation enhances both department and university national reputation and peer recognition among the allied health community. Accreditation promotes professional mobility and enhanced employment opportunities for our graduates; encourages consistent, ongoing self-evaluation and continuous improvement within an effective system of program accountability; and provides future employers assurance that the curriculum covers essential skills and knowledge needed for the workforce. “The educational quality of institutions and programs is judged in terms of their ability to demonstrate that their results can support the educational development of students.”¹¹

Recommendation

Total cost of accreditation for all three programs is \$54,650. Staff recommends approval of these requests.

⁹ CAHME (2017). *CAHME accreditation*. Retrieved from: <https://www.cahme.org/>

¹⁰ CAHME (2017). *About CAHME*. Retrieved from: <https://cahme.org/healthcare-management-education-accreditation/why-cahme/>

¹¹ Ibid.

2. Act on Requests to Approve Undergraduate Degrees in Excess of 120 Credit Hours

Summary

At its May 2017 meeting, the Board reviewed its policy on credit hour requirements for baccalaureate degree programs to determine if it met best practices for on-time completion and found at that time 33% of system baccalaureate programs required 120 semester credit hours; 50% required 124-semester credit hours; and 17% exceeded 124-semester credit hours. Since that time, 92% of all undergraduate programs are currently at or soon will meet the 120-semester credit hour benchmark. Following a process to identify semester credit hour completion requirements for baccalaureate degrees, state universities submitted justifications for the remaining 8% of programs that exceed 120 semester credit hours. The Board Academic Affairs Standing Committee recommends the Board approve these programs as exempted from the 120 semester credit hour standard. Staff also recommends approval.

Background

A Board Goal for 2016-17, adopted at the August 2016 Board retreat, states, “the Board will review its policy on credit hour requirements for baccalaureate degrees to determine if the policy meets best practices for promoting on-time completion.”

The Board’s policy on the number of semester credit hours required to complete a baccalaureate degree has varied from 120 to 124 semester credit hours. In November 2001, the Board of Regents reaffirmed that the baccalaureate degree definition included “courses totaling a minimum of 120 semester credit hours.” In May of 2002, the Board raised the minimum required number of semester credit hours for a baccalaureate degree from 120 to 124; this allowed more focus with upper division courses, a move that was supported by all Kansas universities. This increase was reversed to a minimum of 120 semester credit hours by the Board in October of 2010, which made Kansas’ requirements consistent with most other states.

The National Center for Education Statistics traced the rise and fall of the average number of semester credit hours required for a baccalaureate degree over the past half-century. In 1972, the standard was 126; however, in 1982, the average number rose to 139 credits. Today, throughout the United States, most four-year institutions require 120 semester credit hours for the majority of baccalaureate degree programs. The fields where the norm remains above 120 semester credit hours include engineering, education, computer science, and fine arts.

In fulfillment of its goal of reviewing its policy on credit hour requirements, the Board received a report at its May 2017 meeting indicating of the 504 baccalaureate degrees offered by the state universities, 33% required 120 semester credit hours; 50% required 124 semester credit hours; and 17% exceeded 124 semester credit hours. The report indicated that to promote on-time completion, the Board may consider requiring the universities to submit justifications for any baccalaureate degree programs exceeding 120 semester credit hours with the understanding that select degree programs – generally because of licensure and accreditation – will need to exceed 120 semester credit hours. The report also noted there are other factors besides degree length that impact the promotion of on-time completion. After receiving the report, the Board asked the Academic Affairs Standing Committee (BAASC) to evaluate which degree programs require more than 120 semester credit hours to complete, and bring those recommendations to the Board.

Request

Due to concerted efforts by faculty and administration, currently, 92% of all baccalaureate programs are at 120 semester credit hours and 8% of degree programs have been recommended by BAASC to exceed 120 semester credit hours. These requests are below and grouped into requests from research institutions and requests from regional institutions.

Research Universities

There is a total of 320 undergraduate degree programs at Kansas State University, the University of Kansas, the KU Medical Center, and Wichita State University. Of these 320 degrees, 280 are or will soon be at 120 semester credit hours.

Research universities requested 40 individual degree programs be exempted from the 120 semester credit hour requirement. Categorizing the programs indicated 29 are engineering and/or computer programs, three are health and wellness-related programs, three are agriculture or construction programs, three are education programs, and two are design programs. Institutions submitted semester-by-semester degree plans and justification statements for all 40 degree programs.

At its June 2018 meeting, BAASC considered these exemptions and agreed 30 of the 40 requested degree programs would be forwarded to the Board for approval as exemptions. The Committee asked institutions to return in September with additional justification for ten engineering degrees with requirements greater than 128 semester credit hours.

At the September 2018 BAASC meeting, K-State's Provost indicated the institution reduced credit hour requirements for three engineering programs so that all engineering programs were at 128 semester credit hours or below. KU's Provost stated the institution reduced requirements for three engineering programs greater than 128 semester credit hours and committed to further reviewing the programs to see if additional reductions were feasible. He also presented data demonstrating KU engineering programs discussed that day had a median time to degree of 4.0 years. All ten engineering programs were then recommended by BAASC for exemption and the table below reflects the reductions from KU and K-State.

Degrees Programs and Credit Hour Requirements

	K-State	KU	WSU	KUMC
Engineering & Computing				
Computer Engineering	128	129	128	
Electrical Engineering	128	129	124	
Mechanical Engineering	127	128	128	
Aerospace Engineering		129	129	
Architectural Engineering	128	132		
Biomedical Engineering	128		128-129	
Chemical Engineering	128	128		
Civil Engineering	128	132		
Industrial Engineering	124		125	
Biological Systems Engineering	127			
Engineering Tech-Electronics & Computer	122			
Engineering Tech-Mechanical	122			
Petroleum Engineering		127		
Product Design & Manufacturing Engineering			128	
Computer Science		128		
Information Technology		122		
Interdisciplinary Computing		128		
Health & Wellness				
Clinical Lab Sciences				124
Dietetics	125			
Music Therapy		127		
Agriculture & Construction				
Agriculture Business	127-128			
Agriculture Economics	127			
Construction Science & Management	124			
Design				
Design		124		
Interior Design	125			
Education				
Music Education	132			
Early Childhood Unified			136	
Secondary Education			132	

Engineering and computer programs comprise the bulk of programs that require more than 120 semester credit hours for completion. Due to the configuration of general education courses and the requirements of the national/international engineering accrediting agency, ABET Engineering Accreditation Commission, the number of credit hours reflects the minimum requirements needed for degree completion. ABET accredits the quality of education programs in engineering, technology, computing and applied science areas, and affords many benefits to both students and universities, with particular focus on a global recognition of a quality program.

Justifications for the number of semester credit hours for two health & wellness, all design programs, and the construction science and management program also reflect requirements from accrediting bodies, including the *National Accrediting Agency for Clinical Laboratory Science*, the *National Association of Schools of Art and*

Design, the National Association of Schools of Music, the American Music Therapy Association, and the American Council for Construction Education.

The Department of Agricultural Economics at K-State based its justification for its agriculture business program and its agricultural economics program on its multidisciplinary approach to these degrees. In addition, the flexibility of the programs allows students to customize their programs which is appealing to both freshmen and transfer students.

Three education programs are also above the 120-semester credit hour benchmark. For the two WSU education programs the rationales for the exemptions are that each of these programs are dual content in nature. The Early Childhood Unified program includes Elementary Education certification as well. Such content is required by the state for our students to be eligible for licensure in both areas. Kansas State's Music Education program reflects required coursework that ensures accreditation and licensure upon completion of the degree from the Kansas State Board of Education, Council for the Accreditation for Educator Preparation, and the National Association of the Schools of Music.

Regional Universities

Emporia State University, Fort Hays State University, and Pittsburg State University account for 184 baccalaureate programs. ESU is in the process of revising every undergraduate degree program so that all programs will require 120 credit hours to complete. Both FHSU and PSU are in the process of a multi-year revision to their General Education programs and requirements with the goal of reducing baccalaureate degree programs to 120 semester credit hours. PSU and FHSU have set deadlines for requesting exemptions by Spring 2020.

Recommendation

Each institution's faculty, staff, and administration carefully reviewed programs to comply with the Board's goal of promoting on-time completion. Their vision, cooperation, and overall support have been instrumental to the success of this effort in which 92% of baccalaureate degree programs at state universities are at, or will soon be at, 120 semester credit hours. Exemptions for 40 programs (8%) were recommended for approval by BAASC, and staff concurs with the recommendation.

C. *Fiscal Affairs & Audit*

1. Receive FY 2020 Housing and Food Service Rate Adjustment Proposals Submitted by State Universities (First Read)

Regent Feuerborn
 Elaine Frisbie
 VP, Finance & Administration

Background

According to Board policy (Ch.II.D.1c.(i)(1), the state universities submit housing rates to the Board for first reading in November, with final action taken by the Board in December. Accordingly, all six universities submitted proposals which, if approved, will take effect for the academic year 2019-2020. Food service rate proposals are also provided in the same sequence, as a student cost that typically accompanies on-campus housing.

User fees must cover the cost of operating these auxiliary enterprises. The six universities have different housing and food service rate structures that account for different circumstances, such as the amount of outstanding bonded indebtedness, occupancy rates, age of facilities, and economies of scale related to the capacity of the housing and food service operations.

To illustrate the rate increases for each university, the following tables compare the current and proposed annual (two semester) rate at each institution for a range of housing and dining options. The tables do not capture the entire array of options from which students have to choose but are somewhat illustrative of the cost variances.

Modest Double Occupancy Room and Limited Dining Option

	Proposed AY 2018-2019	Proposed AY 2019-2020	\$ Increase	% Increase	Projected Occupancy Rate*
ESU	\$8,822	\$9,020	\$198	2.24%	94.3%
FHSU	\$7,811	\$8,022	\$211	2.7%	90.0%
KSU	\$9,170	\$9,440	\$270	2.9%	87.7%
KU	\$10,350	\$10,350	\$ --	--	97.0%
PSU	\$7,154	\$7,354	\$200	2.8%	84.0%
WSU	\$8,450	\$8,650	\$200	2.37%	96.0%

ESU – Towers/Trusler/Singular Double Room Rate plus 14 Block Meal Plan

FHSU – McMIndes Hall Double Room Rate plus 10 Meals/Week Plan

KSU – Goodnow Traditional Double Room plus Any 14 Meals/Week Plan

KU – Ellsworth Residence Hall Double Room plus Any 14 Meals/Week Plan

PSU – Double Room plus 160 Block Meal Plan (\$100 Dining Dollars)

WSU – Shocker Hall 2 Private Bedroom Suite/1 Bath plus \$500 Dining Dollars

**Occupancy rate is projected as of the Fall 20th Day student count, except for FHSU, which averages the Fall and Spring 20th day counts together. Several factors may affect occupancy rates – including availability of rooms and requirements that students live on the campus. With some exceptions, ESU, FHSU, PSU and WSU require some students to live on campus.*

Renovated/New Construction Room and Unlimited Dining Option

	Proposed AY 2018-2019	Proposed AY 2019-2020	\$ Increase	% Increase	Projected Occupancy Rate*
ESU	N/A	\$9,852	N/A	N/A	94.3%
FHSU	\$8,300	\$8,524	\$224	2.7%	90.0%
KSU	\$11,730	\$12,040	\$310	2.6%	87.7%
KU	\$13,528	\$13,730	\$202	1.5%	97.0%
PSU	\$7,778	\$7,996	\$218	2.8%	84.0%
WSU	\$12,470	\$12,780	\$310	2.5%	96.0%

ESU – Schallenkamp Double Room Rate (*will be new for the year*) plus All Access Meal Plan

FHSU – Victor E/Tiger Village Room Rate plus Open Access Meal Plan

KSU – Wefald Traditional Private Double Room Rate Plus All Access Meal Plan

KU – 4-Person, 2-Bath Suite (2 bedrooms) Rate plus All Access Meal Plan

PSU – Double Room Rate plus 7 Day Unlimited Meal Plan

WSU – The Flats 2 Bedroom Apartment-Single Room Rate plus All Access Meal Plan

**Occupancy rate is projected as of the Fall 20th Day student count, except for FHSU, which averages the Fall and Spring 20th day counts together. Several factors may affect occupancy rates – including availability of rooms and requirements that students live on the campus. With some exceptions, ESU, FHSU, PSU and WSU require some students to live on campus.*

Each university describes in the respective documentation the business case for the various proposed increases. Furthermore, each state university provides summary financial information for its housing system. Generally, the proposed increases are driven by anticipated inflationary costs and facility maintenance and enhancements. Each university indicates the proposed increases were reviewed by the appropriate campus groups with student representation.

The College Board’s “*Trends in College Pricing*” reports on the prices charged by colleges and universities in 2018-2019, how prices have changed over time, and how they vary within and across types of institutions, states, and regions. The report includes a calculation of average room and board charges weighted by the number of undergraduates living in college housing. The national average room and board for four-year, public institutions is \$11,140 for AY 2018-2019, a \$330, or 3.1 percent increase over the prior year. The report further distinguishes public four-year institutions between those that offer doctoral, master’s and bachelor’s programs. The national average for doctoral-granting public institutions is \$11,630, a \$360 or 3.2 percent increase. The average for master’s-granting institutions is \$10,230, a \$300 or 3.0 percent increase. The report can be found at <http://trends.collegeboard.org/college-pricing>.

**Emporia State University
Division of Student Affairs
Department of Residential Life and Memorial Union Corporation
Statement of Proposed Residence Hall and Contract Board Rates
Academic Year 2019-2020**

Emporia State University requests authorization to amend the Comprehensive Fee Schedule, effective fall semester 2019 as follows:

I. DESCRIPTION OF RATE ADJUSTMENT

Figures shown represent academic year totals, unless otherwise noted. The housing and meal contract’s default time period includes both the fall 2019 and the spring 2020 semesters.

Room & Board Options

	<u>From*</u>	<u>To*</u>	<u>Increase</u>	<u>% Change</u>	<u>Room(1) + Board</u>	<u>% Change</u>
Schallenkamp Double	N.A.	\$6,120	N.A.	N.A.		
Schallenkamp Single	N.A.	\$7,400	N.A.	N.A.		
Towers Suite	\$5,560	\$5,680	\$120	2.2%		
Towers/Trusler/Singular Double	\$5,280	\$5,380	\$100	1.9%		
Towers/Trusler/Singular Private	\$6,380	\$6,510	\$130	2.0%		
All Access Meal Plan	\$3,632	\$3,732	\$100	2.75%	\$9,112	2.24%
14 Block Meal Plan	\$3,542	\$3,640	\$ 98	2.75%	\$9,020	2.24%
9 Block Meal Plan	\$2,934	\$3,014	\$ 80	2.75%	\$8,394	2.19%

(1) – Based on Towers/Trusler/Singular double room rate.

II. JUSTIFICATION FOR RATE ADJUSTMENT

Residence Hall Rate Adjustment

Proposed room rates for FY 2020 have been held to an increase near 2.0%. Schallenkamp rates are based upon pro forma projections that prescribe revenue required to meet expenditures. Primary change in expenditures for FY 2020 arises from debt service related to bond refinancing, new construction, and ongoing renovations. Modest increases in expenditures are anticipated for employee benefits and utilities.

Memorial Union Rate Adjustment

The proposed rates for meal plans represent a 2.75% increase in food plan costs to students, of which 2.6% reflects the Consumer Price Index Urban (CPIU) “food away from home”. Primary change in expenditures for FY 2020 are contracted obligations to food vendor and anticipated increases in employee benefits and utilities.

III. STUDENT REVIEW OF FEE ADJUSTMENT

The Residence Hall and meal plan increases and housing rates were developed in consultation with students who live in the residence halls and serve on the Memorial Union Board of Directors, which has student board member positions representing the Residence Halls and Associated Student Government. The proposed meal plan pricing information contained in this document was presented to the Memorial Union Board of Directors and approved

by that body on October 8, 2018. Beginning October 3, 2018, and continuing through October 10, 2018, residence hall councils were presented information related to housing rates for FY 2020. Comments and suggestions were received and considered when preparing this final proposal for housing and meal rates.

IV. ALTERNATIVES TO PROPOSAL

None considered.

V. PROJECTION OF REVENUE FROM AND NUMBER OF STUDENTS AFFECTED BY FEE ADJUSTMENT

The percent increase in the housing rate will result in an estimated \$75,000 in additional revenue and have no impact on the housing program occupancy. The percent increase in the board rate will result in an estimated \$69,904 in additional revenue and have no impact on the board plan participation. Total students impacted are estimated at 910. The revenue increase estimated for FY 2020 is largely due to opening Schallenkamp Hall and the expected increased occupancy rate.

VI. PROJECTED IMPACT OF RATE ADJUSTMENT ON STUDENT OCCUPANCY

Given the modest level of increase and based on student review, there is no expected impact on student occupancy rates.

**Emporia State University
FY 2020 Rate Increase Request
Supplemental Financial Information**

	Projected FY 2020	Estimated FY 2019	Actual FY 2018	Actual FY 2017
Gross Operating Revenue	\$4,981,027	\$3,877,750	\$4,210,482	\$4,398,221
Transfer In - Renewal/Replacement	0	0	2,112,323	0
Gross Operating Expense	<u>2,178,849</u>	<u>2,136,127</u>	<u>2,103,119</u>	<u>2,124,067</u>
Gross Revenue Gain/(Loss)	2,802,178	1,741,623	4,219,686	2,274,154
Capital Improvement Expenditures	50,000	100,000	38,443	49,378
Debt Service	3,059,038	796,750	274,493	714,169
Other Capital Expenditures	0	0	322,480	831,602
Depreciation Replacement Fund	<u>0</u>	<u>0</u>	<u>0</u>	<u>599,321</u>
Net Revenue/(Loss)	<u>\$(306,860)</u>	<u>\$844,873</u>	<u>\$3,584,270</u>	<u>\$79,684</u>
Ending Balance	\$5,347,347	\$5,654,207	\$4,809,334	\$1,225,064
Long Term Debt Outstanding¹²	\$33,295,000	\$34,915,000	\$35,410,000	\$5,235,000
Occupancy Rate - Fall 20th Day	94.3%	88.8%	91.2%	91.8%

Capital Improvements Detail

FY 2020 Major Repairs	\$50,000
FY 2019 Major Repairs	\$100,000

Capital Improvements Description

FY 2020 Major Repairs – Singular Hall HVAC replacement
FY 2019 Major Repairs – Towers Complex internet and wireless update and masonry repair
FY 2018 Major Repairs – Towers Complex fan coil units, community kitchen and roofs
FY 2017 Major Repairs – Morse roof repairs, and internet and wireless update
FY 2017 Major Repairs – Towers fan coil unit replacement, continued door replacement, and furniture

¹² As of June 30.

**FORT HAYS STATE UNIVERSITY
DIVISION OF STUDENT AFFAIRS**
Department of Residential Life

Consistent with Board of Regents policy, the following amendments to the Comprehensive Fee Schedule are submitted for the Board's November 2018 meeting.

Recommended Residence Hall & Apartment Rates – 2019-2020
Rates are reported for both fall and spring semesters

McMindes Hall Double Room Rates, Fall & Spring Semester

Accommodations/Plan	2018-2019 Rate	2019-2020 Proposed Rate	Difference in Amount	Difference in Percentage
No meal plan	\$3,864	\$3,968	\$104	2.70%
Open access meal plan	\$7,994	\$8,210	\$216	2.70%
10 meals per week	\$7,811	\$8,022	\$211	2.70%
7 meals per week	\$7,752	\$7,961	\$209	2.70%

Proposed Victor E Village Hall Room Rates, Fall & Spring Semester*

Accommodations/Plan	2018-2019 Rate	2019-2020 Proposed Rate	Difference in Amount	Difference in Percentage
No meal plan	\$4,170	\$4,283	\$113	2.70%
Open access meal plan	\$8,300	\$8,524	\$224	2.70%
10 meals per week	\$8,117	\$8,336	\$219	2.70%
7 meals per week	\$8,057	\$8,275	\$218	2.70%

Proposed Tiger Village Housing Rates

Accommodations/Plan	2018-2019 Rate	2019-2020 Proposed Rate	Difference in Amount	Difference in Percentage
No meal plan	\$4,170	\$4,283	\$113	2.70%
Open access meal plan	\$8,300	\$8,524	\$224	2.70%
10 meals per week	\$8,117	\$8,336	\$219	2.70%
7 meals per week	\$8,057	\$8,275	\$218	2.70%

Residence Hall Single Room Rates, Fall & Spring Semester*

Premium charge of \$638 will be added for any single room accommodation in standard McMindes, Victor E Village, and Tiger Village Rooms. This results in an increase of 2.7 in the room charge for the next academic year.

Tiger Place Suites, Fall & Spring Semester

Accommodations/Plan	2018-2019 Rate	2019-2020 Proposed Rate	Difference in Amount	Difference in Percentage
No meal plan	\$5,003	\$5,138	\$135	2.70%
Open access meal plan	\$9,140	\$9,387	\$247	2.70%
10 Meals per week	\$8,956	\$9,198	\$242	2.70%
7 Meals per week	\$8,895	\$9,135	\$240	2.70%

Dane G. Hansen Scholarship Hall, Fall & Spring Semester

Accommodations/Plan	2018-2019 Rate	2019-2020 Proposed Rate	Difference in Amount	Difference in Percentage
No meal plan	\$2,840	\$2,917	\$77	2.70%
Open access meal plan	\$6,970	\$7,158	\$188	2.70%
10 Meals per week	\$6,787	\$6,970	\$183	2.70%
7 Meals per week	\$6,728	\$6,910	\$182	2.70%

Wooster Place Apartment, Fall & Spring Semester (10 Months)

Accommodations (Not Furnished)	2018-2019 Rate	2019-2020 Proposed Rate	Difference in Amount	Difference in Percentage
1 Bedroom	\$5,559	\$5,709	\$150	2.70%
2 Bedroom	\$6,029	\$6,192	\$163	2.70%
2 Bedroom Shared	\$4,915	\$5,048	\$133	2.70%

Stadium Place Apartment, Fall & Spring Semester (10 Months)

Accommodations	2018-2019 Rate	2019-2020 Proposed Rate	Difference in Amount	Difference in Percentage
2 Bedroom	\$6,029	\$6,192	\$163	2.70%
4 Bedroom	\$5,472	\$5,620	\$148	2.70%

Additional Fees

Fee	2018-2019 Rate	2019-2020 Proposed Rate	Difference in Amount	Difference in Percentage
Application fee	\$40	\$40	\$0	0%
Late fee	\$25	\$25	\$0	0%

Weekly Rates

Accommodations	2018-2019 Rate	2019-2020 Proposed Rate	Difference in Amount	Difference in Percentage
Early arrival for students with housing contracts	\$131	\$135	\$4	2.70%
Guest room	\$182	\$187	\$5	2.70%

Daily Rates

Accommodations	2018-2019 Rate	2019-2020 Proposed Rate	Difference in Amount	Difference in Percentage
Early arrival for students with housing contracts	\$59	\$61	\$2	2.70%
Guest Room	\$81	\$83	\$2	2.70%

Summer Term

Accommodations	2018-2019 Rate	2019-2020 Proposed Rate	Difference in Amount	Difference in Percentage
Camper daily rate for a double room	\$13	\$13	\$0	0%
Camper daily rate for a single room	\$26	\$26	\$0	0%

**FORT HAYS STATE UNIVERSITY
PROPOSED INCREASES IN RESIDENCE HALL, CONTRACT BOARD AND APARTMENT
RENTAL RATES AND FEES
2019 -2020**

Business Impact of Proposed Rates

Expenditure Impact

The proposed increase of 2.7%, in the traditional residence halls, suites, and apartments and an increase of 2.7% in contract board rates will generate approximately \$293,000 in additional revenue for the 2019 fiscal year. The Higher Education Pricing Index for the past year was 3.7%. These resources will become part of the base budget and will be used for capital improvements and increases in ongoing operating expenses as a result of inflation.

Capital improvements include upgrades to security (electronic key access) which includes all facilities within the next three years. Phase one of the project is scheduled to begin in the summer of 2019 and will include updating all resident room doors and wing entry doors in the west wing of McMIndes, along with all resident and wing entry doors in 1st floor east wing of McMIndes. Phase two will be completed in the summer of 2020, updating of all resident room doors and wing entry doors on floors 2-6 of the east wing. Continuation of the McMIndes west wing 4th – 6th floor renovations during the summer of 2019 will include asbestos abatement, furnishing upgrades, and electrical upgrades. Stadium Place apartments also continue to be renovated as kitchen cabinets and carpet are replaced in building A and the landings at Wooster Place Apartments buildings E-F will be repaired.

Estimated Benefits from Proposal

The proposed rate increase in university housing rates will be used to help offset general operating expense increases including health insurance cost increases and normal inflation, increases in the board rates proposed by Chartwells, our food service provider, due to increases in overall food and costs of operation, and will help fund facility improvements throughout residential life. Scheduled facility improvements include asbestos abatement in McMIndes Hall to allow for removing of built in furniture to be replaced with modular furniture, electrical improvements in McMIndes Hall and the addition of electronic key access. The door card access project planning will begin FY 2019 with completion estimated to take two summers.

Alternatives to Proposal

The proposed rate increases depicted in the accompanying “Recommended Residence Hall and Apartment Rates 2019-2020,” were determined to be the most advantageous to all parties concerned. The rate proposal was presented to the Residence Hall Association Executive Board at their meeting on Tuesday, October 9, 2018, and was approved. No alternatives were discussed.

Impact of Not Implementing Proposal

The rate increases proposed are to cover anticipated and known increases in operational costs for Residential Life. While the operation could survive without the increase, future plans for the maintenance, improvement, and replacement of facilities would have to be reconsidered. The goal of Residential Life over the next four years is to replace or refurbish all its facilities and to accomplish that its price increases minimally should be near inflation during that time period.

Residential Life					
Supplemental Financial Information	Projected	Estimated	Actual	Actual	Actual
KBOR Rate Increase Request	FY 2020	FY 2019	FY 2018	FY 2017	FY 2016
Gross Operating Revenue	\$ 11,293,473	\$ 11,000,248	\$ 10,807,476	\$ 9,751,424	\$ 9,462,606
Gross Operating Expense	\$ 6,977,540	\$ 6,783,654	\$ 6,595,295	\$ 5,935,227	\$ 5,791,555
Gross Operating Revenue(Loss)	\$ 4,315,933	\$ 4,216,594	\$ 4,212,181	\$ 3,816,197	\$ 3,671,051
Capital Improvements Expense*	\$ 2,125,000	\$ 1,825,000	\$ 4,941,671	\$ 3,571,636	\$ 2,128,874
Annual Debt Service**	\$ 2,880,536	\$ 2,847,410	\$ 2,361,890	\$ 1,110,965	\$ 1,040,003
Other Capital Expenditures				\$ -	
Net Operating Revenue(Loss)	\$ (689,603)	\$ (455,816)	\$ (3,091,380)	\$ (866,404)	\$ 502,174
Occupancy Rate	90%	90%	90%	88%	88%
Reserve Balance (EOY)	\$ 1,019,222	\$ 1,708,825	\$ 2,164,641	\$ 5,256,021	\$ 6,122,425
L/T Debt Outstanding	\$ 24,465,000	\$ 25,255,000	\$ 26,025,000	\$ 26,765,000	\$ 26,765,000
Capital Improvements Planned*					
FY 2019		\$ 1,825,000			
FY 2020	\$ 2,125,000				
* Capital Improvements Description:					
FY 2019- McMIndes Hall Improvements including doors and electronic access, Wooster deck repairs					
FY 2020- McMIndes doors, electronic access and electrical upgrades, Wooster deck repair					
Debt Service:					
** Agnew replacement cash flow guarantee and annual bond payment					

**KANSAS STATE UNIVERSITY
HOUSING AND FOOD SERVICE RATES
NOVEMBER 2018**

I. DESCRIPTION OF RATE ADJUSTMENT

**Manhattan Campus Regular Semester^{1, 2, 3, 4}
Effective July 1, 2019**

<u>Single Students Per Person</u>	Room Rate (per semester)		
	<u>2018-2019</u>	<u>2019-2020</u>	<u>% Change</u>
Traditional Rooms			
Traditional small single <i>Boyd, Putnam</i>	\$5,700	\$5,700	0.0%
Traditional small single <i>Haymaker, Moore</i>	\$5,540	\$5,740	3.6%
Traditional private single <i>Wefald</i>	\$8,400	\$8,750	4.2%
Traditional double <i>Boyd, Ford, Haymaker, Moore, Putnam</i>	\$4,950	\$5,080	2.6%
Traditional double <i>Goodnow</i>	\$5,150	\$5,250	1.9%
Traditional double <i>Marlatt</i>	\$5,250	\$5,250	0.0%
Traditional private double <i>West</i>	\$5,800	\$5,900	1.7%
Traditional private double <i>Wefald</i>	\$7,000	\$7,250	3.6%
Traditional triple <i>Boyd, Putnam</i>	\$4,900	\$4,950	1.0%
Traditional quad <i>Ford</i>	\$4,950	\$5,080	2.6%
Suites			
1 person private suite <i>Boyd, Putnam, Van Zile</i>	\$7,800	\$8,000	2.6%
1 person private suite <i>Marlatt</i>	\$8,000	\$8,200	2.5%
1 person by 1 person suite <i>Van Zile</i>	\$7,400	\$7,400	0.0%
1 person by 2 person suite (1 person side) <i>Van Zile</i>	\$7,300	\$7,300	0.0%
2 person private suite <i>Ford, Haymaker, Van Zile</i>	\$7,300	\$7,500	2.7%
2 person private suite <i>Goodnow, Marlatt</i>	\$7,450	\$7,650	2.7%
2 person private suite <i>West</i>	\$7,980	\$7,980	0.0%
2 person by 1 person suite (2 person side) <i>Van Zile</i>	\$7,000	\$7,000	0.0%
2 person by 2 person suite <i>Ford, Haymaker, Van Zile</i>	\$6,950	\$7,200	3.6%
2 person by 2 person suite <i>Goodnow, Marlatt</i>	\$7,130	\$7,300	2.4%
3 person room with private unattached bathroom <i>Ford, Haymaker</i>	\$5,900	\$6,000	1.7%
3 person room with private unattached bathroom <i>Goodnow, Marlatt</i>	\$6,100	\$6,250	2.5%
3 person private suite <i>Boyd, Putnam</i>	\$7,000	\$7,150	2.1%
3 person private suite <i>Goodnow, Marlatt</i>	\$7,300	\$7,470	2.3%
3 person private suite <i>Haymaker</i>	\$7,500	\$7,700	2.7%
3 person private suite <i>West</i>	\$7,730	\$7,790	0.8%
4 person private suite <i>Ford, Haymaker</i>	\$6,450	\$6,650	3.1%
4 person private suite <i>Goodnow, Marlatt</i>	\$6,690	\$6,850	2.4%

Clusters

1 person inside cluster suite <i>Boyd, Putnam</i>	\$7,300	\$7,450	2.1%
2 person inside cluster suite <i>Boyd, Putnam</i>	\$7,050	\$7,050	0.0%
3 person inside cluster suite <i>Boyd, Putnam</i>	\$6,800	\$6,800	0.0%
Honors House	\$5,600	\$5,720	2.1%
Cooperative House ⁵	\$7,820	\$7,990	2.2%

¹ Includes housekeeping service other than within rooms.

² Application fee of \$30.00 (non-refundable) is assessed each academic year and is due before the contract will be processed. Up to \$25.00 of each application fee is transferred to the recreational and social use fund. If the full contract amount is not paid prior to July 1 for the fall semester and December 1 for the spring semester, all charges will be posted to the University Tuition and Fee account accessible within KSIS. All charges will be billed by Cashiers and Student Accounts and subject to their terms and conditions.

³ For payment due dates, cancellation dates and charges, please refer to “Student Housing Contract Terms”.

⁴ Students may deposit funds into Cat Cash to be used in all K-State Student Union and Housing and Dining Services retail options, including JP’s Sports Grill, Cornerstone Coffee and Bakery, Derby Bakery, Quick Cats convenience stores, Cliffside Rec Center convenience store and Housing laundry facilities. Students will have limited Grab and Go meals with all residential meal plans.

⁵ Plus assisting with house and food service operations on an average of one hour per day. Rate includes meals.

Meal plans for residence hall and Honors House residents (rate per semester) ⁶

	<u>2018-2019</u>	<u>2019-2020</u>	<u>% Change</u>
All Access (unlimited access)	\$4,730	\$4,790	1.3%
Any 14 (14 swipes per week)	\$4,020	\$4,190	4.2%

⁶ Sunday evening meals are not served.

Polytechnic Campus Regular Semester ⁷
Effective July 1, 2019

<u>Single Students Per Person</u>	<u>Rooms and Meals (rater per semester)</u>		
	<u>2018-2019</u>	<u>2019-2020</u>	<u>% Change</u>
Residence halls - 14 meal plan			
Double room	\$6,706	\$6,974	4.0%
Single room	\$10,596	\$11,020	4.0%
Residence halls - 19 meal plan			
Double room	\$7,170	\$7,456	4.0%
Single room	\$11,060	\$11,502	4.0%
Other Polytechnic campus housing fees			
Application fee	\$35.00	\$35.00	0.0%
Contract fee	\$75.00	\$75.00	0.0%

⁷ For dates, misuse fees, locking in returner rates and more, refer to “Student Housing Contract Terms.”

Manhattan Campus Apartments ^{8,9}
Effective July 1, 2019

	<u>2018-2019</u>	<u>2019-2020</u>	<u>% Change</u>
Traditional (12-month rate per apartment)			
1 bedroom unfurnished	\$6,120	\$6,300	2.9%
2 bedroom unfurnished	\$7,140	\$7,320	2.5%
Renovated (12-month rate per apartment)			
1 bedroom unfurnished	\$7,020	\$7,260	3.4%
2 bedroom unfurnished	\$8,100	\$8,340	3.0%
Highly Renovated (12-month rate per apartment)			
1 bedroom unfurnished	\$7,500	\$7,860	4.8%
2 bedroom unfurnished	\$9,060	\$9,480	4.6%
3 bedroom unfurnished	\$9,600	\$10,020	4.4%
Modern Construction (rate per person per month)			
1 bedroom unfurnished	\$8,760	\$9,180	4.8%
2 bedroom 1 bath unfurnished	\$6,960	\$7,200	3.4%
2 bedroom 2 bath unfurnished	\$7,320	\$7,620	4.1%
3 bedroom unfurnished	\$6,060	\$6,120	1.0%
4 bedroom unfurnished	\$5,460	\$5,520	1.1%
Studio unfurnished	\$7,800	\$8,160	4.6%
Studio loft unfurnished	\$8,460	\$8,880	5.0%
Town house unfurnished	\$11,976	\$11,976	0.0%
2 bedroom 1 bath furnished-hybrid apartment ¹⁰	\$6,800	\$7,150	5.1%
2 bedroom 2 bath furnished-hybrid apartment ¹⁰	\$7,100	\$7,500	5.6%
3 bedroom furnished-hybrid studio ¹⁰	\$6,050	\$6,350	5.0%
4 bedroom furnished-community studio ¹⁰	\$5,550	\$5,850	5.4%

⁸ In addition to the monthly rates, a refundable deposit of \$400.00 is required at time of application. A non-refundable application fee of \$30.00 is assessed each academic year and is due before the contract will be processed. Up to \$25.00 of each application fee is transferred to the recreational and social use fund. If the full contract amount is not paid prior to July 1 for the fall semester and December 1 for the spring semester, all charges will be posted to the University Tuition and Fee account accessible within KSIS. All charges will be billed by Cashiers and Student Accounts and subject to their terms and conditions. A late payment fee of \$10.00 will be charged for apartment rent not paid when due.

⁹ Students provide linen, dishes, telephone and electricity.

¹⁰ 10-month room contract. Furniture is provided and rate includes electricity.

**Summer Session
Effective May 2019
Rates listed per week**

	Double Room as Single		Double Room	
	<u>2018-2019</u>	<u>2019-2020</u>	<u>2018-2019</u>	<u>2019-2020</u>
Manhattan campus				
Room and 14 meals	\$400.00	\$415.00	\$270.00	\$285.00
Room and 20 meals	\$415.00	\$430.00	\$280.00	\$295.00
Polytechnic campus				
Room and 10 meals	\$417.00	\$419.00	\$242.00	\$244.00
Room and 15 meals	\$443.00	\$446.00	\$268.00	\$271.00

**Optional meal plans for residents of Housing and Dining Services
apartments, faculty/staff and off-campus students
Rates listed per academic year**

	<u>2018-2019</u>	<u>2019-2020</u>
Manhattan Campus		
Optional Jardine resident 50 meal plan (50 entrances)	\$1,190	\$1,190
Optional Jardine resident 100 meal plan (100 entrances)	\$2,260	\$2,260
Optional Jardine resident all-access meal plan ¹¹	\$4,730	\$4,790
Optional faculty/staff 25 breakfast/lunch meal plan (25 entrances)	\$520	\$520
Optional faculty/staff 50 breakfast/lunch meal plan (50 entrances)	\$1,040	\$1,040
Optional faculty/staff 100 any meal plan (100 entrances)	\$2,340	\$2,340
Optional off-campus student 50 breakfast/lunch meal plan (50 entrances)	\$1,060	\$1,060
Optional off-campus student 100 any meal plan (100 entrances)	\$2,510	\$2,510
Optional off-campus student 150 any meal plan (150 entrances)	\$3,580	\$3,580
Polytechnic Campus (rate per semester)		
Optional 5 meal plan (lunch, M-F)	\$898	\$898

¹¹ Must buy full year plan.

II. JUSTIFICATION FOR RATE ADJUSTMENT

The traditional double room rate with the 14 meal plan used by half of students results in a 3.3% rate increase for the Manhattan campus. The proposed rates are recommended to cover anticipated increased operational costs within the Housing and Dining auxiliary. Increased expenditures for salaries and benefits are expected due to increasing KPERS and health insurance rates. In addition, there is more competition in the markets for building trades positions resulting in higher salary increases to recruit and retain these positions. Facility maintenance and repair costs continue escalating and building supplies costs are increasing due to the strong economy and real and perceived tariff effects. Contracted services, such as elevator maintenance, have had steep increases due to skilled labor shortages. Although food prices have held steady overall during the past year, recent weather-related catastrophes may have impact in coming months. Technology costs have increased in the wake of the Hale Library fire as hardware and software have been replaced or adjusted. Capital improvement projects are expected to be \$1,755,000 including Haymaker Hall roof replacement and eyebrow renovations and the second phase of asbestos abatement in Moore Hall. If Legislative and Board of Regents approval is received, \$15 million will be borrowed in FY 2020 for life and safety improvements to

Derby Dining Center and added to the long term debt outstanding principal amount. The annual debt service costs are increased by \$1 million for the Derby Dining Center construction project.

Salaries and fringe benefit increases	- \$1,346,000
Other Operating Expenditures:	
Contracted Services Increase for Simplex Grinnell, elevator maintenance, etc.	-\$411,000
Scholarships	-\$879,000
Other increases including food and technology costs	-\$188,000
Capital Improvement projects and maintenance and renovations	-\$1,755,000

III. STUDENT REVIEW OF FEE ADJUSTMENT

On the Manhattan campus, the Associate Vice President for Housing and Dining met with the Executive Board of the Association of Residence Halls, comprised of residence hall students, and reviewed the proposed rate increases. Students had the opportunity to ask questions and provide feedback before the rates were finalized and submitted to the Board of Regents.

The Polytechnic campus senior administration met with the Student Auxiliary Committee in early October to begin discussion on the room and board rates for Fiscal Year 2020. The Student Governing Association (SGA) Vice President was included in all of the discussions and agreed to request a 5.0% rate increase to the Board of Regents. After bringing the proposed rate increase to the full SGA board, the students asked that the rate increase be reduced. After discussion, the Student Auxiliary Committee decided to reduce the rate to 4.0% and administration concurred.

IV. ALTERNATIVES TO PROPOSAL

Housing and Dining Services on both campuses are self-supporting auxiliary units. Their operations are managed effectively and efficiently to keep rate increases low. As a self-supporting unit, they are responsible for funding all of their cost increases including maintaining and renovating the residence halls, dining centers and apartment buildings. It is necessary to have adequate reserves to fund debt service and finance future capital improvements during times of enrollment fluctuations. Therefore, it is necessary to request rate increases. No other alternatives were identified to replace the fee adjustments.

V. PROJECTION OF REVENUE FROM AND NUMBER OF STUDENTS AFFECTED BY FEE ADJUSTMENT

The proposed rate increases and an estimated increase of 100 new students generates an additional \$2,821,000 in revenue with \$2,596,000 from the Manhattan campus and \$225,000 from the Polytechnic campus. Approximately 5,000 students living in residence halls, the cooperative house, the honors house and apartments will be affected by the rate increase.

VI. PROJECTED IMPACT OF RATE ADJUSTMENT ON STUDENT OCCUPANCY

The rate increase is not projected to have a negative impact on student occupancy. We are projecting the Fall 2018 increase of 85 new freshmen in the residence halls to continue in Fall 2019, with an additional 100 new students living in the residence halls.

**KANSAS STATE UNIVERSITY
FY 2020 RATE INCREASE REQUEST
SUPPLEMENTAL FINANCIAL INFORMATION**

	Projected FY 2020	Projected FY 2019	Actual FY 2018	Actual FY 2017
Gross Operating Revenue	\$50,596,000	\$47,775,000	\$46,335,000	\$46,473,000
Gross Operating Expense	\$39,999,000	\$37,175,000	\$33,424,000	\$36,713,000
Gross Operating Revenue ¹ Gain/(Loss)	\$10,597,000	\$10,600,000	\$12,911,000	\$9,760,000
Capital Improvements Expenditures*	\$1,755,000	\$2,453,000	\$4,428,000	\$4,976,000
Annual Debt Service	\$9,727,000	\$8,735,000	\$8,871,000	\$8,833,000
Other Capital Expenditures	<u>\$50,000</u>	<u>\$50,000</u>	<u>\$175,000</u>	<u>\$162,000</u>
Net Operating Revenue/(Loss)	<i>(\$935,000)</i>	<i>(\$638,000)</i>	<i>(\$563,000)</i>	<i>(\$4,211,000)</i>
Housing System Earned Fund Balance	\$13,898,000	\$14,833,000	\$15,471,000	\$16,034,000
L/T Debt Outstanding	\$132,260,000	\$121,165,000	\$124,900,000	\$128,465,000
Occupancy Rate	87.7%	92.9%	86.2%	86.6%

*Capital Improvements Planned:

FY 2019: \$2,453,000 - rehabilitation and repair renovations including two wing renovations in Marlatt and Goodnow, replacement of Haymaker roof, Pittman gas line and architect fees for Derby Dining Center renovations.

FY 2020: \$1,755,000 - rehabilitation and repair renovations including phase two of Moore Hall asbestos abatement, Kramer Complex recreation court and Haymaker Hall eyebrow reconfiguration.

¹ The university continues to maintain the best practice of maintaining cash reserves equal to 1.25 times annual debt service even though the bond covenants no longer require it.

UNIVERSITY OF KANSAS
KU Student Housing
FY2020 Business Case for Increasing Student Housing and Dining Rates
Submitted to Kansas Board of Regents, November 2018

The University of Kansas requests authorization in Fiscal Year 2020 for the following adjustments to housing and dining plan rates.

I. DESCRIPTION OF RATE ADJUSTMENT

The University continues to offer a wide variety of housing and dining options for students who choose to live on campus. The double/two-person room in a Renovated Residence Hall is the most common option for students who wish to live in a residence hall and is reported as the residence hall standard.

For Fiscal Year 2020, the proposed rate for a renovated residence hall double room will remain at \$6,084, a 0% increase. Residential Dining also proposes a 0% increase for the 14 meals per week plan, remaining \$4,266 for the academic year. For Fiscal Year 2020, a renovated residence hall double room (\$6,084) plus the 14 meals per week plan (\$4,266) will total \$10,350, a 0% increase over the total for Fiscal Year 2019.

Although the comparison rates show no increase, the aggregate room increase across all student housing options at the University of Kansas is proposed at 1.59%. Proposed Fiscal Year 2020 rates will cover expected increases, including utilities, maintenance, staff salaries, and benefits.

Rates for on-campus housing and dining plans proposed to be effective July 1, 2019:

RESIDENCE HALLS

Renovated Residence Halls	2018-19	2019-20	\$ Incr.	% Incr.
Double Room (<i>Ellsworth, Hashinger, GSP</i>)	\$6,084	\$6,084	\$ 0	0.0
Double Room w/Bath; 4-Person Suite (<i>Lewis, Templin, Ellsworth</i>)	\$6,430	\$6,540	\$110	1.7
2-Person Suite (<i>any</i>) & 2-Person Studio (<i>Ellsworth</i>)	\$6,430	\$6,540	\$110	1.7
Double Room as Single* (<i>Ellsworth, GSP, Hashinger</i>) & 1-Person Suite (<i>Templin</i>)	\$8,098	\$8,236	\$138	1.7
Double, 3-Person, 4-Person Room (<i>Corbin Hall</i>)	\$7,076	\$7,196	\$120	1.7
Single Room (<i>Corbin Hall</i>)	\$8,918	\$9,070	\$152	1.7

* 2-person room contracted by a single resident on a space-available basis

Suite-Style Residence Halls	2018-19	2019-20	\$ Incr.	% Incr.
2-Person, Sgl Suite-2 bedrooms (<i>Oswald-Self</i>)	\$9,804	\$9,972	\$168	1.7
2-Person, Sgl Suite-2 bedrooms (<i>Downs</i>)	\$9,804	\$10,394	\$224	2.2
4-Person, Dbl Suite-2 bedrooms (<i>Oswald-Self</i>)	\$8,708	\$8,856	\$148	1.7
4 & 2-Person, Dbl Semi-Suite (<i>Oswald-Self</i>)	\$7,746	\$7,878	\$132	1.7
4 & 2-Person, Dbl Semi-Suite (<i>Downs</i>)	\$7,746	\$7,916	\$170	2.2
4-Person, 2-Bath Suite-4 bedrooms (<i>Downs</i>)	\$10,170	\$10,394	\$224	2.2
4-Person, 2-Bath Suite-2 bedrooms (<i>Downs</i>)	\$9,118	\$9,320	\$202	2.2

Rates listed for residence halls are for the academic year, and include occupancy during Thanksgiving and Spring Break periods; all utilities plus data/internet; and unlimited, free access to resident laundry machines.

APARTMENTS

Sunflower Duplex Apartments	2018-19	2019-20	\$ Incr.	% Incr.
Two Bedroom Apartment, <i>monthly rent</i>	\$790	\$804	\$14	1.7

This monthly contract rate includes water and sanitation. Electricity and natural gas charges are billed separately to residents. Internet and cable television service is optional. Sunflower Duplex Apartments are unfurnished and offered as short-term, transitional housing for new faculty and staff relocating to Lawrence.

Jayhawker Towers Apartments	2018-19	2019-20	\$ Incr.	% Incr.
Two Bedroom Apartment				
4 residents per apartment, <i>cost per resident</i>	\$3,868	\$3,934	\$66	1.7
2 residents per small apartment, <i>cost per resident</i>	\$5,434	\$5,528	\$94	1.7
2 residents per apartment, <i>cost per resident</i>	\$6,618	\$6,732	\$114	1.7

Renovated Two-Bedroom Apartments				
4 residents per apartment, <i>cost per resident</i>	\$5,006	\$5,092	\$86	1.7
2 residents per apartment, <i>cost per resident</i>	\$8,634	\$8,782	\$148	1.7

McCarthy Hall	2018-19	2019-20	\$ Incr.	% Incr.
4-bedroom apartment, <i>cost per resident</i>	\$10,792	\$11,028	\$236	2.2
2-bedroom apartment, <i>cost per resident</i>	\$11,780	\$12,038	\$258	2.2

Stouffer Place Apartments	2018-19	2019-20	\$ Incr.	% Incr.
4-bedroom apartment, <i>cost per resident</i>	\$10,792	\$11,028	\$236	2.2
2-bedroom apartment, <i>cost per resident</i>	\$11,780	\$12,038	\$258	2.2

Rates listed for Jayhawker Towers, McCarthy Hall, and Stouffer Place apartments are for the academic year and include continuous occupancy during all break periods; all utilities plus data/internet; and unlimited, free access to resident laundry machines.

SCHOLARSHIP HALLS

	2018-19	2019-20	\$ Incr.	% Incr.
Traditional Scholarship Halls (<i>Battenfeld, Douthart, Grace Pearson, Pearson, Sellards, Stephenson</i>)	\$4,200	\$4,272	\$72	1.7
Suite-Style Scholarship Halls (<i>K.K. Amini, Margaret Amini, Krehbiel, Rieger</i>)	\$4,640	\$4,720	\$80	1.7
Meal Charge for the 10 halls listed above	\$2,268	\$2,268	\$0	0.0
Miller and Watkins Halls*	\$2,834	\$2,834	\$0	0.0

*The Elizabeth Miller Watkins Trust provides a rate subsidy for Miller and Watkins residents. Because Miller and Watkins residents cooperatively purchase and prepare their own food, there is no meal charge for residents of those two scholarship halls.

Rates listed for all scholarship halls are for the academic year, and include occupancy during Thanksgiving and Spring Break periods; all utilities plus data/internet; and unlimited, free access to resident laundry machines.

RESIDENTIAL DINING PLANS

The 14 Meals per week plan for Fiscal Year 2020 remains the comparison plan for KU Dining Services although the All Access plan offers the best value per meal and most flexibility for residents. The Block of 50 meals option is popular with off-campus students as well as with faculty and staff. KU Dining Services has made the decision to hold prices for all meal plans steady for the coming fiscal year.

As residence hall students complete the on-line housing sign-up process they select dining plans based on their personal preferences and needs.

	2018-19	2019-20	\$ Incr.	% Incr.
All Access Dining Plan Unlimited residential dining; \$250 Dining Dollars; to-go meals; guest meals; retail location passes	\$4,410	\$4,410	\$ 0	0.0
14 Meals per week Dining Plan 14 residential dining meals/week; \$300 Dining Dollars; to-go meals; guest meals	\$4,266	\$4,266	\$ 0	0.0
10 Meals per week Dining Plan 10 residential dining meals/week; \$400 Dining Dollars; to-go meals; guest meals	\$3,686	\$3,684	\$ 0	0.0
Block of 50 Residential Dining Meals 1 to-go meal and/or retail location pass per day; (plan for non-residence hall students)	\$ 425	\$ 425	\$ 0	0.0

II. JUSTIFICATION FOR RATE ADJUSTMENT

Rates are established to cover operating costs required to maintain a highly qualified staff and manage facilities. Current and future facilities plans focus on accessibility and life safety enhancements throughout the system. Roofs and mechanical systems are upgraded as part of an ongoing commitment to achieve greater energy efficiency.

III. STUDENT REVIEW OF FEE ADJUSTMENT

Rates for Fiscal Year 2020 have been proposed following study and review by staff in KU Student Housing, KU Dining Services, and the Student Housing Advisory Board (SHAB), which consists of faculty, staff, and students, including representatives from the Association of University Residence Halls (AURH); the Apartment Living Association (APLA); and, the All Scholarship Hall Council (ASHC). The proposals were reviewed by SHAB during their September meetings. In addition to SHAB meetings, the Director of KU Student Housing and the Director of KU Dining met with student government leaders and student groups for further discussion and to answer questions. These rates have been reviewed and recommended by the Vice Provost for Student Affairs. SHAB approval of these rates was confirmed at the October 11, 2018 meeting.

IV. ALTERNATIVES TO PROPOSAL

None identified. Only basic services are being provided and these charges are established to cover expenses associated with cost recovery including the cost of maintaining and remodeling the facilities. There are no state-appropriated funds in this auxiliary operation; therefore, user fees must cover total costs.

The annual operating budget of the auxiliary KU Student Housing operation is approximately \$36 million, with a physical plant insured replacement value of nearly \$500 million. Failure to increase revenue commensurate with

increased operating expenses would jeopardize the fiscal stability of the operation. These proposed rates were carefully evaluated prior to presentation to the Student Housing Advisory Board, staff in Student Affairs, and university administration. Rental income is pledged as part of a long-range renovation program which will continue to be financed by bonds. Each project is evaluated carefully with the expectation that income will support operating costs plus debt service. Inability to guarantee bond obligations would compromise the department’s ability to finance future renovation projects.

V. PROJECTION OF REVENUE FROM & NUMBER OF STUDENTS AFFECTED BY FEE ADJUSTMENT

KU Student Housing assignable space for Fiscal Year 2020 will be 5,348 students. The proposed rate increases will enable the housing and dining operations to continue providing exceptional on-campus living experiences, which remain a great value for the students’ dollar.

Estimated revenue increases over the previous year for each rate proposal:

Residence Halls	\$280,900	Sunflower Apartments	\$3,100
Scholarship Halls	\$35,000	Jayhawker Towers	\$69,800
Stouffer Place Apartments	\$149,700	McCarthy Hall	\$9,900
Potential Housing Revenue Impact	\$548,400		
Potential Dining Revenue Impact	\$ 0		

VI. PROJECTED IMPACT OF RATE ADJUSTMENT ON STUDENT OCCUPANCY

With the limited proposed increases for Fiscal Year 2020, KU on-campus housing and dining rates will remain an outstanding value, well below national averages, reflecting good management practices and a continued commitment to good stewardship of students’ money. With the proposed increase in rates, on-campus student occupancy is forecast to remain stable for Fiscal Year 2020.

**UNIVERSITY OF KANSAS
FY 2020 Rate Increase Request Supplemental Financial Information**

	Projected FY 2020	Estimated FY 2019	Actual FY 2018	Actual FY 2017
Gross Operating Revenue	36,400,000	35,960,000	32,995,580	29,232,031
Gross Operating Expense	<u>(22,200,000)</u>	<u>(21,741,700)</u>	<u>(21,177,540)</u>	<u>(19,683,983)</u>
Gross Operating Revenue (Loss)	\$14,200,000	\$14,218,300	\$11,818,040	\$9,548,048
Capital Improvements Expenditures	(900,000)	(4,234,585)	(814,527)	(1,471,554)
Annual Debt Service	(14,621,911)	(13,696,355)	(9,684,818)	(6,325,827)
Other Capital Expenditures	-0-	-0-	-0-	-0-
Net Operating Revenue (Loss)	<u>(1,321,911)</u>	<u>(3,712,640)</u>	<u>1,318,695</u>	<u>1,750,667</u>
Ending Balance	3,071,172	4,393,083	8,105,722	6,787,027
Occupancy Rate - Fall 20th Day	97.0%	93.4%	94.6%	99.2%
Long-Term Debt Outstanding (as of 6-30)	81,925,000	85,800,000	89,510,000	92,745,000
Lewis Hall (orig. 1998D), Ellsworth Hall (orig. 2002A) plus Towers A and D, 2010A Hashinger Hall and Templin Hall Refunding, 2005E-1 Ellsworth Hall, 2002 A-1 GSP Hall, 2011C Oswald-Self 2014C (McColum Replacement) Corbin Hall, 2017A				
L-Term Capital Lease Principal Outstanding (as of 6-30)	117,222,883	118,713,267	120,003,483	120,780,233

Capital Improvements Planned

FY2020	\$26.5M	Oliver Residence Hall Renovation
FY2022	\$9.6M	Jayhawker Tower B Renovation
FY2023	\$9.7M	Jayhawker Tower C Renovation

Capital Improvements Description

Oliver Residence Hall Renovation – Oliver Hall was built in 1966 and totals 183,525 gross square feet. Oliver is the last of the multi-story residence halls to be renovated as part of KU Student Housing’s planned improvement program. The scope of work for the renovation includes the resident rooms, restrooms, shared program space and improvements to the overall building mechanical and electrical systems. The project will bring the facility up to current building and life safety codes.

Jayhawker Tower B Renovation – Jayhawker Towers were first occupied in the late 1960s then acquired by the University in 1981. Renovation of Tower B will follow the same general program used in the Tower A and Tower D projects resulting in mechanical system and security upgrades plus improvements in student apartments.

Jayhawker Tower C Renovation – Following the same general program used for Tower A and D renovations, Tower C renovations will be the final step in the overall Jayhawker Towers project.

**PITTSBURG STATE UNIVERSITY
NOVEMBER 2018**

REQUEST AMENDMENT TO HOUSING RATES - Pittsburg State University

In accordance with Board Policy, Pittsburg State University requests that the Board of Regents consider for final action at its December 2018 meeting the following adjustments in housing rates to be effective with the 2019 Fall Semester.

	Academic Year	
	<u>18-19</u>	<u>19-20</u>
Residence Halls (annual)		
Double Room/7 Day Unlimited Meal Plan	\$7,778	\$7,996
Double Room/5 Day Unlimited Meal Plan (+\$100 Dining Dollars)	7,550	7,762
Double Room/160 Block Meal Plan (+100 Dining Dollars)	7,154	7,354
Double Room/900 Dining Dollar Meal Plan	6,276	6,606
Single room charge (maximum)	900	1000
Crimson Commons room additional charge	890	900
Willard Hall room additional charge	360	400
Student Family Apartments (monthly)		
Two Bedroom	\$500	\$525
Three Bedroom	565	590
Block 22 Apartments (monthly)		
Studio Unit II	\$525	\$550
Studio I	550	575
Loft	575	600
Flat	600	600
Suite II	625	625
Suite I	650	650
2 Bedroom/2 Bath (rate per bedroom/bath)	550	575
Suite Unit additional occupant charge	150	200
General Administration Fees		
Application fee	45	45
Payment Plan fee (optional/per semester)	25	25
Late Payment fee	30	30

Changes in meal plans are being introduced for the 19-20 academic year to better serve the needs of residence halls students. The 5 Day Unlimited Meal Plan (+100 Dining Dollars) will replace the 14 Access Meal Plan (+100 Dining Dollars). The 160 Block Meal Plan (+100 Dining Dollars) will replace the 10 Access Meal Plan (+100 Dining Dollars). The \$900 Dining Dollar Meal Plan replaces the \$800 Dining Dollar Meal Plan.

**Financial Impact Statement
Housing Rates**

I. DESCRIPTION OF RATE ADJUSTMENT

An increase in the rates is proposed. If approved, the new rate schedule would be effective for the 2019 fall semester.

	Academic Year		<u>Increase for</u> <u>Annual Cost</u>	<u>%</u>
	<u>18-19</u>	<u>19-20</u>		
Residence Halls (annual)				
Double Room/7 Day Unlimited Meal Plan	\$7,778	\$7,996	\$218	2.80
Double Room/5 Day Unlimited Meal Plan (+100 Dining Dollars)	7,550	7,762	212	2.81
Double Room/160 Block Meal Plan (+100 Dining Dollars)	7,154	7,354	200	2.80
Double Room/900 Dining Dollars Meal Plan	6,276	6,606	330	5.26
Single room charge (maximum)	900	1000	100	11.11
Crimson Commons room charge	890	900	10	1.12
Willard Hall room charge	360	400	40	11.11
Application Fee	45	45	--	--
Payment Plan Fee (optional per semester)	25	25	--	--
Late payment fee	30	30	--	--
Apartments (monthly)				
<u>Crimson Village</u>				
Two Bedroom	\$500	\$525	25	5.00
Three Bedroom	565	590	25	4.42
<u>Block 22</u>				
Studio II	\$525	\$550	25	4.76
Studio I	550	575	25	4.55
Loft	575	600	25	4.35
Flat	600	600	--	--
Suite II	625	625	--	--
Suite I	650	650	--	--
2 Bdrm/2 Bath Units (rate per bedroom/bath)	550	575	25	4.55
Suite Unit additional occupant charge	150	200	50	33.33
General Administration Fees				
Application Fee	45	45	--	--
Payment Plan Fee (optional per semester)	25	25	--	--
Late payment fee	30	30	--	--

II. JUSTIFICATION FOR RATE ADJUSTMENT

A rate increase of approximately 2.8% for the majority of residence hall room and board packages is requested for next fiscal year to fund increased costs in employee benefits, wage adjustments for staff, anticipated increases in utility costs, and increase in daily rate cost for dining plan. A rate increase averaging 4.5% for some apartment contracts is requested to keep the rental rates in line with local market. The Director of University Housing in

consultation with the Assistant Director of University Housing Operations and the Vice President for Student Life developed the proposed rate increases with input from the students serving on the Residence Hall Assembly.

Last year rate increases were kept low at 1% to aid in managing the impact of opening Block 22. With Block 22 now successfully opened, a housing rate increase is requested this year that reflects inflationary impact to costs while remaining very competitive in the local market. Also note that PSU housing rates are the lowest among the Regents system and will remain so with this requested increase.

III. STUDENT REVIEW OF FEE ADJUSTMENT

A rate adjustment of up to 3% increase for residence halls was discussed with the members of the Residence Hall Assembly at their October 8, 2018, regular session. The assembly voted in favor of rate increases of this level if deemed necessary to maintain quality services and programs by the following vote: 18 affirmative; 0 negative; and, 1 abstaining. The group endorsed the university's continuing efforts to invest funds in the maintenance, staffing and programming for on-campus housing for students.

IV. ALTERNATIVES TO PROPOSAL

No significant alternatives were identified. The requested increase maintains competitive rates in the local market, maintains the lowest rates in the Regents system, and ensures the housing system can continue to cover direct costs and maintain the level of service.

V. PROJECTION OF REVENUE FROM AND NUMBER OF STUDENT AFFECTED BY FEE ADJUSTMENT

The proposed fee increase is projected to generate \$210,000. Approximately 1,100 students are projected to live in the residence halls.

VI. PROJECTED IMPACT OF RATE ADJUSTMENT ON STUDENT OCCUPANCY

Because residence halls are in direct competition with off-campus rentals for student occupancy, any rate increase must remain within the appropriate levels that the overall market will support. University Housing is committed to providing students with high quality accommodations at reasonable rates. Given the proximity to campus, the programmatic efforts of the departmental staff, the amenities and services provided, and the reliable maintenance provided by the University, residence hall rates are very competitive with other student housing options of equal quality in the community. With the lower overall student enrollment, the fall occupancy percentage fell slightly lower. The housing system is at 83% occupancy of normal capacity for the Fall 2018 semester.

**Pittsburg State University Housing
KBOR Rate Increase Request
Supplemental Financial Information
October 16, 2018**

	Projected FY 2020	Estimated FY 2019	Actual FY 2018	Actual FY 2017
Gross Operating Revenue	\$8,718,000	\$8,508,000	\$8,508,389	\$8,813,301
Salaries and Benefits	1,989,000	1,935,000	1,934,641	2,032,801
Other Operating Expenses	3,533,000	3,437,000	3,010,340	3,216,535
Gross Operating Revenue Gain/(Loss)	\$3,196,000	\$3,136,000	\$3,563,408	\$3,563,965
Capital Improvements Expense	300,000	232,000	387,084	271,699
Annual Debt Service	2,350,000	2,533,952	2,526,823	2,465,231
Other Capital Expenditures	****400,000	***400,000	**400,000	*400,000
Net Operating Revenue/(Loss)	\$146,000	(\$29,952)	\$249,501	427,035
Operating Fund Balance (EOY)	\$3,379,923	\$3,233,923	\$3,263,875	\$3,014,374
L/T Debt Outstanding	\$19,955,000	\$21,250,000	\$22,125,000	\$23,010,000
Occupancy Rate	84.0%	83.1%	84.1%	88.8%

Capital Improvement Comments

*FY 2017 \$400,000 for repayment of internal loan on Nation Hall project (2nd of 5 years)

**FY 2018 \$400,000 for repayment of internal loan on Nation Hall project (3rd of 5 years)

***FY 2019 \$400,000 for repayment of internal loan on Nation Hall project (4th of 5 years)

****FY 2020 \$400,000 for repayment of internal loan on Nation Hall project (5th of 5 years)

**Wichita State University
Proposed Housing and Board Rates for Fiscal Year 2020
Fiscal Impact Statement and Business Case
Submitted to the Kansas Board of Regents**

Proposed Housing and Board Rates for Fiscal Year 2020

Wichita State University requests authorization to amend the Comprehensive Fee Schedule for Fiscal Year 2020, for the following adjustments to housing and board rates in the residence halls.

**Wichita State University
Proposed Housing and Board Rates for Fiscal Year 2020
Academic Year 2019-2020**

Proposed Fiscal Year 2020 Residential Board Options
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Meal Plan by Type	FY2019 Rate	Proposed FY2020 Rate	Percent Increase
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Academic Year 2019-2020

Unlimited Plan	\$4,170	\$4,280	2.64%
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The Flats and The Suites Dining Plans

\$500 Dining Dollars	\$500	\$500	0%
\$750 Dining Dollars	\$750	\$750	0%
\$1000 Dining Dollars	\$1000	\$1000	0%

Summer Term Meal Plan Prices 2020

\$500 Dining Dollars	\$500	\$500	0%
\$750 Dining Dollars	\$750	\$750	0%
\$1000 Dining Dollars	\$1000	\$1000	0%

Notes to Meal Plans

Note 1- Our dining provider requires all mandatory unlimited meal plan holders to have dining dollars in addition to the base rate as listed above. They can choose from \$75, \$250, and \$400 per semester.

Note 2 – The Flats and The Suites residents can purchase the unlimited meal plan (with choice of dining dollars) as well as those meal plans designated just for them.

Note 3 – Residents may purchase additional Shocker Dollars at face value at any time directly from our dining provider.

**The Flats
Proposed Fiscal Year 2020 Room Options**

Unit Type Style	FY2019 Per Person Occupancy Rate	Proposed FY2020 Per Person Occupancy Rate	Percent Increase
Standard Plan for The Flats			
3 or 4 Bedroom Double with Unlimited Access Meal Plan	N/A*	\$11,180	N/A*
Academic Year 2019-2020			
1 Bedroom Apartment	\$9000	\$9200	2.22%
2 Bedroom Apartment-Double Room*	N/A*	\$6900	N/A*
2 Bedroom Apartment- Single Room	\$8300	\$8500	2.41%
3 or 4 Bedroom Apartment-Double Room*	N/A*	\$6900	N/A*
3 or 4 Bedroom Apartment- Single Room	\$7700	\$7900	2.60%
3 or 4 Bedroom Apartment-Expandable Single Room	N/A	\$7200**	N/A

Summer Session 2020			
1 Bedroom Apartment	\$262.50	\$268.92	2.44%
2 Bedroom Apartment-Double Room*	N/A*	\$201.25*	N/A*
2 Bedroom Apartment-Single Room	\$242.08	\$247.92	2.41%
3 or 4 Bedroom Apartment-Double Room*	N/A*	\$201.25*	N/A*
3 or 4 Bedroom Apartment-Single Room	\$224.58	\$230.42	2.60%
3 or 4 Bedroom Apartment-Expandable Single Room	N/A	\$210.00**	N/A
Rates per Room Type vary by session (which are 2, 4 and 8 weeks), and are thus listed at a weekly rate.			
* Fairmount Towers rates were used in FY18 and FY19 for these room types. Fairmount Towers is no longer in use.			
**Expandable single room is a new rate for FY20			

**The Suites
Proposed Fiscal Year 2020 Room Options**

Unit Type Style	FY2019 Per Person Occupancy Rate	Proposed FY2020 Per Person Occupancy Rate	Percent Increase
Standard Plan for The Suites			
2 Bedroom Double with Unlimited Access Meal Plan	N/A	\$11,260	N/A
Academic Year 2019-2020			
1 Bedroom Suite	N/A	\$9100	N/A
2 Bedroom Hybrid Suite- Double Room	N/A	\$6830	N/A

2 Bedroom Hybrid Suite- Single Room	N/A	\$7630	N/A
2 Bedroom Suite- Single Room	N/A	\$8150	N/A
4 Bedroom Suite- Single Room	N/A	\$7730	N/A

Summer Session 2020			
1 Bedroom Suite	N/A	\$265.42	N/A
2 Bedroom Hybrid Suite- Double Room	N/A	\$199.21	N/A
2 Bedroom Hybrid Suite- Single Room	N/A	\$222.54	N/A
2 Bedroom Apartment- Single Room	N/A	\$237.71	N/A
4 Bedroom Apartment- Single Room	N/A	\$225.46	N/A
Rates per Room Type vary by session (which are 2, 4 and 8 weeks), and are thus listed at a weekly rate.			

Shocker Hall Proposed Fiscal Year 2020 Room Options
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Unit Type Style	FY2019 Per Person Occupancy Rate	Proposed FY2020 Per Person Occupancy Rate	Percent Increase
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Standard Plan for Shocker Hall			
2 shared bedroom suite/1 bath with Unlimited Access Meal Plan	\$10,830	\$11,260	2.59%

Academic Year 2019-2020

1 private bedroom/1 bath	\$8,900	\$9100	2.25%
2 private bedroom suite/1 bath	\$7,950	\$8150	2.52%
4 private bedroom suite/2 bath	\$7,540	\$7730	2.52%
4 private bedroom suite/1 bath	\$7,440	\$7630	2.55%
2 private bedroom suite/1 bath (hyb 4-bed suite)	\$7,440	\$7630	2.55%
3 private bedroom suite/1 bath (room B)	\$7,440	\$7630	2.55%
3 private bedroom suite/1bath (rooms A & C)	\$7,230	\$7410	2.49%
2 shared bedroom suite/1 bath	\$6,660	\$6830	2.55%
1 shared bedroom/1 bath (hyb- 4 bed suite)	\$6,660	\$6830	2.55%
1 shared bedroom/1 bath	\$6,660	\$6830	2.55%
Triple 2 bedroom/ 1 bath	\$5,330	\$5460	2.44%

Summer Session: Weekly Rate 2020*

1 private bedroom/1 bath	\$259.58	\$265.42	2.25%
2 private bedroom suite/1 bath	\$231.88	\$237.71	2.52%
4 private bedroom suite/2 bath	\$219.92	\$225.46	2.52%
4 private bedroom suite/1 bath	\$217.00	\$222.54	2.55%
2 private bedroom suite/1 bath (hyb 4-bed suite)	\$217.00	\$222.54	2.55%
3 private bedroom suite/1 bath (room B)	\$217.00	\$222.54	2.55%
3 private bedroom suite/1bath (rooms A & C)	\$210.88	\$216.13	2.49%

2 shared bedroom suite/1 bath	\$194.25	\$199.21	2.55%
1 shared bedroom/1 bath (hyb- 4 bed suite)	\$194.25	\$199.21	2.55%
1 shared bedroom/1 bath	\$194.25	\$199.21	2.55%
Triple 2 bedroom/ 1 bath	\$155.46	\$159.25	2.44%
Rates per Room Type vary by session (which are 2, 4 and 8 weeks) and are thus listed at a weekly rate.			

Other Housing Fees Proposed Fiscal Year 2020			
Fee Description	FY2019 Rate	Proposed FY2020 Rate	Percent Increase
Non-refundable Application Fee	\$75.00	\$75.00	0.00%
Late Payment Fee *	\$100.00	\$100.00	0.00%
Contract Prepayment – Shocker Hall, The Suites, & The Flats	\$200.00	\$200.00	0.00%
Living Learning Community Activity Fee**	\$25.00	\$60.00	140%
Additional Dates Outside Contract Term (Daily Rate)	\$35.00	\$35.00	0%
* Two \$100 late fees are applied each semester: on the first business day after last day to pay, and ninety days into the semester.			
**Adding StrengthsQuest program which adds \$30 per person per year. This is an optional program students can opt-into.			

Expenditure Impact of the Proposal

The revenue received from the proposed housing and board rates will be used to pay for operating expenditures, utilities, staffing, capital expenditures, major remodeling and improvements and debt service on the residence halls.

Board rates reflect a mandatory meal plan in accordance with WSU’s food service management contract.

Revenue Impact of the Proposal

For FY17, WSU did not increase its board rates in order to keep costs to students as low as possible. To make up for a lack of increased revenue, WSU found ways to cut expenses in order to help balance its budget. For FY18 and FY19, WSU increased its rates to begin to catch the rates up to the original funding model. We are seeking to increase the rates approximately 2.6% again to keep pace with the original funding model and to pay for increases to building repairs and utility costs.

Student Involvement with the Proposal

Student feedback on rates and increases on meal costs were conducted with a number of task force meetings in October. These meetings were held to allow students feedback on the current housing structure, future rates, and room assignments:

Tuesday, October 2	8:45 - 9:30 PM	Student Focus Group #1 – Flats Activity Board	Flats Clubhouse
Tuesday, October 2	7:45 – 8:30 PM	Student Focus Group #2 - Shocker Hall Activity Council	Shocker Hall Multi-Purpose Room
Wednesday, October 3	6:30 – 7:30 PM	Student Focus Group #3 –Student Government Association	Rhatigan Student Center

Estimated Benefits from the Proposal

Students who live on campus accrue a variety of benefits, including easy access to classrooms, laboratories, dining facilities, Ablah Library, the Heskett Center, the Innovation Campus additions, and the Rhatigan Student Center. Professional and paraprofessional staff members live in each building to provide academic and personal support services to the residents. Additionally, residents are provided with laundry facilities, meeting facilities, and are more easily able to participate in campus events and activities compared to those who commute. Wireless and wired internet access is also provided.

Alternatives to the Proposal

Alternatives to the proposed rates have not been identified. WSU did not raise rates for FY17, raised rates 3% in FY18, and 2% in FY19. We have found that our rates are now significantly behind the rates modeled in the pro forma for Shocker Hall. While cuts in expenditures were made to cover inflationary increases in basic services, planned improvements and contractual agreements as mentioned above, it is necessary to now increase rates as further cuts cannot be made without sacrificing services to students. As an auxiliary operation, housing must cover all expenses through fees charged to students living in the residence hall facilities.

Impact of Not Implementing the Proposal

If the proposed housing and board rates are not implemented, the current financial stability of the housing and residence life operations would be compromised. Financial stability is also important to maintaining quality ratings on the outstanding revenue bonds.

Implementation Date

If approved, the rates will become effective on July 1, 2019. Rates for the summer session housing will become effective with the beginning of the summer contract of 2019.

Implications of New Model on Occupancy

As table below will show, our occupancy numbers have continued to climb. WSU anticipates having its third consecutive largest housing population next year.

Supplemental Financial Information

<u>Revenue and Expenditures</u>	<u>Projected FY 2020</u>	<u>Projected FY 2019</u>	<u>Actual FY 2018</u>	<u>Actual FY 2017</u>	<u>Actual FY 2016</u>
Gross Operating Revenue	\$ 15,643,735	\$ 13,342,112	\$ 12,387,783	\$ 11,846,291	\$ 11,474,238
Gross Operating Expenditures – See Note 1	10,526,102	8,521,945	7,523,528	6,448,161	6,574,953
Gross Operating Revenue (Loss)	\$ 5,117,633	\$ 4,820,167	\$ 4,864,255	\$ 5,398,126	\$ 4,899,285
Annual Debt Service	4,878,433	4,877,523	4,872,992	4,882,236	\$ 4,879,073
Other Capital Expenditures	89,200	388,500	101,506	105,909	266,596
Transfers (In) Out	-	-	-	-	(1,109,434)
Other Operating (Revenue) Expenditures	\$ 4,967,633	\$ 5,266,023	\$ 4,974,499	\$ 4,988,145	\$ 4,036,235
Net Operating Revenue (Loss)	\$ 150,000	\$ (445,856)	\$ (101,243)	\$ 409,981	\$ 863,050
Less Capital Improvement Expense	\$ 150,000	\$ 381,894	\$ 137,520	\$ 143,728	\$ 162,455
Net Change in Fund Balance	\$ -	\$ (827,750)	\$ (247,764)	\$ 266,254	\$ 700,595
Occupancy Rate – See Note 2	96.00%	96.00%	98.00%	95.06%	78.66%
Housing System Cash Balance	\$ 5,130,714	\$ 5,130,714	\$ 5,958,464	\$ 6,327,351	\$ 6,093,287
Long Term Debt Outstanding	\$ 58,715,000	\$ 60,610,000	\$ 62,435,000	\$ 64,190,000	\$ 65,900,000

Notes to Supplemental Financial Information

Note 1 Operating revenues and expenditures are expected to increase 17.25% and 23.52% respectively in fiscal year 2020 as a result of WSU leasing The Suites, a new suite style residence hall on WSU's Innovation Campus.

Note 2 The occupancy rate shown in the table above is occupancy rate after increasing capacity in excess of original building design. The following table shows occupancy rate based on original design.

<u>Projected FY 2020</u>	<u>Projected FY 2019</u>	<u>Actual FY 2018</u>	<u>Actual FY 2017</u>	<u>Actual FY 2016</u>
104.88%	123.27%	115.00%	81.53%	67.49%

2. Act on Request to Establish New Tuition Rates – Interim Provost Lejuez KU

Summary

The University of Kansas requests approval for two new post-graduate master's online program tuition rates. The School of Education offers multiple post-graduate master's and certificate programs fully online. These programs serve students in Kansas, in the region and across the country who do not have the ability or access to participate in a traditional face-to-face program. Two new programs, currently offered face-to-face on campus in Lawrence, are being offered wholly online with the following proposed tuition rates: Master's of Science in Education in Educational Technology - \$605/student credit hour; Master's of Science in Education in Health, Sport Management and Exercise Science (focus on Sports Management) - \$694/student credit hour.

Background

Master's of Science in Education in Educational Technology

The online Master's in Educational Technology offers K-12 educators and others the opportunity to explore how current and emerging information technology can best be used to advance teaching and learning. The Master's degree consists of 30 credit hours of coursework, and a portfolio that reflects the student's knowledge and competencies for using technology in teaching and learning. During the program, students will develop an ePortfolio that demonstrates how to effectively integrate technology in the content area. Students will also develop personal statements and artifacts that demonstrate their competencies in nationally recognized standards, including the International Society for Technology in Education (ISTE) Teachers' Standards.

The program was approved April 3, 2018 and will launch its first course January 2019. The current on-campus face-to-face master's program has 15 active students.

Master's of Science in Education in Health, Sport Management and Exercise Science (focus on Sports Management)

The Master's in Sport Management consists of 36 credit hours of coursework, a practicum experience, a culminating examination, and the development of a portfolio that reflects the student's competencies aligned with the North American Society for Sport Management (NASSM). This interdisciplinary graduate program trains professionals who are seeking administrative positions within all sectors of the sports industry. The program supports careers typically pursued by students including sports management, player and team management, and journalism in sports. Program emphasis areas are delivered by drawing on the rich diversity of a major research university and coursework in diverse areas including finance in sports, marketing, ethics, sports facilities, legal issues, organizational behavior, etc.

The program was approved November 11, 2017 and launched its first course August 20, 2018. The current on-campus face-to-face master's program has 27 active students.

Requested Rates

Master's of Science in Education in Educational Technology - \$605/student credit hour

Rationale:

The Educational Technology master's degree program set its proposed tuition rate based on comparisons with key universities offering a similar degree program. The table below highlights tuition for four comparative institutions (AAU/State Flagship), putting the proposed rate of \$605/hour below the three AAU peers and slightly higher than the non-AAU Flagship peer. One regional university tuition rate is also included. KU believes that the proposed tuition rate for an Educational Technology master's degree is appropriate for the School of Education, whose

graduate programs are currently ranked 17th among all universities by U.S. News and World Report, and tied for ninth among public research universities.

Ed Tech Tuition Comparison Chart

University	SOE Rank	Cost Per Credit	2016 Completions	Degree Title
Johns Hopkins U*	17	\$840	416	Master of Science w/ Concentration in Technology for Educators
Michigan State U*	22	\$830	74	Master in Ed Tech
Arizona State U*	15	\$670	17	Master of Educ in Ed Tech
Univ. of Mass**	51	\$575	32	Master of Educ in Instructional Design
Boise State U	54	\$464	165	Master of Educational Technology
Kansas U* **	17	\$605	12	Master of Science in Educational Technology

* - AAU Universities

** - State Flagship University

Master's of Science in Education in Health, Sport Management and Exercise Science (focus on Sports Management) - \$694/student credit hour

Rationale:

KU conducted a detailed review of tuition rates for institutions with online master's degrees in Sport(s) Management as it is outside of traditional education programming. Some institutions offer the degree through the School of Business making it different from the other programs currently offered at KU. The ranking comparison here is for the university (115) not the rank KU holds in education (17). KU believes the School of Education ranking provides a comparative advantage over many of those listed, as KU's School of Education is ranked higher than any university on this list. KU set the proposed tuition rate at the median for programs offering the Sport(s) Management master's degree online, and see this as the correct competitive rate for a program that will be national in stature.

Sport Management Comparison Chart

University	USNWR Rank	Cost Per Credit	2016 Completions	Degree Title
Georgetown U	20	\$1,034	112	Master's Prof Studies Sports Industry Mgmt
N Eastern U Global Network	40	\$615		Master Sports Leadership
Univ of FL	42	\$586	26	MS Sport Mgmt
Univ of Miami	46	\$1,850	17	Master's Sport Administration
Univ of Illinois – Urbana Champaign	52	\$452		MS Recreation, Sport and Tourism
Texas A&M	69	\$1,030	36	MS Sport Mgmt
Univ of Mass – Amherst	75	\$825	17	MBA Sports Mgmt
Drexel U	94	\$1,157	41	MS Sport Mgmt
Ohio U	151	\$569	130	Master's Athletic Administration
Saint Leo U	61RS	\$695		MBA Sports Business
Concordia U – Chicago	75 RMW	\$699	36	MBA Sports Mgmt
Southern New Hampshire U	86RN	\$1,181	109	MBA Sports Mgmt
Southern New Hampshire U	86RN	\$1,181	109	Master's Sports Mgmt

Tiffin U	93RMW	\$700	16	MBA Sports Mgmt
California U of Pennsylvania	RNP	\$470	488	MS Sports Mgmt Studies
Liberty U	RNP	\$540	125	MS Sports Mgmt – Sport Administration
Missouri Baptist U	RNP	\$526	26	MS Sports Mgmt
Median All Programs	60.5	\$695	38.5	
Median Master’s Programs	52	\$601	75	
Median MBA Programs	75	\$700	26.5	
Kansas U	115	\$694		

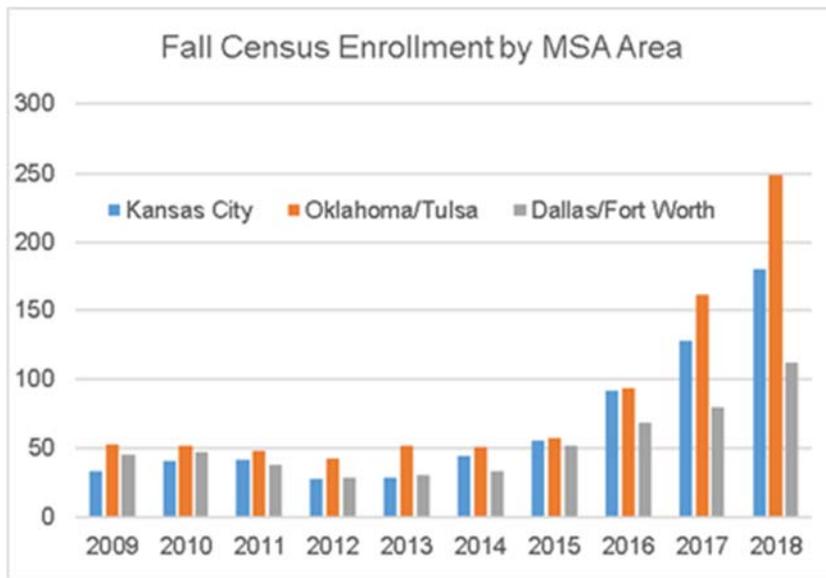
**3. Act on Request to Expand Resident Tuition Rates to President Bardo
Additional Locations – WSU**

Summary

Students from specified territories outside of Kansas are authorized to pay resident tuition to attend Wichita State University. Wichita State University requests authority to expand those territories to include the St. Louis metropolitan statistical area (MSA), to three additional counties north of Kansas City, Missouri, to an additional county between Oklahoma City and Tulsa, to the Denver MSA, and to additional Texas MSAs (Waco, Killeen-Temple, Austin, San Antonio, and Houston). A map is attached displaying the additional counties.

Background

State law (K.S.A. 2018 Supp. 76-719) directs the Board of Regents to set tuition and fees at the state universities. In October of 2015, the Board approved WSU’s request to implement the Shocker City program which charges resident tuition rates to nonresident students from within the metropolitan statistical areas (MSAs) of Tulsa and Oklahoma City. In June of 2016 and in November 2016 the Board approved adding the Dallas-Ft. Worth and Kansas City, Missouri MSAs respectively. Since implementing these tuition rates there has been significant growth in nonresident students enrolling at WSU from these areas.



Wichita State has viewed recruitment within the regional economic corridor along I-35 as a means to enhance the future prosperity of Kansas by creating viable, sustainable economic linkages to other cities within the region. Encouraging out-of-state enrollment helps to establish relationships with businesses that can further create economic linkages. These linkages have already led to various industries establishing WSU campus locations such as, Airbus Americas Engineering, Spirit AeroSystems, Dassault Systèmes, Firepoint Innovations, and the Sedgwick County Law Enforcement Training Center.

Wichita’s location in the south-central section of the state provides opportunity for it to be the portal to the high-growth southern portion of this corridor (Austin, Houston, Killeen-Temple, San Antonio, and Waco), as well as to high growth I-35 feeders of St. Louis and Denver. Wichita State has demonstrated, through increases in enrollment from the current I-35 corridor areas, the strategy works and helps provide talent to serve local industry and, in turn, growth of the Kansas economy. Students also secure Wichita-area internships or similar applied

learning experiences, creating additional linkages. WSU predicts that as many as a third or more of out-of-state recent graduates will stay in the state for employment opportunities after graduation.

Shocker City Program

Wichita State University requests authorization to charge resident tuition rates (known as Shocker City) to students from the MSAs of St. Louis, Denver, Houston, Waco, Killeen-Temple, Austin and San Antonio. Also requested are three counties north of Kansas City and Payne County in Oklahoma. The currently approved MSAs are along the I-35 corridor of Dallas/Ft. Worth, Kansas City, Tulsa, and Oklahoma City.

Shocker Select Program

Under the Shocker Select program, nonresident students pay 150% of the resident rate. WSU requests authorization to expand this program to all of Missouri outside of the MSAs approved and proposed for the Shocker City rate in Kansas City, St. Joseph and St. Louis.

Financial Impact

Wichita State indicates that strategically placed tuition discounts can offset the cost from lost tuition revenue by increased enrollment. For example, offering in-state rates to applicants from Tulsa and Oklahoma City has resulted in a revenue gain. When first implemented in 2015, WSU needed to enroll 49 additional students beyond the current levels (38 undergraduate, 11 graduate) from these areas to avoid a net loss in tuition revenue. In 2016, 94 enrolled, 161 enrolled in 2017, and 249 enrolled in 2018, far exceeding the 49 that were needed. Wichita State expects similar results if this request to expand is approved.

Wichita State University I-35 Corridor Shocker City/Select Tuition Proposed Expansion

Application Counts for Degree-seeking First-Time-in-College (FTIC) Students by Fall Class

<u>Current Shocker City and Select Tuition</u>							<u>Proposed Shocker City and Select Additions</u>						
Area:	Year of Fall Term				2015 to 2018		Area:	Year of Fall Term				2015 to 2018	
	2015	2016	2017	2018	diff	% chg		2015	2016	2017	2018	diff	% chg
SHOCKER CITY MSA areas (current):							SHOCKER CITY MSA areas (proposed):						
Kansas City (MO)	227	323	332	425	198	87.2%	Saint Joseph (MO)	7	11	11	9	2	28.6%
							Saint Louis (MO,IL)	75	83	124	110	35	46.7%
Oklahoma City & Tulsa (OK)	443	540	614	929	486	109.7%	Stillwater (OK)	15	18	17	19	4	26.7%
Dallas/Fort Worth (TX)	345	337	353	647	302	87.5%	Austin, Houston, Killeen-Temple, San Antonio, Waco (TX)	322	320	315	442	120	37.3%
							Denver	102	79	47	35	-67	-65.7%
SHOCKER SELECT States (current):							SHOCKER SELECT State (proposed):						
Oklahoma (excludes Oklahoma City & Tulsa MSA)	118	150	163	296	178	150.8%	Missouri (excludes Kansas City, St. Joseph & St. Louis MSAs)	57	76	84	82	25	43.9%
Texas (excludes Dallas/Fort Worth MSA)	353	358	340	490	137	38.8%							

Current Shocker City Counties:

Kansas City, MO includes the counties of Bates, Caldwell, Cass, Clay, Clinton, Jackson, Lafayette, Platte and Ray.

Oklahoma City & Tulsa, OK includes the counties of Canadian, Cherokee, Cleveland, Creek, Grady, Lincoln, Logan, McCain, Muskogee, Oklahoma, Okmulgee, Osage, Pawnee, Pottawatomie, Rogers, Tulsa, Wagoner and Washington.

Dallas/Fort Worth, TX includes the counties of Collin, Dallas, Delta, Denton, Ellis, Hood, Hurt, Johnson, Kaufman, Parker, Rockwall, Somervell, Tarrant and Wise.

Proposed Shocker City Counties:

Saint Louis, MO & IL includes the Missouri counties of Franklin, Jefferson, Lincoln, St. Charles, St. Louis, Warren and Illinois counties of Bond, Calhoun, Clinton, Jersey, Macoupin, Madison, Monroe and St. Clair.

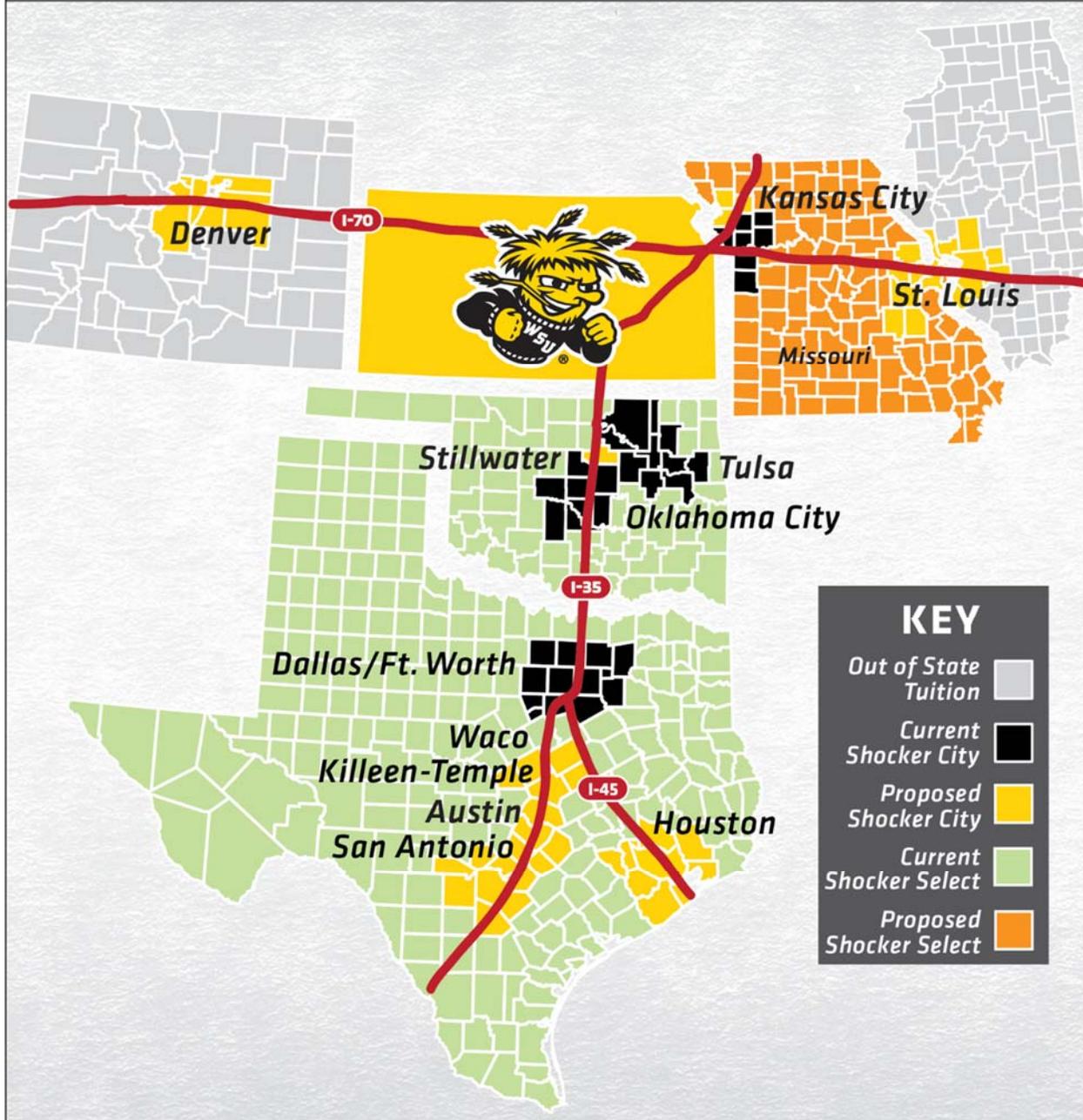
St. Joseph, MO includes the counties of Andrew, Buchanan and DeKalb.

Stillwater, OK includes the county of Payne.

Austin, Houston, Killeen-Temple, San Antonio, Waco TX includes the counties of Atascosa, Austin, Bandera, Bastrop, Bell, Bexar, Brazoria, Caldwell, Chambers, Comal, Coryell, Falls, Fort Bend, Galveston, Guadalupe, Harris, Hays, Kendall, Lampasas, Liberty, McLennan, Medina, Montgomery, Travis, Waller, Williamson and Wilson.

Denver, CO includes the counties of Adams, Arapahoe, Broomfield, Clear Creek, Denver, Douglas, Elbert, Gilpin, Jefferson and Park.

SHOCKER SELECT & CITY DISCOUNTS



KEY	
Out of State Tuition	Grey
Current Shocker City	Black
Proposed Shocker City	Yellow
Current Shocker Select	Light Green
Proposed Shocker Select	Orange

4. Act on Request to Authorize WSU Ground Lease to WSIA and WSIA Ground Sublease to MWCB, LLC for Two New Partnership Buildings – WSU **Julene Miller, General Counsel**

In furtherance of Wichita State University's (WSU's) vision to be a model for applied learning and translational research, WSU seeks to continue its expansion and growth of its campus into an interconnected community of partnership buildings, laboratories, community makerspaces and mixed use areas. WSU makes this request to further support a self-sustaining system of students, faculty, for-profit and not-for-profit businesses and organizations and community patrons as a critical component to meeting its mission and vision.

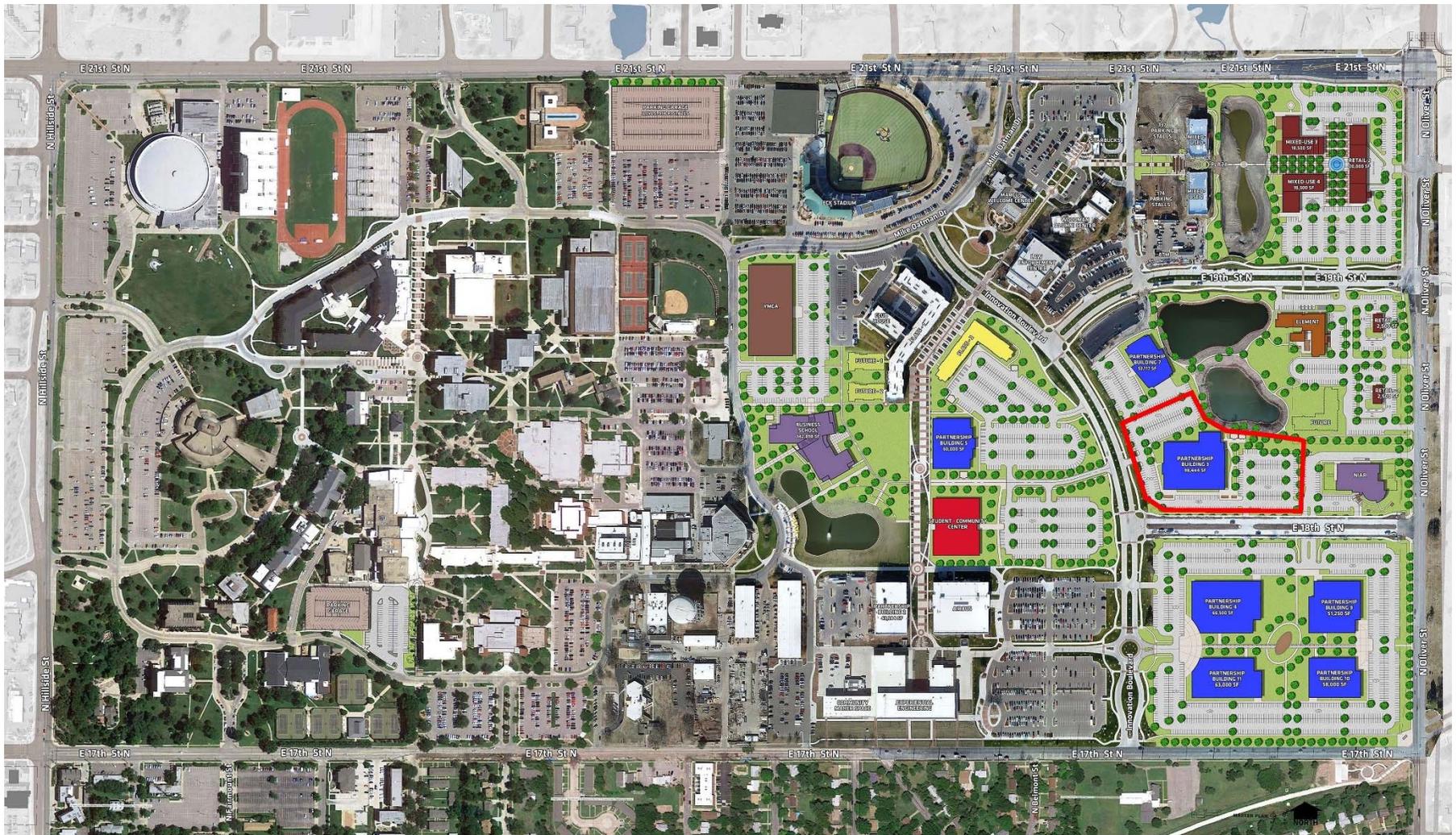
WSU and Wichita State Innovation Alliance, Inc. (WSIA) request authorization to lease ground to MWCB, LLC (MWCB) for MWCB's development of two partnership buildings on the area marked as "Partnership Building 3" on the WSU campus master plan. This is a request for a ground lease and sublease. Neither WSU nor WSIA will be contracting to design, build, finance, operate or maintain the improvements constructed on the leased ground.

In response to WSIA's public invitation for interest in development published on the WSU website and in the Kansas Register, MWCB proposed to build two speculative partnership buildings that will be designed for general office, laboratory, academic, and research and development space on the WSU campus. Together, these two buildings will occupy a total footprint of approximately 90,000 to 120,000 square feet and will be located in the area outlined on the map provided below, designated as Partnership Building 3 (PB3 Area). MWCB has proposed this project be completed in two phases, with the first phase of construction to begin within 24 months of lease execution, and it will include the construction of the building marked as "PB3-A". The second phase of construction will begin within 18 months of the completion of the building marked as PB3-A. While WSU had originally envisioned only one large building to be located at the PB3 Area, WSU has determined through the development of its existing partnership buildings, and from formal and informal discussions with potential industry partners interested in locating on the WSU campus, that the proposed development of two smaller buildings better aligns with the current needs and projected demands of WSU and its industry partners.

WSU requests authorization to lease to WSIA, with the understanding that WSIA will sublease to MWCB, the two parcels of ground that are generally depicted in the PB3 Area as PB3-A and PB3-B. The lease boundaries shall be drawn to include no more than a total of 120,000 square feet of ground, located in the PB3 Area as depicted in the attached site plan. Each parcel shall be approximately five to fifteen feet around the perimeter of each building. The leases shall be for a term for up to 65 years, and MWCB shall pay a lease rate of \$.50 per square foot of leased area in the first lease year, to be expanded to all usable square footage for all subsequent years. WSIA shall pay an annual lease rate of \$1.00 to WSU for the term of the leases.

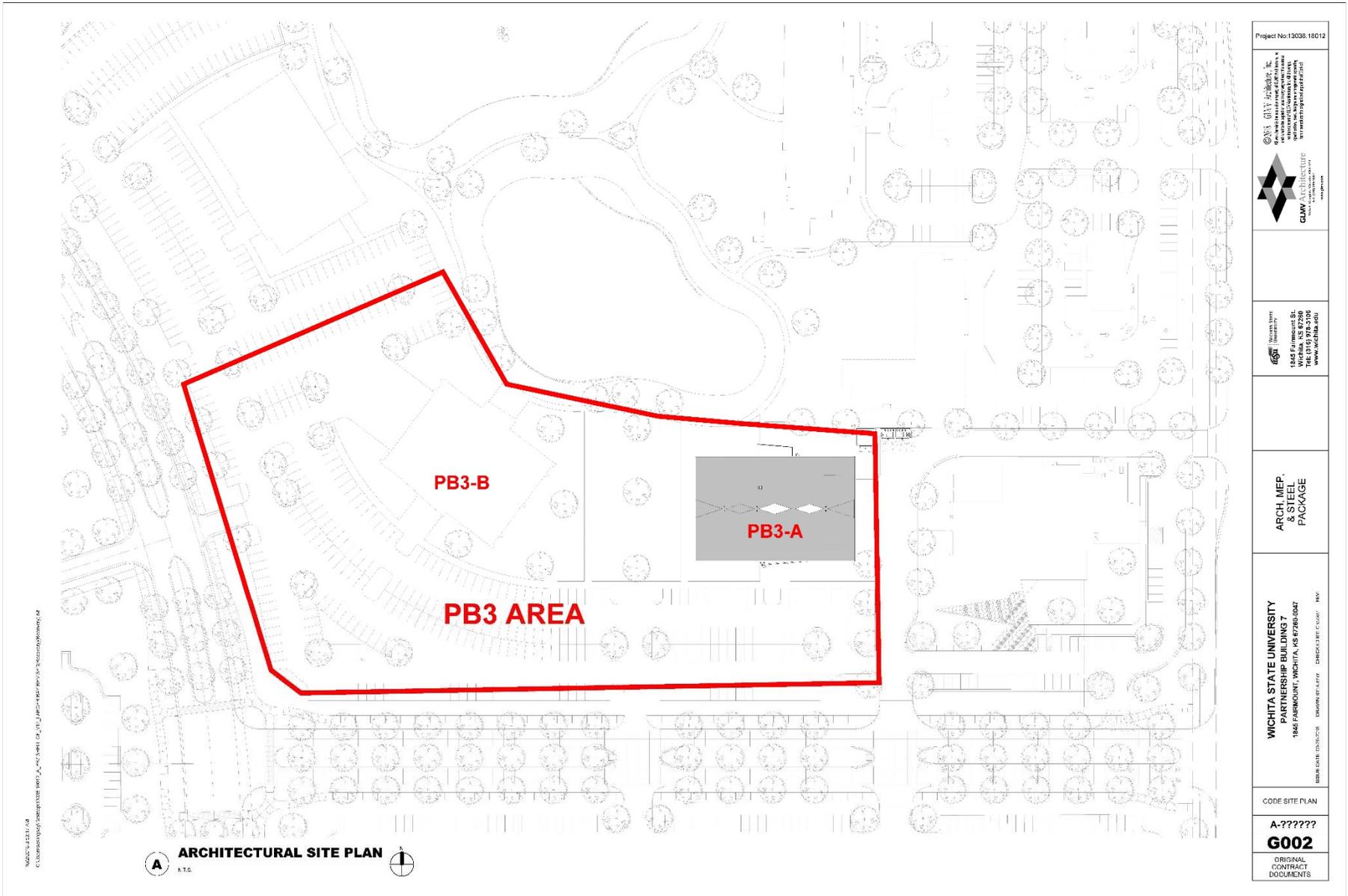
The terms and conditions of the leases shall be consistent with the terms and conditions of previously executed ground leases for other partnership buildings on campus. MWCB will agree to the following essential terms and conditions: (1) lease area approximately 5' to 15' around the buildings' perimeters; (2) design, build, operate and maintain (DBOM) the leased ground and all improvements therein at the cost and risk of MWCB; (3) comply with WSU and WSIA guidelines, approvals and insurance requirements in DBOM, and meet all local, state and federal requirements, including restrictive covenants and use restrictions; (4) grant WSU and WSIA first right of refusal to lease available space, for academic, research, applied learning and other related uses at same or better market rates; (5) pay all taxes levied against the buildings and ground, all common expenses, and insurance; (6) design and build a flat-surface, asphalt or concrete parking lot adjacent to the buildings for the number of parking spaces deemed by the parties to be sufficient to service the buildings; (7) sublease portions of the buildings to third party tenants whose occupancy purpose is consistent with WSU and WSIA's mission and purpose of education, research and applied learning; and enter into those subleases only upon prior consent of WSU and WSIA; and (8) return the buildings to a facility index condition at 80% of new, as determined by WSU or Kansas Board of Regents, or, in the alternative and at WSU's sole discretion, demolish the buildings at the sole cost of MWCB at the end of the lease. MWCB will further agree that the use of the building by it or any subtenant shall

be limited to general office use, academic, laboratory uses, and such other approved uses that provide applied learning, internship or other real-work experience to WSU students, with the ability to provide tenant amenities in the building such as fitness, small retail or food services.



INNOVATION CAMPUS MASTER PLAN





5. Act on Request to Authorize Amendments to Ground Lease and Subsequent Sublease – WSU

Wichita State University requests authorization to amend its 2016 ground lease with WSIA, and WSIA requests authorization to amend its ground sublease with BGC Developers, LLC, to incorporate lease term changes favorable to WSU and WSIA, and to approve the Hyatt hotel brand to occupy the areas designated for hotel development on the WSU campus master plan. In addition to the approval of the Hyatt brand as an approved tenant, the lease changes will include the following changes that are beneficial to WSU and WSIA: (1) clarification of prior approval requirements for all signage on and serving the property; (2) removal of previously authorized sign and building designs; (3) extension of outside date for construction; (4) simplification and adjustment of rental rate and hotel fees; (5) removal of parking infrastructure allocation; (6) revision of burdensome restrictions on overnight accommodations; and (7) the right to modify the building site.

D. Other Matters

1. Receive a Progress Report on the Review of University Faculty Reward Structures

Jean Redeker,
VP, Academic Affairs

- University of Kansas
- Pittsburg State University
- Wichita State University

Summary

At its September 2017 meeting, the Board adopted a theme related to faculty development. The faculty play an important role in the student experience as well as our institutions' successes. Developing their talents both in the classroom and in conducting research is important for the universities and the State. In light of the rapidly changing higher education environment and recognizing the uniqueness of institutional mission, last year the Board directed state universities to review their reward structures to ensure they support faculty members' professional success throughout their career. KU, PSU, and WSU will provide an update of the progress of their institutional reviews. ESU, FHSU, and KSU will provide an update at the December Board meeting.

2. Act on Naming of Building – FHSU

President Mason

Summary

Fort Hays State University requests authorization to name the addition to the Memorial Union. The \$15 million addition will create a Center for Student Success, combining a number of student services in one facility allowing students greater access. The services to be combined in this single facility are known to support student retention and graduation. It will be located at the north end of the Memorial Union. Gross square feet of the addition will be 39,600.

3. Act on Request to Approve Granting of Honorary Degrees – KU

Interim Provost Lejuez

Summary

Board policy provides authority for universities to award "honorary degrees" under special circumstances as outlined in the policy. The University of Kansas will be recommending the awarding of honorary degrees at its May 2019 Commencement.

4. Act on Request to Approve Granting of Honorary Degree – WSU

President Bardo

Summary

Board policy provides authority for universities to award "honorary degrees" under special circumstances as outlined in the policy. Wichita State University will be recommending the awarding of an honorary degree at its December 2018 Commencement.

5. Act on Non-Budgetary Legislative Proposals and Receive a Legislative Update

**Matt Casey,
Director, Government Relations**

Summary

The Board received a first on the following non-budgetary legislative items at the September 2018 meeting: KSU request to sell the Pecan Experimental Field in Chetopa, KSU request to sell the original gym at the K-State Polytechnic Campus in Salina, and the request to reauthorize the Technical Education Authority (TEA). These items are ready for final action.

Kansas State University has also submitted a request to sell property in Riley County. This is the first read for this request.

1. Legislative Proposal: Request to sell property in Cherokee County

Issue Background: Kansas State University is seeking approval to sell The Pecan Experimental Field in Chetopa in Cherokee County Kansas. This property was deeded to the University by Frank and Katherine Brewster, Jr in 1962. The purpose was to be used as a Pecan Experimental Field. The University has contacted the Brewster’s heirs and they support the closure of the Field and the sale of the property at this time.

Rationale/Consequences: The Kansas climate is not the optimum for growing pecan trees. There are other states in the region who have the right conditions. Kansas State University will consult with other state’s programs and provide information to the industry and the public.

Fiscal and Administrative Impact: The University will continue to provide research and education on the pecan industry with existing K-State Research and Extension staff. The field will no longer be owned or staffed by the University.

Impact on Other State Agencies: No fiscal impact to other state agencies

What would happen if proposal was not enacted? The property and operation of the field would continue at Kansas State University.

Draft Proposed Legislation: Kansas State University, following approval by the state board of regents, is hereby authorized and empowered to convey all of the rights, title and interest by quitclaim deed in the following described real estate located The North Half (N/2) of the Northeast Quarter (NE/4) of the Southwest Quarter (SW/4) of Section Six (6), Township Thirty-five (35) South, Range Twenty-two (22) East, Cherokee County, Kansas; and That part of the Northwest Quarter (NW/4) of the Southwest Quarter (SW/4) of said Section Six (6), Township Thirty-five (35) South, Range Twenty-two (22) East, Cherokee County, Kansas, described as follows, to wit: Beginning at the Northwest corner of said Northwest Quarter (NW/4) of the Southwest Quarter (SW/4), thence running East along the North line of said Quarter to a point 945 feet East, of said Northwest corner, thence proceeding Southwesterly in a circular arc with said 945 foot line forming a radius, to a point on the West line of said Quarter located 945 feet South of the Northwest corner of said Northwest Quarter (NW/4) of the Southwest Quarter (SW/4), then North 945 feet to point of beginning. When the sale is made, the proceeds thereof shall be deposited in restricted use account of Kansas state university of agriculture and applied science.

2. Legislative Proposal: Request to sell property in Saline County

Issue Background: The original gym on the K-State Polytechnic Campus is no longer used by the campus. For the past ten years it has been used for only cold storage. There is an interested buyer in the Salina community who will use the building for a local business.

Rationale/Consequences: The University does not use the building except for storage, however the building is not needed for storage. The campus currently does pay the utility bill.

Fiscal and Administrative Impact: The University would no longer have any expenses related to the building.

Impact on Other State Agencies: No fiscal impact to other state agencies.

What would happen if proposal was not enacted? The University would continue to own the property.

Draft Proposed Legislation: Kansas State University, following approval by the state board of regents, is hereby authorized and empowered to convey all of the rights, title and interest by quitclaim deed in the following described real estate located: A tract of land lying in the Northwest Quarter (NW/4) of Section Four (4), Township Fifteen (15) South, Range Three (3) West of the Sixth (6th) Principal Meridian in the Schilling Subdivision of Saline County, Kansas, more particularly described as follows: Commencing at the Northeast corner of the Northwest Quarter (NW/4) of Section Four (4), Township Fifteen (15) South, Range Three (3) West; thence South 00°06'18"E, along the East line of said Northwest Quarter (NW/4) a distance of 598.41 feet to the centerline of existing Taxiway No. 11; thence South 89°53'26"W along the centerline of said Taxiway No. 11, a distance of 562.05 feet, thence South 00°06'34"E, a distance of 50.00 feet to the true point of beginning, said point being on the south edge of Taxiway No. 11; thence South 89°53'26"W, along the south edge of Taxiway No. 11, a distance of 600.00 feet; thence South 00°06'34"E, a distance of 600.00 feet; thence North 89°53'26"E, a distance of 600.00 feet; thence North 00°06'34"W, a distance of 500.00 feet to the true point of beginning and containing 6.89 acres more or less. When the sale is made, the proceeds thereof shall be deposited in the restricted use account of Kansas state university of agriculture and applied science.

3. Legislative Proposal: Postsecondary Technical Education Authority (TEA) Reauthorization

Request: Technical amendment of K.S.A. 74-32,404, to remove the expiration date of June 30, 2019.

Background: The Postsecondary Technical Education Authority (TEA) is currently scheduled to sunset on June 30, 2019. For the TEA to continue in operation as defined by existing legislation beyond June 30, 2019 the expiration date needs to be removed.

Impact: Impact of this proposal would mean the Postsecondary Technical Education Authority (TEA) would continue to operate with the same powers and duties as currently authorized.

Fiscal Note: Minimal to no impact on the State General Fund (SGA) is projected.

Draft Bill Language:

Section 1. K.S.A. 2016 Supp. 74-32,404 is hereby amended to read as follows: ~~74-32,404. The provisions of K.S.A. 2017 Supp. 74-32,401, 74-32,402 and 74-32,403, and amendments thereto, shall expire on June 30, 2019.~~

FIRST READ

1. Legislative Proposal: Request to sell property in Riley County

Issue Background: Kansas State University is seeking approval to sell property in the area referred to as the North Campus Corridor (NCC). The 4.4713 acres proposed for sale is adjacent to the K-State Grain Science Campus and the Agronomy Farm and Experimental Fields. Also, the property is contiguous with land owned and under development by the Kansas State University Foundation. This sale of the property provides a unique

opportunity to bring business and industry partners to the area in the realm of animal health, infectious disease, and issues related to global foods and nutrition.

Rationale/Consequences: The KSU Foundation, with Kansas State University's agreement, recently finalized a commercial master plan to create homes for over 5,000 industry partner jobs that are expected in the NCC in the future. The 2015 Kansas State University North Campus Corridor Master Plan (NCCMP) includes two proposed buildings in this general location with the purpose labeled as "Research/University Partners". The updated K-State Office Park Master Plan (OPMP) shifts one of the proposed buildings closer to Kimball Avenue and the parking to the north of the building, adjacent to the existing parking. This adjustment will enhance the corridor. Construction of future buildings on the site would begin based upon space demand as the Office Park fills.

Fiscal and Administrative Impact: There is no fiscal impact to the University.

Impact on Other State Agencies: No fiscal impact to other state agencies. There could be potential workforce benefit to State agency or other government employees with trailing partners looking for employment and conversely employees in the NCC with trailing partners who are potential State agency or other government employees.

What would happen if proposal was not enacted? The property would remain as property of Kansas State University. The opportunity to enhance economic development in the community, surrounding region and state would not be realized.

Draft Proposed Legislation:

Kansas State University, following approval by the state board of regents, is hereby authorized and empowered to convey all property located in Riley County, Kansas. A Tract of land being part of the Southeast Quarter of Section 1, Township 10 South, Range 7 East, and part of Government Lot 19 in Section 6, Township 10 South, Range 8 East of the Sixth Principle Meridian, in the City of Manhattan, Riley County, Kansas.

BEGINNING at the Southwest corner of Lot 2, KSU FOUNDATION ADDITION, UNIT 2, monumented by a found ½-inch reinforcing rod; Thence South 89°12'16" West, 250.00 feet, on the North Right-of-Way line of Kimball Avenue, as established in Book 277, Page 365; Thence departing said Right-of-Way line, North 02°20'41" West, 108.03 feet, parallel with and 250.00 feet West of the West line of said Lot 2; Thence North 47°31'54" West, 260.47 feet, on a line parallel with and 20.00 feet Northeast of an existing building located at 1980 Kimball Avenue and designated as IGP Institute; Thence North 02°20'41" West, 28.75 feet, parallel with and 434.69 feet West of the West line of said Lot 2; Thence North 42°24'43" East, 497.38 feet, on a line parallel with and 30.00 feet Southeast of an existing building located at 1980 Kimball Avenue, designated as Grain Science Center; Thence North 89°12'16" East, 84.52 feet, to a point on the West line of said KSU FOUNDATION ADDITION, UNIT 2, said point lying South 02°20'41" East, 125.00 feet Northwest Corner of Lot 3, said KSU FOUNDATION ADDITION UNIT 2; Thence South 02°20'41" East, 678.03 feet, on said West line, to POINT OF BEGINNING, said Tract containing 194,769 square feet or 4.4713 acres.

When the sale is made, the proceeds thereof shall be deposited in restricted use account of Kansas state university of agriculture and applied science.

VI. Adjournment

AGENDA

**Fiscal Affairs and Audit Standing Committee
Wednesday, November 7, 2018
10:15-11:45 AM, Emporia State University Campus
Memorial Union
Room 270 - Veterans Hall of Honor**

I. OLD BUSINESS

- A. Follow up on issues raised during the October 23 teleconference regarding FAA items on the Board’s agenda and any other questions/clarifications about Board agenda items

II. NEW BUSINESS

- A. **FAA 19-02** Staff Overview of FY 2019 KBOR Budget
- B. Receive KBOR Internal Audit – “Alumni Account”
- C. Regular Board agenda items under Fiscal Affairs and Audit (e.g., First Reading of State Universities’ Housing and Food Service Rates)
- D. Audits for committee review and discussion (standing item)
- E. Other Committee Business

III. OTHER COMMITTEE ITEMS

Next meeting dates

November 27, 11 am Agenda planning conference call
December 12, 10:15 am Board Office, Topeka

January 8, 11 am Agenda planning conference call
January 16, 10:15 am Board Office, Topeka

AGENDA

**Board Governance Committee
Wednesday, November 7, 2018
Memorial Union
Room 222 - Preston Room
9:00-10:00**

- I. APPROVE MINUTES FROM SEPTEMBER 19, 2018**
- II. CONSIDER 2018-2019 GOVERNANCE COMMITTEE TOPICS**
 - A. GOV 19-02**, Oversee development and implementation of a unified communication and advocacy plan for all sectors of the higher education system (Board Goal 3) – update – Matt Casey & Matt Keith
 - B. GOV 19-06**, Review proposed revisions to policies as they arise
 - 1. Board President and CEO Authority
 - 2. Building/Academic Unit Naming
 - 3. Service Areas
- IV. NEXT MEETING DATES**
 - 1. December 12
 - 2. January 16

MINUTES

GOVERNANCE COMMITTEE September 19, 2018 Minutes

The Kansas Board of Regents Governance Committee met on Wednesday, September 19, 2018. Chair Dennis Mullin called the meeting to order at 9:00 a.m. Proper notice was given according to law.

Members Present: Dennis Mullin, Chair
Shane Bangerter
Ann Brandua-Murguia – by conference call
Bill Feuerborn
Dave Murfin

MINUTES

Regent Bangerter moved to approve the minutes of June 20, 2018. Regent Murfin seconded, and the motion carried.

COMMITTEE CHARTER, AGENDA TOPICS, AND CALENDAR FOR UPCOMING YEAR

General Counsel Julene Miller reviewed the Committee’s Charter, agenda topics and calendar for the upcoming year. The Committee removed Dr. Jimmy Clarke’s strategic planning presentation from the Committee calendar and instead recommended having Dr. Clarke present to the full Board in November. Regent Murfin also requested having an item on the calendar to review the Board’s responsibilities under the Public Employer-Employee Relations Act. This topic was added to the end of the day’s agenda.

BOARD CONFLICT OF INTEREST STATEMENTS

General Counsel Miller reviewed the conflict of interest statements of the Board members. She recommends the continued service of Board members serving on the boards they listed and that the members who listed matters involving or related to a contract or transaction excuse themselves from participating if any of those matters were to come before the Board. The Committee had no concerns and it was noted this item is on the Board’s Thursday agenda for consideration.

STRATEGIC REVIEW OF PROGRAMS

President Flanders reported that when Dr. Clarke presents to the Board, he will discuss other states’ strategic plans and models. He will also provide information on different processes that the Board can use to develop a new plan. President Flanders noted the next steps will be to identify a proposed process and timeline for drafting a new plan.

BOARD GOALS FOR 2018-2019

President Flanders stated that at the August retreat the Board discussed potential goals for this year. The Committee reviewed the goals. Regent Bangerter noted the current Governor’s Education Council, which replaced the Board of Regents and State Board of Education Coordination Council, may not continue once a new Governor is in office. He requested adding a goal to continue the Board’s coordination efforts with the State Board of Education. The Committee concurred, and it was noted the amendment will be forwarded to the Board for consideration.

EXECUTIVE SESSION

At 9:45 a.m., Regent Mullin moved, followed by the second of Regent Feuerborn, to recess into executive session for 15 minutes to discuss matters deemed confidential in the attorney-client relationship. The subject and purpose of the executive session is to seek and receive legal advice regarding options available to the Board in fulfilling its responsibilities und the Public Employer-Employee Relations Act. Participating in the executive session were members of the Governance Committee, President Flanders, General Counsel Julene Miller, and Associate General Counsel Natalie Yoza. The motion carried. At 10:00 a.m., the meeting returned to open session.

ADJOURNMENT

The Chair adjourned the meeting at 10:00 a.m.

AGENDA

**System Council of Presidents
Emporia State University
Memorial Union, Room 222 - Preston Room
Wednesday, November 7, 2018
10:00 a.m. – 10:30 a.m.**

1. Approve minutes of September 19, 2018 meeting
2. Report from System Council of Chief Academic Officers
3. Receive information on how the Board office calculates FTE
4. Receive an update on the Board strategic planning process
5. Other matters

MINUTES

System Council of Presidents
Kansas Board of Regents Office
1000 S.W. Jackson
Topeka, KS
September 19, 2018
10:00 a.m.-10:30 am
Suite 530

Members present: President Steve Scott, Pittsburg State University – Co-Chair
President Mike Calvert, Pratt Community College – Co-Chair
President Allison Garrett, Emporia State University
President Richard Myers, Kansas State University
Chancellor Douglas Girod, University of Kansas
President Tisa Mason, Fort Hays State University
Provost Rick Muma, Wichita State University
President Ben Schears, Northwest Kansas Technical College
President Kim Krull, Butler Community College
President Daniel Barwick, Independence Community College

Members absent: President John Bardo, Wichita State University
President Ken Trzaska, Seward County Community College
President Jerry Farley, Washburn University

President Calvert, serving as co-chair, called the meeting to order at 10:01 a.m.

1. Minutes from June 20, 2018, meeting – moved by Chancellor Girod, seconded by President Garrett, approved.
2. Report from System Council of Chief Academic Officers.

Core Outcomes Council will be meeting in October.

SCOCAO received an update from the Transfer and Articulation Council. They were also given an update on the Developmental Education Working Group and Reverse Transfer.

SCOCAO also discussed the Get Ahead Initiative, which targets adults near completion of their degree. KSU will follow up on this grant project.

They also announced that October is College Application Month for Apply Kansas, which targets low income and first generation students, to assist in preparing for college. The state is paying for the ACT this year.

SCOCAO then discussed proposed changes to the State Authorization Reciprocity Agreement (SARA) guidelines, involving those on probation. Will discuss further at November meeting.

3. Continue discussing best practices for student health centers and next steps.

Dr. Flanders addressed how we can ensure the highest level of student safety everywhere. Chancellor Girod discussed outsourcing the oversight of the providers. There is an accrediting body of student health centers, but they are small organizations, which creates risk with peer review. Looking into options for both athletics and student health centers. Need to discuss if this should be reviewed as a system instead of individually. KU plans to look into this and will report back after the first of the year.

4. Receive recap of the Board's Retreat – President Flanders

Dr. Flanders recapped the goals that came out of the retreat in August:

- Outline new strategic plan.
- Explore ways to increase access to higher education.
- Develop a unified communication and advocacy plan for the system.

The board designated COBO to explore system efficiencies to leverage the power of the system.

The Board also intends to continue the work of the Governor's Education Council as we transition to a new governor.

The Board Theme for this year is to continue to develop mutually beneficial relationships with each other and high schools.

President Scott reminded everyone of the Board's intent for presidents to actively advocate in the legislature.

5. Other matters.

No other matters were discussed.

There being no further business, the meeting adjourned at 10:29 a.m.

AGENDA

**Council of Presidents
Emporia State University
Memorial Union, Room 222 - Preston Room
Wednesday, November 7, 2018
10:30 a.m. or adjournment of SCOPs**

1. Approve minutes of September 19, 2018 meeting
2. Report from Council of Chief Academic Officers: Lynette Olson
3. Report from Council of Chief Business Officers: Doug Ball
4. Report from Council of Government Relations Officers: Shawn Naccarato
5. Report from University Support Staff Council: Michael Woodrum
6. Discussion of definition of a full-time student: Richard Myers
7. WSU – request for expansion of Shocker City and Shocker Select: John Bardo
8. Other matters

MINUTES

Council of Presidents
Kansas Board of Regents Office
1000 S.W. Jackson
Topeka, KS
September 19, 2018
10:30 a.m. - adjournment
Suite 530

Members present: President Steve Scott, Pittsburg State University – Chair
Provost Rick Muma, Wichita State University
President Allison Garrett, Emporia State University
President Richard Myers, Kansas State University
Chancellor Douglas Girod, University of Kansas
President Tisa Mason, Fort Hays State University

Members absent: President John Bardo, Wichita State University

The meeting was convened at 10:32 am by President Scott.

1. Minutes from June 20, 2018 meeting – moved by President Garrett, seconded by Chancellor Girod, approved.
2. Report from Council of Chief Academic Officers – Lynette Olson, Provost and Vice President for Academic Affairs, Pittsburg State University.

COCAO discussed several program requests to include the following:

- Master of Science in Materials Science (second reading) at PSU – which was unanimously approved by COCAO and COPS.
- Bachelor of Science in Educational Studies (second reading) at KSU – which was unanimously approved by COCAO and COPS.

COCAO also discussed the request from KUMC to change the Department of Family Medicine to the Department of Family Medicine and Community Health – which was approved by COCAO.

The Council of Faculty Senate Presidents discussed proposed amendments to the policy on the expedited program approval process. They support the current policy, but had numerous questions on campus policies. Campus policies will be reviewed to line up with the Board’s policy.

Other matters will be discussed over their lunch meeting: a conference call on October 17th; updates to the KBOR website from Sam Christy-Dangermond and Max Fridell; Tilford Conference report by FHSU; and AY18 board theme of faculty reward structures.

3. Report from Council of Business Officers – Doug Ball, Chief Financial Officer and Vice President for Administration, Pittsburg State University

COBO reviewed the Fiscal Affairs and Audit work plan for the year. FAA plans to discuss a potential policy for university reserves. COBO is seeking additional feedback from FAA before beginning a deeper study.

COBO reviewed a summary of the proposed settlement of the Westar Rate Case. Rate reductions are expected from the settlement averaging 2-3%, if approved. KCC action on the proposed settlement is expected soon.

COBO is coordinating on the exploration of cyber insurance coverage. The Board office and other campuses are interested in learning more about coverage options and cost. KU has a policy in place.

COBO completed a thorough planning discussion for the coming year. Two noteworthy items include:

- COBO will coordinate with the Chief Information Officers to understand updates to Disaster Recovery Planning across the campuses.
- COBO is evaluating our approach for communicating efficiencies to the Board. COBO is exploring several ideas and will gather feedback from FAA to help refine. One idea being considered is to gather available benchmarking data for review and communication to the Board.

4. Report from Council of Government Relations Officers – Shawn Naccarato, Chief Strategy Officer, Pittsburg State University

COGRO has been meeting weekly via Thursday conference call to help insure strong coordination to better prepare and engage during off session as well as for in-session advocacy. They discussed state and federal level elections and shared perspectives on various races. Representatives from all institutions reported meeting with at least one gubernatorial candidate, with intent to meet with all candidates. Representatives from each institutions continue to meet with local state legislative candidates and reported out on those interactions.

They also discussed continued roll out and effective execution of KBOR advocacy strategy. The Board asked each institution to create a list of local business leaders/relationships and engage alumni to assist in advocating. COGRO is working on obtaining a list from each institution. KU and KSU are working together on the alumni aspect to make the most impact. Each institution should have something in place this fall.

Pittsburg State (Sept 20), Wichita State (Oct 18), and Fort Hays State (Oct 24) will each be hosting their respective regional meetings of the Joint Legislative Transportation Vision Task Force.

The Joint State Building Committee will be traveling to SEK including a campus visit to PSU on Oct 9.

This year the State of the State address and currently scheduled Higher Education Day fall within the same week. They discussed how best to proceed and balance the two events.

5. Report from Council of Student Affairs Officers – Steve Erwin, Vice President for Student Life, Pittsburg State University (information presented by President Scott)

CSAO met with Laura Moore, State SAFE Coordinator with the Kansas Traffic Safety Resource Office, and Chrissy Mayer, Director of Prevention and Leadership with DCCCA Improving Lives. They discussed opportunities for collaboration between Regents institutions, as well as other higher education institutions in Kansas on various harm reduction and prevention interventions in the area of alcohol abuse and/or misuse (particularly drunk driving) and alcohol and other drug addiction responses. Both shared information on two upcoming training and networking events that KBOR institutions are welcome to participate in. Prior to the meeting, all institutions provided information on existing campus programs in the areas being discussed. CSAO has agreed to explore opportunities through attendance by

campus staff working on these issues at a summit, to be convened by the Kansas Traffic Safety Resource Office sometime this academic year.

Teri Hall, Vice President for Student Affairs at Wichita State, presented an overview of the University Benchmark Project. The University of Wisconsin-Stout has partnered with the National Higher Education Benchmarking Institute to provide 4-year institutions with unit-level data from peer and aspirational institutions, enabling participants to identify strengths and opportunities to improve. This is the inaugural year for the project, and she anticipates 40 to 50 institutions may participate and submit data across a range of student service units and administrative units. While it would likely be an individual institution decision to participate, the group expressed interest in seeing how the project develops and generally supported on-going consideration and discussion about system participation in the future.

6. Report from University Support Staff Council – Michael Woodrum, President of University Support Staff Senate, Pittsburg State University.

While the number of University Support Staff across the Regents system is dwindling due to several institutions transitioning their USS employees to Unclassified positions, there are still a significant number of USS employees in the system.

They are thankful health insurance costs will only rise 3% this year, but the instability of healthcare and health insurance costs continues to add an additional burden on employees and their families. Many USS employees have been fortunate enough to get raises (either state-mandated last year, or through an institutional decision since that time), but health insurance costs continue to go up at a rate out-pacing any pay increases. They encourage additional research and pursuit of improvements to the health insurance system.

They would also like to express their full support of the Government Relations officers in their advocacy for the restoration of the base funding that was cut over several years.

7. Other matters

Presidents Myers and Scott revisited the frustration with our health insurance system. COPs directed COBO to work with the health care commission to collect comparative data.

There being no other business, the meeting was adjourned at 11:16 a.m.

AGENDA

SYSTEM COUNCIL OF CHIEF ACADEMIC OFFICERS

November 7, 2018

8:30 am – 9:30 am

The System Council of Chief Academic Officers will meet in KSN/Black & Gold (Room 250A) located in Memorial Union, 1 Kellogg Circle, Emporia, Kansas 66801. SCOCAO is co-chaired by Todd Carter, Seward County CC, and Lynette Olson, PSU.

I. Welcome and Introductions

Lynette Olson, Co-Chair

- A. *Introductions*
- B. *Approve Meeting Minutes from September 19, 2018*

II. Update

- A. *Transfer and Articulation Council* Jon Marshall, Allen CC
- B. *Get Ahead Initiative* Tim Peterson, KBOR
- C. *Reverse Transfer*
 - *Communication Plan* Samantha Christy-Dangermond, KBOR
 - *Best Practices: WSU & Butler CC* Gina Crabtree, WSU
Willow Dean, Butler CC

III. Other Matters

- A. *Proposed Changes to the State Authorization Reciprocity Agreement (SARA) Guidelines* Jean Redeker, KBOR
- B. *Proposed Changes to KBOR Policy Ch. III.A.9, Definition of Baccalaureate Degree* David Cook, KU
Michael McCloud, JCCC
Tim Peterson, KBOR
 - *History of Board Policy*

IV. Adjournment

<i>SCOCAO Academic Year 2019 Meeting Dates</i>		
<i>Meeting Dates</i>	<i>Location</i>	<i>Agenda Materials Due</i>
December 12, 2018	Topeka	November 20, 2018
January 16, 2019	Topeka	December 28, 2018
February 20, 2019	Topeka	February 1, 2019
March 20, 2019	Topeka	March 1, 2019
April 17, 2019	Lawrence	March 29, 2019
May 15, 2019	Topeka	April 26, 2019
June 19, 2019	Topeka	May 31, 2019

MINUTES

System Council of Chief Academic Officers MINUTES Wednesday September 19, 2018

The September 19, 2018, meeting of the System Council of Chief Academic Officers was called to order by Co-Chair Todd Carter at 8:30 a.m. The meeting was held in Suite 530 located in the Curtis State Office Building, 1000 S.W. Jackson, Topeka, KS.

In Attendance:

Members:	Todd Carter, Seward County CC	Lynette Olson, PSU	Brad Bennett, Colby CC
	David Cordle, ESU	Jeff Briggs, FHSU	Michael Fitzpatrick, Pratt CC
	Charles Taber, KSU	Carl Lejuez, KU	Stephani Johns-Hines, SATC
	JuliAnn Mazachek, Washburn	Rick Muma, WSU	
Staff:	Jean Redeker	Karla Wiscombe	Sam Christy-Dangermond
	Tim Peterson	Max Fridell	Cynthia Farrier
Others:	Jon Marshall, Allen CC	Elaine Simmons, Barton CC	Kim Krull, Butler CC
	Steven Lovett, ESU	Michelle Schoon, Cowley CC	Lori Winningham, Butler CC
	Steve Loewen, FHTC	Adam Borth, Fort Scott CC	Ryan Ruda, Garden City CC
	Erin Shaw, Highland CC	Cindy Hoss, Hutchinson CC	Kara Wheeler, Independence CC
	Michael McCloud, JCCC	Rick Moehring, JCCC	Ed Kremer, KCKCC
	Matt Lindsey, KICA	Brian Niehoff, KSU	Spencer Wood, KSU
	Mike Werle, KUMC	Aileen Ball, KU	Betty Smith-Campbell, WSU
	David Cook, KU	Cliff Morris, PSU	Nancy Zenga-Beneda, Cloud CC
	Linnea GlenMaye, WSU		

Co-Chair Todd Carter welcomed everyone and started the introductions.

APPROVAL OF MINUTES

Rick Muma moved that the minutes of the June 20, 2018, meeting be approved. Following the second of Jeff Briggs, the motion carried.

UPDATES

- A. Transfer and Articulation Council update was provided by Jon Marshall, Allen Community College. A handout with the 2018 Kansas Core Outcomes Groups' (KCOG) courses, faculty chairs, and TAAC Liaisons was distributed. KCOG conference will be held October 12th at the University of Kansas, Edwards campus. Registration will begin September 24th for faculty attending in person.
- B. Developmental Education Working Group update was provided by Sam Christy-Dangermond, KBOR. A handout of the Recommended Scores by the Placement/Assessment Policy Committee was distributed. The recommended scores were updated to reflect the Next Generation Accuplacer exams. The recommended scores are on the Board's agenda for action this afternoon. The Committee will meet this year to discuss preliminary approach for a validity study over the next couple of years, using the new scores.
- C. Reverse Transfer update was provided by Sam Christy-Dangermond, KBOR.

Handouts containing Reverse Transfer data and procedures were distributed. Registrars were convened last spring and updated the procedures document. Five distinct steps in Reverse Transfer were reviewed. Universities are asked to partner with a two year college and work on resolving issues in the procedures and report to the Reverse Transfer group. Colleges will meet October 18th and Universities will meet October 29th. Reverse Transfer Data was analyzed, and the group will focus on identifying and informing eligible students. Discussion was held. Rick Muma suggested WSU and Butler CC present best practices at the November 7th meeting, and board staff will contact these institutions to ask them to present.

- D. Get Ahead Initiative update was provided by Tim Peterson, KBOR.
Handouts containing updates for the Get Ahead Initiative and GetAheadKansas.org website activity were distributed. Discussion was held. KCIA will discuss available online programs to list on the website at their meeting on September 20th.
- E. Apply Kansas update was provided by Jean Redeker, KBOR.
October is Apply Kansas month. April Cozine, WSU is leading the statewide campaign to increase the number of students who apply to college. Private colleges in Kansas waive application fees and Kansas public colleges utilize a waiver form. Volunteers work with high school counselors and students to complete college applications during the school day. There are currently 75 registered high school sites in Kansas. Jean Redeker will forward an e-mail with the Social Media information (#ApplyKS). More information available at: <https://www.kacrao.org/applyks>.

OTHER MATTERS

- A. Jean Redeker presented the proposed changes to the State Authorization Reciprocity Agreement (SARA) Guidelines.
A handout listing the 2017-2018 SARA enrollments was distributed. Discussion was held. Jean Redeker requested the institutions submit their feedback prior to the November 7th SCOCAO meeting.
- B. Proposed Changes to KBOR Policy Ch. III.A.9, Definition of Baccalaureate Degree was presented. Carl Lejuez, KU introduced David Cook, KU. Michael McCloud, JCCC, and David Cook, conducted the presentation. A handout with the proposed policy change was distributed. Discussion was held. Institutions will discuss with faculty on their campus and provide feedback at the November 7th SCOCAO meeting.

ADJOURNMENT

Brad Bennett moved to adjourn the meeting. Following the second of Michael Fitzpatrick, the motion passed. The Co-Chair adjourned the meeting at 9:30 a.m.

AGENDA

COUNCIL OF CHIEF ACADEMIC OFFICERS AGENDA
November 7, 2018
9:30 am – 10:00 am
or upon adjournment of SCOCAO
reconvene at noon

The Council of Chief Academic Officers will meet in the KSN/ Black & Gold (Room 250A) located in Memorial Union, 1 Kellogg Circle, Emporia, KS 66801.

I. Call To Order

- A. *Approve meeting minutes* Lynette Olson, Chair
 - *September 19, 2018*
 - *October 17, 2018*

II. Program Requests

- A. *Act on Master of Human Resource Management (Second Reading)* WSU
- B. *Master of Science in Nursing (First Reading)* ESU

III. Council of Faculty Senate Presidents Update

Clifford Morris, PSU

IV. Other Matters

- A. *Informational Items* COCAO Members
- B. *Proposed Amendments to the Policy on Naming of Academic Unit* Jean
- C. *Program Review Report* Max
 - *Due Date to Max: February 19, 2019*
- D. *Tilford Conference* COCAO Members
 - *Funding*
 - *Role of Council of Chief Diversity Officers*
- E. *Breakfast with the Regents scheduled for February 21, 2019*

V. Adjournment

COCAO Academic Year 2019 Meeting Dates				
<i>Meeting Dates</i>	<i>Location</i>	<i>Lunch Rotation</i>	<i>Agenda Materials</i>	<i>New Program/Degree Requests</i>
December 12, 2018	Topeka	FHSU	November 20, 2018	October 31, 2018
January 16, 2019	Topeka	KSU	December 28, 2018	December 5, 2018
February 20, 2019	Topeka	KUMC	February 1, 2019	January 9, 2019
March 20, 2019	Topeka	PSU	March 1, 2019	February 6, 2019
April 17, 2019	Lawrence	KU	March 29, 2019	March 6, 2019
May 15, 2019	Topeka	Washburn	April 26, 2019	April 3, 2019
June 19, 2019	Topeka	KSU	May 31, 2019	May 8, 2019

MINUTES

Council of Chief Academic Officers MINUTES Wednesday September 19, 2018

The September 19, 2018, meeting of the Council of Chief Academic Officers was called to order by Chair Lynette Olson at 9:30 a.m. The meeting was held in Suite 530 located in the Curtis State Office Building, 1000 S.W. Jackson, Topeka, KS.

In Attendance:

Members:	Lynette Olson, PSU Charles Taber, KSU Rick Muma, WSU	David Cordle, ESU Carl Lejuez, KU JuliAnn Mazachek, Washburn	Jeff Briggs, FHSU Mike Werle, KUMC
Staff:	Jean Redeker Sam Christy- Dangermond	Karla Wiscombe	Max Fridell
Others:	Jon Marshall, Allen CC Kim Krull, Butler CC Adam Borth, Fort Scott CC Erin Shaw, Highland CC Michael McCloud, JCCC David Cook, KU Spencer Wood, KSU Mike Calvert, Pratt CC Cliff Morris, PSU	Elaine Simmons, Barton CC Aron Potter, Coffeyville CC Michelle Schoon, Cowley CC Ryan Ruda, Garden City CC Rick Moehring, JCCC Brian Niehoff, KSU Matt Pounds, NWKTC Michal Fitzpatrick, Pratt CC	Lori Winningham, Butler CC Brad Bennett, Colby CC Nancy Zenger-Beneda Cloud County CC Cindy Hoss, Hutchinson CC Ed Kremer, KCKC Debra Sullivan, KSU Todd Carter, Seward County CC Betty Smith Campbell, WSU

Chair Lynette Olson welcomed everyone and started the introductions around the room.

Approval of Minutes

The minutes of the June 20, 2018, meeting was unanimously approved.

Program Requests

- PSU - Master of Science in Materials Science (second reading)
The Council unanimously approved this degree request, and it will be presented to Council of Presidents (COPs) today for approval.
- KSU – Bachelor of Science in Educational Studies (second reading)
The Council unanimously approved this degree request, and it will be presented to COPs today for approval.

Other Requests

Mike Werle, KUMC requested COCAO approve to change the name of the Department of Family Medicine to the Department of Family Medicine and Community Health. The Council unanimously approved the department name change.

Council of Faculty Senate Presidents (COFSP) Update

Clifford Morris, PSU, stated COFSP discussed the proposed changes to the Expedited Program Approval Policy. The council had no concerns with the procedure language; however, COFSP requested clarification for campus expedition be provided. Discussion was held, and COCAO requested that COFSP work on the on-campus expedition process.

Rick Muma moved to approve the amendments to the Expedited Program Approval Policy. Following the second of Carl Lejuez, the motion carried.

COFSP requested lunch be provided on Board day as the COFSP meeting is scheduled during the lunch hour. The consensus of COCAO is to provide lunch to COFSP.

The Chair recessed the meeting at 9:50 am.

COCAO reconvened at 12:02 pm.

OTHER MATTERS

- The degree programs presented at COPs today were unanimously approved.
- COCAO discussed the October 17th conference call, and the call will begin at 9:00 am.
- KBOR website updates were presented by Max Fridell and Samantha Christy-Dangermond.
 - Max Fridell informed COCAO of the New Program Proposal Form location: https://www.kansasregents.org/academic_affairs/new_program_approval. After discussion, COCAO requested minor modifications to the form. COCAO appreciates the time and effort that was put into this project.
 - Samantha Christy-Dangermond talked about the KBOR Credit for Prior Learning website, as well as the CLEP and AP information posted on the institutions' CPL website. College Board completed a second review of the universities' websites and will provide a consultant who can offer insight to align the institutions' websites with policy. Sam will contact each university for the appropriate individual to work with the College Board consultant.
- COCAO discussed the Tilford conference. Jeff Briggs, FHSU, distributed handouts. Discussion was held, and COCAO requested the Council of Chief Diversity Officers provide an update on how to include COCAO in the Tilford conference planning. Consensus is to continue discussion at the November COCAO meeting.

The Chair recessed the meeting at 12:50 pm.

COCAO reconvened at 1:00 pm.

- COCAO discussed AY2018 Board Theme: Faculty Reward Structures. Reports are scheduled to be presented to the Board in November or December.

ADJOURNMENT

The Chair adjourned the meeting at 1:15 pm.

**Council of Chief Academic Officers
MINUTES
Wednesday October 17, 2018**

The Council of Chief Academic Officers met by conference call at 9:02 a.m. on Wednesday October 17, 2018.

In Attendance:

- | | | | |
|----------|-----------------------|----------------------------|----------------------------|
| Members: | Lynette Olson, PSU | David Cordle, ESU | Tim Crowley, FHSU |
| | Brian Niehoff, KSU | Carl Lejuez, KU | Robert Klein, KUMC |
| | Linnea GlenMaye, WSU | Aileen Ball, Washburn | |
| Staff: | Jean Redeker | Karla Wiscombe | Sam Christy-Dangermond |
| Others: | Michael McCloud, JCCC | Michelle Schoon, Cowley CC | Lori Winningham, Butler CC |

Chair Lynette Olson welcomed everyone and conducted roll call.

Program Requests

- Linnea GlenMaye, WSU, presented the Master of Human Resource Management degree program for a first reading. If there are further comments or questions, please contact Rick Muma prior to the November 7, 2018, meeting. This is a first reading and no action is required.

Department Name Change

- Carl Lejuez, KU, presented the request for approval to change the department name from Department of Germanic Languages and Literatures to Department of German Studies.

Discussion was held for the above listed department name change at KU. David Cordle moved, with the second of Brian Niehoff, that the department name change be approved for KU. The motion carried.

ADJOURNMENT

David Cordle moved, with the second of Tim Crowley, to adjourn the COCAO meeting and move to Executive Session for the University Press of Kansas Board Trustees, to discuss matters of non-elected personnel. The motion carried. Meeting adjourned at 9:12 am.

CURRENT FISCAL YEAR MEETING DATES

Fiscal Year 2019

<u>Meeting Dates</u>	<u>Agenda Material Due to Board Office</u>
August 8-10, 2018	
September 19-20, 2018	August 29, 2018 at noon
October 17, 2018 (FHSU Campus Visit)	
November 7, 2018 (ESU)	October 17, 2018 at noon
December 12-13, 2018	November 20, 2018 at noon
January 16-17, 2019	December 26, 2019 at noon
February 20-21, 2019	January 30, 2019 at noon
March 20-21, 2019	February 27, 2019 at noon
April 17, 2019 (KU)	March 27, 2019 at noon
May 15-16, 2019	April 24, 2019 at noon
June 19-20, 2019	May 29, 2019 at noon

TENTATIVE MEETING DATES

Fiscal Year 2020

Meeting Dates

- August 6-8, 2019 – Budget Workshop/Retreat
- September 18-19, 2019
- October 16-17, 2019
- November 20-21, 2019
- December 18-19, 2019
- January 15-16, 2020
- February 19-20, 2020
- March 18-19, 2020
- April 15-16, 2020
- May 20-21, 2020
- June 17-18, 2020

COMMITTEES (2018-2019)

Dennis Mullin, Chair
Shane Bangerter, Vice Chair

Standing Committees

Academic Affairs

Ann Brandau-Murguia – Chair
 Allen Schmidt
 Daniel Thomas
 Helen Van Etten

Fiscal Affairs and Audit

Bill Feuerborn – Chair
 Shane Bangerter
 Mark Hutton
 Dave Murfin

Governance

Dennis Mullin – Chair
 Shane Bangerter
 Ann Brandau-Murguia
 Bill Feuerborn
 Dave Murfin

Regents Retirement Plan

Shane Bangerter – Chair

Board Representatives and Liaisons

Education Commission of the States	Ann Brandau-Murguia
Postsecondary Technical Education Authority	Ray Frederick Dong Quach
Midwest Higher Education Compact (MHEC)	Helen Van Etten Blake Flanders
Washburn University Board of Regents	Helen Van Etten
Transfer and Articulation Advisory Council	Shane Bangerter
Governor’s Education Council	Daniel Thomas Helen Van Etten